

# CITY OF WEST ALLIS 2015 BUDGET & ACTION PLAN

AS RECOMMENDED BY MAYOR DAN DEVINE OCTOBER 16, 2014

# **OVERVIEW 2015 BUDGET**

REVENUES & EXPENDITURES

## To Common Council:

The 2015 Budget for the City of West Allis as recommended herein has been prepared in accordance with Chapter 65.90 of the Wisconsin Statutes and Chapter I, Section 1.04 of the West Allis Municipal Code. The recommended budget presents the total budget for the City, including expenditures, revenues, staff authorizations, fund balances, debt analyses, tax levy, and tax rate.

General Fund revenues received by the City other than property taxes are recommended at \$23,576,880 for 2015, up \$332,239 from 2014, or 1.43% more. Total revenues (including Special Revenue, Enterprise, Debt, Capital, and Internal Service funds) are recommended at \$124,579,512 for 2015, up \$1,212,317 from 2014, or 1%.

The General Fund spending needed to operate the City is recommended at \$57,227,199 for 2015, up \$452,745 from 2014, or .797%. Staff authorizations for 2015 are adopted at approximately 514, down approximately 1 FTE from what was authorized in 2014. Total expenditures (including Special Revenue, Enterprise, Debt, Capital, and Internal Service funds) are adopted at \$128,061,669 for 2015, up \$5,811,836 from 2014, or 4.67%.

The 2014 operating property tax levy (that part of the total City property tax levy that is subject to State levy limits) for use in 2015 is \$35,515,719, up from \$35,385,813, an increase of \$129,906 or .37%. (The City operating tax levy for 2015 includes three tax levy elements: General Fund, Health Insurance Fund, and Parking Utility. Two tax levies, for Debt and Tax Increment Financing, are not included in this amount.) The total property tax levy for the City, including all five City tax levy components, is \$40,251,909, up from \$40,137,948, an increase of \$113,961, or .28%.

The City tax rate is estimated at an increase from \$10.75 per \$1,000 of assessed valuation to \$10.79 per \$1,000 of assessed valuation, an increase of \$.04 per \$1,000, or .37%. In 2014(2015), Assessed Valuation, including TIF value, is estimated to be increasing slightly. Final assessed values were not available at the time of this printing.

Below is a table showing the 2013(2014) City of West Allis tax rate, the <u>estimated</u> 2014(2015) City of West Allis tax rate, the cost increase per \$1,000 in assessed valuation, and the cost increase for an example on a \$150,000 property (for City purposes only).

Taxing Unit	2013(14) Tax Rate	2014(15) Tax Rate	Cost Inc./(Dec.) In Tax Rate Per \$1,000 In Assessed Valuation	Assesse Cost Inc	n property of \$ ed Valuation rease in Dollar erational Taxes	
City of West Allis (Responsibility of Mayor & Alderpersons)	\$10.75	\$10.79	\$.04 Increase	\$6.00	Increase	0.37%

## 2015 MAYOR'S RECOMMENDED BUDGET SUMMARY HIGHLIGHTS

## **PROCESS**

The City budget process for 2015 began in July of 2014. Budget guidelines were provided to all departments, divisions, and offices. Preparation of employee staffing and salary information was completed by early August. Detail expenditure budgeting was completed in late August. Among all the guidelines provided, the most important requirement was that initial budget submittals, other than wages, were to be as close as possible to the 2014 budget. Most departments met this requirement. In cases where the guidelines were exceeded, explanations were discussed.

Initial review of departmental original budget expenditure requests were reviewed by the Mayor and Comptroller in September. Limited follow up discussions were conducted to work toward the spending and tax levy limits that apply in 2015. An effort was made to increase existing revenues and identify new revenues.

The general principles applied in arriving at the final decisions in the 2015 Mayor's Recommended Budget were as follows:

- 1. Maintain current level of City services.
- 2. Look for efficiencies.
- 3. Keep in mind taxpayer ability to pay.
- 4. Treat all employees equally regarding salary and benefit adjustments.
- 5. Maximize non-tax revenues.
- 6. Address deferred capital maintenance.
- 7. Build toward sustainability.

The 2015 Mayor's Recommended Budget was built with the above principles guiding the process. The following sections of this report itemize the details of the main elements of both revenues and expenditures that frame the parameters of the document.

## **REVENUES**

Revenue for the 2015 General Fund, the main operating fund of the City, is estimated to be \$57,227,199. The following revenue estimates reflect substantial <u>decreases</u> in revenues as compared to 2014:

- 1. State Fair Payment in Lieu of Taxes: down \$122,000
- 2. Non-Resident Ambulance Fees: down \$225,000
- 3. Expenditure Restraint Program: down \$27,966, the second consecutive year of decreases in this aid.

- 4. Parking Fines down \$50,000
- 5. Annual Hospital Payment: down \$50,000

The following revenue estimates reflect substantial increases in revenues as compared to 2014:

- 1. Building, Plumbing & Electrical Permits: up \$31,000
- 2. Interest Earnings: up \$85,000 reflecting FIRE loan interest payments
- 3. Water Utility Tax Equivalent Payment: up \$30,000
- 4. State Shared Revenues: up \$131,321
- 5. Court Fines & Costs: up \$100,000
- 6. Hotel Tax: up \$73,000 reflecting new Hampton Inn & Suites
- 7. Tax Equivalent, Physicians Office Tower: up \$64,700 to reflect 2014 actual
- 8. Public Works Equip. Earnings: up \$50,000
- 9. Public Safety: up \$150,000 (recognizing School Liaison Payment as Revenue)

There were other smaller, minor increases and decreases in other 2015Mayor's Recommended Budget revenue items. There were no new sources of revenue included in the 2015 budget.

## **EXPENDITURES**

Initial department budget requests relating to the General Fund, the City's main operating fund, were \$57,768,244, an increase of \$993,790 (1.75%) above 2014 requests. This increase includes a 2% wage adjustment for all City employees, based upon wages negotiated in the settled police union contract. It has been the position of the Mayor and Common Council to this point to try and maintain equality in wage and benefit adjustments for all employee classes.

After meeting with Departments, the Mayor recommends the following reductions to the initial 2015 requests:

- 1. A \$100,000 reduction in fringe benefits, specifically WRS, reflecting a decrease in funding requirement from the State of Wisconsin and the fact that all police officers and firefighters will be contributing to WRS in 2014/2015.
- 2. A \$5,000 reduction to Repair and Maintenance in the Police Budget. Even with the reduction, the Mayor allowed a \$3,000 increase in this line item for the Department.
- 3. A \$3,000 reduction to Utility Costs in the Fire Department. The increased budget was a reaction to the winter of 2014 which did cause a spike in utilities.

- 4. A \$20,000 reduction to salaries in the Department of Building Inspection and Neighborhood Services, reflecting the retirement of the present Director and subsequent restructuring of the Department. This is not a staff reduction.
- 5. A \$10,000 reduction to Fleet fuel.
- 6. A \$3,000 reduction to Building and Electrical Supplies.
- 7. A \$5,000 reduction to Building and Electrical Utilities. The increased budget was a reaction to the winter of 2014 which did cause a spike in utilities.
- 8. A \$15,000 reduction to electricity in Building and Electrical. The increased budget was a reaction to the winter of 2014 which did cause a spike in utilities.
- 9. A \$380,045 reduction to the Capital account in Fleet Services. At one point, Fleet services had an equipment replacement budget of \$1.2 million. That amount had been cut down to \$600,000 as recently as 2013. The 2014 budget partially restored funding to \$900,000. The 2015 Mayor's Recommended Budget maintains the Fleet Capital account at \$900,000.

These recommended reductions come to \$541,045, and reduce the total 2015 spending requests to \$57,227,199, an overall increase of .797% above 2014 requests, which is well below the Expenditure Restraint limit, estimated to be at 2%.

Expenditures for the 2015 Mayor's Recommended Budget were changed in several respects from the 2014 City Budget. The chart below provides details by department/division or office, along with a description of the changes and the service effect/impact. The description includes staffing changes, dollar impact, and other pertinent information. The last column states for each department/division the service effect or impact of the changes.

Dept/Div/Office	Description of Change (Including staffing, dollar impact, etc.)	Service Effect or Impact
Common Council	None	None
Mayor	None	None
City Attorney	Increase litigation account.	\$10,000
Municipal Court	None	None
City Assessor	None	None
City Admin. Office	Energy/Sustainability/Innovation Coordinator remains in the budget for 2015	Expertise & operational improvements in energy usage, sustainability, strategic plan implementation, and innovation. \$100K in wages & benefits
Information Technology	Four (4) new major IT projects funded from new balance sheet account.     Central Services & Communications folded in to IT	1. Improve operational efficiencies (GPS, BINS, TA&S, HR).
Purchasing/Central Services	Division is now part of expanded Finance Department	\$66,000 savings in eliminated position.
Human Resources	None	Increased demands in regards to healthcare reform.
Clerk	Became own Department in 2014	None.
Finance	Purchasing and Treasury Divisions now part of expanded Finance Department.	Initial savings of \$66K due to elimination of Purchasing Manager position.
Treasurer	Now part of expanded Finance Department. Merged departments should offer opportunity for restructuring and savings.	None
Police & Fire Commission	None	Increase in recruitment due to turnover.
Police	Change title of Police Automotive Mechanic/Technician to Police Fleet Mechanic/Technician.  Proposed that portion of savings gleaned from personnel	None
	reductions could be utilized to replenish capital account.	
Fire	Department continues to analyze staffing and capital needs.	2014 capital levels maintained in 2015
	Proposed that portion of savings gleaned from personnel reductions could be utilized to replenish capital account.	
Planning (Development)	Building non-federal funding in salaries.	\$2,000 increase; continue doing previous Bldg. Insp zoning admin.

Dept/Div/Office	Description of Change (Including staffing, dollar impact, etc.)	Service Effect or Impact
Bldg. Insp & Nghbrhd Srvcs	Retirement of Director will lead to staffing changes and manpower reallocation.	\$20,000 savings in 2015 as operational needs are analyzed.
Health	None	None
Senior Center	None	None
Library	None	None
Public Works	Overall, DPW is looking to staffing levels and services provided. No major overhauls proposed for 2015.  Proposed that portion of savings gleaned from personnel reductions could be utilized to replenish capital account.	<ol> <li>Increase response to EAB.</li> <li>PW staff will propose alternate operational changes/staff reductions including, but not limited to, number of incentive refuse routes.</li> </ol>
Engineering	None	None
Comm Rels/ Promos/Celebs	None	None
Employee Fringe Benefits	<ol> <li>Part of police employee share of State Pension contribution eliminated.</li> <li>Reduction in duty disability pension costs.</li> </ol>	<ol> <li>Reduction in retirement cost of \$100K.</li> <li>Transfer to health insurance contribution to stabilize health insurance fund.</li> </ol>
General Expense (audit, animal control, insurance) Claims	None.	None.
Cable Communications	Office is now a part of Information Services.	Now doing web site video streaming; new initiatives on service delivery.
Community Development	Federal CDBG funding up slightly.	Same money for programs
Rent Asst/Voucher	Federal Voucher and Rent Assistance funding similar.	Same money for programs.
HOME Program	Federal HOME funding slight decrease.	Less money for programs.
Debt Fund	Similar debt costs. City continues to recognize savings in Debt levy due to bonds being issued at a premium.	Debt service and levy almost same amounts.
Enterprise Funds	One rate decrease included: Solid Waste Fund (see fund cover sheets).	Rate reduced from \$24.81/quarter to \$22.50/quarter.
Capital Projects/TIF Projects	Continuation of TIF projects.	Improved tax base and job creation.
Internal Service (Liability & Health Insurance)	Health insurance costs (new reinsurance fee as part of ACA); total expenditure increase approximately 1%.	Health Insurance Internal Service Fund is not balanced for 2015. Employee deductibles begin.

## **SUMMARY**

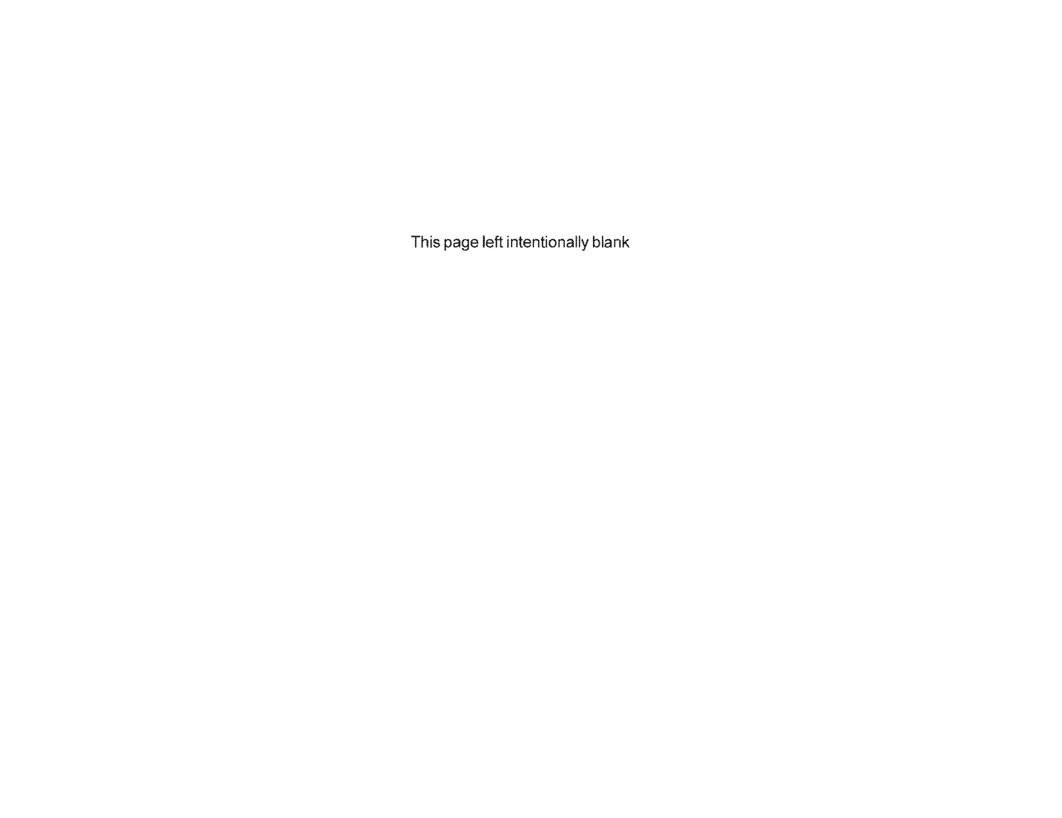
Overall, non-tax levy general fund revenues increased by \$322,839 or .57%. As has been the practice, \$600,000 from General Fund Reserves (to be used) is included in 2015 revenue as property tax stabilization. Staffing levels for authorized positions decreased by 1 FTE to approximately 514, reflecting the elimination of Purchasing Manager.

The City's State Expenditure Restraint Program (ERP) limit is approximately 2% for 2015 (City at .797%); the State Tax Levy limit for the City is .22% for 2015 based on the City's modest net new construction for 2014. The total net levy increase proposed for 2015 is \$113,961 (.28%) The increase of .28% exceeds the growth limit of .22%, which is allowed because levy related to post 2005 debt service is not subject to the levy restriction. (Total eligible amount of debt issued after July 1, 2005 that could have been used is approximately \$3.7 million.)

The assessed value for the City (including TIF value) is increasing slightly for 2015, the first increase in value since 2012. It is <u>estimated</u> that the municipal only tax rate for the City is increasing from \$10.75 to \$10.79, \$.04 per \$1,000 of assessed valuation, or .37%. The effect of this rate increase is estimated to be additional taxes of approximately \$6.00 on a single family residence valued at \$150,000.

Respectfully Submitted,

Mayor Dan Devine

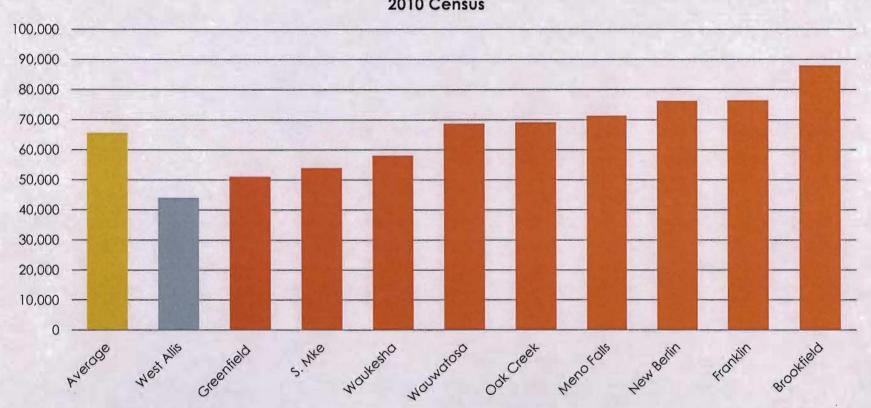


## 2015 MAYOR'S RECOMMENDED BUDGET

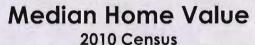
- 2015 Recommended Budget objectives:
  - Maintain level of City services.
  - Look for efficiencies.
  - Recognize and respond to cost of operations.
  - Keep in mind taxpayer ability to pay.
  - Seek to control/reduce costs.
  - Treat all employees equally regarding salary and benefit adjustments.
  - Maximize non-tax revenues.
  - Begin to address deferred capital maintenance.
  - Build toward sustainability.

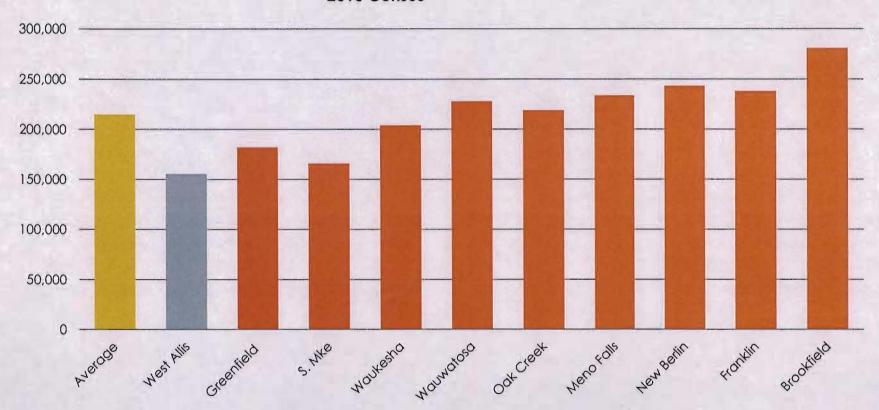
## **DEMOGRAPHIC INFO**

# Average Household Income



# DEMOGRAPHIC INFO (CONTINUED)





## CITY OF WEST ALLIS REVENUE SUMMARY-ALL FUNDS 2015 BUDGET

	7537	2012		2013	F	2014		2014				
		Actual		Actual		Budgeted		Estimated		2015		
		Revenues		Revenues		Revenues		Revenues		Revenues		Change
-												
Taxes												
Real Estate & Personal Property	\$	32,490,048	100	33,124,329	\$	33,342,813		33,342,813	\$	33,472,719	\$	129,906
Mobile Home/Trailer	\$	76,330	\$	78,270	\$	80,000		80,000	\$	80,000	\$	-
Hotel/Motel	\$	43,169		53,817	200	42,000	0.000	42,000	\$	115,000	\$	73,000
State Sales Tax	\$	(197)		1,120		-	\$		\$		\$	7-
Tax Equiv Physians Office Tower	\$	278,775	\$	276,099	\$	276,338		276,338	\$	341,038	\$	64,700
Tax Equiv Parking Structures	\$	116,308	\$	116,308	\$	117,369	\$	117,369	\$	117,369	\$	15
Tax Equiv Women's Pavilion	\$	143,957	\$	143,957	\$	145,270	\$	145,270	\$	145,270	\$	-
Tax Equiv Laboratory Equip - hosp	\$	72,645	\$	72,645	\$	73,023	\$	73,023	\$	73,023	\$	39
Other Tax Equivalent (Holie, Beths.)	\$	156,989	\$	158,773	\$	157,000	\$	171,304	\$	169,500	\$	12,500
Tax Equiv Voluntary PILOT	\$	16	\$	-	\$	1,000	\$	1,000	\$		\$	(1,000
Tax Delinquencies & Penalties	\$	352,736	\$	430,786	\$	377,500		377,500	\$	377,500	\$	
Total Taxes	\$	33,730,775	\$	34,456,104	\$	34,612,313	\$	34,626,617	\$	34,891,419	\$	279,106
Intergovernmental Grants & Aids							l.					
State Shared Revenues	\$	7,228,751	\$	7,271,168	\$	7,263,567	\$	7,228,751	\$	7,261,100	\$	(2,467
Expenditure Restraint Program	\$	1,627,054	\$	1,609,640		1,548,236	\$	1,627,054	\$	1,520,270	\$	(27,966
Exempt Computer Equipment	\$	187.843		177,455	\$	187,000		187,843	\$	177,600	\$	(9,400
Fire Insurance Premiums Tax Rebates	\$	150,996		147,156	\$	145,000		166,003	\$	166,000	\$	21,000
Municipal Services Payment	\$	8,039		8,342	\$	202,500	- 5	208,039		80,000	\$	(122,500
State Fair - Expo Center	\$	120,000		120,000	\$	120,000		120,000	\$	120,000	\$	(122,000
State Fair Service Contract	\$	230,000	0.00	230,000	\$	30,000		30,000	1.5	30,000	\$	
Transportation/Highway Aids	\$	2,287,195		2,241,407	\$	2,209,379		2,287,195	\$	2.340.700	\$	131.321
Milwaukee County Library	\$	269,273		260,943	1,50	270,000		269,273	100000	0.000 0.000 0.000	1000	(5,000
Total Grants & Aids	\$	12,109,151	\$	12,066,111		11,975,682		12,124,157	\$	11,960,670	\$ <b>\$</b>	
Total Grants & Alus	Ą	12, 109, 151	Þ	12,000,111	Ð	11,975,002	Þ	12,124,107	Þ	11,900,070	Þ	(15,012
Licenses, Permits, Fees												
Malt Beverage & Liguor	\$	95,795	\$	97,780	\$	97,500	\$	97,500	\$	99.450	\$	1,950
All Other Licenses	\$	139,408	\$	151,038	\$	151,000	\$	151,000	\$	152,050	\$	1,050
Bldg., Plumbg, & Electrical Permits	\$	736,666	1250	640,936		674,400	- 3	650,000	(C)	681,400	\$	7,000
Planning & Development Fees	\$	45.463	\$	49,190	1	45,000		30,000	\$	34,000	\$	(11,000
Overnight Parking Permits	\$	354,598		351,556		370,400	- 8	360,000		370,400	\$	(11,000
Fire Inspection Fee	\$	90,232		89,989		90,000		90,000	\$	90,000	\$	
Landlord Tenant Fee	\$	17,260	\$	19,400		30,000	\$	10.000	\$	20,000	\$	(10,000
All Other Permits												
Total Licenses, Permits, Fees	\$	96,114 <b>1,575,536</b>	\$	114,672 <b>1,514,561</b>	\$	76,500 <b>1,534,800</b>	\$	60,831 <b>1,449,331</b>	\$	61,450 <b>1,508,750</b>	\$	(15,050
iotai Litelises, Fellints, Fees	ą.	1,070,030	Φ	1,014,001	Ψ	1,004,000	A	1,445,331	Ф	1,000,750	P	(26,050
			1		1							
Penalties and Forfeitures			1		1				ı			
	\$	1,012,971	\$	1,195,902	\$	968,299	\$	800,000	\$	1,125,000	\$	156,701
Penalties and Forfeitures Court Fines & Costs Parking Violations	\$	1,012,971 1,100,011	\$	1,195,902 920,474		968,299 1,100,000	\$	800,000 1,050,000		1,125,000 1,050,000	\$	156,701 (50,000

## CITY OF WEST ALLIS REVENUE SUMMARY-ALL FUNDS 2015 BUDGET

		2012 Actual Revenues		2013 Actual Revenues		2014 Budgeted Revenues		2014 Estimated Revenues		2015 Revenues	(	Change
Charges for Services												
General Government	\$	69,273	\$	65,564	\$	65,000		111,832	\$	79,400	\$	14,400
HIDTA Admin Fees	\$	88,000	\$	90,000	\$	88,000	\$	92,000	\$	92,000	\$	4,000
Resident & Non- Resident Ambulance Fee	\$	1,564,138	\$	1,484,411	\$	1,480,000	\$	1,350,000	\$	1,255,000	\$	(225,000
Milwaukee County Paramedic Aid	\$	94,668	\$	122,617	\$	180,000	\$	180,000	\$	150,000	\$	(30,000
MMSD Tunnel Rescue Admin Fee	\$	(1,209)	\$	35	\$	·	\$	1,729	\$	#4	\$	
Police	\$	59,935	\$	114,649	\$	60,000	\$	60,000	\$	216,350	\$	156,35
Fire	\$	15,967	\$	45,398	\$	45,000	\$	45,000	\$	45,000	\$	
Health	\$	215,563	\$	202,609	\$	220,000	\$	220,000	\$	222,810	\$	2,81
Village of West MilwHealth Servs. Agrmnt.	\$	66,264	\$	66,772	\$	62,460	\$	62,460	\$	70,400	\$	7,94
Senior Center	\$	6,394	\$	5,349	\$	6,700	\$	6,700	\$	6,700	\$	
Public Works Services	\$	70,635	\$	314,318	\$	72,000	\$	72,000	\$	150,000	\$	78,00
Public Works Equipment Earnings	\$	299,728	\$	467,981	\$	275,000	\$	275,000	\$	325,000	\$	50,00
City Engineer	\$	-	\$	-	\$	-	\$	-	\$	-	\$	
Finance	\$	114	\$	63	\$	-	\$	100	\$	=	\$	
Information Technology	\$	5,229	\$	3,734	\$	4,500	\$	4,500	\$	4,500	\$	
Print Shop	\$	74,836	\$	62,342	\$	72,000	\$	72,000	\$	55,000	\$	(17,00
City Attorney	\$	8,375	\$	7,390	\$	25,000	\$	5,000	\$	20,000	\$	(5,00
CAO	\$	100,016	\$	101,419	\$	100,000	\$	100,000	\$	100,000	\$	
Library	\$	88,336	\$	84,947	\$	90,000	\$	90,000	\$	90,000	\$	
City Clerk/Treasurer	\$	2,727	\$	2,689	\$	2,600	\$	2,600	\$	2,700	\$	10
Total Charges For Services	\$	2,828,989	\$	3,242,252		2,848,260	\$	2,750,922	\$	2,884,860	\$	36,60
Miscellaneous Revenue												
CONTROL CONTRO	•	700 505	_	500 000	_	745 000	_	675.000	•	900 000	,	05.00
Interest on Investment	\$	708,525	\$	583,308	\$	715,000	\$	675,000	\$	800,000	\$	85,00
Interest on Special Assessments	\$	2,559	\$	1,751	\$	2,000	\$	2,000	\$	2,500	\$	50
Rental of City Property	\$	82,697	\$	86,250	\$	72,000	\$	72,000	\$	80,000	\$	8,00
Green Market Rentals	\$	104,096	\$	99,693	\$	105,000	\$	105,000	\$	105,000	\$	(0.4)
Other Sales	\$	106,822	\$	663,991	\$	103,100	\$	700,000	\$	101,000	\$	(2,10
Hospital Transaction	\$		\$	-	\$	-	\$	-	\$	-	\$	
Annual Hospital Base Payment	\$	300,000	\$	300,000	\$	300,000	\$	250,000	\$	250,000	\$	(50,00
Annual Hospital Supplemental Payment	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	
Total Miscellaneous Revenue	\$	1,354,699	\$	1,784,992	\$	1,347,100	\$	1,854,000	\$	1,388,500	\$	41,40
Transfers and Reserve Funds Applied												
Beloit Rd Housing Incentive Payment	\$	120,020	\$	_	\$	120.000	\$	111,000	\$	120,000	\$	
Tax Equivalent-Water Utility	\$	770,713	\$	811,366		770,000	\$	770.000	\$	800,000	\$	30,0
Storm Water Administrative Support	\$	300,000	\$	300,000	\$	300,000	\$	300,000	\$	300,000	\$	30,00
Solid Waste Administrative Support	\$	100,000	\$	100,000	\$	100,000	\$	100,000	\$	100,000	\$	
Sanitary Sewer Administrative Support	\$	50,000	\$	50,000	\$	50,000	\$	50.000	\$	50,000	\$	
Cable Administrative Support	\$	350,000	\$	350,000	\$	350,000	1000	350,000	\$	350,000	\$	
Internal Service Fund - Liability Insurance	\$	92,506	\$	555,500	\$	98,000	\$	92,506	\$	98,000	\$	
Operating Transfers	\$	92,500	\$	123	\$	50,000	\$	32,300	\$	30,000	\$	
General Fund Applied	\$	=	\$	123	\$	600,000	T .	600,000	\$	600,000	\$	
Reserves Applied	\$	-	\$	-	\$	600,000	\$	000,000	\$	000,000	\$	
Total Reserve Funds Applied	\$	1,783,238	\$	1,611,489	\$	2,388,000	\$	2,373,506	\$	2,418,000	\$	30,00
- Can Hover to I undo rippined	-	1,700,200		1,011,400	-	2,000,000			7		-	20,00
Total General Fund Revenue	\$	55,495,370	\$	56,791,886	\$	56,774,454	\$	57,028,533	\$	57,227,199	\$	452,74

## CITY OF WEST ALLIS REVENUE SUMMARY-ALL FUNDS 2015 BUDGET

		2012 Actual Revenues		2013 Actual Revenues		2014 Budgeted Revenues		2014 Estimated Revenues		2015 Revenues		Change
Special Devenue Funds		<u> </u>				_					$\vdash$	
Special Revenue Funds Office of Cable Communications Revenues		734.636	_	712,963	•	735,000	\$	735.000	\$	735,000	\$	
	\$	1,204,137	\$	1,400,463	\$	1,210,401	\$	1.210.401	\$	1,301,628		91,227
Community Development Block Grant Program	\$		\$					.,				180,869
Housing Assistance Programs	\$	2,895,925	\$	2,784,512	\$	3,599,342	\$	3,599,342		3,780,211 757,653		49 DECEMBER 4 SERVICE CO.
Federal & State Health Grants	\$	468,825	550	516,476	\$	468,749	1.3	833,974				288,904
Police & Fire Grants & Info. Tech. Jnt Vnt.	\$	2,046,502	\$	1,867,811	\$	1,562,848		1,703,845		1,684,282		121,434
FIRE First Ring Industrial Rdvlpmnt Enterprise	\$	1,295,106		1,295,106	\$	500,000	\$	816,000		1,016,000	_	516,000
Total Special Revenue Funds	\$	8,645,131	\$	8,577,331	\$	8,076,340	\$	8,898,562	\$	9,274,774	\$	1,198,434
Capital Projects Fund												
Capital Projects	\$	4,607,494	\$	4,570,740	\$	4,376,000	\$	5.558.100	\$	5.436.500	\$	1.060.500
TIF Projects	\$	1,350,130		2,549,821		6,800,000		914,030	1.5	6,700,000		(100,000
Total Capital Projects Fund	\$	5,957,624	\$	7,120,561	\$	11,176,000	\$	6,472,130	\$	12,136,500	-	960,500
Debt Service Revenues							١.					
Real Estate & Personal Property	\$	3,450,000		3,773,100		3,781,184		3,781,184		3,790,078		8,894
Hospital & TIF Financing Sources & Refunding	\$	9,589,714	_	7,216,206		3,961,150		4,073,038	_	4,009,345	_	48,195
Total Debt Service	\$	13,039,714	\$	10,989,306	\$	7,742,334	\$	7,854,222	\$	7,799,423	\$	57,089
Enterprise Funds												
Parking System	\$	64.494	\$	66.359	\$	63,380	\$	67,380	\$	63.380	\$	
Beloit Rd Public Housing	\$	502,855		713,909	\$		\$	307,404	\$	393,625	\$	86,221
Storm Sewer Program	\$	3.827.604	\$	4.044,865	\$	3,924,857	\$	3,874,003	\$	3,976,908		52,051
Water Utility	\$	7,976,663		7,590,437	\$	7,827,024		8,599,277	\$	8,270,000		442,976
Sanitary Sewer Utility	\$	7,565,040	\$	7,116,855	\$	8,363,231	\$	7,262,425	\$	7,354,025		(1,009,206
Solid Waste Fund	\$	2,679,806	\$	2,395,464	\$	2,392,160	7	2,392,024	\$	2,168,678		(223,482
Total Enterprise Funds	\$	22,616,462	\$	21,927,889	\$	22,878,056	\$	22,502,513	\$	22,226,616	\$	(651,440
Internal Service Fund												
Employee Health Insurance Revenues	\$	17,228,086		15,604,416		16,620,000		15,466,600	1	15,810,000	1	(810,000
Liability Insurance Pool Revenues	\$	92,506	\$	95,166	\$	100,011	\$	100,011	\$	105,000	\$	4,989
Total Internal Service Revenues	. \$	17,320,592	\$	15,699,582	\$	16,720,011	\$	15,566,611	\$	15,915,000	\$	(805,011
TOTAL ALL CITY REVENUE	\$	123,074,893	\$	121,106,555	\$	123,367,195	\$	118,322,571	\$	124,579,512	\$	1,212,317

# CITY OF WEST ALLIS EXPENDITURE SUMMARY-ALL FUNDS 2015 BUDGET

												Mayoral			250	X
		2012		2013		2014		2014		2015		Additions/		2015		
EXPENDITURES		Actual		Actual		Budget	Ad	justed Budget		Request	[	Deletions		Budget		Change
GENERAL GOVERNMENT																
Common Council	\$	258,642	\$	252,266	\$	100,200	\$	170,684	\$	100,200	\$	-	\$	100,200	\$	Ħ
Mayor	\$	124,230	\$	126,459	\$	84,288	\$	105,121	\$	85,550	\$	~	\$	85,550	\$	1,262
City Attorney	\$	642,848	\$	644,655	\$	482,750	\$	577,178	\$	501,100	\$	-	\$	501,100	\$	18,350
Municipal Court	\$	333,302	\$	474,141	\$	324,807	\$	354,541	\$	330,625	\$	-	\$	330,625	\$	5,818
City Assessor	\$	509,056	\$	511,683	\$	370,345	\$	459,645	\$	382,497	\$	-	\$	382,497	\$	12,152
Administration	\$	202,094	\$	210,212	\$	236,857	\$	262,761	\$	235,257	\$	=	\$	235,257	\$	(1,600)
Information Technology	\$	961,654	\$	1,015,255	\$	845,458	\$	1,076,631	\$	1,238,928	\$	-	\$	1,238,928	\$	393,470
Purchasing/Central Services	\$	588,315	\$	647,292	\$	595,040	\$	654,915	\$	=	\$	15	\$	=	\$	(595,040)
Human Resources	\$	433,140	\$	449,150	\$	333,743	\$	403,591	\$	339,865	\$		\$	339,865	\$	6,122
Finance	\$	362,856	\$	466,481	\$	336,380	\$	423,566	\$	586,494	\$	12	\$	586,494	\$	250,114
City Clerk	\$	664,510	\$	564,077	\$	463,143	\$	597,192	\$	412,494	\$	4.5	\$	412,494	\$	(50,649)
Promotion, Celebrations, Awards	\$	95,385	\$	94,157	\$	120,425	\$	145,425	\$	120,425	\$		\$	120,425	\$	us.
Fringe Benefits *	\$	968,511	\$	1,186,149	\$	16,785,250	\$	10,420,304	\$	16,645,650	\$	(100,000)	\$	16,545,650	\$	(239,600)
Other General Government	\$	669,162	\$		\$	776,740	\$	837,389	\$	689,300	\$		\$	689,300	\$	(87,440)
TOTAL GENERAL GOVERNMENT	S	6,813,705	\$	7,314,555		21,855,426	\$	16,488,943	\$	21,668,385	\$	(100,000)	\$	21,568,385	\$	(287,041)
					-				-				-			
PUBLIC SAFETY																
Police & Fire Commission	\$	37,685	\$	31,971	\$	20,000	\$	20,000	\$	20,000	\$	-	\$	20,000	\$	-
Police	\$	18,265,139	\$	17,137,591	\$	11,816,890	\$	14,492,679	\$	12,155,864	\$	(5,000)	\$	12,150,864	\$	333,974
Fire	\$	12,485,316	\$	12,237,143	\$	9,035,819	\$	10,843,306	\$	9,385,551	\$	(3,000)	\$	9,382,551	\$	346,732
Building Insp & Neighborhood Services	\$	1,023,443	\$	1,180,689	\$	824,545	\$	991,309	\$	852,384	\$	(20,000)	\$	832,384	\$	7,839
Planning	\$	257,941	\$	341,901	\$	230,247	\$	336,814	\$	254,567	\$	-	\$	254,567	\$	24,320
TOTAL PUBLIC SAFETY	\$	32,069,525	\$	30,929,295	\$	21,927,501	\$	26,684,108	\$	22,668,366	\$	(28,000)	\$	22,640,366	\$	712,865
PUBLIC WORKS																
Engineering	\$	1,181,435	\$	1,169,954	\$	916,944	\$	1,065,185	\$	938,934	\$	w)	\$	938,934	\$	21,990
Public Works-Admin Office	\$	182,167	\$	322,904	\$	271,345	\$	320,827	\$	271,345	\$	-	\$	271,345	\$	-
Building & Electrical Division	\$	2,984,098	\$	2,842,527	\$	2,657,131	\$	3,055,548	\$	2,712,454	\$	(23,000)	\$	2,689,454	\$	32,323
Sanitation & Streets Division	\$	2,880,814	\$	3,595,108	\$	2,542,496	\$	3,043,469	\$	2,645,200	\$	<b>U</b> (	\$	2,645,200	\$	102,704
Forestry Division	\$	1,133,888	\$	1,271,950	\$	1,093,544	\$	1,244,005	\$	1,082,219	\$	-	\$	1,082,219	\$	(11,325)
Inventory Services Division	\$	241,697	\$	218,151	\$	172,377	\$	201,763	\$	153,520	\$	<b>≅</b> 0	\$	153,520	\$	(18,857)
Fleet Division	\$	1,452,259	\$	1,275,945	\$	1,665,057	\$	2,096,096	\$	1,922,120	\$	(390,045)	\$	1,532,075	\$	(132,982)
TOTAL PUBLIC WORKS	\$	10,056,358	\$	10,696,538	\$	9,318,894	\$	11,026,893	\$	9,725,792	\$	(413,045)	\$	9,312,747	\$	(6,147)
HEALTH, CULTURE, RECREATION																
Health Department	\$	1,826,688	\$	1,864,990	\$	1,602,594	\$	1,851,797	\$	1,632,938	\$	_	\$	1,632,938	s	30,344
Senior Center	\$	213,811		203,093		174,712	\$	200,947	\$	177,577	Ś		\$	177,577	\$	2,865
Library	Š	2,117,141	\$	2,110,956	\$	1,895,327	\$	2,094,664	\$	1,895,186	\$	-	Š	1,895,186	Ś	(141)
TOTAL HEALTH, CULTURE, RECREATION	Ś	4,157,641	\$	4,179,040		3,672,633	\$	4,147,408	\$	3,705,701	\$		Ś	3,705,701	\$	33,068
TOTAL TEALTH, COLIONE, RECREATION	Y	4,137,041	7	4,17,0,040	7	3,012,033	1	1,217,100	Υ	3,703,701	7		٦	3,703,701	4	33,000
TOTAL GENERAL FUND EXPENDITURES	Ś	53,097,228	\$	53,119,428	\$	56,774,454	\$	58,347,352	Ś	57,768,244	Ś	(541,045)	\$	57,227,199	\$	452,745
TOTAL GENERAL FORD EXPENDITORES	٦	33,037,220	1 4	22,112,720	١ ٢	30,777,734	۲	30,347,332	4	37,700,244	7	(241,043)	7	31,221,133	4	734,173

<sup>\*</sup> Actual fringe benefit costs reflect the charge-out to departments and are therefare included in department totals. Budgeted fringe benefit amounts represent city-wide costs for all departments.

# CITY OF WEST ALLIS EXPENDITURE SUMMARY-ALL FUNDS 2015 BUDGET

				Carried L. C.			7.6					Mayoral				
		2012		2013		2014		2014		2015	A	dditions/		2015		
EXPENDITURES		Actual		Actual		Budget	Ad	justed Budget		Request	D	eletions		Budget		Change
CDECIAL BELIEVILLE STAID SYDEMBLETINGS																
SPECIAL REVENUE FUND EXPENDITURES Communications	,	727 152	۸.	720 700	٦	720 021	٨	720 024	٠	720 522			۸	720 522	۸.	(7.500)
	>	737,153		728,788		728,031		728,031		720,523		=	\$	720,523	200	(7,508)
Community Development Programs	5	1,299,387	(5)	1,305,221	\$	1,210,401	\$	1,210,401	(5)	1,301,628	\$	-	\$	1,301,628		91,227
Housing Assistance Programs Federal & State Health Grants	>	3,142,480		3,240,114		3,599,342	\$	3,599,342			\$	-	\$	3,780,211		180,869
	\$	468,825	\$	516,476		468,749	\$	833,974	100	757,653	590	-	\$	757,653	\$	288,904
Police & Fire Grants, IT Joint Ventures	\$	2,025,560	\$	1,879,727	\$	1,562,848	\$	1,562,848	150	1,684,282	\$	-	\$	1,684,282	\$	121,434
FIRE: First Ring Industrial Redevelopment Enterprise	\$	323,043	\$	376,026	\$	496,104	\$	496,104	\$	1,459,554	\$	-	\$	1,459,554	\$	963,450
TOTAL SPECIAL REVENUE FUND EXPENDITURES	\$	7,996,448	\$	8,046,352	\$	8,065,475	\$	8,430,700	\$	9,703,851	\$	-	\$	9,703,851	\$	1,638,376
CAPITAL PROJECTS FUND EXPENDITURES																
Capital Improvements	\$	3,763,837	\$	5,729,436	\$	4,376,000	\$	4,376,000	Ś	5,436,500	\$		\$	5,436,500	\$	1,060,500
TID Improvements	\$	1,628,065	\$	353,031	\$	8,949,675	\$	8,949,675	\$	11,600,000	\$		\$	11,600,000	\$	2,650,325
TOTAL CAPITAL PROJECTS FUND EXPENDITURES	Ś	5,391,902	\$	6,082,467	\$	13,325,675	\$	13,325,675	\$	17,036,500	_		\$	17,036,500	\$	3,710,825
				-,,			7	,,,		,,	*		7	-1,/23/,-12	7	3,723,023
DEBT SERVICE FUND EXPENDITURES																
General Debt Service Expenditures	\$	3,663,142	\$	5,849,888	\$	3,931,186	\$	3,995,088	\$	4,015,080	\$	-	\$	4,015,080	\$	83,894
Hospital & TID Debt Service Expenditures	\$	9,372,024	\$	5,135,410	\$	3,886,148	\$	3,897,932	\$	3,934,343	\$	-	\$	3,934,343	\$	48,195
TOTAL DEBT SERVICE FUND EXPENDITURES	\$	13,035,166	\$	10,985,298	\$	7,817,334	\$	7,893,020	\$	7,949,423	\$		\$	7,949,423	\$	132,089
ENTERPRISE FUND EXPENDITURES																
Parking System	\$	38,123	Ś	86,781	Ś	66,711	\$	66,711	Ś	62,305	Ś	-	Ś	62,305	Ś	(4,406)
Beloit Rd Public Housing	Ś	374,483	1.0	188,574	\$	304,708	\$	304,708		314,545		<u>.</u>	\$	314,545		9,837
Storm Sewer Program	\$	2,526,502	1 .	2,751,452		2,896,847	\$	2,896,847	\$	3,030,837	\$	-	\$	3,030,837		133,990
Water Utility	\$	7,122,873	2	7,669,376	2	7,577,441	\$	7,577,441	\$	8,305,875	\$		\$	8,305,875	0.00	728,434
Sanitary Utility	\$	6,007,585		5,628,438	\$	6,576,593	\$	6,576,593	1.0	6,073,993	s	.=	Ś	6,073,993	S	(502,600)
Solid Waste Fund	\$	1,822,897	\$	1,780,365	\$	2,124,584	\$	2,124,584	\$	2,269,561	Š	(252,200)	\$	2,017,361	\$	(107,223)
TOTAL ENTERPRISE FUND EXPENDITURES	\$	17,892,463	\$	18,104,986	\$	19,546,884	\$	19,546,884	\$	20,057,116	\$	(252,200)		19,804,916	\$	258,032
INTERNAL CERVICE FLAIR EVERNING VACA																
INTERNAL SERVICE FUND EXPENDITURES Health Insurance Fund	Ś	15,885,896	\$	16,248,342	\$	16,620,000	\$	16,620,000	4	16,234,780	ς.		\$	16,234,780	\$	(385,220)
Liability Insurance Fund	\$	92,506		10,240,342	Ś	100,011	\$	195,177	\$	105,000	\$	-	4	105,000	\$	4,989
TOTAL INTERNAL SERVICE FUND EXPENDITURES	\$	15,978,402	_	16,248,342	-	16,720,011	_	16,815,177		16,339,780			\$	16,339,780	_	(380,231)
The English of the En	1	20,0,0,102	-	20,210,012	1	10,, 20,011	4	20,020,277	7	20,000,00	·		7	10,000,700	7	(300,231)
TOTAL ALL CITY EXPENDITURES	\$	113,391,609	\$	112,586,873	\$	122,249,833	\$	124,358,808	\$	128,854,914	\$	(793,245)	\$	128,061,669	\$	5,811,836

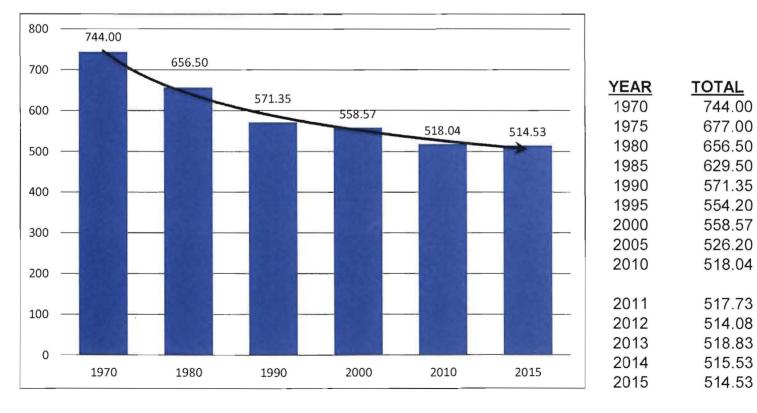
## ORGANIZATIONAL CHANGES

**OVERALL: 1 POSITION ELIMINATED** 

- Department of Administration & Finance Eliminated
  - Broken into individual Departments of Finance, Information Services, City Clerk, Human Resources
- New Finance Department
  - Finance, Purchasing and Treasury Divisions combined into one Finance Department, eliminating one managerial position (saving \$66K).
- New Information Technology/Communications Department
  - IT, Cable Communications, Central Services combined.
- Police Department
  - Change position title of Police Automotive Mechanic/Technician to Police Fleet Mechanic/Technician.

## CITY OF WEST ALLIS 2015 REGULAR POSITIONS

Regular Positions Per 2014 Budget	515.53
Net Positions Adjustments During/For 2014	1.00
	514.53
Less: Positions Dropped by Departments	0.00
Add: Positions Requested by Departments	0.00
	514.53
Net Positions Adjustments by Mayor	0.00
Position Adjustments by Common Council	0.00
Regular Positions for 2015 Budget	514.53



## CITY OF WEST ALLIS REGULAR POSITIONS 2015

	-		Total Po	sitions		·		Police							
			2015	2015	2015	2015		Assoc.		Admin.	Nurses	Prof.	Deputy	Exec.&	
	2014	2014	Dropped	Regstd.	Adjsmts.	Adjsmts.	2015	Fire	Labor	&	Engr.&	Superv.	& Asst.	Mangrl.	
Department or Division	Auth.	Adjsmts.	by Dept.	by Dept.	by Mayor	by Council	Auth.	Assoc.	Service	Clerical	Techn.	Conf.	Service	Service	Other
Mayor	1.25						1.25					0.25			1.00
City Attorney	5.75						5.75					4.75			1.00
Municipal Court	2.75						2.75			2.00					0.75
City Assessor	5.75						5.75			4.75				1.00	
Administration															
City Administrative Office	2.75						2.75					1.75		1.00	
Information Technology	10.00						10.00			6.00		3.00		1.00	
Purch./Central Serv.	5.50	(1.00)					4.50			4.50					
Human Resources	4.50						4.50					3.50		1.00	
Finance	5.05						5.05			2.40		1.65		1.00	
Clerk/Treasurer	5.75						5.75			4.25		1.50			
Police Department	159.55						159.55	113.00	2.00	25.55		16.00	2.00	1.00	
Fire Department	107.00						107.00	98.00				8.00		1.00	
Planning (Development)	3.03						3.03			0.57		1.36		1.10	
Bldg Insp & Nghbrhd Srvcs	11.55						11.55			8.50		1.00	1.00	1.00	0.05
Health Department	24.90						24.90		1.00	9.95	9.05	2.90	1.00	1.00	
Senior Center	2.20						2.20		0.50			1.70			
Public Library	21.50						21.50		2.00	9.00		9.50		1.00	
Public Works															
Administration	4.50						4.50		2.00			1.00	1.00	0.50	
Building & Electrical	29.50						29.50		28.00				1.50		
Street & Sanitation	54.00						54.00		50.00			3.00	1.00		
Forestry	16.00						16.00		15.00				1.00		
Fleet Services	13.00						13.00		12.00				1.00		
Inventory Services	3.50						3.50		3.00				0.50		
Engineering	16.25						16.25			1.75	10.00	1.00	3.00	0.50	
TOTALS	515.53	(1.00)	0.00	0.00	0.00	0.00	514.53	211.00	115.50	79.22	19.05	61.86	13.00	12.10	2.80

## CITY OF WEST ALLIS 2015 OTHER POSITIONS

			Number of	Positions			Type of Positions	
			2015	2015	2015			
1000 St. 100 S	2014	2014	Dropped	Reqstd.	Adjmts.	2015		
Department or Division	Auth.	Adjmts.	by Dept.	by Dept.	by Council	Auth.	Existing (2014)	Deletions/New Request (2015)
Common Council	10.00					10.00	Alderpersons	
Mayor	0.00					0.00		<del></del>
City Attorney	1.00					1.00	Legal Intern	
Municipal Court	1.00					1.00	Supplm. Secy. Support	
Administration						34,02.02.0	and the formation of the same	
Cable Communications	3.00					3.00	FT Cable Comm. Coord., FT Video	
gard P. Copin and P. Michael and Annie S. Barry Gord Copin (1997), and Annie S. Copin (1997), and Annie S. Copin							Prod. Asst. III, FT Video Prod. Asst. II	
							Clerk/Secy., Video Prod. Intems	
Clerk/Treasurer	126.25					126.25	Election/Poll Workers (125), DepTr (.5), Clk III (.5),	<del>-</del>
							Clerk I (.25)	
Finance	1.00					1.00	FT Grants Acct. Specialist	
Bldg Insp & Nghbrhd Srvcs	5.00					5.00	PT Plmbg. Insp., 2 Proj. Insp. (1.7 FTE/CDBG)	
							& Two Clerks .75 (CDBG)	
Development (includes	11.00					11.00	Dir. of Dev., FT CD Mgr., Rehab. Spec.,	
Plng., Hsng. & Econ. Dev.)							Hsng. Spec. (2), Prin. Sec., Clerk I (.5 FTE),	
							Intern, Rehab Spec., Plnr. I/CD, Hsng. Tech.	
Police Department	11.00					11.00	5 Commun. Aide, 3 Night Parking Takers,	=
							1 PT Cleaner, Temp Clk, GA Clk	
Fire Department	1.00					1.00	PT Clerical	==
Health Department	7.60					7.60	Mkt. Attnds., Pub. Hlth Anlyst, WIC Dir.	==
							Cl. Typ. (WIC), RN Pool, 1 PN Care Coord.,	
							1 Nurse Job Share (MCH Grant), Pub. Hith	
6 1 2 1 3							Nutr (2)., Nurse (Prev. Gr.)	
Public Library	30.00					30.00	Libr. Assts., Aides, Custodians, Pages	
Public Works Operations	0.00					0.00		
Bldg. & Elec. Serv.	3.00					3.00	Laborers	-
Street & Sanitation	7.00					7.00	Laborers	
Forestry	10.00					10.00	Laborers	
Equip. Repair	1.00					1.00	Laborers	
Inventory Services	04.00					04.00	Material Willer Constructor Fig. Dillion Oile	
Water	24.00					24.00	Water Utility Employees, Fin. Billing Clk.,	<del></del>
Engineering	2.00					2.00	Fin. Acct., Admin. Intern	
Engineering	3.00					3.00	H.S. Co-op, College Co-op, Spec. Assmt.	
TOTALS	255,85	0.00	0.00	0.00	0.00	255.85	Clk (CIP)	
4 マドンドング からから (100m)	1 430,00	0.00	0.00	0.00	0.00	200.00		

#### CITY OF WEST ALLIS 2015 BUDGET SUMMARY OF FUND BALANCES ESTIMATED AS OF 12/31/2014

	Balance 1/1/2014	2014 Estimated Revenues (Expenses)	Tra in	nsfers	Out		Balance 12/31/2014	Resvrs To Be Used As in 2015 Budget	Resvrs Re- tained for Apprtd/Re- strctd.purp.	Unapprtd./ Unrestr. Balance 1/1/2015
	1) 112014	Experience	, , , , , , , , , , , , , , , , , , ,	-		-	120112017	Duagot	on ottaipa, p.	17.17.0
GENERAL FUND										
Unrestricted Fund Balance										
Unassigned - General Fund Balance	\$3,328,801	\$57,028,533	\$106,375	5	\$100,000		\$3,378,786			\$3,378,786
		-\$56,000,000	\$600,000	7	\$1,350,000	2				
			\$849,400	9	\$324,910	4				
			\$598,714	10	\$600,000	6				
			\$1,192,947	2	\$551,000	8				
			\$90,000	18		11				
			\$62,175	8	\$500,000					
			\$0		\$250,000					
			\$7,165,451	3		17				
			\$11,000	14	\$7,108,700	3				
			\$30,000	16	\$100,000					
		and the same of th			\$150,000	19				
Assigned for Contingency Fund	\$3,013,583	\$0	\$324,910	4	\$106,375	5	\$3,232,118			\$3,232,118
Assigned for Liability Insurance	\$1,200,000	\$0	\$0		\$0		\$1,200,000		\$1,200,000	*-,,
Assigned for Land & Bldg.	* -,,	**	*-				, ,,		*-,,	
Acquisition	\$1,000,000	\$0	\$0		\$0		\$1,000,000		\$1,000,000	
Assigned for Capital Projects related to public					100		3-10-10-10-10-10-10-10-10-10-10-10-10-10-			
access, green initiatives & internal rehabs.	\$500,000	\$0	\$150,000	19	\$0		\$650,000	\$215,000	\$435,000	
Assigned for Public Works Capital Replacents	*	*-	, ,					, ,		
such as boilers/carpet/roofs/chillers	\$875,000	\$0	\$250,000	13	\$0		\$1,125,000	\$369,500	\$755,500	
Assigned for Post Retirement Benefits	\$10,000,000	\$0	\$0		\$0		\$10,000,000	0. <del>0</del> .000.000.000.000.000	\$10,000,000	
Assigned for 27th Payroll	\$1,911,357	\$0	\$100,000	1	\$0		\$2,011,357		\$2,011,357	
Assigned for Workers' Comp. Ins.	\$1,500,000	\$0	\$0		\$0		\$1,500,000		\$1,500,000	
Assigned for Gen'l Fund to be	A MARK E-104 (1997)						2 30 8 90		N SECTION AND A	
Applied to Reduce Tax Levy	\$1,590,000	\$0	\$600,000	6	\$600,000	7	\$1,590,000	\$600,000	\$990,000	
Assigned for Cap. Accum -General	\$2,434,698	\$0	\$551,000	8	\$62,175	8	\$2,923,523	\$500,000	\$2,423,523	
Assigned for Safety, Productivity/Oper, Improvmnts	\$200,000	\$0	\$100,000	15	\$11,000	14	\$289,000		\$289,000	
Assigned for Computer/Technology Improvements	\$179,886	8.5	\$100,000	17	\$90,000	18	\$189,886	\$53,000	\$136,886	
Assigned for Community & Econ Dev Investments	\$600,000	140	1500 LOT 10 10 10 10 10 10 10 10 10 10 10 10 10		\$30,000	16	\$570,000		\$570,000	
Assigned for Strategic Plan Implementation	\$97,500	\$0	\$0		\$0		\$97,500		\$97,500	
Assigned for Dental Insurance	\$50,000	\$0	\$0		\$0		\$50,000		\$50,000	
Assigned for Tax Refund	\$200,000	\$0	\$0		\$0		\$200,000		\$200,000	
Non-Spendable Fund Balance										
for Carry-overs committed change	\$849,400	\$0	\$700,000	11	\$849,400	9	\$700,000		\$700,000	
for Encumbrances committed change	\$598,714	\$0	\$500,000	12	\$598,714		\$500,000		\$500,000	
for Receivables	\$7,165,451	\$0	\$7,108,700	3	\$7,165,451	3	\$7,108,700		\$7,108,700	
for Inventory/Prepaid Items	\$1,192,947	\$0	\$1,350,000	2	\$1,192,947	2	\$1,350,000		\$1,350,000	
Total for General Fund	\$38,487,338	\$1,028,533	\$22,540,672	-	\$22,540,672		\$39,665,870	\$1,737,500	\$31,317,466	\$6,610,904

#### **FUND BALANCE NOTATIONS**

- 1. Transfer to Reserved for 27th Payroll
- 2. Transfer to Reserved Inventory/Prepaids
- 3. Transfer to Reserve for Receivables-Misc Recv. Beloit Rd Loans, Development Loans 10. Rev 2013 Transfer to Reserve for Encumbrances
- 4. Transfer to Contingency Fund (see related transaction page)
- 5. Transfer from Contingency Fund (see related transaction page)
- 6. Transfer to 2014 and Future Tex Levy Reduction
- 7. Transfer in-2014 Tax Levy Reduction \$600,000

- 8. Transfer to Reserve for Capital Accumulation (see related transaction page) 15. Transfer to Reserve for Safety, Productivity, Oper Improvements
- 9. Rev 2013 Transfer to Designated for Carry-overs
- 11. 2014 Transfer to Designated for Carry-overs
- 12. 2014 Transfer to Reserve for Encumbrances 13. Transfer to Reserve for Public Works Capital Replacements
- 14. Transfer to General Fund for Power Mgmt Software purchase

- 16. Transfer to General Fund for Neighborhood Small Grant Program
- 17. Transfer to Reserve for Computer/Technology Improvement Projects
- 18. Transfer to General Fund for Computer/Technology Improvement Projects
- 19. Transfer to Reserve for Capital Projects-Public Access, Green Initiatives, Internal Rehabs

## CITY OF WEST ALLIS 2015 BUDGET SUMMARY OF FUND BALANCES ESTIMATED AS OF 12/31/2014

		2014 Estimated				Resvrs To Be Used As	Resvrs Re- tained for	Unapprtd./ Unrestr.
	Balance 1/1/2014	Revenues	Transfers	Out	Balance 12/31/2014	in 2015 Budget	Apprtd./Re- strctd.purp.	Balance 1/1/2015
SPECIAL REVENUE FUNDS	1/1/2014	(Expenses)		Out	12/3//2014	Bauger	Sircia.purp.	1/1/2015
Restricted Fund Balances								
FIRE - First Ring Industrial Re-dylpmnt Enterprise	\$4,025,317	\$391,000	\$0	\$0	\$4,416,317		\$4,416,317	
Terchak Endowment Fund	\$1,133,744	\$80,000	\$0	\$0	\$1,213,744		\$1,213,744	
Component Units	\$5,159,061	\$471,000	\$0	\$0	\$5,630,061	\$0	\$5,630,061	\$0
_							_	
Certificate & Voucher Programs. Fnd Bal. (CDA)	\$359,895	\$0	\$0	\$0	\$359,895		\$359,895	
Rental Rehab Fund Balance	\$432,709	\$0	\$0	\$0	\$432,709		\$432,709	
First Home Buyer	\$40,779	\$0	\$0	\$0	\$40,779		\$40,779	
Library Endowment	\$68,420	\$0	\$0	\$0	\$68,420		\$68,420	
WI Act 102 - & other EMS Grant Fund Balance	\$81,159	\$0	\$0	\$0	\$81,159		\$81,159	
Centennial Fund	\$123	\$0	\$0	\$0	\$123		\$123	
Miscellaneous Grants (Block/Health/Police)	\$0	\$0	\$0	\$0	\$0		\$0	
Special Revenue Non-Component Units	\$983,085	\$0	\$0	\$0	\$983,085	\$0	\$983,085	\$0
Committed Fund Balances								
Information Technology Joint Venture	\$76,469	(\$27,312)	\$0	\$0	\$49,157		\$49,157	
Cable TV Fund Balance	\$775,585	\$6,969	\$0	\$0	\$782,554		\$782,554	
Special Revenue Non-Component Units	\$852,054	(\$20,343)	\$0	\$0	\$831,711	\$0	\$831,711	\$0
Total Special Revenue Non-Component Units	\$1,835,139	(\$20,343)	\$0	\$0	\$1,814,796	\$0	\$1,814,796	\$0
Total for Special Revenue Funds	\$6,994,200	\$450,657	\$0	\$0	\$7,444,857	\$0	\$7,444,857	\$0
Total In Special Metallication and an artist and a second a second and	00)001/200	¥100/00/			717111900		7.77.17.21.	
DEBT SERVICE FUND								
Debt Service Reserve Fund	\$191,876	(\$38,798)	\$0	\$0	\$153,078		\$153,078	
Total for Debt Service Fund	\$191,876	(\$38,798)	\$0	\$0	\$153,078	\$0	\$153,078	\$0
ENTERPRISE FUNDS - Retained Earnings								
Water Utility	\$16.312.076	\$688.277	\$0	\$0	\$17.000,353		\$14,184,968	\$2.815.385
Parking Utility	\$1,102,748	(\$18,539)	\$0	\$0	\$1,084,209		\$905,726	\$178,483
Solid Waste Fund	\$3,001,525	\$675,660	\$0	\$0	\$3,677,185		\$387,715	\$3,289,470
Storm Water Program	\$3,571,988	\$1,531,988	\$0	\$0 \$0	\$35,103,976		\$31,304,434	\$3,799,542
Sanitary Sewer		Control of the Contro	\$0 \$0	\$0 \$0			13,443,618.58	
Beliot Rd. Public Housing	\$16,253,264	\$1,784,302	\$0 \$0	\$0 \$0	\$18,037,566 \$6,471,391		13,443,616.56	\$4,593,947 \$6,471,391
Total for Enterprise Funds	\$6,468,695 \$76,710,296	\$2,696 <b>\$4,664,384</b>	\$0	\$0	\$81,374,680	\$0	\$60,226,462	\$21,148,218
CAPITAL PROJECTS FUND	Ψ10,110,230	<b>\$4</b> ,004,304	40		<b>401,014,000</b>	ų v	<b>\$00,220,402</b>	<b>V21/140/210</b>
	40.040.50	(00.455.070)			6000 504		4000 501	
Project Fund - TIF's Project Fund - General	\$2,818,501 (\$1,430,398)	(\$2,155,970) (\$1,089,600)	\$0 \$0	\$0 \$0	\$662,531 (\$2,519,998)		\$662,531 (\$2,519,998)	
Total for Capital Projects Fund	\$1,388,103	(\$3,245,570)	\$0	\$0	(\$1,857,467)	\$0	(\$1,857,467)	\$0
INTERNAL SERVICE FUND	7.11-2.41.22	12-1-10/01-1			1	***	17:17:11:11	-
Health Insurance	\$8,341,385	(\$888,420)	\$0	\$0	\$7,452,965		\$3,160,261	\$4,292,704
Internal Service Reserve - Liability Insurance	\$3,339,465	(\$95,166)	\$0	\$0	\$3,244,299		,,	\$3,244,299
Total for Internal Service Fund	\$11,680,850	(\$983,586)	\$0	\$0	\$10,697,264	\$0	\$3,160,261	\$7,537,003
TOTAL OF ALL FUNDS	\$135,452,663	\$1,875,620	\$22,540,672	\$22,540,672	\$137,478,282	\$1,737,500	\$100,444,657	\$35,296,124
TOTAL OF ALL LONGS	V130/1021003	\$1,010,020	72210701012	A CONTRACTOR OF THE PARTY OF TH	010714701202	VI,101,000	4100,444,007	930,230,124

#### CITY OF WEST ALLIS 2015 BUDGET CONTINGENCY FUND ESTIMATED BALANCE AS OF 12/31/2014

Account 100-0000-371-20-00

Contingency Fund Balance - 1/1/2014		\$3,013,583
Transfers From General Fund:		
Police Squad Cars-2014 Budget	\$134,910	
to level of to approximately 5%	\$190,000	
Total Additions:		\$324,910
Transfers to General Fund for 2014 Approved Requests:		
City Attorney 2014-0141 Litigation costs	\$10,000	
City Attorney 2014-0033 Litigation costs	\$10,000	
City Clerk 2014-0111 Legistar Upgrade	\$18,000	
Public Works 2014-0041 Overhead Door-Police Dept	\$29,375	
Public Works 2014-0032 Emergency Generator-Health Dept	\$39,000	
Total Reductions		\$106,375
Estimated Contingency Balance - 12/31/2014		\$3,232,118

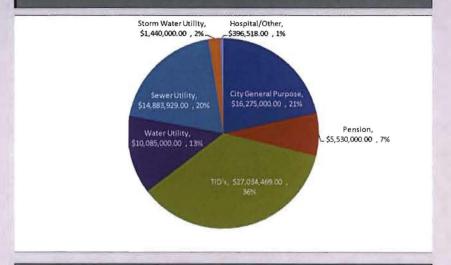
## RESERVE-DESIGNATED FOR CAPITAL ACCUMULATION ESTIMATED BALANCE AS OF 12/31/2014

Account 100-0000-345,05-00	1/1/2014	Increases 2014	Decreases 2014	12/31/2014
Assessor (05):				
Software/Hardware Replacement	\$15,000	\$0	\$0	\$15,000
Information Services Division (11):				
Computer & Networking (70-03) & (70-07)	\$33,579	\$5,500	\$0	\$39,079
AS400 (70-03)	\$34,268	\$0	\$0	\$34,268
Purchasing Division (12):				
Radio Communications/Digital (100-1202-517.70-03)	\$840,116	\$50,000	\$0	\$890,116
Additional fund balance trsfr from unreserved-WisComm costs	\$159,884	\$0		\$159,884
Phone System (100-1202-517.70-03)	\$231,543	\$35,000	\$0	\$266,543
911 System/Reverse-Digital Communication System (70-03)	\$101,338	\$15,000	\$0	\$116,338
Printing Equipment (100-1203-517.70-03)	\$99,641	\$9,500	\$0	\$109,141
Optical/CD-Rom Imaging Equip. (70-03)	\$19,878	\$1,000	\$0	\$20,878
City Clerk/Treasurer (15):				
Voting Machine (100-1502-514.70-03)	\$120,038	\$5,000	\$0	\$125,038
Police Department				
Tactical Training Facility & Misc Capital Improvements	\$0	\$100,000	\$0	\$100,000
Fire Department (22):				
Fire Vehicles (100-2201-522,70-03)	\$531,502	\$285,000	\$0	\$816,502
SCBA Replacement (100-2201-522.70-05)	-\$20,465	\$30,000	(\$48,175)	-\$38,640
Defibrillators replacement (100-2201-522.70-05)	\$9,313	\$0	\$0	\$9,313
Gas Meters (70-05)	\$1,871		\$0	\$1,871
Mobil Equipment	\$50,000		\$0	\$50,000
Library (35):				
Vehicle (100-3507-555.70-02)	\$33,000	\$3,000	\$0	\$36,000
Self Check System (100-3505-555.70-01)	\$29,600	\$4,000	\$0	\$33,600
Building Improvements (Carpeting)	\$18,000	\$5,000	\$0	\$23,000
Public Works-Forestry (43)		2 .		- A
WE Energies-Tree Replacement	\$86,122	\$0	(\$14,000)	\$72,122
Engineering Department (46):		17.55		
Computer & Networking	\$11,000		\$0	\$11,000
Vehicle (100-4601-533.70-02)	\$29,470	\$3,000	\$0	\$32,470
Estimated Capital Accumulation Balance - 12/31/2014	\$2,434,698	\$551,000	(\$62,175)	\$2,923,523

## CITY OF WEST ALLIS Schedule of General Obligation Indebtedness For the Year Ending December 31, 2015

2004F   Gen Oblig Bonds	Year	Issue	Average Coupon	Final Maturity	Original Issue	Outstanding 1/1/2015	To Be Issued In 2015	To Be Retired In 2015	Outstanding 12/31/2015
2004F   Gen Oblig Bonds	1995	Milwaukee County	1.78%	1/1/2035	\$400,000	\$396.518	-	\$32,959	\$363,559
2005A Gen. Oblig Bonds	2004F		4.18%	4/1/2016		1.105.000	-	540,000	565,000
20086 Gen. Oblig, Bordurá   4.04%   41/12021   4.200,000   940,000   939,500   545,000   520086 Gen. Oblig, Refunding Bonds   4.09%   41/12021   3.985,000   1.985,000   3.300,000   1.625,000   2.006,101   1.025,001   1.0							-		145,000
2008B   Gen Oblig Refunding Bonds							-		545,000
2008LR 1 avasible Land Recycling \$1,647,200   1,00%   11/22/2028   144,428   86,657   7,221   79,382   2007A   Gen. Oblig. Bonds   1,00%   41/12022   436,5000   2,040,000   - 410,000   1,630,000   2007LR   1 avasible Land Recycling \$1,647,200   0,50%   2028   597,716   320,662   - 26,722   293,944   2008LR   1 avasible Land Recycling \$1,647,200   0,50%   2028   597,716   320,662   - 26,722   293,944   2008LR   1 avasible Land Recycling \$1,647,200   0,50%   11/22/2022   345,902   214,658   - 10,205   200,286   2							-		
2007A Gen Oblig Bonds							÷		79,436
2007_ER   Taxable Land Recycling \$1,647,200   0.50%   2028   507,716   320,862   - 26,722   293,944   2008A   Gen. Oblig. Bonds   500,000   2,795,00					,		-		
2008A   Gen Oblig Bonds							-		
2008LR   Taxable Land Recycling \$1,647.200   0.50%   11/22/2026   345.902   218.455   19.532   215.586   2008LR   Taxable Land Recycling \$1,647.200   0.50%   11/22/2026   50.697   33.799   2.816   30.982   2008LR   Taxable Land Recycling \$1,647.200   0.50%   11/22/2026   50.697   33.799   2.816   30.982   2008LR   Taxable Land Recycling \$1,647.200   0.50%   11/22/2026   50.697   33.799   2.816   30.982   2008LR   Taxable Land Recycling \$1,647.200   0.50%   11/22/2026   50.697   33.799   2.816   30.982   2009LR   Taxable Land Recycling \$1,647.200   0.50%   11/22/2026   50.697   33.799   2.816   30.982   2009LR   Taxable Corporate Purpose Bonds   3.92%   41/2024   2.945,000   1.995,000   -   150,000   7.055,000   7.055,000   2.975,000   2.9					23/46/27 (0.00 Burn 1896)		-		
2008LR3   Taxable Land Recycling \$1,647,200   0.50%   11/22/2026   50.697   33,779   - 2,216   30,982   21.5956   - 2.216   30,982   30,982   - 2.216   30,982   30,982   - 2.216   30,982   30,982   - 2.216   30,982   30,982   - 2.216   30,982   30,982   - 2.216   30,982   30,982   - 2.216   30,982							=		
2008LR   Taxable Land Recycling \$1,647.200   0.50%   11/22/2026   50.697   33.799   - 2.816   30.985							4		
20998   Gen. Oblig. Notes   3.64%   41/2019   6.885.000   3,715.000   - 740,000   2,975.					and the second second		_		
2098   Gen. Chilg. Bonds   3.92%   41/12024   2.945,000   1.995,000   - 185,000   1.810,					- Apparent Control		-	30-14 CONT. CO. CO.	WELLEVILLE WORK ACTIONS
Taxable Corporate Purpose Bonds   5.11%   41/12024   7.105.000   7.055.0000   7.055.000   7.055.000   7.055.000   7.055.000   7.055.000		- The control of the			The state of the s	A-1.05 PAGE 100 PAGE			
State Trust Fund - TIF #7							-		
Taxable Refunding			The same and the same and the	the control of the co					
2010B   G.O. Rind Bonds						11 (10 (10 (10 (10 (10 (10 (10 (10 (10 (			100,000,000,000,000,000
State Trust Fund - Sanitary Sewer   4,25%   3/15/2020   188,018   120,559   - 18,064   102,435   102,020   100							-		
2010G   Clean Water Funds						i i			
2011A   Gen. Oblig. Notes   2,90%   41/12/026   5,635,000   4,225,000   - 470,000   3,755,000   3,000   3,000   4,615,000   3,000   4,615,000   3,000   4,615,000   3,000   3,000   3,000   4,615,000   3,00									
Taxable Refunding & GO Bonds   2.99%   4/1/2027   5.715,000   5.005,000   - 390,000   4.615,000							<u></u>		
2012B   Gen. Oblig. Bonds   2.16%   4/1/2027   6.205,000   5,170,000   - 495,000   4,675,000						The second second			
2013A   Gen. Oblig   Bonds & Refunding Bonds   1.97%   41/1/2028   8,140,000   7,640,000   -     610,000   7,030,000   2014   Gen. Oblig   Refunding Bonds   2.74%   41/1/2030   5,580,000   5,125,000   -     480,000   4,645,000   2015   Gen. Oblig   Bonds   2.74%   41/1/2030   5,580,000   5,125,000   -     480,000   4,020,000   2015   Gen. Oblig   Bonds   -							-		
2013B   Gen. Oblig. Bends   2.74%   4/1/2030   5,580,000   5,125,000   - 480,000   4,645,000   2015   Gen. Oblig. Bends   6,800,000   6,800,000   6,800,000   6,250,000   6,					and the same of the same	and Proceedings of Parameters	=	The second secon	
2014   Gen. Oblig. Bonds   6,800,000   6,800,000   6,250,000   6							-		
September   Sept			2.74%	4/1/2030		2004 2175 01 615 01000	-	1.000 OFF \$ 0000000000	
Sen. Oblig. Bonds - TIF		3			6,800,000	6,800,000	0.050.000		
Seminary									
Regular   \$27,105,000   \$16,275,000   \$2,750,000   \$2,915,000   \$16,110,000     Pension Bonds   6,865,000   5,530,000   \$2,750,000   \$2,915,000   \$2,900,000     Total General City Purpose   \$33,970,000   \$21,805,000   \$2,750,000   \$3,355,000   \$21,200,000     TiF:	2015	Gen. Oblig. Bonds - 11F		_			4,200,000	U	4,200,000
Regular Pension Bonds         \$27,105,000 5,685,000 5,530,000 0 0 440,000 5,090,000         \$2,915,000 \$16,110,000 5,090,000           Total General City Purpose         \$33,970,000 \$21,805,000 \$2,750,000 \$3,355,000 \$21,200,000           TIF:           TIF #5 6 Points         18,377,118 17,040,165 0 0 689,596 16,350,565           TIF #6 Lime Pit 1,765,000 1,765,000 0 0 75,000 1,690,000         1,765,000 0 0 75,000 1,690,000           TIF #7 Summit 9,327,372 4,509,304 0 1,079,982 3,429,322         11,765,000 0 0 240,000 1,220,000           TIF #10 Truck Terminal 1,490,000 1,360,000 0 0 240,000 1,220,000         1,680,000 0 0 75,000 1,285,000           TIF #11 84th Street 1,005,000 900,000 2,800,000 60,000 3,640,000         0 0 1,000,000 0 0 1,000,000           TIF #12 Teledyne 0 0 0 0 1,000,000 0 0 1,000,000         0 1,000,000           TIF #13 Home Juice 0 0 0 400,000 0 0 400,000         0 400,000           Total TIF 1 34th Yever 1 1,000,000 1,440,000 0 0 75,000 1,365,000         375,000 1,365,000           Water Utility 1,500,000 1,440,000 0 0 75,000 1,365,000         1,000,000 1,465,000           Water Utility 1,480,000 1,085,000 1,500,000 940,000 10,645,000         1,000,000 1,645,000           Total Utilities 337,222,783 \$26,408,929 \$3,500,000 \$22,498,445 \$27,410,484           Hospital/Other Promissory Notes & G.O. Bonds \$400,000 \$396,518 \$0 \$32,959 \$3363,555					\$105,757,273	\$75,644,916	\$10,450,000	\$8,105,982	\$77,988,934
Pension Bonds         6,865,000         5,530,000         0         440,000         5,090,000           Total General City Purpose         \$33,970,000         \$21,805,000         \$2,750,000         \$33,355,000         \$21,200,000           TIF:         TIF #5 6 Points         18,377,118         17,040,165         0         689,596         16,350,565           TIF #6 Lime Pit         1,765,000         1,765,000         0         75,000         1,690,000           TIF #7 Summit         9,327,372         4,509,304         0         10,79,982         3,429,322           TIF #9 Pioneer         2,200,000         1,460,000         0         240,000         1,220,000           TIF #11 84th Street         1,095,000         900,000         2,800,000         60,000         3,640,000           TIF #12 Teledyne         0         0         0         400,000         0         1,000,000           TIF #13 Home Juice         0         0         0         400,000         0         400,000           Total TIF         \$34,164,490         \$27,034,469         \$4,200,000         \$2,219,578         \$29,014,891           Utilities:         Sanitary Sewer         \$21,242,783         \$14,883,929         \$2,000,000         \$1,483,445		the programming and the control of t			207.405.000	040.075.000	40 750 000	00.045.000	242 442 222
Total General City Purpose									
TIF:  TIF #5 6 Points									
TIF #5 6 Points		Total General City Purpose			\$33,970,000	\$21,805,000	\$2,750,000	\$3,355,000	\$21,200,000
TIF #6 Lime Pit 1,765,000 1,765,000 0 75,000 1,690,000 TIF #7 Summit 9,327,372 4,509,304 0 1,079,982 3,429,327 TIF #9 Pioneer 2,200,000 1,460,000 0 240,000 1,220,000 TIF #10 Truck Terminal 1,490,000 1,360,000 0 75,000 1,285,000 TIF #11 84th Street 1,005,000 900,000 2,800,000 60,000 3,640,000 TIF #12 Teledyne 0 0 1,000,000 0 0 1,000,000 TIF #13 Home Juice 0 0 0 400,000 0 0 400,000 TIF #13 Home Juice 0 0 0 400,000 \$2,219,578 \$29,014,891 Utilities:  Sanitary Sewer \$21,242,783 \$14,883,929 \$2,000,000 \$1,483,445 \$15,400,484 Storm Water Utility 1,500,000 1,440,000 0 75,000 1,365,000 Water Utility 14,480,000 10,085,000 1,500,000 940,000 10,645,000 Total Utilities \$37,222,783 \$26,408,929 \$3,500,000 \$2,498,445 \$27,410,484 Hospital/Other Promissory Notes & G.O. Bonds \$400,000 \$396,518 \$0 \$32,959 \$363,555									
TIF #7 Summit         9,327,372         4,509,304         0         1,079,982         3,429,322           TIF #9 Pioneer         2,200,000         1,460,000         0         240,000         1,220,000           TIF #10 Truck Terminal         1,490,000         1,360,000         0         75,000         1,285,000           TIF #11 84th Street         1,005,000         900,000         2,800,000         60,000         3,640,000           TIF #12 Teledyne         0         0         0         1,000,000         0         0         400,000           TIF #13 Home Juice         0         0         0         400,000         0         400,000           Total TIF         \$34,164,490         \$27,034,469         \$4,200,000         \$2,219,578         \$29,014,891           Utilities:           Sanitary Sewer         \$21,242,783         \$14,883,929         \$2,000,000         \$1,483,445         \$15,400,484           Storm Water Utility         1,500,000         1,440,000         0         75,000         13,650,000           Water Utility         14,480,000         10,085,000         1,500,000         \$2,498,445         \$27,410,484           Hospital/Other Promissory Notes & G.O. Bonds         \$400,000         \$396,51						POLICE PROPERTY AND ADDRESS OF THE PROPERTY OF			
TIF #9 Pioneer         2,200,000         1,460,000         0         240,000         1,220,000           TIF #10 Truck Terminal         1,490,000         1,360,000         0         75,000         1,285,000           TIF #11 84th Street         1,005,000         900,000         2,800,000         60,000         3,640,000           TIF #12 Teledyne         0         0         0         1,000,000         0         1,000,000           TIF #13 Home Juice         0         0         0         400,000         0         0         400,000           Total TIF         \$34,164,490         \$27,034,469         \$4,200,000         \$2,219,578         \$29,014,891           Utilities:           Sanitary Sewer         \$21,242,783         \$14,883,929         \$2,000,000         \$1,483,445         \$15,400,484           Storm Water Utility         1,500,000         1,440,000         0         75,000         1,365,000           Water Utility         14,480,000         10,085,000         1,500,000         \$2,498,445         \$27,410,484           Hospital/Other Promissory Notes & G.O. Bonds         \$400,000         \$396,518         \$0         \$32,959         \$363,555									
TIF #10 Truck Terminal       1,490,000       1,360,000       0       75,000       1,285,000         TIF #11 84th Street       1,005,000       900,000       2,800,000       60,000       3,640,000         TIF #12 Teledyne       0       0       1,000,000       0       1,000,000         TIF #13 Home Juice       0       0       400,000       0       2,219,578       \$29,014,891         Utilities:         Sanitary Sewer       \$21,242,783       \$14,883,929       \$2,000,000       \$1,483,445       \$15,400,48         Storm Water Utility       1,500,000       1,440,000       0       75,000       1,365,000         Water Utilities       \$37,222,783       \$26,408,929       \$3,500,000       \$2,498,445       \$27,410,484         Hospital/Other Promissory Notes & G.O. Bonds       \$400,000       \$396,518       \$0       \$32,959       \$363,559									
TIF #11 84th Street 1,005,000 900,000 2,800,000 60,000 3,640,000 TIF #12 Teledyne 0 0 0 1,000,000 0 1,000,000 TIF #13 Home Juice 0 0 0 400,000 0 400,000 0 400,000 TIF #13 Home Juice 0 0 0 400,000 \$2,219,578 \$29,014,891 Utilities:  Sanitary Sewer \$21,242,783 \$14,883,929 \$2,000,000 \$1,483,445 \$15,400,484 Storm Water Utility 1,500,000 1,440,000 0 75,000 1,365,000 Water Utility 14,480,000 10,085,000 1,500,000 940,000 10,645,000 Total Utilities \$37,222,783 \$26,408,929 \$3,500,000 \$2,498,445 \$27,410,484 Hospital/Other Promissory Notes & G.O. Bonds \$400,000 \$396,518 \$0 \$32,959 \$363,555									
TIF #12 Teledyne 0 0 1,000,000 0 1,000,000 TIF #13 Home Juice 0 0 0 400,000 0 400,000  Total TIF							-		
TIF #13 Home Juice         0         0         400,000         0         400,000           Total TIF         \$34,164,490         \$27,034,469         \$4,200,000         \$2,219,578         \$29,014,891           Utilities:           Sanitary Sewer         \$21,242,783         \$14,883,929         \$2,000,000         \$1,483,445         \$15,400,484           Storm Water Utility         1,500,000         1,440,000         0         75,000         1,365,000           Water Utility         14,480,000         10,085,000         1,500,000         940,000         10,645,000           Total Utilities         \$37,222,783         \$28,408,929         \$3,500,000         \$2,498,445         \$27,410,484           Hospital/Other Promissory Notes & G.O. Bonds         \$400,000         \$396,518         \$0         \$32,959         \$363,550						,			670
Total TIF         \$34,164,490         \$27,034,469         \$4,200,000         \$2,219,578         \$29,014,891           Utilities:           Sanitary Sewer         \$21,242,783         \$14,883,929         \$2,000,000         \$1,483,445         \$15,400,484           Storm Water Utility         1,500,000         1,440,000         0         75,000         1,365,000           Water Utility         14,480,000         10,085,000         1,500,000         940,000         10,645,000           Total Utilities         \$37,222,783         \$26,408,929         \$3,500,000         \$2,498,445         \$27,410,484           Hospital/Other Promissory Notes & G.O. Bonds         \$400,000         \$396,518         \$0         \$32,959         \$363,559									
Utilities:         Sanitary Sewer       \$21,242,783       \$14,883,929       \$2,000,000       \$1,483,445       \$15,400,484         Storm Water Utility       1,500,000       1,440,000       0       75,000       13,65,000         Water Utility       14,480,000       10,085,000       1,500,000       940,000       10,645,000         Total Utilities       \$37,222,783       \$26,408,929       \$3,500,000       \$2,498,445       \$27,410,484         Hospital/Other Promissory Notes & G.O. Bonds       \$400,000       \$396,518       \$0       \$32,959       \$363,559					Hr		400,000	0	400,000
Sanitary Sewer         \$21,242,783         \$14,883,929         \$2,000,000         \$1,483,445         \$15,400,484           Storm Water Utility         1,500,000         1,440,000         0         75,000         1,365,000           Water Utility         14,480,000         10,085,000         1,500,000         940,000         10,645,000           Total Utilities         \$37,222,783         \$26,408,929         \$3,500,000         \$2,498,445         \$27,410,484           Hospital/Other Promissory Notes & G.O. Bonds         \$400,000         \$396,518         \$0         \$32,959         \$363,559		Total TIF	A Comment of		\$34,164,490	\$27,034,469	\$4,200,000	\$2,219,578	\$29,014,891
Storm Water Utility         1,500,000         1,440,000         0         75,000         1,365,000           Water Utility         14,480,000         10,085,000         1,500,000         940,000         10,645,000           Total Utilities         \$37,222,783         \$26,408,929         \$3,500,000         \$2,498,445         \$27,410,484           Hospital/Other Promissory Notes & G.O. Bonds         \$400,000         \$396,518         \$0         \$32,959         \$363,559		Utilities:							
Storm Water Utility         1,500,000         1,440,000         0         75,000         1,365,000           Water Utility         14,480,000         10,085,000         1,500,000         940,000         10,645,000           Total Utilities         \$37,222,783         \$26,408,929         \$3,500,000         \$2,498,445         \$27,410,484           Hospital/Other Promissory Notes & G.O. Bonds         \$400,000         \$396,518         \$0         \$32,959         \$363,559		Sanitary Sewer			\$21,242,783	\$14,883,929	\$2,000,000	\$1,483,445	\$15,400,484
Water Utility         14,480,000         10,085,000         1,500,000         940,000         10,645,000           Total Utilities         \$37,222,783         \$26,408,929         \$3,500,000         \$2,498,445         \$27,410,484           Hospital/Other Promissory Notes & G.O. Bonds         \$400,000         \$396,518         \$0         \$32,959         \$363,559		Storm Water Utility			1,500,000	1,440,000	4 4		1,365,000
Total Utilities         \$37,222,783         \$26,408,929         \$3,500,000         \$2,498,445         \$27,410,484           Hospital/Other Promissory Notes & G.O. Bonds         \$400,000         \$396,518         \$0         \$32,959         \$363,559		Water Utility			14,480,000	10,085,000	1,500,000		10,645,000
		Total Utilities		11	\$37,222,783	\$26,408,929	\$3,500,000	\$2,498,445	\$27,410,484
		Hospital/Other Promissory Notes & G.O.	Bonds		\$400,000	\$396.518	\$0	\$32 959	\$363 550
		Total Debt			\$105,757,273	\$75,644,916	\$10,450,000	\$8,105,982	\$77,988,934

### CITY OF WEST ALLIS OUTSTANDING DEBT BY PURPOSE AS OF DECEMBER 31, 2014



### CITY OF WEST ALLIS STATEMENT OF DEBT LIMITATION MARGIN AS OF DECEMBER 31, 2014

### GENERAL CITY

Equalized Valuation of		02.112.10		
Taxable Property in C of January 1, 2014	ity as			\$3,712,641,300
Ratio of Legal Debt L	imít			5%
Legal Debt Limit				\$185,632,065
Present Debt				
General Obligation E	Bonds & Notes fo	or		
City	( 8.77%	of Limit)	\$16,275,000	
General Obligation E	Bonds & Notes fo	or		
Pension	2.98%	of Limit)	5,530,000	
General Obligation B	Bonds for			
TIF's	( 14.56%	of Limit)	\$27,034,469	
General Obligation B	Bonds & Notes fo	or		
Enterprise Funds	( 14.23%	of Limit)	\$26,408,929	
Total General Obliga				
& Notes for City P	urposes (	40.54% of Lin	nit) \$75,248,398	
Prommissory Notes	& G.O. Bonds fo	or		
Hospital/Other	0.21%	of Limit)	\$396,518	

59.25%

\$75,644,916

\$109,987,149

Total City Purposes & Hospital ( 0.4075 of Limit)

Remaining Legal Debt Margin

## CITY OF WEST ALLIS TAX LEVY SUMMARY 2015 BUDGET

	2012(2013) LEVY	2013(2014) LEVY	2014(2015) LEVY	2014(2015) INCREASE (DECREASE)	2014(2015)% INCREASE (DECREASE)
General Fund Expenditures Less: Exempt Computer Equipment Less: Non-Tax Levy Revenues	\$56,097,947 (187,000) (22,786,618)	\$56,774,454 (187,000) (23,244,641)	\$57,227,199 (177,600) (23,576,880)	\$452,745 9,400 (332,239)	0.80% -5.03% 1.43%
City of West Allis Levy - General Fund	\$33,124,329	\$33,342,813	\$33,472,719	\$129,906	0.39%
Health Insurance Fund Expenditures Less: Other Revenues	\$16,736,200 (\$14,736,200)	\$16,194,451 (\$14,194,451)	\$16,234,780 (\$14,234,780)	40,329 (40,329)	0.25% 0.28%
City of West Allis Levy - Health Fund	\$2,000,000	\$2,000,000	\$2,000,000	\$0	0.00%
Parking Utility Expenditures Recover Prior Year Deficit Less: Non-Tax Levy Revenues	\$64,787 (1,407) (20,380)	\$64,787 (1,407) (20,380)	\$62,305 0 (19,305)	(\$2,482) 1,407 1,075	-3.83% -100.00% -5.27%
City of West Allis Levy - Parking	\$43,000	\$43,000	\$43,000	\$0	0.00%
City of West Allis Levy Without Debt & TID (State Levy Limit)	\$35,167,329	\$35,385,813	\$35,515,719	\$129,906	0.37%
Debt Fund Expenditures - (General Only) Utilization of Fund Balance & Transfers	\$3,962,073 (188,973)	\$3,931,184 (150,000)	\$4,015,078 (225,000)	\$83,894 (75,000)	2.13% 50.00%
* City of West Allis Levy - Debt Fund	\$3,773,100	\$3,781,184	\$3,790,078	\$8,894	0.24%
City of West Allis Levy - With Debt, Without TID Levy	\$38,940,429	\$39,166,997	\$39,305,797	\$138,800	0.35%
Tax Increment Financing Districts - Levy  Total City of West Allis Levy	\$1,069,761 <b>\$40,010,190</b>	\$970,951 <b>\$40,137,948</b>	\$946,112 <b>\$40,251,909</b>	(\$24,839) <b>\$113,961</b>	-2.56% <b>0.28%</b>

<sup>\*</sup> State Levy Limit legislation, which began in 2005, has treated Debt Fund expenditures differently than all other expenditures for purposes of calculating the levy limit. The ability to levy taxes sufficient to repay the City's debt obligations serves as a guarantee to bondholders and thereby reduces the risk of their investment. This allows the municipality to pay a lower interest rate when borrowing funds. In order to retain this guarantee, the legislation allowed debt expenditures to be excluded from the levy limit. All other expenditures fall under the levy limit.

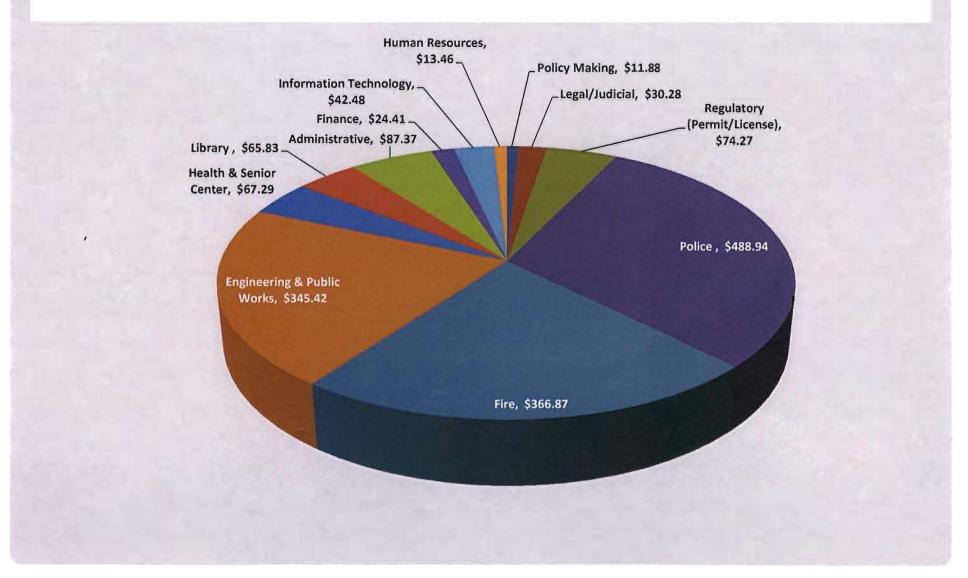
For 2015, the levy limit legislation allows for the city to increase its tax levy by an amount equal to "net new construction" as determined by the State Department of Revenue, plus any amount necessary to pay for Debt Fund expenditures. The City's net new construction for the 2015 levy calculation was 0.22%. This allows for a levy increase of \$77,849, plus any amount necessary to pay for Debt Fund expenditures. Total Debt fund expenditures are \$3,790,078. According to the levy limit legislation, the City could increase its tax levy by this full \$3.7 million and remain compliant with the legislation. Of this \$3.7 million of available levy capacity, the City used \$60,951, for a total levy increase of \$138,800.

(\$77,849 capacity from new growth/net new construction + \$60,951 of debt levy capacity = \$138,800)

## ESTIMATED 2015 CHANGE IN TAXES

	20	13/14	2014	<u>/15</u>
* CITY rate:	\$	10.75	\$	10.79
avg val:	\$	150,000.00	\$	150,000.00
tax:	\$	1,612.50	\$	1,618.50
change:			\$	6.00
Annual Utility Bill	\$	885.20	\$	899.44
change:			\$	14.24
Annual change to taxpayo	ers,	/ratepayers:	\$	20.24
* ESTIMATED				

# WHAT DOES \$1,618.50 IN CITY TAXES SUPPORT?



# CITY OF WEST ALLIS Summary of City of West Allis Tax Levies & Comparative Analysis of City of West Allis Tax Rates 2012(2013), 2013(2014) Actual and 2014(2015) Levy

	2012(2013) Rate	2013(2014) Rate	Estimated 2014(2015) Rate *	2014(2015) Increase (Decrease)	2014(2015) % Increase (Decrease)
Assessed Valuation (including TIF)	\$4,083,973,400	\$3,732,163,900	\$3,734,545,900	\$2,382,000	0.06%
Tax Rates/\$1,000 Property Valuation					
General Fund Rate	\$8.11	\$8.92	\$8.96	\$0.04	0.45%
Health Insurance Rate	\$0.49	\$0.54	\$0.54	\$0.00	0.00%
Parking Utility Rate	\$0.02	\$0.01	\$0.01	\$0.00	0.00%
Debt Fund Rate	\$0.92	\$1.02	\$1.02	\$0.00	0.00%
Tax Increment Financing Rate	\$0.26	\$0.26	\$0.26	\$0.00	0.00%
Tax Rate/\$1,000 Property Valuation	\$9.80	\$10.75	\$10.79	\$0.04	0.37%

<sup>\*</sup> Final Assessed Valuation was not available as of the date of this publication.

## Comparative Tax Rates Per \$1,000 of Valuation

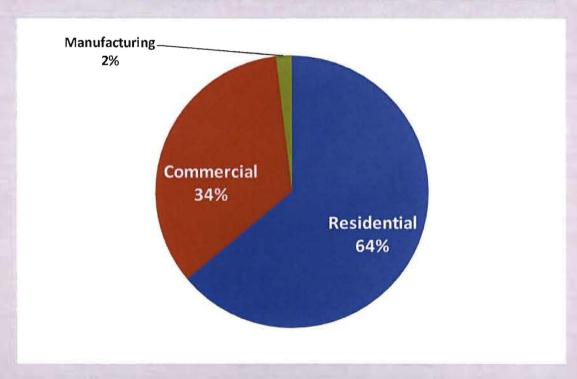
	Assessed	Equalized
2004 for 2005 (1)	\$9.69	\$9.69
2005 for 2006	\$9.95	\$9.10
2006 for 2007 (1)	\$8.49	\$8.37
2007 for 2008	\$8.65	\$8.22
2008 for 2009	\$8.70	\$8.25
2009 for 2010	\$8.94	\$8.76
2010 for 2011 (1)	\$9.61	\$9.53
2011 for 2012	\$9.75	\$10.18
2012 for 2013	\$9.81	\$10.71
2013 for 2014 (1)	\$10.75	\$10.87
2014 for 2015	\$10.79	\$10.84

<sup>(1)</sup> Revaluation conducted this year.

# CITY OF WEST ALLIS 2014 EQUALIZED VALUES BY CLASS Per Wisconsin Department of Revenue

## CITY OF WEST ALLIS

	Real Estate	<b>Personal Property</b>	Total Value	% of Tota	
Residential	\$ 2,373,022,300.00	\$ -	\$ 2,373,022,300.00	64%	
Commercial	\$ 1,162,535,100.00	\$ 107,155,100.00	\$ 1,269,690,200.00	34%	
Manufacturing	\$ 54,785,500.00	\$ 15,143,300.00	\$ 69,928,800.00	2%	
	\$ 3,590,342,900.00	\$ 122,298,400.00	\$ 3,712,641,300.00		



64% of Taxes are paid by Residential Properties in West Allis 34% of Taxes are paid by Commercial Properties in West Allis 2% of Taxes are paid by Manufacturing Properties in West Allis

## Comparative Growth of the City of West Allis

		Water	Assessed		Equalized	Assessed		Equalized		State
Asst/Cal. Population	n Total Cost of All	Utility	Valuation		Valuation	Valuation		Valuation		Equalized
Year (State Est			Incl.TIF Increment		Incl. TIF Increment		nt	Excl. TIF Increment		Ratio*
2005/2006 60,51		19,563	\$3,519,075,159		\$3,846,320,500	\$3,436,424,37			#####	91.49%
2006/2007 60,30		19,557	\$4,213,055,000	(1)	\$4,271,402,600			\$4,166,830,300		98.63%
2007/2008 60,41		19,660	\$4,235,273,400	( - /	\$4,458,719,600	\$4,119,316,50		\$4,326,783,300		94.99%
2008/2009 60,37		19,557	\$4,248,794,100		\$4,477,791,900	\$4,157,286,92		\$4,381,356,900		94.89%
2009/2010 60,60		19,567	\$4,275,500,000		\$4,361,120,200	\$4,164,045,970		\$4,247,438,000	*	98.04%
2010/2011 60,41		19,548	\$4,080,024,300	1	1) \$4,112,421,800			\$4,002,025,200	4*	99.21%
2011/2012 60,36		19,521	\$4,079,339,700	,	\$3,906,288,200	\$3,970,722,05		\$3,802,189,600		104.43%
2012/2013 60,30		19,612	\$4,083,973,400		\$3,738,930,800	\$3,936,707,60		\$3,638,962,200		109.23%
2013/2014 60.30		19.542	\$3,732,039,400	1	1) \$3,701,354,200				****	100.83%
2014/2015 60,30		19,542	\$3,734,545,900	,	\$3,712,641,300	\$3,646,886,50		\$3,625,496,100		100.59%
(1) Revaluation conducted th	s year.									
	Assessed	Equalized				Assessed		Equalized		
2005 TIF #1	\$28,515,054	\$31,167,400				Vaacaacd		-4aaneen		
71F #2	\$6,994,868	\$7,645,500		201	) TIF#2	\$7,553,84	a	\$7.614,000		
TIF #3	\$12,973,191	\$14,179,900		201	TIF #3	\$12,162,84		\$12,259,700		
TIF #4	\$7,702,452	\$8,418,900			TIF #5	\$26,663,97		\$26,876,300		
TIF #6	\$7,702,432 \$29,277	\$32,000			TIF #7	\$52,532,09		\$52,950,400		
TIF #7					TIF #9					
IIF #7	\$26,435,944	\$28,894,900	•		III HY	\$10,611,70		\$10,696,200	**	
	<u>\$82,650,786</u> ####	\$90,338,600	ı			\$109,524,46	- D	\$110,396,600	:	
2006 TIF #1	\$25,570,575	\$33,264,700		201		\$7,434,89		\$7,119,500		
TIF #2	\$7,765,295	\$8,844,300			TIF #3	\$12,449,42		\$11,921,300		
TIF#3	\$12,361,612	\$14,709,200			TIF #5	\$27,008,22	8	\$25,862,500		
TIF #4	\$0	closed in 2006			TIF #7	\$51,207,39	2	\$49,035,100		
TIF #5	\$529,565	\$529,300	#####		TIF #9	\$10,610,30	14	\$10,160,200		
TIF #7	\$47,513,373	\$47,084,900				\$108,710,24	6 ***	\$104,098,600	***	
TIF #8	\$123,798	\$139,900					<del></del>		•	
	\$93.864,218 ++	\$104,572,300	•	201	2 TIF #2	\$7,384,27	5	\$6,760,400		
			:		TIF #3	\$13,705,97	7	\$12,548,000		
2007 TIF #1	\$24,487,453	\$33,604,300			TIF #5	\$26,002,68		\$23,805,800		
TIF #2	\$7,406,244	\$8,838,000			TIF #7	\$51,609,31		\$47,249,000		
TIF #3	\$12,413,724	\$15,509,400			TIF #9	\$10,491,82		\$9,605,400		
TIF #5	\$5,472,833	\$5,697,900			,,,,,,,	\$109,194,07		\$99,968,600	****	
TIF #7	\$66,176,641	\$68,286,700					<u>~</u>		:	
111. #7	\$115,956,895 +++	\$131,936,300	. ***	201	3 TIF #2	\$7,360,05	0	\$7,299,300		
	\$110,330,633	\$131,330,300	;	201	TIF #5					
2022 715.42	#0 000 000	<b>#0.700.400</b>				\$24,910,23		\$24,704,600		
2008 TIF #2	\$8,283,992	\$8,730,100			TIF #7	\$48,409,32		\$48,009,700		
TIF #3	\$14,085,282	\$14,843,800			TIF #9	\$9,592,38		\$9,513,200		
TIF #5	\$12,534,305	\$13,209,300			TIF #12	\$10,28		\$10,200	****	
TIF #7	\$56,603,593	\$59,651,800				\$90,272,0	2 *****	\$89,537,000		
	<u>\$91,507,172</u> ++++	\$96,435,000	. +++							
				201		\$7,190,27		\$7,148,100		
2009 TIF #2	\$8,143,497	\$8,306,300			TIF #5	\$23,799,99		\$23,660,400		
TIF #3	\$14,118,152	\$14,400,400			TIF #7	\$47,356,66		\$47,078,900		
TIF #5	\$24,648,727	\$25,141,500			TIF #9	\$9,306,38		\$9,251,800		
TIF #7	\$57,376,930	\$58,524,000			TIF #12	\$6,00		\$6,000		
	ድማ 4ድድ ማባ <i>ል</i>	\$7,310,000				\$87,653,32	14 ****	\$87,145,200		
TIF #9	\$7,166,724 \$111,454,030 *	\$113,682,200	-			407,000,02		Ψ07,140,200	:	