



2022



BUDGET & ACTION PLAN

As recommended by Mayor Dan Devine

October 19, 2021

GENERAL, DEBT, SPECIAL REVENUE, ENTERPRISE, CAPITAL PROJECTS & INTERNAL SERVICE FUNDS INDEX

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Budget Message from Mayor Devine

To the Honorable Members of the Common Council and the Citizens of the City of West Allis:

I propose for your review the 2022 Recommended Budget and Action Plan for the City of West Allis. The 2022 Budget recommended herein has been prepared in accordance with s. 65.90, Wis. Stats., and Chapter 1, Section 1.04 of the City of West Allis Municipal Code. It includes the total budget for the City, including expenditures, revenues, staff authorizations, fund balances, debt service, and tax levy.

In the past, I have been proud to present this document as a testament to our commitment to continue to provide high quality services for our residents, businesses, and taxpayers. But each year the financial structure and constraints placed on local communities by the State of Wisconsin make it increasingly impossible to keep that commitment. The financial structure in place under state law causes Wisconsin municipalities to heavily rely on personal property taxes and real estate taxes for revenue. In fact, according to a 2019 [Dollars and Sense report](#) by the Wisconsin Policy Forum, Wisconsin municipalities rank seventh highest among the fifty states for their reliance on property taxes for their revenues. This overreliance results in the inability for municipalities to keep up with inflationary cost increases, making drastic changes and cuts to services inevitable. This is the case in the City of West Allis, for which over 60% of our operating budget is funded by property taxes.

State Fiscal Constraints

This limited funding source issue is exacerbated by the state-created financial constraints on the city budget's revenue and expenditures. The levy limits and the Expenditure Restraint Program (ERP) established by State of Wisconsin policymakers are slowly strangling us to the point where drastic cuts to services are the only reasonable way to balance the budget.

Levy Limit

Generally, the levy limit is the maximum amount that we collect from property taxes. Levy limits were enacted in 2006 and had a two-percent floor in place to still allow municipalities to prudently fund their operations. In 2010, when under a change in state law the two-percent floor was reduced to zero, the safety net in place for cities like West Allis was removed. It is important to note that in general, the limit is increased annually by the percentage change of net new construction in the City. While recent redevelopment projects have energized the community, West Allis has only 11.4 square miles amounting to 7,300 landlocked acres comprising our boundaries. Accordingly, opportunities for new construction are extremely limited in our fully built city. Despite

successful recent projects, our space limitations resulted in a 2021 net new construction increase of 0.8%, which limits our General Fund levy increase to approximately \$350,000. This amount is less than our contracted salary increases for our protective service departments.

Expenditure Restraint Program (ERP)

The ERP provides state aid to municipalities who limit the increase of their spending from year to year. This is an optional program in which over 300 municipalities participate. The state funding allocation for the ERP has remained at the same level since 2003. The calculation of this program is based on the growth of municipal property values and the consumer product index (CPI). If we remain within the limit for expenditures, we receive state aid.

The ERP for West Allis averages about \$1.5 million per year. Over the past seven years, our allowed annual increases have averaged about 2.1%. But in 2022 our levy limit does not allow for us to take advantage of the capacity of the ERP.

Budget Gap

Departments submitted their budget requests in August and the gap between their requests and the levy limit amount of about \$350,000 is approximately \$1.7 million. This means the only way to achieve a balanced budget is to reduce around \$1.7 million of funding requests from the budget. A budget gap is nothing new, but the past strategies we have used to cover that gap have only delayed the impact of a structural budget deficit.

Past Budget Gap Strategies

Since the levy limit was changed in 2011 to have a floor of 0% down from the previous floors varying from 2-3.86%, the City has taken various actions to meet the financial constraints, but still provide full services to residents. The following are some of the actions taken in recent years to close budgetary gaps:

2011-2015 - Gradually implemented changes to health care and pension contributions for employees required by Act 10/32, limited wage increases, and reduced funding for capital projects in the general fund budget.

2016 – Changed health insurance plans for employees and retirees thereby saving millions of dollars in costs while preserving positions and maintaining services.

2017 – Continued realizing savings from the health insurance change in 2016, moved the creative services department to the Communications fund from the general fund, reduced funding for equipment by \$1 million, implemented a pay for performance program for employees, and civilianized the emergency dispatch center.

2018 – Eliminated 3.75 positions (restructuring of the Assessor’s office), moved roughly 400 Medicare eligible retirees from City’s health plan to a Medicare Advantage Plan, continued reevaluation and reduction of items from each department budget, changed the prescription benefit manager (saving about \$700,000 per year), removed most, if not all, capital items and capital accumulation from department budgets, borrowed for capital items including fire and emergency medical equipment, utilized more City employees for poll locations, continued civilianization of emergency dispatch center, established a Mobile Integrated Health Program to assist frequent users of fire services, initiated online permit application and issuance for HVAC permits, implemented an online bidding process, and purchased and implemented an asset and work order management system.

2019 – Eliminated benefits for new Alderpersons, created and implemented a new total benefit package to reduce OPEB (other post-employment benefit) costs, initiated a new electronic benefit administration process, implemented online applications and performance management systems, transitioned from single discipline inspections in BINS to multi-discipline inspectors, began boulevard consolidation and use of perennials to reduce annual costs, and started cross training Public Work’s staff to plow and salt in snow events.

2020 – Reviewed and reduced printer fleet, increased use of City employees for election activities, eliminated an administrative position in the Mayor and Administrator’s office, consolidated the City Administrator and City Clerk positions, implemented use of Municode, installed kiosks for City Hall, Health, and Library, opened a Customer Service Center in City Hall and reduced hours, moved to Office 365 and implemented use of Teams and virtual faxing, reduced number of radios and GIS tracking equipment in vehicles, created a comprehensive Employee Benefit Guide, created and implemented a reduction in workforce initiative resulting in a reduction of more than 15 positions between 2020 and 2021, implemented use of Badger electronic poll books, reduced funding for certain positions, eliminated allocations for capital equipment, and switched to just in time inventory management.

2021 – Continued roll out of workforce initiative through end of 2021 (reduction from 573.95 to 560.45 authorized positions), began use of document management system (DocuWare for AP processing), streamlined special event permit processes, implemented online license and permitting software, established a City-wide volunteer program, launched an event sponsorship program, and expanded use of the Customer Service Center for service delivery.

Recommended Budget Gap Strategies for 2022

Undesirable budgetary decisions have had to be made again this year to reduce the funding gap and focus on current priorities. Because most of our budget funds salary and wages for employees, this budget contains adjustments to personnel including funding reductions, elimination of positions, and reassigning of employees to other positions within the City. I appreciate the hard work the departments have done to work with the administration to accomplish this difficult task. The personnel changes included in the recommended budget are summarized directly after this budget message.

While we have been incredibly challenged with our financial limitations, the Common Council, departments, and employees have done an admirable job in continuing to provide high quality services. Some of the ways the services are delivered have changed, but we have all worked diligently to limit the effects of the changes on residents.

Aligning the Budget with the City's Vision and Strategic Plan

Earlier this fall, City leadership and members of the community were invited to participate in updating the City's vision and mission statements and current strategic plan which ends this year.

On October 5, 2021, the Common Council adopted a revised vision and mission statement for the City and a new 2022-2026 Strategic Plan that provides a roadmap to achieve the vision. The Budget outlines and allocates the resources needed to achieve the goals. The vision statement, as adopted on October 5, 2021, states: **West Allis will become the preferred city for visitors, residents, and businesses**. The 2022-2026 Strategic Plan has five overarching focuses that outlines the current priorities.

2022-2026 Strategic Plan Focus Areas

1. Community –
To have a community that is healthy, accessible, attractive, and open to all community members and visitors.
2. Destination –
To have a community that attracts business, engages in partnerships, and is considered a safe and attractive place to live, work, and visit.
3. Financial –
To have an organization that is fiscally responsible and aligns organizational resources with the needs of the community.

4. Infrastructure –
To create a long-term approach to investing in, managing, and maintaining, the City’s physical assets.
5. Organizational Excellence –
To have an organization that makes investments in employees and is accountable and transparent in its practices.

2022 Initiatives – Quality of Life Focus

Everyday City leaders and employees strive to make West Allis the preferred city for residents, visitors, and businesses. To that end, in 2022 we will build on that effort by focusing on quality-of-life initiatives. While the budget contains methods on improving quality of life, the following six areas are a primary focus within our limited fiscal resources:

1. Reckless Driving Deterrence Campaign – Work with the Police Department and City Attorney’s office to change approach for reckless drivers endangering the residents and visitors of West Allis.
 - a. Specifically allocate current funding in the police budget to reckless driving deterrence campaign.
 - b. Pilot a program to install cameras at various intersections in the City where a high degree of reckless driving takes place to improve the ability to identify offending vehicles.
 - c. Utilize Wis. Stat. 941.01 Negligent Operation of Vehicle (NOV) to charge drivers who negligently operating at a high degree and are endangering people who are not on the road instead of a reckless driving citation. The reason for citing NOV instead of reckless driving is because NOV carries significantly higher penalties. Reckless driving has a \$200 maximum penalty (\$500 max for 2nd offense in 4 years). NOV is a Class A misdemeanor, which carries a maximum forfeiture of \$10,000.
2. Enforcement and Nuisance Control Activities
 - a. Garbage Cart Standardization: Currently there are about 900 residential properties that do not use the City approved garbage carts. I am recommending an ordinance change to require those properties to purchase a cart at a reduced rate (50% of the current rate) through April 30, 2022. If a cart is not purchased by that date, the property owner will be assessed the full cost of the cart and delivery on their property tax bill. The benefits of this change include collection standardization, reduction of injuries resulting in worker’s compensation and long-term disability costs, additional capacity of City approved carts, decreased visibility of garbage at the curbs and alleys, and mitigation of providing animals an easily accessible food source.

- b. Code Enforcement Reorganization: The City has multiple departments engaged in code enforcement that help to mitigate environmental nuisances. There are opportunities for increased collaboration, streamlining, and efficiencies because of recent vacancies. In 2022, I will be working with the departments to determine what is the most effective structure to effectuate improved quality of life through code enforcement for the community.
- c. Resident Engagement and Partnership: Engage with neighborhood residents to increase awareness of causes for a rise in the presence of nuisance animals and organize neighborhood clean-ups to eliminate locations for nuisance animals to inhabit and access food sources.
- d. Nuisance Animal Abatement: Provide increased funding for nuisance animal abatement and control, explore options to disrupt the reproductive cycle and possible involvement of a pest control company, and advanced trapping tools.
- e. Ordinance Changes: Work with the Common Council to adopt summary abatement laws to allow for immediate removal of items that cause nuisance animal harborages.

3. Neighborhood Lighting Program

Funding for installation of solar security lights in select areas. Increase lighting improves quality of life by increasing safety on the streets for drivers and pedestrians. It also serves as a deterrent for criminal activity because there is a greater chance that offenders may be seen and recognized.

4. Diversity, Equity, and Inclusion (DEI) Activities

- a. The Human Resources Department will be working to conduct a diversity, equity, and inclusion audit with our liability insurance company and establish/implement an action plan
- b. Staff development and training program will include emotional and social intelligence training to educate about implicit bias
- c. The City is working to apply for grants to build an inclusive and accessible playground to provide opportunities for children of all abilities to play together. This initiative will be contingent on grant funding.

5. Pilot Program for Garbage/Recycling Collection

Currently, City staff continue to collect garbage and recycling during winter weather operations, working overtime to catch up and maintain the same collection day--or close to the same collection day--for as many residents as possible, returning to the same collection day the following week. If there is a one-day delay in collection, the cost for overtime is about \$4,500, with a two-day delay resulting in about \$8,300 in overtime costs. While the unpredictability of weather events are a budgeting challenge, holidays and days observed as holidays also require the working of overtime to catch up. The annual costs for

holiday week catch-ups are about \$40,000, more if the week has both a holiday and winter weather operation that affects the collection. For example, if Monday is a holiday, and Tuesday there is a plow operation that requires staff to catch up one day of collection, the costs would be \$8,300 in overtime that week.

I am recommending that the City establish a pilot program during the month of January that collection days are skipped when holidays and weather events occur. For example, if your collection day is typically on Monday and a holiday falls on that Monday, your collection is skipped and will not be collected until the following Monday.

This provides the ability to dedicate more staff to effectively respond to winter weather events (this is becoming exceedingly difficult with the need to reduce staff because of budget constraints), save money on overtime, and eliminate long hours of driving and service delivery resulting in injuries and damage to equipment and private property.

Further details regarding these and other initiatives can be found within the Department Budget Plans contained in this document. Thank you to departments and employees for their participation in this extremely challenging budget process. Special thanks to the members of the Finance Department, including Finance Director Jason Kaczmarek, and Deputy Finance Director Kris Moen for their efforts in ensuring the accuracy and completeness of this document and aiding throughout the process. Thank you also to City Administrator Rebecca Grill for working with departments to close the budget gap, coordinating and oversight of the budget process, and to our Communications Department for their efforts in preparing this publication.

Sincerely,

A handwritten signature in black ink that reads "Dan Devine". The signature is written in a cursive, flowing style.

Mayor Dan Devine

Summary of Changes in the Budget

This does not include step increases, benefit changes, or a proposed annual increase for general employees of 1% (and an additional 1% for employees who are City residents) in the third or fourth quarter of 2022)

Municipal Court

- None

Administration/HR/Clerk

- Elimination of .5 Administrative Support Assistant in February 2021.
- Elimination of Customer Service Administrator in May 2021.
- Elimination of 1.00 Administrative Support Specialist in December 2021.
- Salary & Benefit changes reflect the shared duties of City Administrator & City Clerk by one FTE.

Attorney

- The 2022 budget includes an estimate for an average claims year. In the event claims exceed this average in 2022, additional funding will need to be identified at that time.

Assessor

- Move Administrative Support Assistant to Customer Service Center
- funding for Limited Term Employees (LTE's) to assist with the revaluation process in 2022.
- Salary & Benefit changes include funding restored for Appraiser position (unfunded in 2021).

Building Inspection and Neighborhood Services

- Move Administrative Support Assistant to Customer Service Center.
- Work with staff to determine best structure for department activities and provide recommendation for council consideration.
- Reduce salary funding pending new hires and possible restructuring.

Communications

- This fund accounts for the staff and activities of the Communications Department and is supported predominantly by franchise fees paid by subscribers of cable TV. Fees are remitted quarterly from Spectrum and AT&T as the area's cable providers.
- Recent years have shown a slow decline in fees and a resulting decline in fund balance reserves.
- Ultimately this fund may be consolidated into the City's General Fund at a future date.

Economic Development

- Elimination of .75 Administrative Support Specialist in December 2021.

Engineering

- Salary & Benefit decreases reflect additional Engineering staff time billed to Water, Sanitary Sewer, and Storm Water for design and construction management of utility projects.

Finance/Comptroller

- Elimination of Administrative Support Assistant.
- Accounting Specialist to Payroll Administrator.
- Decrease in Maintenance Contracts reflects the transfer of software maintenance contracts for city-wide software to the IT Budget.

Fire

- Three vacant firefighter positions remain unfunded for 2022 due to budget constraints.
- Reduction to account for funding the Fire Department obtained via a contract to provide Mobile Integrated Health (MIH) services.

Health

- Eliminate 1 Administrative Support Assistant
- Preparedness Coordinator position has been combined with Environmental Team Leader
- Consolidation of 2 Public Health Coordinators into 1 Public Health Nurse Lead
- Consolidation of Community Health Education Coordinator and Public Health Specialist into Community Health Technician
- Consolidation of Public Health Nurse and Public Health Nurse Coordination into Public Health Nurse
- Reclassification of Environmentalist Coordinator to Environmentalist
- Reclassification of Senior Center Director to Senior Center Coordinator
- Reduce salary account due to continued COVID grant funds specifically allocated to health department

Information Technology

- Eliminate Business Process Analyst
- Eliminate PC Technician
- Decreases in Professional Services reflect savings from the managed print service contract
- Increases in Maintenance Contracts reflects the cost of software support/hosting fees for enterprise software systems & Microsoft applications

- Increases in Supplies includes additional funding for computer replacements and camera upgrades (Police)
- Increases in Utilities reflects the cost of cell and data plans to support mobile devices

Library

- Outreach Librarian unfunded
- Eliminate Building Maintenance Technician
- Eliminate Cataloging and Technical Processing Librarian
- Eliminate Library Technician

Planning and Zoning

- None

Police

- Move Administrative Support Assistant to Customer Service Center

Public Works

- Eliminate Assistant Director Electrical and Grounds position
- Eliminate Arborist position; move incumbent to Truck Driver position
- Eliminate Utility Locate Technician; move incumbent to Truck Driver position
- Eliminate Janitor position
- Eliminate Administrative Support Assistant in Administration
- Reallocation of positions to Facility and Signs Specialist and Forestry and Grounds Specialist

Treasurer/Customer Service Center (CSC)

- Move Accounting Specialist from Finance to CSC and change position to Administrative Support Specialist
- Move Administrative Support Assistant from BINS to CSC
- Move Administrative Support Assistant from Assessor to CSC
- Move Administrative Support Assistant from Police to CSC
- The increase in Professional Services reflects the cost of banking/transaction fees for electronic payment options.

**CITY OF WEST ALLIS
SUMMARY OF POSITIONS
2022**

BENEFITTED POSITIONS

| Department or Division | Benefitted 2021 Auth. (FTE) | Misc PT Non-Benefit 2021 Positions | 2021 Dept Total | 2021 | | 2022 | | | 2022 | | | Misc PT Non-Benefit 2022 Positions | |
|------------------------------------|-----------------------------------|---|-----------------------|--|-----------------------------|--|-----------------------------|--------------------------|--|-------------------------------|------------------------------------|---|--|
| | | | | Gen Fund | Other Funding Sources | 2021 Adj | 2022 Position Changes | 2022 Mayor Changes | 2022 Auth. Positions | 2022 Gen Fund Positions | 2022 Other Funding Positions | | |
| Alderspersons | 10.00 | | 10.00 | 10.00 | | | | | 10.00 | 10.00 | | | |
| Mayor | 1.00 | | 1.00 | 1.00 | | | | | 1.00 | 1.00 | | | |
| City Attorney | 6.00 | 1.00 | 7.00 | 6.00 | | | | | 6.00 | 6.00 | | 1.00 | |
| Municipal Court | 3.00 | 0.50 | 3.50 | 3.00 | | (0.10) | | | 2.90 | 2.90 | | 0.50 | |
| City Assessor | 3.00 | | 3.00 | 3.00 | | | (1.00) | | 2.00 | 2.00 | | 3.00 | |
| City Administrative Office | 1.00 | | 1.00 | 1.00 | | | (0.25) | | 0.75 | 0.75 | | | |
| Information Technology | 12.00 | | 12.00 | 12.00 | | | (1.00) | (2.00) | 9.00 | 9.00 | | | |
| Finance | 9.55 | | 9.55 | 8.60 | 0.95 | (0.05) | (1.75) | | 7.75 | 7.00 | 0.75 | | |
| Treasurer | 3.00 | | 3.00 | 3.00 | 0.00 | | 4.00 | | 7.00 | 7.00 | | 0.00 | |
| Human Resources | 5.00 | | 5.00 | 5.00 | | | | | 5.00 | 5.00 | | | |
| Clerk | 4.50 | 50.00 | 54.50 | 4.50 | | | (2.25) | | 2.25 | 2.25 | | 50.00 | |
| Police Department * | 162.15 | 22.00 | 184.15 | 162.15 | | | (1.00) | | 161.15 | 161.15 | | 22.00 | |
| Fire Department | 107.00 | | 107.00 | 107.00 | | | | | 107.00 | 106.00 | 1.00 | | |
| Economic Development | 4.50 | 0.00 | 4.50 | 1.68 | 2.82 | | (0.75) | | 3.75 | 1.75 | 2.00 | | |
| Planning & Zoning (incl Housing)** | 9.50 | | 9.50 | 4.60 | 4.90 | | | | 9.50 | 4.85 | 4.65 | | |
| Bldg Insp & Nghbrhd Svcs | 14.00 | 2.00 | 16.00 | 11.85 | 2.15 | | (2.00) | | 12.00 | 9.95 | 2.05 | 2.00 | |
| Health Department | 34.05 | 2.00 | 36.05 | 20.58 | 13.47 | 0.10 | | (1.00) | 33.15 | 20.00 | 13.15 | 2.00 | |
| Senior Center | 2.50 | | 2.50 | 2.50 | | | | | 2.50 | 2.50 | | | |
| Public Library | 19.50 | 7.78 * | 27.28 * | 19.50 | | | | (3.00) | 16.50 | 16.50 | | 7.80 | |
| Public Works | | | | | | | | | | | | | |
| Administration | 4.00 | | 4.00 | 4.00 | | | 1.00 | (1.00) | 4.00 | 4.00 | | | |
| Building, Electrical & Inventory* | 28.00 | 3.00 | 31.00 | 28.00 | | | | (3.00) | 25.00 | 25.00 | | 4.00 | |
| Street & Sanitation | 50.00 | 7.00 | 57.00 | 50.00 | | | | | 50.00 | 50.00 | | 5.00 | |
| Forestry | 14.00 | 10.00 | 24.00 | 14.00 | | | | (2.00) | 12.00 | 12.00 | | 16.00 | |
| Fleet Services | 9.00 | | 9.00 | 9.00 | | | | | 9.00 | 9.00 | | | |
| Engineering | 18.00 | 2.00 | 20.00 | 18.00 | | | | | 18.00 | 18.00 | | 2.00 | |
| Water Utility * | 21.00 | | 21.00 | | 22.00 | | (1.00) | | 21.00 | | 21.00 | | |
| Communications & Creative Svcs | 6.45 | 4.00 | 10.45 | | 6.45 | | | | 6.45 | | 6.45 | 4.00 | |
| | | | 0.00 | | | | | | | | | | |
| TOTALS | 561.70 | 111.28 | 672.98 | 509.96 | 52.74 | (0.05) | (6.00) | (12.00) | 544.65 | 493.60 | 51.05 | 119.30 | |
| | | | | TOTAL 2021 BENEFITTED POSITIONS | | 2022 POSITION CHANGES (18.05) | | | TOTAL 2022 BENEFITTED POSITIONS | | | | |
| | | | | 562.70 | | | | | 544.65 | | | | |

* Beginning 2021 figure adjusted to correct error

** Beginning 2021 figure adjusted to include Housing Division positions

* Library Non-Benefitted Positions are by FTE, all others by number of employees in positions

**CITY OF WEST ALLIS
TAX LEVY SUMMARY
2022 BUDGET**

| | <u>2017 Levy</u> 2018 Budget | <u>2018 Levy</u> 2019 Budget | <u>2019 Levy</u> 2020 Budget | <u>2020 Levy</u> 2021 Budget | <u>2021 Levy</u> 2022 Budget | \$ Change | % Change |
|-------------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------|--------------|
| Operating Budget | | | | | | | |
| General Fund | \$ 35,209,982 | \$ 35,507,600 | \$ 36,907,600 | \$ 38,096,600 | \$ 40,447,255 | \$ 2,350,655 | 6.2% |
| Debt Service | 3,920,432 | 4,095,747 | 4,084,240 | 4,147,649 | 4,515,077 | 367,428 | 8.9% |
| Health Fund* | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | - | (2,000,000) | (100.0%) |
| Parking Utility | 43,000 | 43,000 | 43,000 | 43,000 | 43,000 | - | - |
| Total operating budget | 41,173,414 | 41,646,347 | 43,034,840 | 44,287,249 | 45,005,332 | 718,083 | 1.6% |
| Tax Increment | | | | | | | |
| TID 05 - Six Points | 670,314 | 655,102 | 816,290 | 899,299 | 940,857 | 41,558 | 4.6% |
| TID 06 - Lime Pit | - | 123,483 | 558,355 | - | 122,042 | 122,042 | 100.0% |
| TID 07 - Whitnall Summit Place | 1,470,704 | 1,377,594 | 2,050,681 | 2,059,545 | 2,043,884 | (15,661) | (0.8%) |
| TID 09 - Pioneer Neighborhood** | 281,969 | 276,774 | 300,051 | 333,218 | - | (333,218) | (100.0%) |
| TID 10 - Yellow Freight | 239,116 | 225,401 | 272,830 | 308,423 | 304,107 | (4,316) | (1.4%) |
| TID 11 - 84th & Greenfield | 115,152 | 177,058 | 346,725 | 949,762 | 965,823 | 16,061 | 1.7% |
| TID 13 - Home Juice | - | - | 7,759 | 10,363 | 10,944 | 581 | 5.6% |
| TID 14 - Milwaukee Ductile | - | - | - | - | 409,813 | 409,813 | 100.0% |
| TID 15 - The Market | - | 20,411 | 214,474 | 1,036,709 | 1,005,110 | (31,599) | (3.0%) |
| TID 16 - 70th & Washington Corridor | - | - | 26,548 | 283,463 | 345,139 | 61,676 | 21.8% |
| TID 17 - Lincoln West Corridor | - | - | - | - | 498,681 | 498,681 | 100.0% |
| TID 18 - CHR Hansen | - | - | - | - | 31,391 | 31,391 | 100.0% |
| Total tax increment | 2,777,255 | 2,855,823 | 4,593,713 | 5,880,782 | 6,677,791 | 797,009 | 13.6% |
| Total City taxes | \$ 43,950,669 | \$ 44,502,170 | \$ 47,628,553 | \$ 50,168,031 | \$ 51,683,123 | \$ 1,515,092 | 3.0% |

| | <u>2017 Levy</u> 2018 Budget | <u>2018 Levy</u> 2019 Budget | <u>2019 Levy</u> 2020 Budget | <u>2020 Levy</u> 2021 Budget | <u>2021 Levy</u> 2022 Budget | \$ Change | % Change |
|-----------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|----------------|-------------|
| (est)*** | | | | | | | |
| City Tax Rates | | | | | | | |
| General Fund | \$ 9.67 | \$ 9.88 | \$ 9.98 | \$ 10.33 | \$ 10.91 | \$ 0.58 | 5.6% |
| Debt Service | 1.05 | 1.10 | 1.05 | 1.06 | 1.14 | 0.08 | 7.5% |
| Health Fund* | 0.53 | 0.54 | 0.52 | 0.51 | - | (0.51) | (100.0%) |
| Parking Utility | 0.01 | 0.01 | 0.01 | 0.01 | 0.01 | - | - |
| | \$ 11.26 | \$ 11.53 | \$ 11.56 | \$ 11.91 | \$ 12.06 | \$ 0.15 | 1.3% |

| | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | \$ | % |
|--------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|--------------|-------------|
| Assessed value | 3,751,889,600 | 3,710,456,900 | 3,882,330,800 | 3,918,312,400 | 3,954,337,790 | 3,954,337,790 | 36,025,390 | 0.9% |
| Est. tax based on \$150K home | \$ 1,689 | \$ 1,730 | \$ 1,734 | \$ 1,787 | \$ 1,809 | \$ 1,809 | \$ 23 | 1.3% |

* Health Fund levy for retiree insurance and related expenditures moved to the General Fund for the 2022 Budget

** TID 09 was terminated in 2021

*** Assessed value and related tax rates are only an estimate at this time and are subject to change



2022



BUDGET & ACTION PLAN

As recommended by Mayor Dan Devine

Budget Overview

Revenues and Expenditures



2022



BUDGET & ACTION PLAN

As recommended by Mayor Dan Devine

General Fund

Revenues and Expenditures

**CITY OF WEST ALLIS
GENERAL FUND SUMMARY
2022 BUDGET**

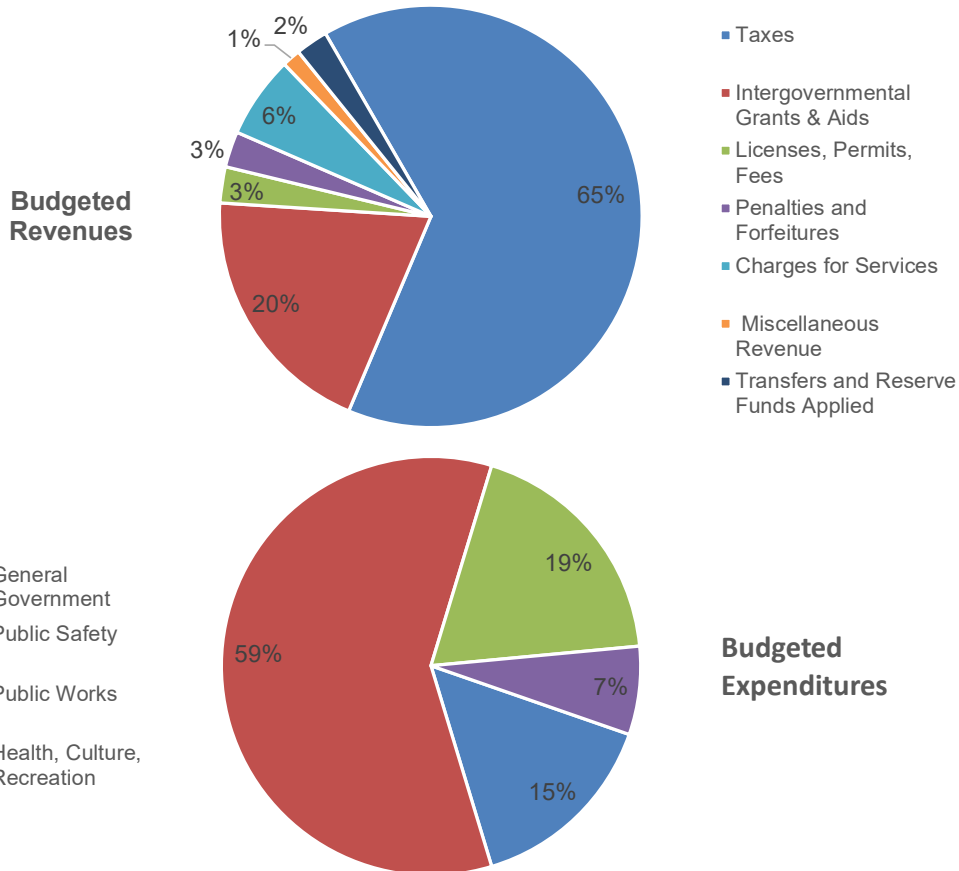
| | 2020 Actual* | 2021 YTD** | 2021 Estimate | 2021 Budget* | 2022 Budget | \$ Change | % Change |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|------------------|---------------|
| Revenues | | | | | | | |
| Taxes | \$ 40,346,783 | \$ 39,627,867 | \$ 41,807,976 | \$ 41,576,200 | \$ 42,253,759 | \$ 677,559 | 1.6% |
| Intergovernmental Grants & Aids | 12,709,580 | 6,009,795 | 12,830,997 | 12,805,229 | 12,882,918 | 77,689 | 0.6% |
| Licenses, Permits, Fees | 1,773,687 | 1,615,996 | 1,818,190 | 1,959,635 | 1,793,125 | (166,510) | (8.5%) |
| Penalties and Forfeitures | 1,825,571 | 1,471,851 | 1,734,941 | 1,670,000 | 1,800,000 | 130,000 | 7.8% |
| Charges for Services | 4,101,232 | 3,707,625 | 4,376,203 | 3,987,350 | 4,102,924 | 115,574 | 2.9% |
| Miscellaneous Revenue | 1,514,840 | 604,279 | 805,189 | 1,574,400 | 917,300 | (657,100) | (41.7%) |
| Transfers and Reserve Funds Applied | 1,808,210 | 1,236,228 | 1,756,300 | 2,478,300 | 1,594,498 | (883,802) | (35.7%) |
| Total Revenues | 64,079,903 | 54,273,641 | 65,129,795 | 66,051,114 | 65,344,524 | (706,590) | (1.1%) |
| Expenditures | | | | | | | |
| General Government | 13,233,406 | 5,365,784 | 9,724,739 | 10,414,926 | 9,841,867 | (573,059) | (5.5%) |
| Public Safety | 35,892,499 | 21,188,746 | 37,122,421 | 37,970,253 | 38,782,180 | 811,927 | 2.1% |
| Public Works | 10,949,014 | 6,857,776 | 11,577,032 | 12,869,689 | 12,297,112 | (572,577) | (4.4%) |
| Health, Culture, Recreation | 3,909,983 | 2,673,988 | 4,405,021 | 4,796,246 | 4,423,365 | (372,881) | (7.8%) |
| Total Expenditures | 63,984,901 | 36,086,294 | 62,829,212 | 66,051,114 | 65,344,524 | (706,590) | (1.1%) |
| Net revenue surplus / (deficit)*** | 95,002 | 18,187,347 | 2,300,583 | - | - | | |
| Beginning fund balance | 44,719,367 | 44,814,369 | 44,814,369 | 44,814,369 | 47,114,951 | | |
| Ending Fund balance | \$ 44,814,369 | \$ 63,001,716 | \$ 47,114,951 | \$ 44,814,369 | \$ 47,114,951 | | |

* Restated for comparability

** Year-to-date (YTD) through July

*** Estimated surplus for 2021 is generally a result of open positions and cyclical turnover.

It's generally the City's policy to use these one-time funds for capital needs identified during the CIP planning process.



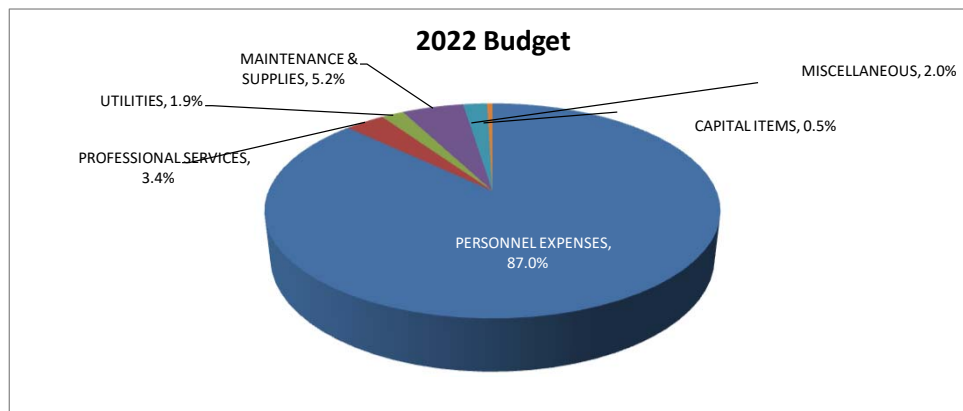
CITY OF WEST ALLIS
GENERAL FUND EXPENDITURES BY DEPARTMENT
2022 Budget

| EXPENDITURES | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Request | Mayor & CC Additions/ Deletions | 2022 Budget | Change | % Change |
|--|------------------------|------------------------|------------------------------|---------------------------|-------------------------|--|------------------------|---------------------|---------------------|
| GENERAL GOVERNMENT | | | | | | | | | |
| Common Council | \$ 151,863 | \$ 166,233 | \$ 100,169 | \$ 151,610 | \$ 159,193 | \$ - | \$ 159,193 | \$ (7,040) | -4.24% |
| Mayor | \$ 108,946 | \$ 114,842 | \$ 71,527 | \$ 116,242 | \$ 120,159 | \$ - | \$ 120,159 | \$ 5,317 | 4.63% |
| City Attorney | \$ 836,905 | \$ 873,987 | \$ 862,958 | \$ 1,144,772 | \$ 880,853 | \$ - | \$ 880,853 | \$ 6,866 | 0.79% |
| Municipal Court | \$ 301,047 | \$ 291,336 | \$ 219,286 | \$ 285,406 | \$ 322,299 | \$ - | \$ 322,299 | \$ 30,963 | 10.63% |
| City Assessor | \$ 209,661 | \$ 225,153 | \$ 150,039 | \$ 214,472 | \$ 348,241 | \$ - | \$ 348,241 | \$ 123,088 | 54.67% |
| Administration | \$ 194,262 | \$ 198,922 | \$ 130,927 | \$ 198,922 | \$ 191,283 | \$ - | \$ 191,283 | \$ (7,639) | -3.84% |
| Information Technology | \$ 1,949,108 | \$ 1,972,048 | \$ 1,085,689 | \$ 1,901,717 | \$ 2,043,240 | \$ (170,125) | \$ 1,873,115 | \$ (98,933) | -5.02% |
| Human Resources | \$ 576,479 | \$ 624,254 | \$ 401,047 | \$ 624,254 | \$ 618,798 | \$ - | \$ 618,798 | \$ (5,456) | -0.87% |
| Finance | \$ 863,536 | \$ 777,394 | \$ 452,862 | \$ 741,704 | \$ 748,356 | \$ - | \$ 748,356 | \$ (29,038) | -3.74% |
| Treasurer | \$ - | \$ 259,615 | \$ 152,048 | \$ 259,658 | \$ 583,236 | \$ - | \$ 583,236 | \$ 323,621 | 124.65% |
| City Clerk | \$ 629,557 | \$ 474,777 | \$ 298,093 | \$ 449,184 | \$ 440,505 | \$ - | \$ 440,505 | \$ (34,272) | -7.22% |
| Promotion, Celebrations, Awards | \$ 2,139 | \$ 127,357 | \$ 52,756 | \$ 127,789 | \$ 139,339 | \$ - | \$ 139,339 | \$ 11,982 | 9.41% |
| Gen Fringe Benefits*, Workers Comp, Ins | \$ 993,945 | \$ 2,271,708 | \$ 593,087 | \$ 2,271,708 | \$ 2,203,590 | \$ - | \$ 2,203,590 | \$ (68,118) | -3.00% |
| Other General Government | \$ 6,415,957 | \$ 2,037,300 | \$ 795,297 | \$ 1,237,300 | \$ 1,212,900 | \$ - | \$ 1,212,900 | \$ (824,400) | -40.47% |
| TOTAL GENERAL GOVERNMENT | \$ 13,233,406 | \$ 10,414,926 | \$ 5,365,784 | \$ 9,724,739 | \$ 10,011,992 | \$ (170,125) | \$ 9,841,867 | \$ (573,059) | -5.50% |
| PUBLIC SAFETY | | | | | | | | | |
| Police & Fire Commission | \$ 29,172 | \$ 37,840 | \$ 33,460 | \$ 37,840 | \$ 37,840 | \$ - | \$ 37,840 | \$ - | 0.00% |
| Police | \$ 19,799,198 | \$ 21,730,196 | \$ 11,558,620 | \$ 20,440,146 | \$ 22,134,630 | \$ - | \$ 22,134,630 | \$ 404,434 | 1.86% |
| Fire | \$ 14,120,409 | \$ 14,278,783 | \$ 8,392,378 | \$ 14,819,407 | \$ 14,850,770 | \$ - | \$ 14,850,770 | \$ 571,987 | 4.01% |
| Building Insp & Neighborhood Services | \$ 1,463,618 | \$ 1,344,946 | \$ 897,280 | \$ 1,335,246 | \$ 1,124,873 | \$ - | \$ 1,124,873 | \$ (220,073) | -16.36% |
| Planning & Zoning | \$ 480,102 | \$ 446,432 | \$ 223,666 | \$ 350,271 | \$ 495,339 | \$ - | \$ 495,339 | \$ 48,907 | 10.96% |
| Economic Development | \$ - | \$ 132,056 | \$ 83,341 | \$ 139,510 | \$ 138,728 | \$ - | \$ 138,728 | \$ 6,672 | |
| TOTAL PUBLIC SAFETY | \$ 35,892,499 | \$ 37,970,253 | \$ 21,188,746 | \$ 37,122,421 | \$ 38,782,180 | \$ - | \$ 38,782,180 | \$ 811,927 | 2.14% |
| PUBLIC WORKS | | | | | | | | | |
| Engineering | \$ 1,268,165 | \$ 1,364,017 | \$ 727,801 | \$ 1,275,342 | \$ 1,265,440 | \$ - | \$ 1,265,440 | \$ (98,577) | -7.23% |
| Public Works | \$ 9,680,849 | \$ 11,505,672 | \$ 6,129,975 | \$ 10,301,691 | \$ 11,501,425 | \$ (469,753) | \$ 11,031,672 | \$ (474,000) | -4.12% |
| TOTAL PUBLIC WORKS | \$ 10,949,014 | \$ 12,869,689 | \$ 6,857,776 | \$ 11,577,032 | \$ 12,766,865 | \$ (469,753) | \$ 12,297,112 | \$ (572,577) | -4.45% |
| HEALTH, CULTURE, RECREATION | | | | | | | | | |
| Health Department | \$ 1,581,004 | \$ 2,194,396 | \$ 1,118,007 | \$ 1,910,204 | \$ 2,079,112 | \$ (66,552) | \$ 2,012,560 | \$ (181,836) | -8.29% |
| Senior Center | \$ 242,813 | \$ 247,637 | \$ 143,154 | \$ 240,377 | \$ 234,821 | \$ - | \$ 234,821 | \$ (12,816) | -5.18% |
| Library | \$ 2,086,165 | \$ 2,354,213 | \$ 1,412,827 | \$ 2,254,440 | \$ 2,410,337 | \$ (234,353) | \$ 2,175,984 | \$ (178,229) | -7.57% |
| TOTAL HEALTH, CULTURE, RECREATION | \$ 3,909,983 | \$ 4,796,246 | \$ 2,673,988 | \$ 4,405,021 | \$ 4,724,269 | \$ (300,904) | \$ 4,423,365 | \$ (372,881) | -7.77% |
| TOTAL EXPENDITURES | \$ 63,984,901 | \$ 66,051,114 | \$ 36,086,294 | \$ 62,829,212 | \$ 66,285,306 | \$ (940,782) | \$ 65,344,524 | \$ (706,590) | -1.07% |

* City paid fringe benefit expenses for social security, medicare, pension, as well as health, dental, and life insurance are included in departmental budgets. General fringe benefits includes cost of miscellaneous benefit programs not specifically attributable to individual departments

**CITY OF WEST ALLIS
GENERAL FUND EXPENDITURES BY TYPE
2022 Budget**

| EXPENDITURES | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Request | Mayoral | | 2022 Budget | Change | % Change | % of Total |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-------------------------|--|----------------------|---------------------|----------------|---------------|
| | | | | | | Additions/ Deletions | | | | | |
| Salaries | \$ 32,450,436 | \$ 35,093,588 | \$ 20,308,622 | \$ 33,558,912 | \$ 35,138,655 | \$ (680,743) | | \$ 34,457,912 | \$ (635,676) | -1.81% | |
| Provisionals/Part-Time | \$ 557,230 | \$ 724,067 | \$ 468,621 | \$ 757,506 | \$ 975,920 | \$ - | | \$ 975,920 | \$ 251,853 | 34.78% | |
| Misc Other Pay | \$ 450,900 | \$ 953,771 | \$ 295,834 | \$ 954,665 | \$ 986,378 | \$ - | | \$ 986,378 | \$ 32,607 | 3.42% | |
| Overtime | \$ 1,256,175 | \$ 1,214,817 | \$ 461,095 | \$ 1,370,470 | \$ 1,356,353 | \$ - | | \$ 1,356,353 | \$ 141,536 | 11.65% | |
| Fringe Benefits | \$ 431,732 | \$ 938,250 | \$ 302,435 | \$ 938,250 | \$ 621,250 | \$ - | | \$ 621,250 | \$ (317,000) | -33.79% | |
| Payroll Taxes | \$ 2,035,161 | \$ 2,292,414 | \$ 1,255,629 | \$ 2,055,686 | \$ 2,295,103 | \$ (52,077) | | \$ 2,243,026 | \$ (49,388) | -2.15% | |
| Pension | \$ 3,760,073 | \$ 3,943,357 | \$ 2,307,596 | \$ 3,826,878 | \$ 4,061,342 | \$ (44,248) | | \$ 4,017,094 | \$ 73,737 | 1.87% | |
| Health Insurance | \$ 6,749,313 | \$ 7,959,059 | \$ 4,512,911 | \$ 7,169,760 | \$ 8,558,452 | \$ (154,171) | | \$ 8,404,281 | \$ 445,222 | 5.59% | |
| Health Ins-Retirees | \$ 3,150,000 | \$ 3,150,000 | \$ - | \$ 3,132,754 | \$ 3,150,000 | \$ - | | \$ 3,150,000 | \$ - | | |
| Dental Insurance | \$ 518,140 | \$ 566,422 | \$ 343,491 | \$ 436,038 | \$ 597,611 | \$ (9,544) | | \$ 588,067 | \$ 21,645 | 3.82% | |
| Life Insurance | \$ 52,860 | \$ 59,663 | \$ 34,729 | \$ 56,182 | \$ 59,663 | \$ - | | \$ 59,663 | \$ - | 0.00% | |
| PERSONNEL EXPENSES | \$ 51,412,020 | \$ 56,895,408 | \$ 30,290,963 | \$ 54,257,100 | \$ 57,800,726 | \$ (940,782) | | \$ 56,859,944 | \$ (35,464) | -0.06% | 87.0% |
| Professional Services | \$ 817,425 | \$ 1,056,807 | \$ 569,774 | \$ 976,696 | \$ 902,418 | \$ - | | \$ 902,418 | \$ (154,389) | -14.61% | |
| Maintenance Contracts | \$ 1,017,916 | \$ 1,100,167 | \$ 755,424 | \$ 1,055,240 | \$ 1,291,310 | \$ - | | \$ 1,291,310 | \$ 191,143 | 17.37% | |
| PROFESSIONAL SERVICES | \$ 1,835,341 | \$ 2,156,974 | \$ 1,325,198 | \$ 2,031,936 | \$ 2,193,728 | \$ - | | \$ 2,193,728 | \$ 36,754 | 1.70% | 3.4% |
| Utilities | \$ 953,758 | \$ 1,240,092 | \$ 857,916 | \$ 1,265,746 | \$ 1,253,127 | \$ - | | \$ 1,253,127 | \$ 13,035 | 1.05% | |
| Taxes | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | | \$ - | \$ - | | |
| UTILITIES | \$ 953,758 | \$ 1,240,092 | \$ 857,916 | \$ 1,265,746 | \$ 1,253,127 | \$ - | | \$ 1,253,127 | \$ 13,035 | 1.05% | 1.9% |
| Rentals | \$ 1,131 | \$ 7,000 | \$ 2,669 | \$ 1,500 | \$ 7,000 | \$ - | | \$ 7,000 | \$ - | 0.00% | |
| Repair & Maintenance | \$ 779,612 | \$ 931,416 | \$ 656,969 | \$ 963,766 | \$ 1,020,161 | \$ - | | \$ 1,020,161 | \$ 88,745 | 9.53% | |
| Supplies | \$ 1,582,516 | \$ 2,029,347 | \$ 1,149,307 | \$ 1,941,479 | \$ 2,001,158 | \$ - | | \$ 2,001,158 | \$ (28,189) | -1.39% | |
| Books & Subscriptions | \$ 272,460 | \$ 339,742 | \$ 204,520 | \$ 336,381 | \$ 305,190 | \$ - | | \$ 305,190 | \$ (34,552) | -10.17% | |
| Advertising | \$ 26,085 | \$ 39,700 | \$ 22,126 | \$ 39,700 | \$ 43,600 | \$ - | | \$ 43,600 | \$ 3,900 | 9.82% | |
| Printing | \$ 13,102 | \$ 36,000 | \$ 11,657 | \$ 32,100 | \$ 34,700 | \$ - | | \$ 34,700 | \$ (1,300) | -3.61% | |
| MAINTENANCE & SUPPLIES | \$ 2,674,906 | \$ 3,383,205 | \$ 2,047,247 | \$ 3,314,926 | \$ 3,411,809 | \$ - | | \$ 3,411,809 | \$ 28,604 | 0.85% | 5.2% |
| Training & Travel | \$ 96,171 | \$ 258,860 | \$ 100,805 | \$ 234,087 | \$ 247,985 | \$ - | | \$ 247,985 | \$ (10,875) | -4.20% | |
| Regulatory & Safety | \$ 362,745 | \$ 346,078 | \$ 220,616 | \$ 367,125 | \$ 363,581 | \$ - | | \$ 363,581 | \$ 17,503 | 5.06% | |
| Insurance | \$ 470,420 | \$ 548,793 | \$ 519,154 | \$ 548,793 | \$ 564,600 | \$ - | | \$ 564,600 | \$ 15,807 | 2.88% | |
| Claims/Judgments | \$ 97,774 | \$ 100,000 | \$ 387,485 | \$ 410,000 | \$ 100,000 | \$ - | | \$ 100,000 | \$ - | 0.00% | |
| Miscellaneous | \$ 78,197 | \$ 51,700 | \$ 194,773 | \$ 51,700 | \$ 50,700 | \$ - | | \$ 50,700 | \$ (1,000) | -1.93% | |
| MISCELLANEOUS | \$ 1,105,307 | \$ 1,305,431 | \$ 1,422,833 | \$ 1,611,705 | \$ 1,326,866 | \$ - | | \$ 1,326,866 | \$ 21,435 | 1.64% | 2.0% |
| Capital Items | \$ 382,809 | \$ 270,004 | \$ 142,137 | \$ 347,799 | \$ 299,050 | \$ - | | \$ 299,050 | \$ 29,046 | 10.76% | |
| Transfers Out | \$ 5,620,759 | \$ 800,000 | \$ - | \$ - | \$ - | \$ - | | \$ - | \$ (800,000) | | |
| CAPITAL ITEMS | \$ 6,003,568 | \$ 1,070,004 | \$ 142,137 | \$ 347,799 | \$ 299,050 | \$ - | | \$ 299,050 | \$ (770,954) | -72.05% | 0.5% |
| TOTAL EXPENDITURES | \$ 63,984,900 | \$ 66,051,114 | \$ 36,086,294 | \$ 62,829,212 | \$ 66,285,306 | \$ (940,782) | | \$ 65,344,524 | \$ (706,590) | -1.07% | 100% |





2022



BUDGET & ACTION PLAN
As recommended by Mayor Dan Devine
General Government

City of West Allis
Common Council
2022 Budget

| <i>EXPENDITURES</i> | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | | Change | % Change |
|----------------------------|------------|------------|--------------|------------|------------|-------------------------|----------------|------------|----------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | 2022 Budget | | |
| Salaries | \$ 92,818 | \$ 102,000 | \$ 65,123 | \$ 102,392 | \$ 104,000 | \$ - | \$ 104,000 | \$ 2,000 | |
| Payroll Taxes | \$ 5,952 | \$ 7,803 | \$ 4,290 | \$ 6,712 | \$ 7,956 | \$ - | \$ 7,956 | \$ 153 | |
| Pension | \$ 3,587 | \$ 6,885 | \$ 2,198 | \$ 3,451 | \$ 6,760 | \$ - | \$ 6,760 | \$ (125) | |
| Health Insurance | \$ 29,262 | \$ 19,217 | \$ 7,378 | \$ 11,339 | \$ 12,595 | \$ - | \$ 12,595 | \$ (6,622) | |
| Dental Insurance | \$ 3,533 | \$ 4,803 | \$ 1,417 | \$ 2,191 | \$ 2,307 | \$ - | \$ 2,307 | \$ (2,496) | |
| Life Insurance | \$ 128 | \$ 100 | \$ 68 | \$ 100 | \$ 100 | \$ - | \$ 100 | \$ - | |
| Utilities | \$ 2,215 | \$ 1,500 | \$ 1,238 | \$ 1,500 | \$ 1,000 | \$ - | \$ 1,000 | \$ (500) | |
| Supplies | \$ - | \$ 125 | \$ - | \$ 125 | \$ 125 | \$ - | \$ 125 | \$ - | |
| Books & Subscriptions | \$ 170 | \$ - | \$ 210 | \$ - | \$ 100 | \$ - | \$ 100 | \$ 100 | |
| Training & Travel | \$ 14,197 | \$ 23,800 | \$ 18,247 | \$ 23,800 | \$ 24,250 | \$ - | \$ 24,250 | \$ 450 | |
| TOTAL EXPENDITURES | \$ 151,863 | \$ 166,233 | \$ 100,169 | \$ 151,610 | \$ 159,193 | \$ - | \$ 159,193 | \$ (7,040) | -4.24% |

2022 BUDGET NOTES:

No substantial changes-pay increase is in accordance with municipal code.
Changes in Health insurance expenses are related to coverage changes that occurred in 2021.

COMMON COUNCIL

2022 Business Plan

Department Mission:

To provide cost effective municipal services consistent with the needs and desires of the citizens of the West Allis community (residences and businesses, as well as other community stakeholders); provide for the health, safety, and welfare of the community; work towards a quality living and working environment; and oversee a positive, progressive, and creative approach to the budget, management, and operations of the City.

Services Provided:

1. Legislative Body for the City
2. Establish City Policies and Ordinances
3. Adopt City Budget and review/approve Budget Amendments
4. Oversee the Administration of City Government
5. Constituent Service Delivery.
6. Set the direction and the goals of the City.

| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> |
|-----------------------|------------------------|-----------------------|-----------------------|
| Alderspersons | 10 | 10 | General Fund |

| | | |
|--------------|----|----|
| <i>Total</i> | 10 | 10 |
|--------------|----|----|

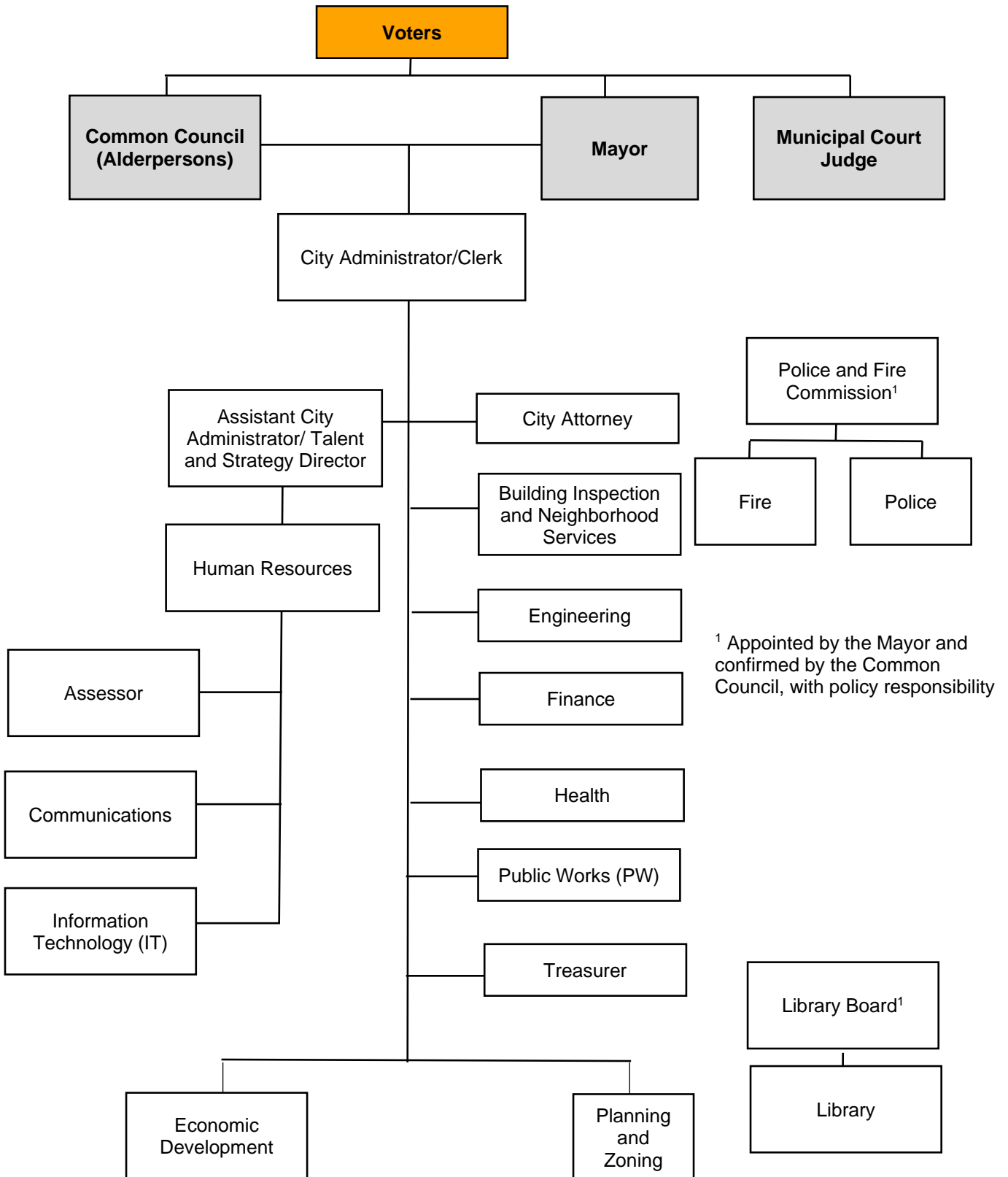


Submitted by:
Thomas Lajsic, President
100-01



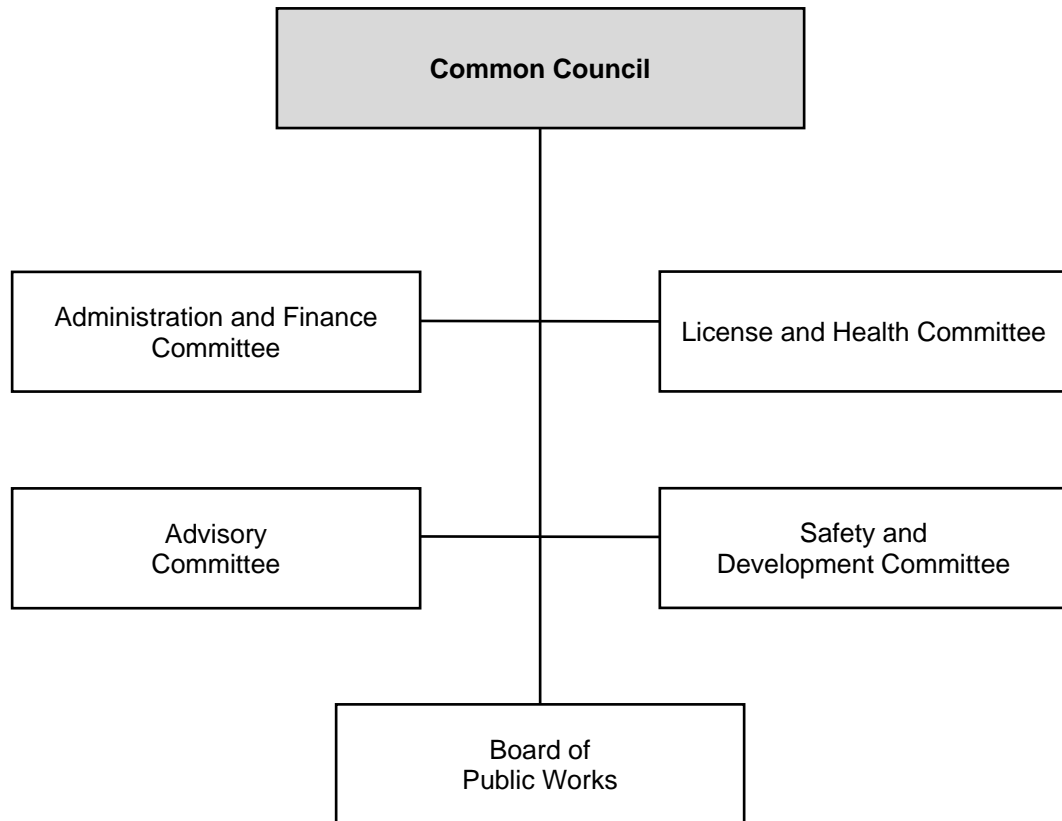


2022 ORGANIZATIONAL CHART CITY OF WEST ALLIS





COUNCIL STANDING COMMITTEES



Mayor

2022 Business Plan

Department Mission:

To provide cost effective municipal services consistent with the needs and desires of the citizens of the West Allis community (residences and businesses, as well as other community stakeholders); provide for the health, safety, and welfare of the community; work towards a quality living and working environment; and oversee a positive, progressive, and creative approach to the budget, management, and operations of the City.

Services Provided:

1. Oversee the operations of City Departments.
2. Ensure compliance with City Ordinances.
3. Chief spokesperson for the City.
4. Intergovernmental Relations.
5. Present Recommended Budget to Council.
6. Appointments to City Boards, Commissions, Committees, and Authorities.

| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> |
|-----------------------|------------------------|-----------------------|-----------------------|
| Mayor | 1 | 1 | General Fund |

| | | | |
|--------------|---|---|--|
| <i>Total</i> | 1 | 1 | |
|--------------|---|---|--|



Submitted by:
Mayor Dan Devine
100-02



City of West Allis
Mayor
2022 Budget

| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | | Change | % Change |
|---------------------------|-------------------|-------------------|------------------|-------------------|-------------------|-------------|-------------------|-----------------|--------------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ | 2022 | | |
| | | | | | | Deletions | Budget | | |
| Salaries | \$ 73,366 | \$ 73,877 | \$ 47,524 | \$ 75,216 | \$ 77,454 | \$ - | \$ 77,454 | \$ 3,577 | |
| Overtime | \$ 2 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Payroll Taxes | \$ 5,399 | \$ 5,653 | \$ 3,492 | \$ 5,515 | \$ 5,925 | \$ - | \$ 5,925 | \$ 272 | |
| Pension | \$ 4,941 | \$ 4,987 | \$ 3,208 | \$ 5,079 | \$ 5,035 | \$ - | \$ 5,035 | \$ 48 | |
| Health Insurance | \$ 22,334 | \$ 23,085 | \$ 15,005 | \$ 23,182 | \$ 24,431 | \$ - | \$ 24,431 | \$ 1,346 | |
| Dental Insurance | \$ 1,219 | \$ 1,260 | \$ 819 | \$ 1,270 | \$ 1,334 | \$ - | \$ 1,334 | \$ 74 | |
| Life Insurance | \$ 97 | \$ 105 | \$ 67 | \$ 105 | \$ 105 | \$ - | \$ 105 | \$ - | |
| Professional Services | \$ - | \$ 200 | \$ - | \$ 200 | \$ 200 | \$ - | \$ 200 | \$ - | |
| Utilities | \$ 476 | \$ 350 | \$ 261 | \$ 350 | \$ 480 | \$ - | \$ 480 | \$ 130 | |
| Supplies | \$ 7 | \$ 125 | \$ 1 | \$ 125 | \$ 65 | \$ - | \$ 65 | \$ (60) | |
| Books & Subscriptions | \$ 24 | \$ 100 | \$ - | \$ 100 | \$ 30 | \$ - | \$ 30 | \$ (70) | |
| Training & Travel | \$ 1,081 | \$ 5,100 | \$ 1,151 | \$ 5,100 | \$ 5,100 | \$ - | \$ 5,100 | \$ - | |
| TOTAL EXPENDITURES | \$ 108,946 | \$ 114,842 | \$ 71,527 | \$ 116,242 | \$ 120,159 | \$ - | \$ 120,159 | \$ 5,317 | 4.63% |

2022 BUDGET NOTES:

No substantial changes-pay increase is in accordance with municipal code.



MAYOR

Mayor
(1 FTE)

- Advisory Committees**
- Administrative Appeals Review Board
 - Capital Improvement Committee
 - Emergency Government Advisory Committee
 - Historical Commission
 - Legislative Committee
 - Plan Commission
 - Tourism Commission

Municipal Judge

Fire Chief ¹
Police Chief ¹
Library Director ¹

- City Administrator/Clerk
- Assistant City Administrator
- City Assessor
- City Attorney
- Director of Building Inspection and Neighborhood Services
- Director of Communications
- Director of Information Technology
- City Engineer
- Economic Development Executive Director
- Finance Director/Comptroller
- Health Commissioner/City Sealer
- Planning and Zoning Manager
- Director of Public Works
- Treasurer

¹ Reports directly to Police & Fire Commission and Library Board, respectively.

Note: Solid lines indicate lines of people and program authority; dashed lines indicate lines of administrative and financial authority.

CITY FUNDED FTE: 1

City of West Allis
Municipal Court
2022 Budget

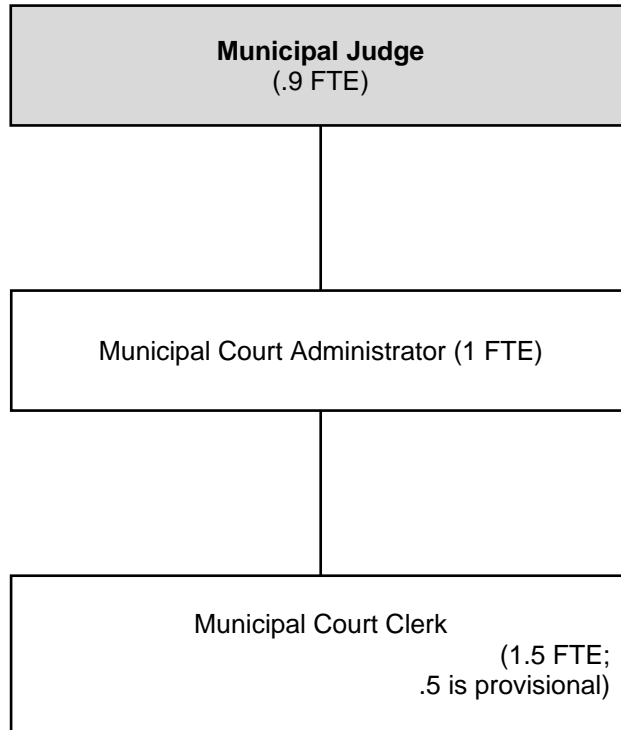
| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | | Change | % Change |
|---------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------------|-------------------|------------------|---------------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | | |
| Salaries | \$ 185,599 | \$ 202,396 | \$ 133,610 | \$ 202,396 | \$ 213,043 | \$ - | \$ 213,043 | \$ 10,647 | |
| Provisionals/Part-Time | \$ 38,049 | \$ 13,180 | \$ 23,077 | \$ 13,180 | \$ 13,344 | \$ - | \$ 13,344 | \$ 164 | |
| Overtime | \$ 2,987 | \$ - | \$ 185 | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Payroll Taxes | \$ 16,906 | \$ 16,492 | \$ 11,641 | \$ 16,492 | \$ 17,319 | \$ - | \$ 17,319 | \$ 827 | |
| Pension | \$ 15,298 | \$ 14,552 | \$ 10,589 | \$ 14,552 | \$ 14,715 | \$ - | \$ 14,715 | \$ 163 | |
| Health Insurance | \$ 24,402 | \$ 23,802 | \$ 25,713 | \$ 23,802 | \$ 41,865 | \$ - | \$ 41,865 | \$ 18,063 | |
| Dental Insurance | \$ 1,915 | \$ 2,148 | \$ 1,970 | \$ 2,148 | \$ 3,208 | \$ - | \$ 3,208 | \$ 1,060 | |
| Life Insurance | \$ 322 | \$ 940 | \$ 271 | \$ 940 | \$ 940 | \$ - | \$ 940 | \$ - | |
| Professional Services | \$ - | \$ - | \$ 1,100 | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Maintenance Contracts | \$ 7,577 | \$ 7,831 | \$ 7,389 | \$ 7,231 | \$ 8,000 | \$ - | \$ 8,000 | \$ 169 | |
| Board of Prisoners | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Repair & Maintenance | \$ 3,019 | \$ 3,000 | \$ - | \$ - | \$ 3,000 | \$ - | \$ 3,000 | \$ - | |
| Supplies | \$ 4,034 | \$ 4,400 | \$ 2,876 | \$ 2,550 | \$ 4,600 | \$ - | \$ 4,600 | \$ 200 | |
| Books & Subscriptions | \$ - | \$ 150 | \$ - | \$ 150 | \$ 150 | \$ - | \$ 150 | \$ - | |
| Training & Travel | \$ 940 | \$ 1,945 | \$ 865 | \$ 1,965 | \$ 1,465 | \$ - | \$ 1,465 | \$ (480) | |
| Capital Items | \$ - | \$ 500 | \$ - | \$ - | \$ 650 | \$ - | \$ 650 | \$ 150 | |
| TOTAL EXPENDITURES | \$ 301,047 | \$ 291,336 | \$ 219,286 | \$ 285,406 | \$ 322,299 | \$ - | \$ 322,299 | \$ 30,963 | 10.63% |

2022 BUDGET NOTES:

Salary & Benefit changes in 2022 are due to step/performance increases. Changes in Health insurance expenses are related to coverage changes that occurred in 2022.



MUNICIPAL COURT



Change(s) from 2021 –
• None

CITY FUNDED FTES: 2.9
.5 Provisional

City of West Allis
City Administrative Office
2022 Budget

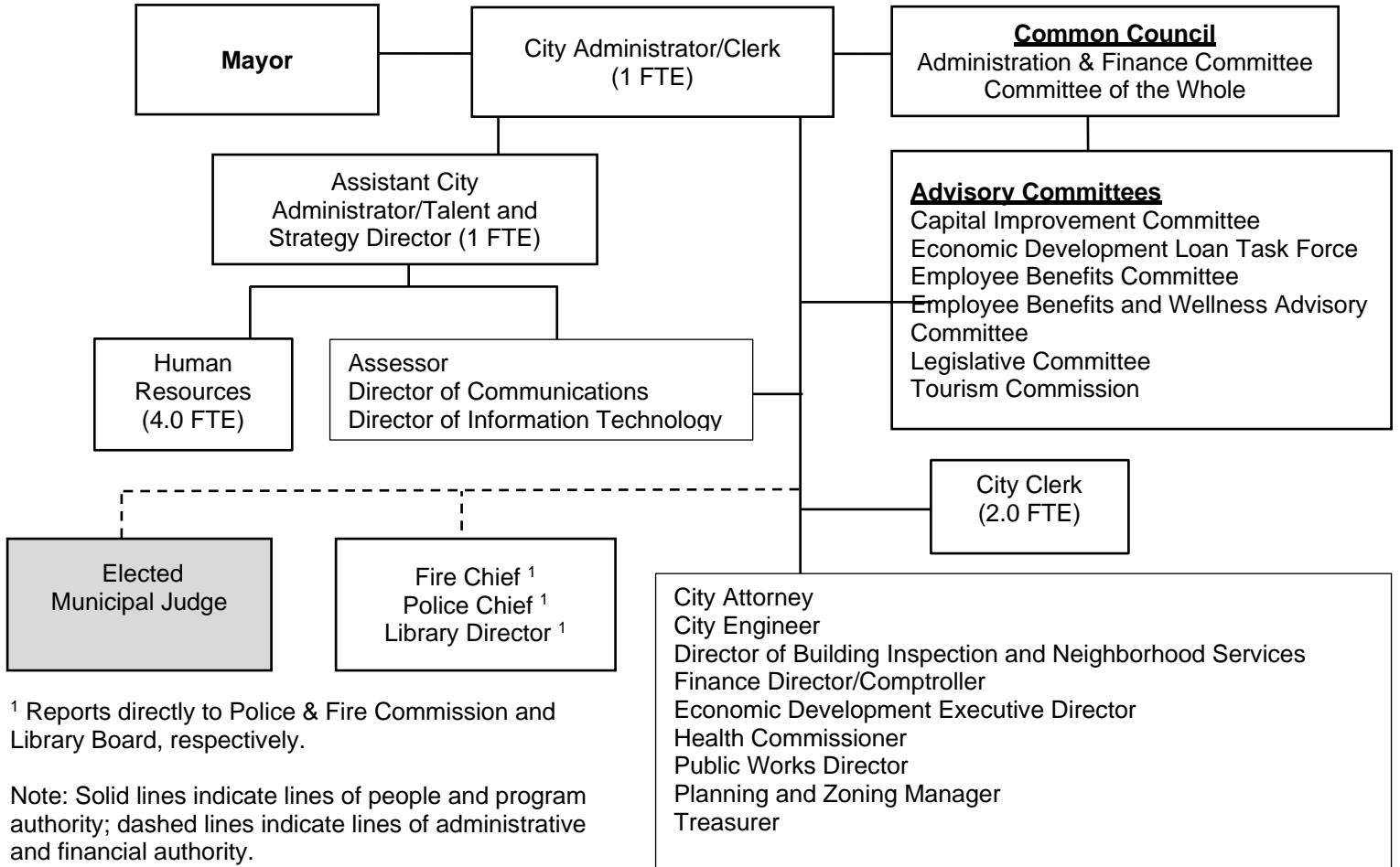
| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | | Change | % Change |
|---------------------------|------------|------------|--------------|------------|------------|------------|------------|-------------|----------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ | 2022 | | |
| | | | | | | Deletions | Budget | | |
| Salaries | \$ 147,609 | \$ 142,303 | \$ 96,114 | \$ 142,303 | \$ 117,247 | \$ - | \$ 117,247 | \$ (25,056) | |
| Provisionals/Part-Time | \$ - | \$ - | \$ - | \$ - | \$ 15,000 | \$ - | \$ 15,000 | \$ 15,000 | |
| Misc Other Pay | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Overtime | \$ 5 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Payroll Taxes | \$ 9,783 | \$ 12,325 | \$ 7,139 | \$ 12,325 | \$ 8,969 | \$ - | \$ 8,969 | \$ (3,356) | |
| Pension | \$ 9,908 | \$ 9,606 | \$ 6,488 | \$ 9,606 | \$ 7,621 | \$ - | \$ 7,621 | \$ (1,985) | |
| Health Insurance | \$ 22,422 | \$ 23,085 | \$ 15,005 | \$ 23,085 | \$ 24,431 | \$ - | \$ 24,431 | \$ 1,346 | |
| Dental Insurance | \$ 1,291 | \$ 1,328 | \$ 863 | \$ 1,328 | \$ 1,405 | \$ - | \$ 1,405 | \$ 77 | |
| Life Insurance | \$ 181 | \$ 200 | \$ 132 | \$ 200 | \$ 200 | \$ - | \$ 200 | \$ - | |
| Utilities | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Supplies | \$ 0 | \$ 525 | \$ 155 | \$ 525 | \$ 710 | \$ - | \$ 710 | \$ 185 | |
| Books & Subscriptions | \$ 127 | \$ 700 | \$ - | \$ 700 | \$ 700 | \$ - | \$ 700 | \$ - | |
| Training & Travel | \$ 2,935 | \$ 8,850 | \$ 5,033 | \$ 8,850 | \$ 15,000 | \$ - | \$ 15,000 | \$ 6,150 | |
| TOTAL EXPENDITURES | \$ 194,262 | \$ 198,922 | \$ 130,927 | \$ 198,922 | \$ 191,283 | \$ - | \$ 191,283 | \$ (7,639) | -3.84% |

2022 BUDGET NOTES:

2022 Salary & Benefit decreases reflect the shared duties of City Administrator & City Clerk by one FTE.



CITY ADMINISTRATION



Change(s) from 2021 –

- Clerk – Elimination of .5 Administrative Support Assistant in February 2021
- Clerk – Elimination of Customer Service Administrator in May 2021
- Clerk - Elimination of 1.00 Administrative Support Specialist in December 2021

Reduction of 2.5 Positions in 2022 Budget

CITY FUNDED FTES: 7
Includes HR and Clerk Positions

Administration Business Plan

2022 Business Plan

Department Mission:

Exists to oversee City operations, implement Common Council policies and directives, and to ensure that the City of West Allis fulfills its vision of “West Allis will become the preferred city for visitors, residents, and businesses.”

Services Provided:

- *Daily Direction and Operation of the City*
- *Organizational Development, Leadership, and Team Building*
- *Innovation, Continuous Improvement/Change Management*
- *Strategic Planning, Mission, Vision, and Purpose*
- *Media Relations, Tourism and Marketing, Community Relations*
- *Legislative and Intergovernmental Relation Activities and Elected Officials Support*
- *Emergency Government Support*
- *Risk Management*
- *Collective Bargaining*
- *Crisis Management – Prevention and Mitigation*

| Key Performance Measures | 2021 | 2022 Planned |
|-----------------------------------|---|--|
| Strategic Planning | Develop 2022-2026 Plan | Implement New Plan; provide quarterly updates on progress |
| Innovation/Continuous Improvement | Creation of Public Entertainment Permit; Streamline Special Event Permit, Temporary Extension and operators licenses; Secure Funding for OpenGov; implement 15 processes in OpenGov | Complete conversion of licensing and permitting into OpenGov; Move 10 internal processes to OpenGov; Neogov Onboarding 2.0; work to change |

| | | |
|--|--|---|
| | | <p>service delivery from department focus to customer needs focus and delivery; proactively identify and put in place new initiatives which provide relief for levy limits and ERP limits;</p> |
| <p>Policy, Procedure, Ordinance and Contract Updates</p> | <p>Ongoing covid policy changes; redistricting; cash handling policy; absence policy (in progress); complete streets; sponsorship; Contracts with State Fair; West Milwaukee (IT and Health)</p> | <p>Salary Updates; Zoning Code; Complete Code Update; Begin Policy and Procedure Manual Update; continue efforts for flexibility with policies and procedures which allow for action in a timely and effective manner</p> |
| <p>Organizational Development</p> | <p>Implement Lunch and Learns; Continue City Wide Resource Committee Training and Information Sharing; Executive Leadership Team Training</p> | <p>Continue lunch and learns; hold virtual West Allis Care program; Implement technology knowledge requirements by position program</p> |
| <p>Community Relations</p> | <p>Use of City Wide Survey for Strategic Planning; Ongoing discussions for collaboration with other municipalities</p> | <p>Implement one new shared service with another municipality; plan for additional collaborations for subsequent years</p> |

| | | |
|-----------------------------|---|--|
| <p>Emergency Government</p> | <p>Ongoing COVID response for community and employees</p> | <p>Use Neogov to monitor employee emergency government training; complete ordinance update and policy update; increase number of people subscribed to CivicReady by 500</p> |
| <p>Risk Management</p> | <p>Cash Control Policy; Continued implementation of the risk management priorities; require standard operating procedures to be completed for employees to receive pay increases to ensure continuity of services</p> | <p>Work with PW to complete implementation of preventative maintenance program; continue requiring more use of technologies and less manual processes to ensure continuity of service delivery and adherence to state and federal requirements; continue implementation of risk management priorities; implementation of city wide use of credit cards to reduce risk of theft and other risks</p> |

Submitted by:
Rebecca Grill



Administration

| Personnel Information | | | | |
|--------------------------|------------------------|-----------------------|-----------------------|------------------------|
| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
| City Administrator/Clerk | 1 | 1 | General Fund | Y |
| | | | | |

| | | | | |
|--------------|---|---|--|--|
| <i>Total</i> | 1 | 1 | | |
|--------------|---|---|--|--|

| <i>New Positions</i> | <i>Vacancies</i> |
|---|------------------|
| Funding for Provisional staff for research and analysis | na |

City of West Allis
City Assessor
2022 Budget

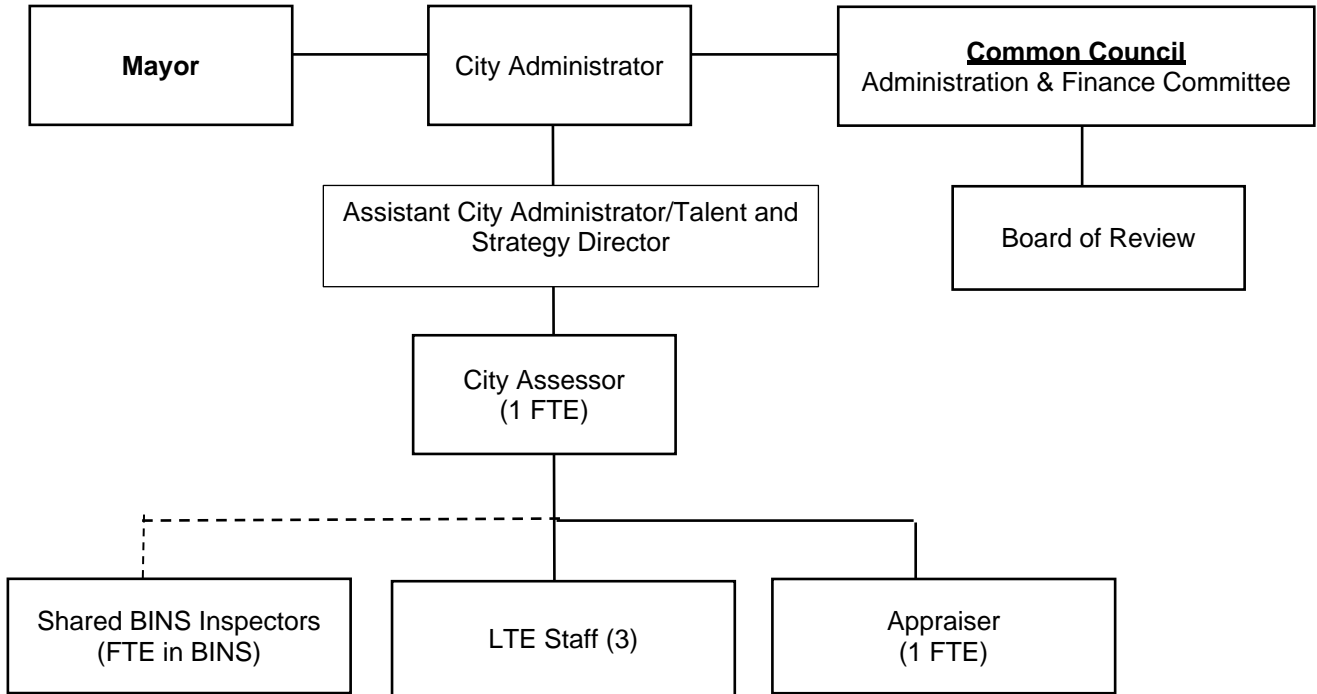
| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | 2022 | Change | % Change |
|---------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------------|-------------------|-------------------|---------------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | | |
| Salaries | \$ 133,403 | \$ 141,892 | \$ 91,659 | \$ 141,892 | \$ 153,334 | \$ - | \$ 153,334 | \$ 11,442 | |
| Provisionals/Part-Time | \$ - | \$ - | \$ - | \$ - | \$ 79,200 | \$ - | \$ 79,200 | \$ 79,200 | |
| Payroll Taxes | \$ 10,014 | \$ 10,854 | \$ 6,799 | \$ 10,854 | \$ 17,789 | \$ - | \$ 17,789 | \$ 6,935 | |
| Pension | \$ 9,186 | \$ 9,578 | \$ 6,187 | \$ 9,578 | \$ 9,967 | \$ - | \$ 9,967 | \$ 389 | |
| Health Insurance | \$ 29,262 | \$ 31,131 | \$ 20,620 | \$ 31,131 | \$ 48,861 | \$ - | \$ 48,861 | \$ 17,730 | |
| Dental Insurance | \$ 1,602 | \$ 1,704 | \$ 1,129 | \$ 1,704 | \$ 2,667 | \$ - | \$ 2,667 | \$ 963 | |
| Life Insurance | \$ 179 | \$ 348 | \$ 146 | \$ 348 | \$ 348 | \$ - | \$ 348 | \$ - | |
| Professional Services | \$ 5,357 | \$ 5,800 | \$ 4,637 | \$ 5,800 | \$ 9,500 | \$ - | \$ 9,500 | \$ 3,700 | |
| Maintenance Contracts | \$ 11,187 | \$ 11,000 | \$ 10,724 | \$ - | \$ 12,000 | \$ - | \$ 12,000 | \$ 1,000 | |
| Utilities | \$ 285 | \$ 560 | \$ 418 | \$ 560 | \$ 1,090 | \$ - | \$ 1,090 | \$ 530 | |
| Repair & Maintenance | \$ 5 | \$ - | \$ - | \$ - | \$ 500 | \$ - | \$ 500 | \$ 500 | |
| Supplies | \$ 3,006 | \$ 2,600 | \$ 2,689 | \$ 4,600 | \$ 4,100 | \$ - | \$ 4,100 | \$ 1,500 | |
| Books & Subscriptions | \$ 5,650 | \$ 5,641 | \$ 3,998 | \$ 5,660 | \$ 5,930 | \$ - | \$ 5,930 | \$ 289 | |
| Printing | \$ - | \$ 500 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ (500) | |
| Training & Travel | \$ 525 | \$ 3,255 | \$ 1,033 | \$ 2,055 | \$ 2,605 | \$ - | \$ 2,605 | \$ (650) | |
| Regulatory & Safety | \$ - | \$ 290 | \$ - | \$ 290 | \$ 350 | \$ - | \$ 350 | \$ 60 | |
| TOTAL EXPENDITURES | \$ 209,661 | \$ 225,153 | \$ 150,039 | \$ 214,472 | \$ 348,241 | \$ - | \$ 348,241 | \$ 123,088 | 54.67% |

2022 BUDGET NOTES:

Salary & Benefit changes include funding restored for Appraiser position (unfunded in 2021), Admin Support position transferred to CSC/Treasurer, and funding for Limited Term Employees (LTE's) to assist with the revaluation process in 2022.



ASSESSOR



Change(s) from 2021 –

- Funding for 1 FTE Appraiser
- Move Administrative Support Assistant to Customer Service Center
- LTE Staff

CITY FUNDED FTES: 2.0; 3.0
LTE

Assessor

2022 Business Plan

Department Mission:

Vision: The Assessor's Office strives to ensure uniformity of assessments and a fair and equitable distribution of the tax burden to the taxpayers of West Allis.

Overview: The Assessor's Office is responsible for the discovery, listing, and valuation of all taxable property within the City, review and approval of property tax exemption requests, maintenance of ownership information, and conducting all process related to property valuation, including tax appeals. Duties are performed in accordance with Chapter 70 of the Wisconsin State Statutes and the Wisconsin Property Assessment Manual.

Services Provided:

1. Annual Assessor services including the discovery, listing, and valuing of properties.
2. Field inspection and review of properties - inspection of properties, photographing, sketching of structures.
3. Review of property records, sales transactions, financial information, permits, and real estate market data.
2. Public Relations: property owners, residents, professionals (attorneys, realtors, appraisers, business owners) and public in general.
3. Review local tax appeals, educate and assist public in tax appeal rights, and defend values during open book, Board of Review and Circuit Court
4. Inter-Dept. valuation consultant for redevelopment opportunities and tax incremental financing projects.
5. Review property tax exemption requests.
6. Revaluation of all taxable property in compliance with State law.

| Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
|---|-------------------------------------|--|--|
| Maintain level of assessment within statutory requirements through market-based adjustments or revaluations | 90.5% Assessment Level | 83% Assessment Level | 80-85% Assessment Level |
| Improve uniformity of assessments | Uniformity was in compliance of law | Lack of uniformity without revaluation | Lack of uniformity without revaluation |
| Documentation of all assessed value changes | 100% documentation | 100% documentation | 100% documentation |

| | | | |
|----------------------------|--|--|---|
| Defend all assessed values | <u>Tax Appeal Cases</u> <u>Defended:</u> Open Book – 33 BOR – 26 Circuit Court - 9 | <u>Tax Appeal Cases</u> <u>Defended:</u> Open Book – 27 BOR – 19 Circuit Court – none as of 8/5/21 | <u>Tax Appeal Cases</u> <u>Defended:</u> Open Book – 40 BOR – 25 Circuit Court - 10 |
|----------------------------|--|--|---|



Submitted by:
Jason Williams
100-0501



| Personnel Information | | | | |
|----------------------------------|------------------------|-----------------------|-----------------------|------------------------|
| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
| City Assessor | 1 | 1 | General | Y |
| Appraiser | 0 | 1 | General | Y |
| Administrative Support Assistant | 1 | 0 | General | - |
| Limited Term Employees | 0 | 3 | General | N |

| | | |
|--------------|---|---|
| <i>Total</i> | 2 | 5 |
|--------------|---|---|

| <i>New Positions</i> | <i>Vacancies</i> |
|----------------------|------------------|
| 3 LTE employees | Appraiser |

| <i>Eliminated Positions</i> |
|--|
| Administrative Support Assistant reassigned to Customer Service Center |

Achievements

The Assessor’s Office has been operating at a reduced staffing level. Despite this and with a few policy adjustments we were able to complete the annual assessment requirements, complete the 2021 assessment roll, and defend values at Open Book, Board of Review, and Circuit Court.

2021 Innovations

2021 saw the first year that we strongly encouraged business owners to submit personal property returns electronically. In year 1 we received 400 personal property returns electronically, which equates to 20% of all personal property accounts.

Activities Supporting 2022 Priorities

Economic Recovery, Quality of Life; Sustainability; Innovation and Improved Service Delivery

1. Investigation of performing a revaluation with the use of in-house staff and limited term employees.
2. Implementation of Geographic Information Systems to streamline and reduce the amount of labor and field work to perform revaluation tasks.
3. Continued pursuit of 100% electronic returns of personal property statements.

Additional Information to Consider

The City of West Allis needs to perform a City-wide revaluation for both residential and commercial properties. For the year 2020 the total assessment level was at 90.51%. For 2021 the *estimated* assessment level is 83% which will pull the City of West Allis into non-compliance with State law. Assessment levels need to be within 90% and 110% of fair market value to be in compliance.

Residential real estate markets have continued to rise in value putting further downward pressure on the assessment level. 2021 saw market sales that pushed assessment ratios into the 50-60%. With residential values increasing the 83% estimated assessment level may worsen for 2022. Without a revaluation to correct current assessment records, this will create a uniformity issue between and amongst the tax classes, e.g., (commercial vs. residential, single-family vs. multifamily) Further, residential property data used to value properties has not experienced a full revaluation since 1978.

Current staff, along with help from BINS staff, will allow the Assessor's Office to function at a fundamental level for another maintenance assessment cycle. However, it should be noted that the Assessor's Office is currently understaffed, and the appraiser position will need to be funded along with limited term employees that will work exclusively on preliminary revaluation work.

The appraiser will perform higher-level appraisal and assessment work, including but not limited to valuation analysis, real and personal property valuation, property inspections and field work, sketching, data collection and other assigned duties.

The Limited Term Employees will focus primarily on data collection, photo taking, and minor sketching duties in support of preliminary revaluation work. Much of this work will take place in the field and will involve city-wide canvassing to obtain property details such as photographs, observation of exterior improvements, and grade/condition of the buildings. This field work will be followed by "desk work" to enter data into the assessment software program. We are currently working with IT to procure and utilize tablets in the field so that data entry can be done in the field and minimize or eliminate any "desk work".

Assessment Technologies the owner of Market Drive, the mass appraisal valuation software program used in this office, has been bought out by a private equity firm called Government

Brands. Additionally, Government Brands also bought-out a competing CAMA software called Patriot. Patriot has five customers in Wisconsin, including the City of Milwaukee. Market Drive is the most used CAMA system in the State of Wisconsin with the most number of customers.

As of now there has been no indication that service level or cost will change to continue using Market Drive. The annual maintenance cost for Market Drive has been increased to anticipate any unforeseen cost increase. With any change in ownership of a service or product it raises several reasonable questions and concerns. For instance, what we don't know now is what will technical support look like from this new company and at what cost. If this new ownership group does not deliver the same level of service and support that we've grown to expect and enjoy from Market Drive we may want to consider a new CAMA system. But such an endeavor will be expensive and very time consuming. This likely would result in a six figure price tag and take several years to switch to a new system. Staff will continue to investigate and monitor any issues surrounding this matter.

In summary, the Assessor's Office is still understaffed, but can continue to provide a bare minimum level of service to the public. The funding of the approved Appraiser position will increase the level and quality of service to the public and allow us to provide a full level of service. Additionally, BINS staff will continue to assist with field work. Further, there are some changes in the ownership of Market Drive and the impacts of that are not fully known at this time. Lastly, the recent market expansion in sales prices for residential properties has put further downward pressure on the City's assessment level and will pull West Allis into non-compliance with State law, which puts the need of a revaluation front and center as a primary need.

The Assessor's budget has been reviewed and all non-essential expenses have been removed.

City of West Allis
City Attorney
2022 Budget

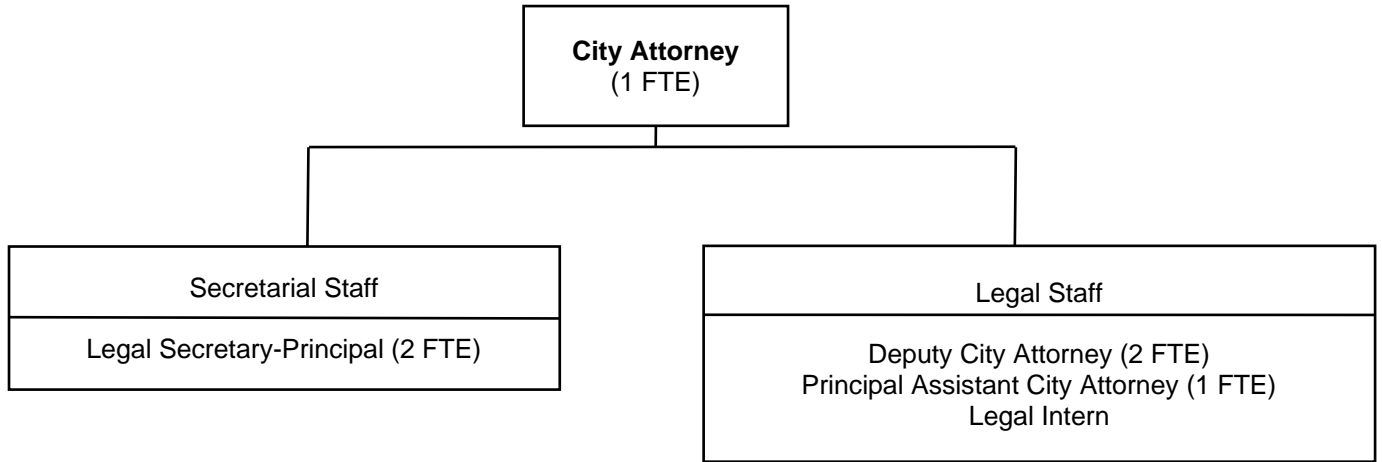
| <i>EXPENDITURES</i> | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | | Change | % Change |
|----------------------------|-------------------|-------------------|-------------------|---------------------|-------------------|-------------------------|-------------------|-----------------|--------------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | | |
| Salaries | \$ 510,726 | \$ 520,840 | \$ 337,491 | \$ 531,861 | \$ 537,394 | \$ - | \$ 537,394 | \$ 16,554 | |
| Provisionals/Part-Time | \$ 14,877 | \$ 20,643 | \$ 12,373 | \$ 16,930 | \$ 17,857 | \$ - | \$ 17,857 | \$ (2,786) | |
| Misc Other Pay | \$ 6 | \$ - | \$ 500 | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Overtime | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Payroll Taxes | \$ 39,461 | \$ 41,424 | \$ 25,991 | \$ 40,578 | \$ 42,476 | \$ - | \$ 42,476 | \$ 1,052 | |
| Pension | \$ 34,444 | \$ 35,157 | \$ 22,781 | \$ 35,900 | \$ 36,092 | \$ - | \$ 36,092 | \$ 935 | |
| Health Insurance | \$ 67,347 | \$ 80,040 | \$ 49,857 | \$ 77,491 | \$ 90,727 | \$ - | \$ 90,727 | \$ 10,687 | |
| Dental Insurance | \$ 4,507 | \$ 5,159 | \$ 3,080 | \$ 4,746 | \$ 5,933 | \$ - | \$ 5,933 | \$ 774 | |
| Life Insurance | \$ 1,013 | \$ 1,024 | \$ 750 | \$ 1,024 | \$ 1,024 | \$ - | \$ 1,024 | \$ - | |
| Professional Services | \$ 54,015 | \$ 50,000 | \$ 12,012 | \$ 11,390 | \$ 30,000 | \$ - | \$ 30,000 | \$ (20,000) | |
| Maintenance Contracts | \$ 2,274 | \$ 2,900 | \$ 2,384 | \$ 2,384 | \$ 2,750 | \$ - | \$ 2,750 | \$ (150) | |
| Supplies | \$ 1,332 | \$ 1,800 | \$ 360 | \$ 992 | \$ 1,800 | \$ - | \$ 1,800 | \$ - | |
| Books & Subscriptions | \$ 6,423 | \$ 7,500 | \$ 4,134 | \$ 6,500 | \$ 7,500 | \$ - | \$ 7,500 | \$ - | |
| Training & Travel | \$ 2,542 | \$ 7,000 | \$ 3,716 | \$ 4,680 | \$ 6,800 | \$ - | \$ 6,800 | \$ (200) | |
| Regulatory & Safety | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Claims/Judgments | \$ 97,774 | \$ 100,000 | \$ 387,485 | \$ 410,000 | \$ 100,000 | \$ - | \$ 100,000 | \$ - | |
| Capital Items | \$ 166 | \$ 500 | \$ 45 | \$ 295 | \$ 500 | \$ - | \$ 500 | \$ - | |
| Transfers Out | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| TOTAL EXPENDITURES | \$ 836,905 | \$ 873,987 | \$ 862,958 | \$ 1,144,772 | \$ 880,853 | \$ - | \$ 880,853 | \$ 6,866 | 0.79% |

2022 BUDGET NOTES:

Salary & Benefit changes in 2022 are due to step/performance increases. Changes in Health insurance expenses are related to coverage changes expected in 2022. The City's claims experience is difficult to predict and can vary significantly from year-to-year. The 2022 budget includes an estimate for an average claims year. In the event claims exceed this average in 2022, additional funding will need to be identified at that time.



ATTORNEY



Change(s) from 2021 –

- None

Reduction of 0 Position(s)

CITY FUNDED FTES: 6.0

City Attorney's Office

2021 Business Plan

Department Mission:

To provide timely, efficient, accurate, thorough, clear legal advice and attorney work product to all city departments and officials in response to requests and proactively, as necessary, to protect the city's current and future interests.

Services Provided:

The city attorney's office represents the City in litigation, negotiations, administrative matters, and public hearings. In addition, we provide advice and counseling on all matters for all city employees and officials. We also draft documents as necessary to memorialize agreements with outside parties.



Submitted by:
Kail Decker
100-03



City Attorney's Office

| Personnel Information | | | | |
|-----------------------------------|------------------------|-----------------------|-----------------------|------------------------|
| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
| City Attorney | 1 | 1 | | Y |
| Deputy City Attorney | 2 | 2 | | Y |
| Principal Assistant City Attorney | 1 | 1 | | Y |
| Legal Secretary - Principal | 2 | 2 | | Y |
| Legal Intern | 0.5 | 0.5 | | N |

| | | | | |
|--------------|-----|-----|--|--|
| <i>Total</i> | 6.5 | 6.5 | | |
|--------------|-----|-----|--|--|

| <i>New Positions</i> | <i>Vacancies</i> |
|----------------------|------------------|
| None | None |

| <i>Eliminated Positions</i> |
|-----------------------------|
| None |

Achievements

Assisted departments in navigating the legal challenges associated with the COVID-19 pandemic

Settled 3 high potential exposure lawsuits/claims to minimize financial risk to the City

Ended all litigation matters with outside counsel and handled all new matters in-house.

Represented the board of review, license & health committee, administrative appeals review board, and more in quasi-judicial hearings.

Respond to unusual redistricting timelines and interactions to ensure compliance with state law

2021 Innovations

Adjusted pre-trial conference procedure to accommodate no in-person appearances in municipal court

Utilized Ch. 125 procedures to expand council discretion in issuing and revoking alcohol licenses

Streamlined general licensing processes by eliminating obsolete/unused licenses and redundant regulations to create more business-friendly environment.

Activities Supporting 2022 Priorities

Economic Recovery, Quality of Life; Sustainability; Innovation and Improved Service Delivery

Redraft municipal code to eliminate obsolete, unnecessary, inapplicable provisions

Utilize OpenGov software to create more process efficiencies with encroachments, claims, collections and anything other tasks for which OpenGov will work



City of West Allis
Information Technology
2022 Budget

| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | 2022 | Change | % |
|---------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------------|---------------------|--------------------|---------------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | | |
| Salaries | \$ 801,196 | \$ 769,117 | \$ 453,329 | \$ 720,000 | \$ 755,082 | \$ (117,423) | \$ 637,659 | \$ (131,458) | |
| Misc Other Pay | \$ 6,560 | \$ 6,137 | \$ 3,435 | \$ 6,137 | \$ 6,132 | \$ - | \$ 6,132 | \$ (5) | |
| Overtime | \$ 69 | \$ 3,414 | \$ - | \$ 1,000 | \$ 3,414 | \$ - | \$ 3,414 | \$ - | |
| Payroll Taxes | \$ 59,416 | \$ 63,621 | \$ 33,545 | \$ 63,621 | \$ 58,025 | \$ (8,983) | \$ 49,042 | \$ (14,579) | |
| Pension | \$ 53,425 | \$ 56,183 | \$ 30,741 | \$ 56,183 | \$ 49,302 | \$ (7,632) | \$ 41,670 | \$ (14,513) | |
| Health Insurance | \$ 181,693 | \$ 214,925 | \$ 113,398 | \$ 214,925 | \$ 191,344 | \$ (33,349) | \$ 157,995 | \$ (56,930) | |
| Dental Insurance | \$ 11,876 | \$ 12,929 | \$ 7,324 | \$ 12,929 | \$ 12,350 | \$ (2,738) | \$ 9,612 | \$ (3,317) | |
| Life Insurance | \$ 1,567 | \$ 1,926 | \$ 943 | \$ 1,926 | \$ 1,926 | \$ - | \$ 1,926 | \$ - | |
| Professional Services | \$ 193,591 | \$ 229,136 | \$ 78,332 | \$ 224,136 | \$ 130,000 | \$ - | \$ 130,000 | \$ (99,136) | |
| Maintenance Contracts | \$ 489,914 | \$ 486,760 | \$ 326,223 | \$ 486,760 | \$ 640,065 | \$ - | \$ 640,065 | \$ 153,305 | |
| Utilities | \$ 26,745 | \$ 29,000 | \$ 22,234 | \$ 29,000 | \$ 48,000 | \$ - | \$ 48,000 | \$ 19,000 | |
| Repair & Maintenance | \$ 33,417 | \$ 21,000 | \$ 7,633 | \$ 21,000 | \$ 20,000 | \$ - | \$ 20,000 | \$ (1,000) | |
| Supplies | \$ 44,504 | \$ 57,300 | \$ 6,468 | \$ 52,000 | \$ 112,100 | \$ - | \$ 112,100 | \$ 54,800 | |
| Books & Subscriptions | \$ - | \$ 100 | \$ - | \$ 100 | \$ - | \$ - | \$ - | \$ (100) | |
| Training & Travel | \$ 13,451 | \$ 20,500 | \$ 2,085 | \$ 12,000 | \$ 15,500 | \$ - | \$ 15,500 | \$ (5,000) | |
| Regulatory & Safety | \$ 473 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Capital Items | \$ 31,210 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| TOTAL EXPENDITURES | \$ 1,949,108 | \$ 1,972,048 | \$ 1,085,689 | \$ 1,901,717 | \$ 2,043,240 | \$ (170,125) | \$ 1,873,115 | \$ (98,933) | -5.02% |

2022 BUDGET NOTES:

Salary and Benefit changes are the result of the elimination of 2 positions.

Decreases in Professional Services reflect savings from the managed print service contract

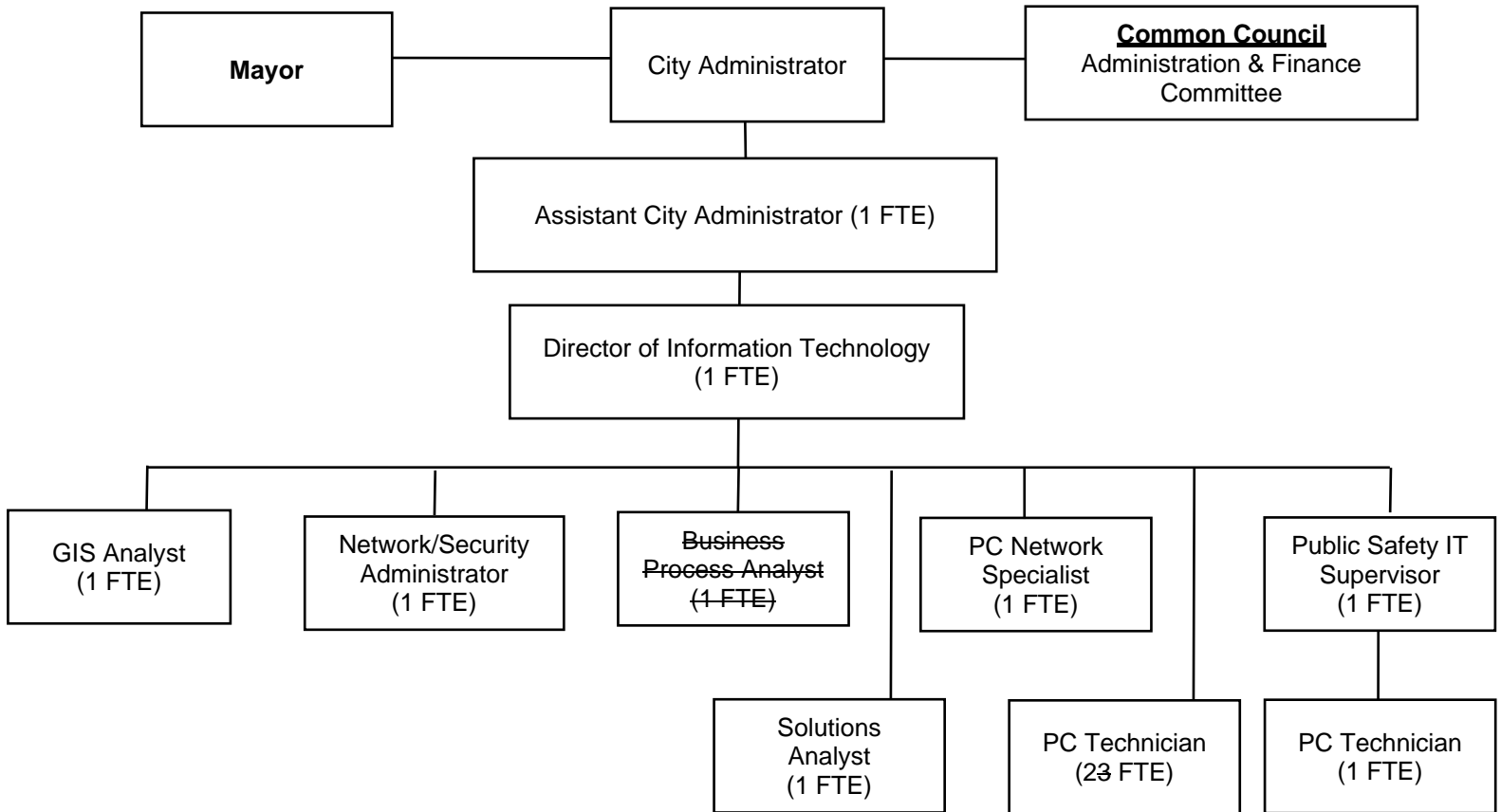
Increases in Maintenance Contracts reflects the cost of software support/hosting fees for enterprise software systems & Microsoft applications

Increases in Supplies includes additional funding for computer replacements and camera upgrades (Police)

Increases in Utilities reflects the cost of cell and data plans to support mobile devices.



INFORMATION TECHNOLOGY



Change(s) from 2021 –

- Eliminated GIS Administrator position
 - **Reduction of 1.0 Position(s)**

Change(s) from 2022 Department Budget Request –

- Eliminate Business Process Analyst
- Eliminate PC Technician

Reduction of 2 Position(s)

CITY FUNDED FTE: 944.0

Information Technology

2022 Business Plan

Department Mission:

To be recognized as the best IT department in the Milwaukee Metropolitan Area, the State and the country for using technology to enhance the lives of the visitors, residents and businesses in the city of West Allis.

Services Provided:

1. Technology training
2. End User Support
3. IT Infrastructure management
4. Geographical Information Systems (GIS)
5. Application support and Data Management
6. Public Safety IT support

| Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
|---|--|--------------------------------|--------------------------------------|
| Technical Training: Drive adoption of the O365 suite to improve communication, collaboration and engagement across the COWA workforce. By year end 2022, 75% of the non-represented staff are using O365 (Teams, Chat, Planner, OneDrive...) on a daily basis. | 15% | 50% | 75% |
| End User Support: Reduction of support tickets by analyzing the root cause of reoccurring issues, implementing the fix, and training the customers on how to avoid or resolve the issues in the future. Self-help options will help mitigate some reoccurring tickets. | 4,549 tickets | 4,700 tickets | 4,000 tickets |
| IT Infrastructure Mgmt.: All IT infrastructures controlled by West Allis IT to be maintained and available during core business hours. Critical systems available 7x24 aside from scheduled maintenance windows | 99.53% uptime | 99.6% uptime | 99.7% uptime |
| GIS: Leverage the investments we have made in GIS as an internal mapping/management solution to run promotional campaigns for all that the City has to offer. Extend the reach of existing maps | 3.5 of 5 3 new Public facing maps • Tree | Priorities have changed due to | Rebuild the GIS foundation to better |

| | | | |
|--|---|--|---|
| <p>through promotion and increased usability via new map templates In addition for 2022: Modernization of GIS platform and services offered.</p> | <p>Tracker</p> <ul style="list-style-type: none"> Public Undergro und utilities Open for Business map. <p>Census dashboards and maps shared with Marketing Agency</p> | <p>staffing changes and keeping existing GIS system functional</p> | <p>support the future of GIS in West Allis. Determine which apps are used the most and develop replacement apps that are more sustainable</p> |
| <p>Apps and Data: Leverage the new software solution and Docuware to continue to progress in the City’s Strategic Goals of accessibility and transparency and move towards a Virtual City Hall. Push Docuware and Docuware AP out to more departments to use: HR, Clerks, IT. Provide structured project management discipline to projects throughout the year. Complete SQL server migration</p> | <p>Had four unique departments at various stages of development: Police, BINS, Planning, Clerks</p> | <p>Went live with Parking, Pets, Dog Park, Operator, Alcohol, E-cig and PEP. Complications occurred and stayed live with Pets, Parking, Dog Park.</p> | <p>Reevaluate the software solution used for future projects with the intent to redevelop what we have and move into more dept.</p> |
| <p>Public Safety IT Support: Keep Public Safety applications like Pro Phoenix, TraCS, 911 ProQA and Komutel current with vendor software releases. Maintain quality services levels of Spiceworks tickets within the set guidelines Manage projects like the PD phone rewiring and Body camera refresh.</p> | <p>NA</p> | <p>No software – 2 versions behind latest release Keep open ticket count less than 60 per month Phone rewire and body cam projects completed</p> | <p>TBD</p> |



Submitted by:
Tony Warkoczewski
Information Technology 100-11



Information Technology

| Personnel Information | | | | |
|-----------------------------|------------------------|-----------------------|-----------------------|------------------------|
| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
| IT Director | 1 | 1 | General Fund | Y |
| Network and Security Admin | 1 | 1 | General Fund | Y |
| Public Safety IT Supervisor | 1 | 1 | General Fund | Y |
| PC Network Specialist | 1 | 1 | General Fund | Y |
| GIS Analyst | 1 | 1 | General Fund | Y |
| Business Analyst | 1 | 1 | General Fund | Y |
| Solutions Analyst | 1 | 1 | General Fund | Y |
| PC Technicians (4) | 4 | 1 | General Fund | Y |

| | | |
|--------------|----|----|
| <i>Total</i> | 11 | 11 |
|--------------|----|----|

| <i>New Positions</i> | <i>Vacancies</i> |
|----------------------|------------------|
| None | None |

| <i>Eliminated Positions</i> |
|--|
| <ul style="list-style-type: none"> • In 2019 Project Manager position was eliminated • In 2020 GIS Admin position was eliminated. 50% of salary dollars retained for consultation needs in 2021. |

Mayor change(s) from 2022 Department Budget Request –

- Eliminate Business Process Analyst
- Eliminate PC Technician

Reduction of 2 Position(s)

Achievements

- AssetWorks implemented across all divisions at DPW. New service request portal introduced City-wide, eliminating the need to use an older module within a more expensive software Package (Naviline).
- Docuware helping automate the Accounts Payable process. Pilot in the Police Department is complete, now introducing to more departments.
- Replaced the entire fleet of printing/copying devices in the City, reducing the number of devices by 45% and saving the City about \$130,000 year over year for the next 5 years.
- Modernized our virtualized server infrastructure with an upgrade to our Scale system – no service disruptions were encountered with this upgrade.
- Replaced a proprietary GPS tracking solution with one that leverages the investments already made with iPad technology at DPW saving the City \$25,000 annually
- With the help of GISinc established a new GIS strategy for the City. Going forward we will empower our end users to maintain their own GIS information, while using new ESRI features we are already licensed for on a new system architecture.
- Lead the effort to implement the EnvisionWare software at the Library.

2021 Innovations

- The introduction of new printing devices allowed us to leverage a ‘secured printing’ concept where now print jobs are held in a queue and printing is initiated by the end user from any printing device in the City. Confidential information is now handled more securely and printing volumes have also been reduced using this approach.
- The move to Microsoft 365 has enhanced the communication and collaboration across the enterprise. Additional tools like OneDrive, Stream, Planner, Forms and Teams have helped enable more online collaboration or eliminated the need for point solutions (ex. DropBox).

Activities Supporting 2022 Priorities

Economic Recovery, Quality of Life; Sustainability; Innovation and Improved Service Delivery

- The two largest efforts within IT now are the modernization of our GIS platform and an upgrade to all of the City’s SQL databases. These two efforts are interconnected and when completed, service delivery will be improved by faster performing software for all City staff.
- By decentralizing the maintenance of GIS information, sustainability is improved by not having only one person in IT with all this power/knowledge
- Several proposed CIP and/or ARPA funded projects will enhance our system backup and recovery capabilities. This will improve Service Delivery if we are ever victims of a cyber security attack or some other natural disaster that has a crippling effect on our core IT Infrastructure.
- We look to assist in the implementation of a new permitting/licensing solution to finally achieve the concept of a virtual City Hall.

- In support of the new City Strategic plan, 2022 will bring a focus to more targeted technical training to critical roles throughout the City

Additional Information to Consider

- The Assessment of our GIS platform and preparation for the SQL Upgrade project uncovered a highly complex network of files and applications that must be cleaned up and simplified for the City going forward. These two projects remain our top priority for the remainder of 2021.



City of West Allis
Human Resources
2022 Budget

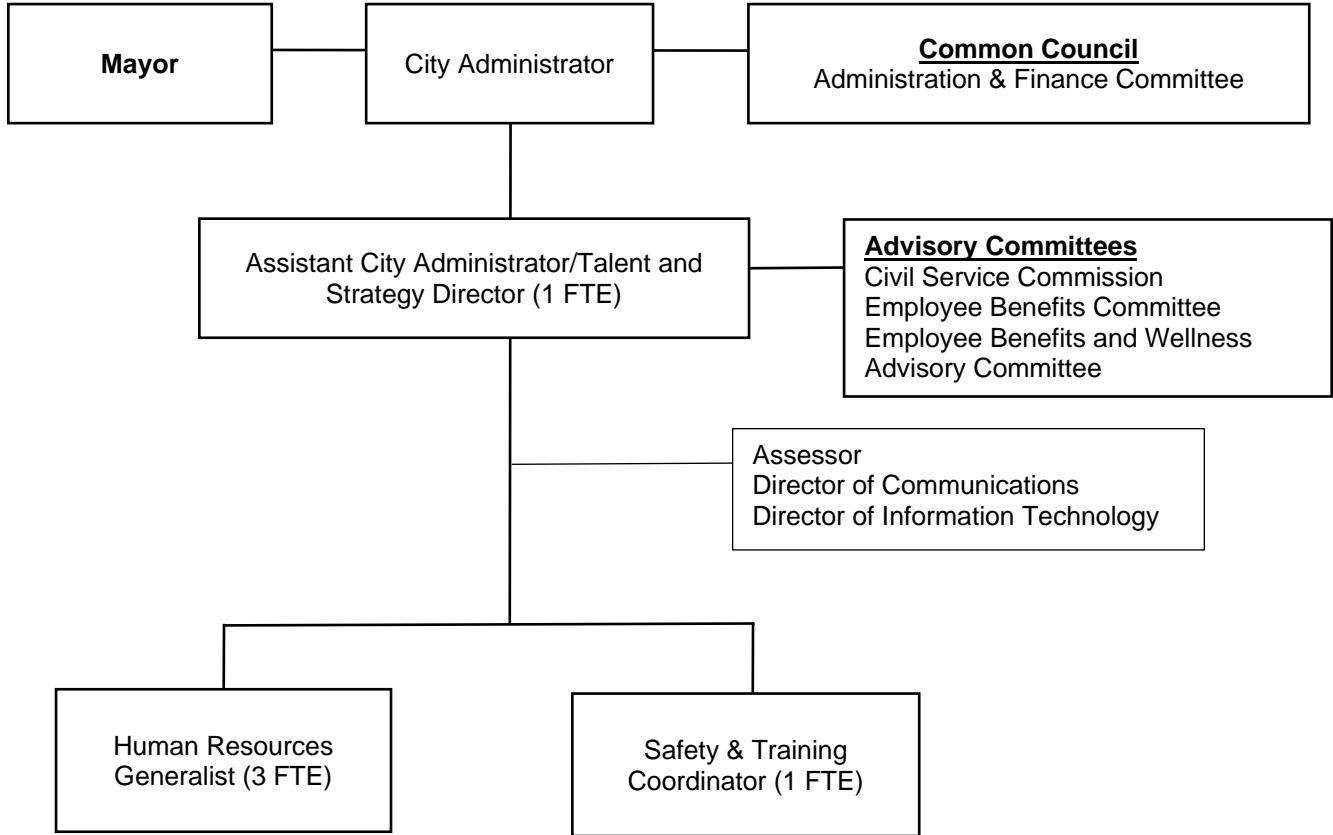
| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | 2022 | Change | % Change |
|---------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------------|-------------------|-------------------|---------------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | | |
| Salaries | \$ 395,896 | \$ 402,384 | \$ 259,731 | \$ 402,384 | \$ 407,207 | \$ - | \$ 407,207 | \$ 4,823 | |
| Misc Other Pay | \$ 9 | \$ 125 | \$ - | \$ 125 | \$ 125 | \$ - | \$ 125 | \$ - | |
| Overtime | \$ 3,178 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Payroll Taxes | \$ 29,575 | \$ 30,783 | \$ 19,154 | \$ 30,783 | \$ 31,152 | \$ - | \$ 31,152 | \$ 369 | |
| Pension | \$ 26,124 | \$ 27,161 | \$ 17,471 | \$ 27,161 | \$ 26,468 | \$ - | \$ 26,468 | \$ (693) | |
| Health Insurance | \$ 74,561 | \$ 72,897 | \$ 56,935 | \$ 72,897 | \$ 92,683 | \$ - | \$ 92,683 | \$ 19,786 | |
| Dental Insurance | \$ 4,397 | \$ 4,803 | \$ 3,123 | \$ 4,803 | \$ 5,083 | \$ - | \$ 5,083 | \$ 280 | |
| Life Insurance | \$ 920 | \$ 930 | \$ 639 | \$ 930 | \$ 930 | \$ - | \$ 930 | \$ - | |
| Professional Services | \$ 2,268 | \$ 2,500 | \$ 3,875 | \$ 2,500 | \$ 4,000 | \$ - | \$ 4,000 | \$ 1,500 | |
| Utilities | \$ 1,567 | \$ 1,500 | \$ 1,109 | \$ 1,500 | \$ 1,650 | \$ - | \$ 1,650 | \$ 150 | |
| Supplies | \$ 4,212 | \$ 2,750 | \$ 1,350 | \$ 2,750 | \$ 2,750 | \$ - | \$ 2,750 | \$ - | |
| Books & Subscriptions | \$ 18,868 | \$ 57,821 | \$ 19,936 | \$ 57,821 | \$ 22,000 | \$ - | \$ 22,000 | \$ (35,821) | |
| Advertising | \$ 11,366 | \$ 15,000 | \$ 13,444 | \$ 15,000 | \$ 15,000 | \$ - | \$ 15,000 | \$ - | |
| Training & Travel | \$ 3,539 | \$ 5,600 | \$ 4,280 | \$ 5,600 | \$ 9,750 | \$ - | \$ 9,750 | \$ 4,150 | |
| TOTAL EXPENDITURES | \$ 576,479 | \$ 624,254 | \$ 401,047 | \$ 624,254 | \$ 618,798 | \$ - | \$ 618,798 | \$ (5,456) | -0.87% |

2022 BUDGET NOTES:

Salary & Benefit changes in 2022 are due to step/performance increases. Changes in Health insurance expenses are related to coverage changes that occurred in 2021.



ADMINISTRATION - HUMAN RESOURCES



Change(s) from 2021 –
 • **Listed under City Administration**

CITY FUNDED FTES: Listed under City Administration

Human Resources

2021 Business Plan

Department Mission:

The HR Department strategically aligns with City departments to hire, compensate, develop, and support an equitable and diverse workforce. We are committed to being accountable, professional, progressive, and responsive to our clients in an efficient and productive manner.

Services Provided:

The HR Department supports the City's Mission, Vision and Strategic Plan by:

- Fostering collaborative relationships with City leaders and stakeholders;
- Developing solutions to overcome potential obstacles thereby leading to successful implementation of initiatives;
- Demonstrating agility and expertise in leading organizational initiatives as well as supporting the initiatives of others where applicable;
- Utilizing the most effective and efficient ways to accomplish tasks within the parameters of the tools/resources provided by the City and the organizational hierarchy, processes, systems, and policies;
- Exhibiting behaviors consistent with the City's organizational culture and acting with personal, professional, and behavioral integrity;
- Communicating proactively, providing clear, concise information to others in verbal, written, electronic, and other communication formats for internal and external consumption; and
- Soliciting feedback to evaluate for changes and improvements.

| Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
|---|-------------|----------------|--------------|
| Worker's Compensation Severity Rate | 7.297 | 7.2 | 6.9 |
| Average Time to Fill Position for HR responsibilities (in days) | 61 | 60 | 45 |

| | | | |
|---|-----|-----|-----|
| Voluntary Turnover Rate (based on budgeted benefitted FTEs) | 10% | 19% | 10% |
| Employee Development and Legally Required Training Topics Offered | 11 | 12 | 15 |



Submitted by:
Richard Pfaff
100.1301



Personnel Information

| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefitted (Y/N)</i> |
|---|------------------------|-----------------------|-----------------------|-------------------------|
| Assistant City Administrator/Talent and Strategy Director | 1 | 1 | 100.1301 | Y |
| Safety & Training Coordinator | 1 | 1 | 100.1301 | Y |
| HR Generalist | 3 | 3 | 100.1301 | Y |

| | | |
|--------------|---|---|
| <i>Total</i> | 5 | 5 |
|--------------|---|---|

| <i>New Positions</i> | <i>Vacancies</i> |
|----------------------|------------------|
| None | None |

| <i>Eliminated Positions</i> |
|-----------------------------|
| None |

Achievements

Established 6-month onboarding process virtually using NeoGov Onboard.
 Established a single seasonal, provisional recruiting approach.
 Converted records processing and retention to Docuware system

2021 Innovations

Established 6-month onboarding process virtually using NeoGov Onboard
Converted to DocuWare AP module for invoice processing
Converted to DocuWare HR module for paperless record retention
Redesign and expansion of content provided on AskAllis

Activities Supporting 2022 Priorities

Economic Recovery, Quality of Life; Sustainability; Innovation and Improved Service Delivery
Establish comprehensive employee benefit guide for departing employees and retirees
Establish offboarding modules in NeoGov Onboard for retirements, certain other separations
Develop and launch recruiting brand and webpage
Conduct Diversity, Equity and Inclusion audit with CVMIC and establish action plan
Revise scope and composition of wellness advisory committee and relaunch
Recreate employee handbook

City of West Allis
Finance
2022 Budget

| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | 2022 | Change | % Change |
|---------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------------|-------------------|--------------------|---------------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | | |
| Salaries | \$ 516,281 | \$ 509,450 | \$ 315,797 | \$ 509,450 | \$ 505,734 | \$ - | \$ 505,734 | \$ (3,716) | |
| Misc Other Pay | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Overtime | \$ 26,184 | \$ 7,000 | \$ 2,053 | \$ 7,000 | \$ 7,000 | \$ - | \$ 7,000 | \$ - | |
| Payroll Taxes | \$ 38,948 | \$ 39,857 | \$ 23,297 | \$ 39,857 | \$ 38,688 | \$ - | \$ 38,688 | \$ (1,169) | |
| Pension | \$ 35,300 | \$ 37,425 | \$ 21,411 | \$ 37,425 | \$ 32,873 | \$ - | \$ 32,873 | \$ (4,552) | |
| Health Insurance | \$ 101,098 | \$ 112,347 | \$ 69,157 | \$ 112,347 | \$ 115,875 | \$ - | \$ 115,875 | \$ 3,528 | |
| Dental Insurance | \$ 6,135 | \$ 6,311 | \$ 4,371 | \$ 6,311 | \$ 6,832 | \$ - | \$ 6,832 | \$ 521 | |
| Life Insurance | \$ 994 | \$ 1,254 | \$ 755 | \$ 1,254 | \$ 1,254 | \$ - | \$ 1,254 | \$ - | |
| Professional Services | \$ 98,919 | \$ - | \$ (92) | \$ - | \$ 5,000 | \$ - | \$ 5,000 | \$ 5,000 | |
| Maintenance Contracts | \$ 11,475 | \$ 43,500 | \$ 11,945 | \$ 15,900 | \$ 12,000 | \$ - | \$ 12,000 | \$ (31,500) | |
| Supplies | \$ 19,461 | \$ 6,700 | \$ 2,909 | \$ 6,010 | \$ 6,600 | \$ - | \$ 6,600 | \$ (100) | |
| Books & Subscriptions | \$ - | \$ 550 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ (550) | |
| Advertising | \$ 117 | \$ - | \$ 18 | \$ - | \$ 500 | \$ - | \$ 500 | \$ 500 | |
| Printing | \$ 5,721 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Training & Travel | \$ 2,902 | \$ 13,000 | \$ 1,239 | \$ 6,150 | \$ 15,800 | \$ - | \$ 15,800 | \$ 2,800 | |
| Regulatory & Safety | \$ - | \$ - | \$ - | \$ - | \$ 200 | \$ - | \$ 200 | \$ 200 | |
| TOTAL EXPENDITURES | \$ 863,536 | \$ 777,394 | \$ 452,862 | \$ 741,704 | \$ 748,356 | \$ - | \$ 748,356 | \$ (29,038) | -3.74% |

2022 BUDGET NOTES:

Salary & Benefit changes reflect the transfer of an Accounting Specialist position to the CSC/Treasurer.

Decrease in Maintenance Contracts reflects the transfer of software maintenance contracts for city-wide software to the IT Budget

Finance

2022 Business Plan

Department Mission:

Maintain the financial integrity of the City and provide accurate and timely accounting, financial analysis, and reporting to City leadership and other stakeholders

Services Provided:

Purchasing | Accounts Payable | Payroll

Budgeting | Financial Analysis | Reporting

Fiscal Grant Management | Debt Management

| Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
|---|-------------|----------------|--------------|
| Payrolls processed on time | 100% | 100% | 100% |
| Regulatory reporting completed timely | 100% | 100% | 100% |
| Budget deliverables completed timely | 100% | 100% | 100% |
| Budget reports sent by 20 th (# months) | 6 | 7 | 12 |
| Annual Report issued by June 30 th <i>(an internal goal - the state deadline is July 31st)</i> | no | no | yes |



Submitted by:
Jason Kaczmarek
100-14



Finance

| Personnel Information | | | | |
|----------------------------------|------------------------|-----------------------|--------------------------|------------------------|
| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
| Finance Director/ Comptroller | 1 | 1 | Gen. Fund / Utilities | Y |
| Deputy Finance Director | 1 | 1 | Gen. Fund / Utilities | Y |
| Senior Buyer | 1 | 1 | Gen. Fund | Y |
| Senior Accountant | 2 | 2 | Gen. Fund / Utilities | Y |
| Accountant | 1 | 1 | Gen. Fund / Grants | Y |
| Payroll Administrator | - | 1 | Gen. Fund / Utilities | Y |
| Accounting Specialist | 2.8 | 1.75 | Gen. Fund / Utilities | Y |
| Admin. Support Specialist | 0.75 | - | Gen. Fund | Y |

| | | |
|--------------|------|------|
| <i>Total</i> | 9.55 | 8.75 |
|--------------|------|------|

| <i>New Positions</i> | <i>Vacancies</i> |
|--|--|
| Payroll Administrator - reclassification <i>(not an additional FTE)</i> | Senior Accountant (1 position) <i>(actively recruiting)</i> |

| <i>Eliminated Positions</i> |
|---|
| Administrative Support Specialist (0.75 FTE) Accounting Specialist (1.0 FTE) – moved to Customer Service Center as Administrative Support Specialist |

Achievements

- Completed hiring of a new Finance Director, and related re-organization of treasurer functions to improve alignment of staff with critical functions
- Rollout of a new paperless Accounts Payable system
- Significant progress on Standard Operating Procedures (SOP) documentation
- Secured over \$1.5 million in long-term savings through debt refinancing
- Financial administration of over \$2.4 million in emergency COVID grant funding

2021 Innovations

- Started using SharePoint for easier collaboration and information sharing
- Creation of a new payroll budgeting system for easier updating, collaboration, and review
- Creation of new, more user-friendly financial reports in the City's new analytics system
 - Provides easy exporting to Excel for further analysis
 - More information readily available through drilldown capabilities
 - Helps staff get to the data they need, faster
- Use of the City's new analytics system to improve accuracy and speed of the Bank Reconciliation process to ensure compliance with necessary monthly audit procedures
- Successfully linked Microsoft Excel to our accounting system to speed up access to large data sets

Activities Supporting 2022 Priorities

Economic Recovery, Quality of Life; Sustainability; Innovation and Improved Service Delivery

- Choose a replacement for the City's outdated financial system
- Continued improvement of the City's reporting capabilities through
 - The City's analytics reporting system
 - Greater use of Microsoft Excel and SharePoint capabilities
 - Use of additional tools as needed
- Prioritize the need for long term financial planning and analysis (ARPA funding, levy limits, facility needs, etc.)
- Continued efforts to cross train and document procedures to ensure continuity of critical department functions (payroll, accounts payable, fiscal grant management)
- Continued efforts to standardize purchasing and accounts payable procedures and provide training/resources to departments experiencing staff turnover and knowledge gaps in these city-wide processes

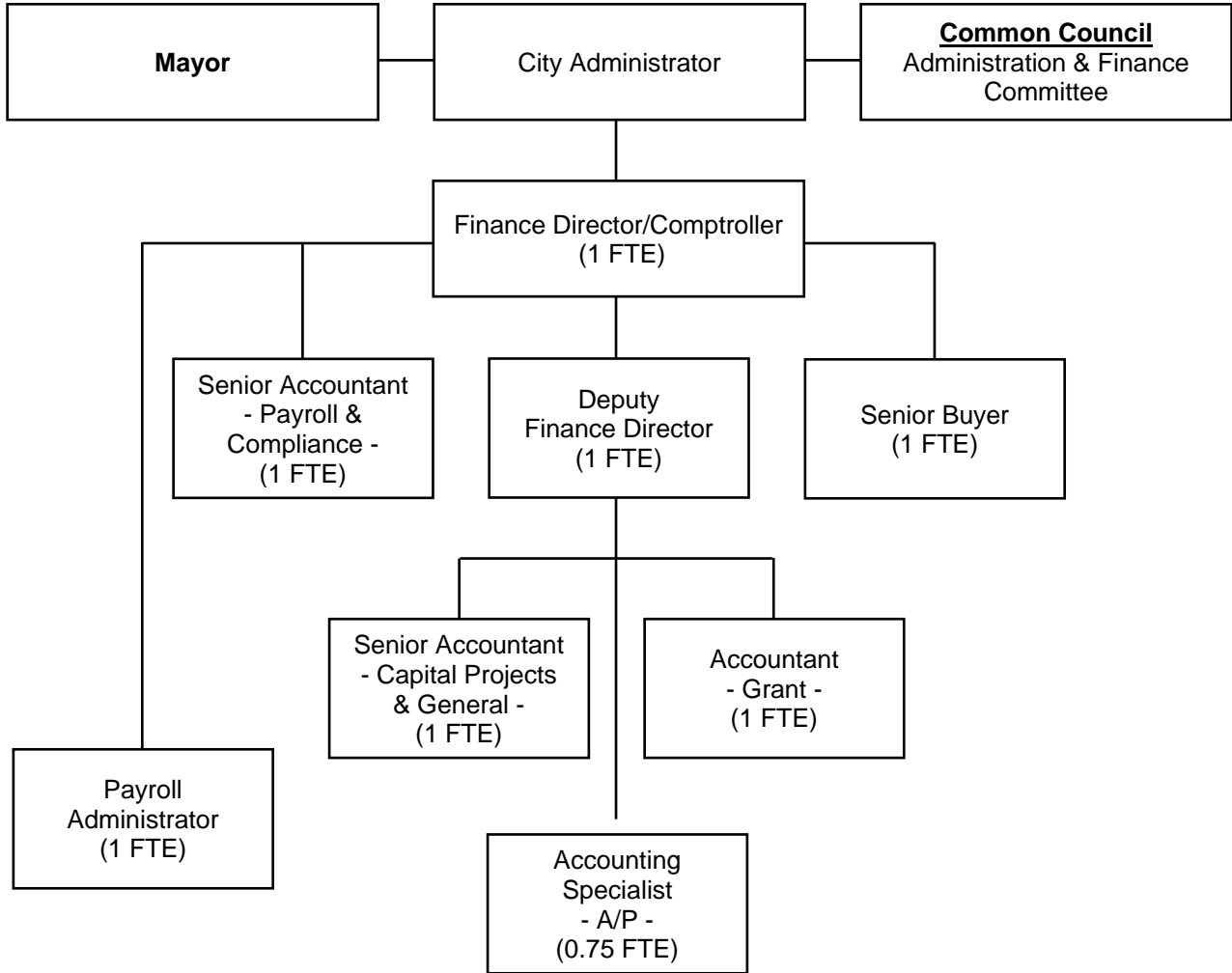
Additional Information to Consider

The Finance Department currently operates an old AS-400 financial system. By today's standards, this system is difficult to learn, difficult to operate, and difficult to analyze. The Department is looking forward to obtaining a new system over the next few years that will address these issues. A replacement system will help us to better support our mission with a greater level of service.





FINANCE/COMPTROLLER



Change(s) from 2021 –

- Removal of Admin Support Assistant
- Accounting Specialist updated to Payroll Administrator
- Reallocation of staff between Director & Deputy Director
- Move Accounting Specialist to Customer Service Center as Administrative Support Specialist

Reduction of 1.75 Position(s)

CITY FUNDED FTES: 7.00
 Other Funding Sources: 0.75
 TOTAL: 7.75

City of West Allis
City Clerk
2022 Budget

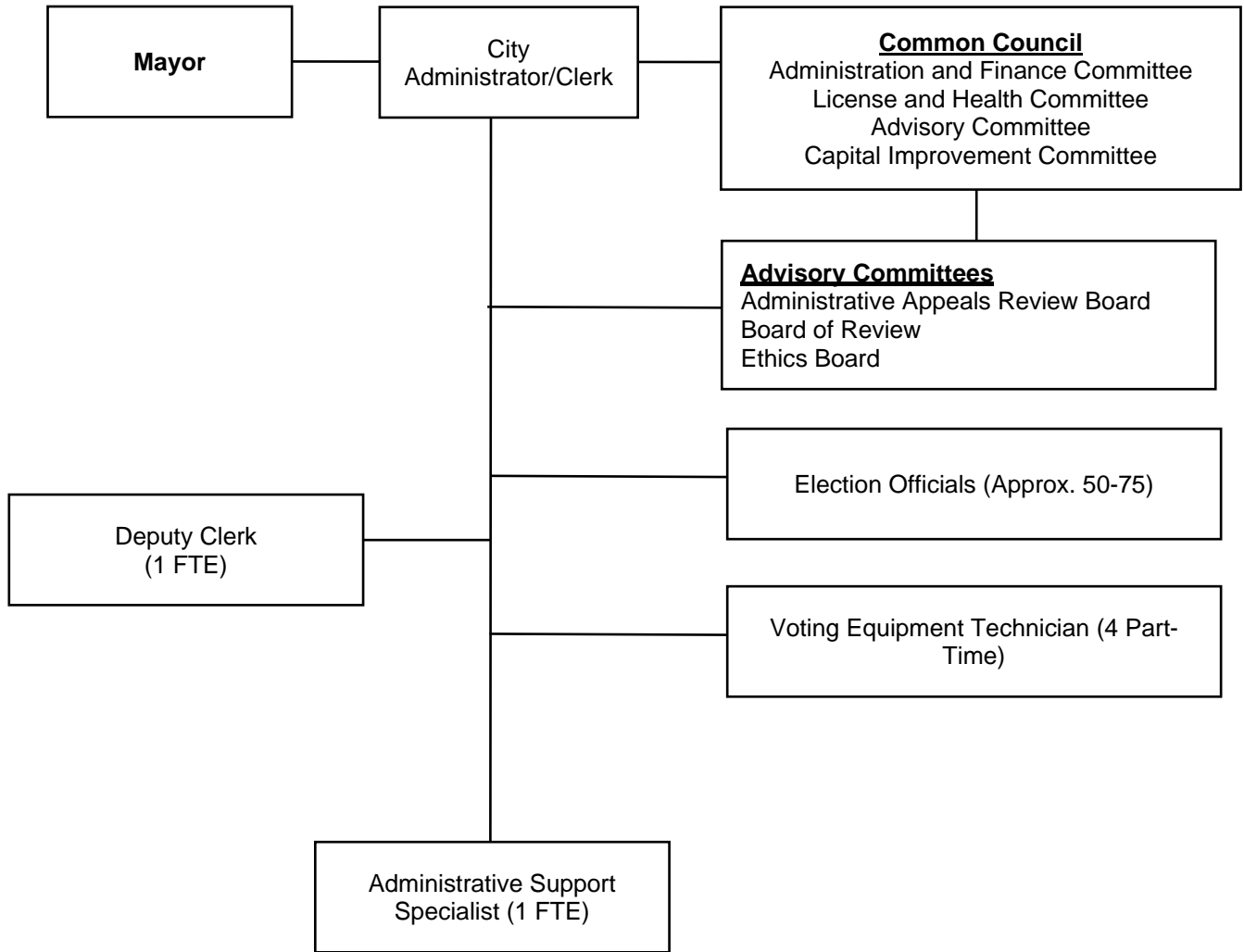
| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | | Change | % |
|---------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------------|-------------------|--------------------|---------------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | | |
| Salaries | \$ 339,789 | \$ 236,241 | \$ 165,429 | \$ 232,373 | \$ 174,266 | \$ - | \$ 174,266 | \$ (61,975) | |
| Provisionals/Part-Time | \$ 53,787 | \$ 25,000 | \$ 9,492 | \$ 25,000 | \$ 25,000 | \$ - | \$ 25,000 | \$ - | |
| Misc Other Pay | \$ 334 | \$ - | \$ - | \$ - | \$ 150 | \$ - | \$ 150 | \$ 150 | |
| Overtime | \$ 8,805 | \$ 4,500 | \$ 1,458 | \$ 4,500 | \$ 14,500 | \$ - | \$ 14,500 | \$ 10,000 | |
| Payroll Taxes | \$ 26,696 | \$ 18,500 | \$ 12,292 | \$ 17,188 | \$ 15,589 | \$ - | \$ 15,589 | \$ (2,911) | |
| Pension | \$ 21,041 | \$ 16,138 | \$ 10,758 | \$ 15,276 | \$ 11,620 | \$ - | \$ 11,620 | \$ (4,518) | |
| Health Insurance | \$ 74,299 | \$ 63,023 | \$ 34,159 | \$ 45,438 | \$ 49,621 | \$ - | \$ 49,621 | \$ (13,402) | |
| Dental Insurance | \$ 5,897 | \$ 5,107 | \$ 2,358 | \$ 3,140 | \$ 3,266 | \$ - | \$ 3,266 | \$ (1,841) | |
| Life Insurance | \$ 776 | \$ 568 | \$ 379 | \$ 568 | \$ 568 | \$ - | \$ 568 | \$ - | |
| Professional Services | \$ 23,913 | \$ 32,500 | \$ 23,554 | \$ 32,500 | \$ 39,500 | \$ - | \$ 39,500 | \$ 7,000 | |
| Maintenance Contracts | \$ 20,551 | \$ 23,000 | \$ 16,626 | \$ 23,000 | \$ 25,000 | \$ - | \$ 25,000 | \$ 2,000 | |
| Utilities | \$ 4 | \$ - | \$ 3 | \$ - | \$ 25 | \$ - | \$ 25 | \$ 25 | |
| Repair & Maintenance | \$ - | \$ 500 | \$ - | \$ 500 | \$ 500 | \$ - | \$ 500 | \$ - | |
| Supplies | \$ 27,611 | \$ 25,500 | \$ 9,358 | \$ 25,500 | \$ 36,200 | \$ - | \$ 36,200 | \$ 10,700 | |
| Books & Subscriptions | \$ 58 | \$ 100 | \$ 305 | \$ 100 | \$ 350 | \$ - | \$ 350 | \$ 250 | |
| Advertising | \$ 12,069 | \$ 14,000 | \$ 6,783 | \$ 14,000 | \$ 17,300 | \$ - | \$ 17,300 | \$ 3,300 | |
| Training & Travel | \$ 398 | \$ 9,000 | \$ 5,109 | \$ 9,000 | \$ 11,750 | \$ - | \$ 11,750 | \$ 2,750 | |
| Regulatory & Safety | \$ 10 | \$ 100 | \$ 30 | \$ 100 | \$ 100 | \$ - | \$ 100 | \$ - | |
| Capital Items | \$ 13,520 | \$ 1,000 | \$ - | \$ 1,000 | \$ 15,200 | \$ - | \$ 15,200 | \$ 14,200 | |
| TOTAL EXPENDITURES | \$ 629,557 | \$ 474,777 | \$ 298,093 | \$ 449,184 | \$ 440,505 | \$ - | \$ 440,505 | \$ (34,272) | -7.22% |

2022 BUDGET NOTES:

Salary & Benefit changes reflect the shared duties of City Administrator & City Clerk by one FTE, as well as a department reorganization which included the elimination of an FTE for 2022.



ADMINISTRATOR - CLERK



Change(s) from 2021 –
• **Listed under City Administration**

CITY FUNDED FTES: Listed under City Administration

City Clerk

2022 Business Plan

Department Mission:

To carry out the duties and responsibilities of the City Clerk as outlined by Wisconsin State Statutes, City Ordinances, and Resolutions in a manner that is ethical, efficient, fair, courteous, and transparent.

Services Provided:

- Legislative Support for the Common Council, boards, committees, and commissions
- Ordinance and Resolutions Processing and Maintenance
- Publication of Legal Notices
- License Administration
- Election and Voter Management
- Public Records Management
- Support Ethics Board and Statement of Economic Interest Processing
- Oath Administration
- Customer Service

| Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned* |
|--|-------------|----------------|---------------|
| Common Council Actions (ordinances and resolutions) processed within 2 days of the council meeting | - | 90% | 98% |
| Distribution of Council packets by noon on Friday before the meeting | - | 10% | 50% |
| Percentage of executed contracts attached to the public file within 1 month of the council action | - | 35% | 50% |
| Percentage of Minutes prepared within 7 days of meeting | 60% | 75% | 85% |
| Initial processing of licenses within 2 business days | 55% | 65% | 95% |
| Public Records requests responded to within 5 days | 75% | 80% | 90% |

*2022 election may affect fully achieving the targets



Submitted by:
Rebecca Grill, City Administrator/Clerk
100-15



City Clerk Continued

| Personnel Information | | | | |
|-----------------------------------|----------------------------------|-----------------------|-----------------------|------------------------|
| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
| City Clerk | combined with City Administrator | | | |
| Deputy Clerk | 1 | 1 | General Fund | Y |
| Administrative Support Specialist | 1 | 1 | General Fund | Y |

| | | |
|--------------|-----|-----|
| <i>Total</i> | 2.0 | 2.0 |
|--------------|-----|-----|

| <i>New Positions</i> | <i>Vacancies</i> |
|----------------------|------------------|
| None | None |

| <i>Eliminated Positions</i> |
|---|
| Administrative Support Specialist – Reduction in Workforce Initiative |

Achievements

- Spring Election with 15.34% voter turnout including issuances of almost 5,000 absentee ballots
- Updating all license and permits information online sheets
- Completion of Boards and Commissions module implementation

2021 Innovations

- Special Event Permit and Temporary Extension Process
- Eliminate Licenses
 - Transient Photographer
 - Used Vehicle Dealer
 - Truck and Trailer
- Combine Entertainment Related Licenses into Single Public Entertainment License type
- Online applications for licenses and permits issued in clerks office* subject to council approval of new software solution and will likely continue into 2022
- Scanning and conversion of election and legislative records eliminating the paper copies

Activities Supporting 2022 Priorities

Economic Recovery, Quality of Life; Sustainability; Innovation and Improved Service Delivery

Online application and payment for all licenses and permits administered by the City Clerk

Electronic communication and issuance of licenses

Understandable easier to digest Information regarding all licenses and permits provided online, which supports translation to other languages

Proper administration of 4 possible elections including US Senate and Gubernatorial Election

Increased use of legistar and Docuware for records management and public access of records

Redistricting

Additional Information to Consider

In the past 2 years, the City Clerk's office has reduced the number of staff from 4.5 to 2 in 2022. Full implementation of a new licensing and permitting software will assist in the ability to continue to administer the license process efficiently and accurately with the significant reduction in staff. In 2022, there is a possibility of four elections which will require continued assistance by other city staff and support from the customer service center and temporary employees.



City of West Allis
City Treasurer
2022 Budget

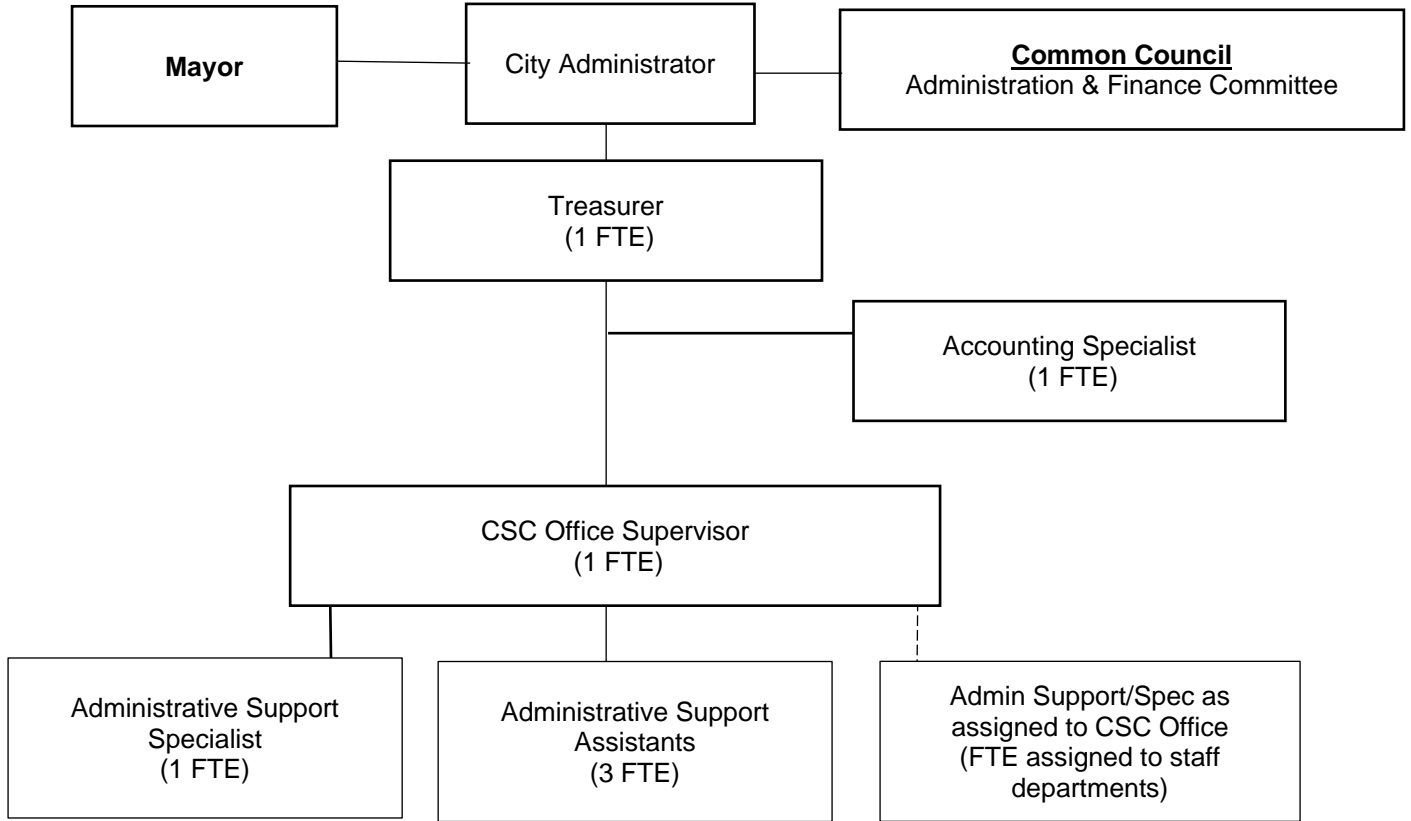
| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | | Change | % Change |
|---------------------------|--------|------------|--------------|------------|------------|-------------------------|------------|------------|----------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | | |
| Salaries | \$ - | \$ 133,715 | \$ 80,078 | \$ 140,000 | \$ 372,274 | \$ - | \$ 372,274 | \$ 238,559 | |
| Overtime | \$ - | \$ - | \$ 230 | \$ 300 | \$ 100 | \$ - | \$ 100 | \$ 100 | |
| Payroll Taxes | \$ - | \$ 10,228 | \$ 7,257 | \$ 10,450 | \$ 28,486 | \$ - | \$ 28,486 | \$ 18,258 | |
| Pension | \$ - | \$ 9,026 | \$ 6,776 | \$ 9,500 | \$ 24,204 | \$ - | \$ 24,204 | \$ 15,178 | |
| Health Insurance | \$ - | \$ 40,018 | \$ 17,209 | \$ 27,000 | \$ 79,920 | \$ - | \$ 79,920 | \$ 39,902 | |
| Dental Insurance | \$ - | \$ 2,494 | \$ 1,227 | \$ 1,900 | \$ 5,618 | \$ - | \$ 5,618 | \$ 3,124 | |
| Life Insurance | \$ - | \$ 184 | \$ 120 | \$ 203 | \$ 184 | \$ - | \$ 184 | \$ - | |
| Professional Services | \$ - | \$ 42,600 | \$ 37,429 | \$ 49,100 | \$ 50,600 | \$ - | \$ 50,600 | \$ 8,000 | |
| Repair & Maintenance | \$ - | \$ 500 | \$ - | \$ 500 | \$ 500 | \$ - | \$ 500 | \$ - | |
| Supplies | \$ - | \$ 13,500 | \$ 1,723 | \$ 13,905 | \$ 14,050 | \$ - | \$ 14,050 | \$ 550 | |
| Printing | \$ - | \$ 6,000 | \$ - | \$ 6,000 | \$ 6,200 | \$ - | \$ 6,200 | \$ 200 | |
| Training & Travel | \$ - | \$ 1,350 | \$ - | \$ 800 | \$ 1,100 | \$ - | \$ 1,100 | \$ (250) | |
| TOTAL EXPENDITURES | \$ - | \$ 259,615 | \$ 152,048 | \$ 259,658 | \$ 583,236 | \$ - | \$ 583,236 | \$ 323,621 | 124.65% |

2022 BUDGET NOTES:

Salary & Benefit changes reflect the transfer of 4 positions to the CSC/Treasurer from other City departments.
The increase in Professional Services reflects the cost of banking/transaction fees for electronic payment options.
(Note: In 2020, the Treasurer function was part of the Finance Department)



TREASURER/CUSTOMER SERVICE CENTER (CSC)



Change(s) from 2021 –
No changes for 2021

CITY FUNDED FTEs: 7 3

Change(s) from 2022 Department Budget Request –

- Move Accounting Specialist from Finance to CSC and change position to Administrative Support Specialist
- Move Administrative Support Assistant from BINS to CSC
- Move Administrative Support Assistant from Assessor to CSC
- Move Administrative Support Assistant from Police to CSC

Reallocation of 4 Position(s)

Treasurer/Customer Service Center

2022 Business Plan

Department Mission:

Treasurer's Department is to receive, invest, and safeguard the monies of the City. The Treasurer's Office provides excellent customer service to the citizens of West Allis while fulfilling the duties and responsibilities mandated by the State of Wisconsin with efficiency, productivity, and transparency.

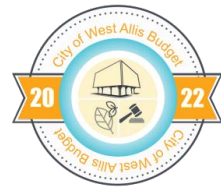
Services Provided:

1. Tax billing, collections, and settlement disbursement.
2. Accounts receivable billing, collection, and reconciliation.
3. Bank account reconciliation.
4. Collection, accounting, and reporting for City funds.
5. Oversee and manage the Customer Service Center

| Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
|--|---------------|----------------|---------------|
| Current year Real Estate taxes collected | \$100,708,754 | \$105,321,070 | \$106,000,000 |
| Current year Personal Property taxes collected | \$2,167,111 | \$2,183,325 | \$2,200,000 |
| Credit Card transactions – non utility/taxes | 10,140 | 10,500 | 11,000 |



Submitted by:
Corinne Zurad
General Fund – Department #25



Treasurer /CSC

| Personnel Information | | | | |
|---|------------------------|-----------------------|---|------------------------|
| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
| City Treasurer | 1 | 1 | General, Water, Sanitary, Storm and Solid Waste funds | Y |
| Customer Service Center Supervisor | 1 | 1 | General, Water, Sanitary, Storm and Solid Waste funds | Y |
| Accounting Specialist | 1 | 1 | General fund | Y |
| Administrative Support Specialist/Assistant | 0 | 1/3 | General Fund | Y |

| | | |
|--------------|---|---|
| <i>Total</i> | 3 | 7 |
|--------------|---|---|

| <i>New Positions</i> | <i>Vacancies</i> |
|---|------------------|
| Reallocating 4 administrative from other departments to the Customer Service Center | None |

| <i>Eliminated Positions</i> |
|-----------------------------|
| None |

Achievements

-Adopted revised Cash Handling Policy that provides specifics on reducing risk of loss and require how payments are handled at City Hall in the centralized area of the CSC.

-Provide Lunch & Learn session reviewing Cash Handling Policy and counterfeit money training.

2021 Innovations

-Developed an effective bank reconciliation process that allows general fund bank account to be reconciled timelier and accurately.

-Implemented credit card payment vendor to accept credit cards online through Civic Plus for various services.

-Offer “My City Hall” online services on new kiosks by the CSC office.

Activities Supporting 2022 Priorities

Economic Recovery, Quality of Life; Sustainability; Innovation and Improved Service Delivery

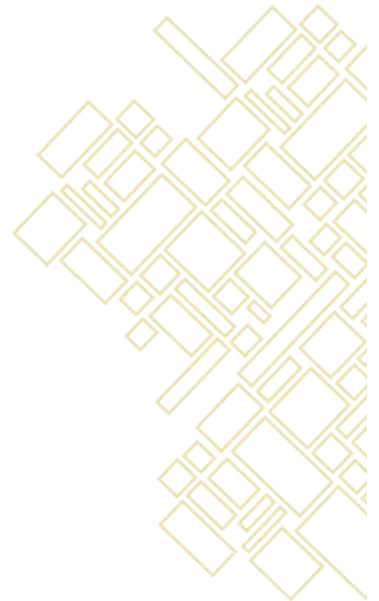
-Provide credit card payment vendor for additional online services once vendor is selected and process is developed.

-Have all payments received at City Hall processed through CSC office (implement in 2nd half of 2021, process fully in place and efficient by 2022).

-Reduce number of investment companies the City is using from 15 to 8 to save on account maintenance fees.

Additional Information to Consider

Will continue to work with CSC staff for cross training efforts as needed to be able to provide exceptional customer service to the residents of West Allis.



City of West Allis
City Pomotion/Celebratns
2022 Budget

| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | | 2022 | % |
|---------------------------|----------|------------|--------------|------------|------------|-------------------------|------------|-----------|--------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | Change | Change |
| Provisionals/Part-Time | \$ - | \$ 11,595 | \$ 4,908 | \$ 11,595 | \$ 15,957 | \$ - | \$ 15,957 | \$ 4,362 | |
| Payroll Taxes | \$ - | \$ 887 | \$ 375 | \$ 887 | \$ 1,220 | \$ - | \$ 1,220 | \$ 333 | |
| Pension | \$ - | \$ - | \$ - | \$ - | \$ 1,037 | \$ - | \$ 1,037 | \$ 1,037 | |
| Professional Services | \$ (238) | \$ 26,500 | \$ 15,153 | \$ 26,500 | \$ 30,000 | \$ - | \$ 30,000 | \$ 3,500 | |
| Utilities | \$ - | \$ 10,700 | \$ 5,796 | \$ 11,132 | \$ 11,150 | \$ - | \$ 11,150 | \$ 450 | |
| Supplies | \$ 2,377 | \$ 60,675 | \$ 18,517 | \$ 60,675 | \$ 61,975 | \$ - | \$ 61,975 | \$ 1,300 | |
| Printing | \$ - | \$ 17,000 | \$ 8,007 | \$ 17,000 | \$ 18,000 | \$ - | \$ 18,000 | \$ 1,000 | |
| TOTAL EXPENDITURES | \$ 2,139 | \$ 127,357 | \$ 52,756 | \$ 127,789 | \$ 139,339 | \$ - | \$ 139,339 | \$ 11,982 | 9.41% |

2022 BUDGET NOTES:

The increase in Provisionals reflects an increase in funding for part-time Market Attendant positions to support events at the Farmer's Market

City of West Allis
Undistributed Fringe Benefits
2022 Budget

| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | 2022 | Change | % Change |
|---------------------------|-------------------|---------------------|-------------------|---------------------|---------------------|-------------------------|---------------------|--------------------|---------------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | | |
| Misc Other Pay | \$ 17,000 | \$ 450,000 | \$ 8,228 | \$ 450,000 | \$ 450,000 | \$ - | \$ 450,000 | \$ - | |
| Fringe Benefits | \$ 431,732 | \$ 938,250 | \$ 302,435 | \$ 938,250 | \$ 621,250 | \$ - | \$ 621,250 | \$ (317,000) | |
| Health Insurance | \$ 4,972 | \$ 292,625 | \$ 73,847 | \$ 292,625 | \$ 543,500 | \$ - | \$ 543,500 | \$ 250,875 | |
| Health Ins-Retirees | \$ 332,640 | \$ 332,640 | \$ - | \$ 332,640 | \$ 332,640 | \$ - | \$ 332,640 | \$ - | |
| Dental Insurance | \$ 81,039 | \$ 80,000 | \$ 55,370 | \$ 80,000 | \$ 80,000 | \$ - | \$ 80,000 | \$ - | |
| Professional Services | \$ 52,826 | \$ 94,600 | \$ 46,863 | \$ 94,600 | \$ 76,200 | \$ - | \$ 76,200 | \$ (18,400) | |
| Insurance | \$ 73,737 | \$ 83,593 | \$ 106,343 | \$ 83,593 | \$ 100,000 | \$ - | \$ 100,000 | \$ 16,407 | |
| TOTAL EXPENDITURES | \$ 993,945 | \$ 2,271,708 | \$ 593,087 | \$ 2,271,708 | \$ 2,203,590 | \$ - | \$ 2,203,590 | \$ (68,118) | -3.00% |

2022 BUDGET NOTES:

The 2022 Budget includes \$450,000 to fund Performance/Pay increases for non-represented staff under the City's Pay for Performance initiative.

Other general fringe benefit programs budgeted here include the Workers' Compensation program and Tuition Reimbursement program.

Note: The Health Ins-retirees expense item reflects the city-funded portion of health insurance premiums for retirees of general city departments. In past years, the amount for all retirees was budgeted as a general government expense in this Fringe Benefits department. In 2022 it is more properly presented in the functional departments (Police, Fire, Public Works, Health, Library) expense. The cost of retiree insurance from General Government departments continues to be classified here. Prior year expenses have been restated for comparison purposes.

City of West Allis
General City Expense
2022 Budget

| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | | Change | % Change |
|---------------------------|---------------------|---------------------|-------------------|---------------------|---------------------|-------------------------|---------------------|---------------------|----------------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | | |
| Salaries | \$ - | \$ 367,000 | \$ - | \$ 367,000 | \$ 300,000 | \$ - | \$ 300,000 | \$ (67,000) | |
| Professional Services | \$ 72,763 | \$ 165,150 | \$ 64,660 | \$ 165,150 | \$ 190,000 | \$ - | \$ 190,000 | \$ 24,850 | |
| Supplies | \$ 19,578 | \$ 5,500 | \$ 2,446 | \$ 5,500 | \$ 22,750 | \$ - | \$ 22,750 | \$ 17,250 | |
| Training & Travel | \$ - | \$ 1,750 | \$ - | \$ 1,750 | \$ 2,750 | \$ - | \$ 2,750 | \$ 1,000 | |
| Regulatory & Safety | \$ 176,357 | \$ 182,000 | \$ 120,752 | \$ 182,000 | \$ 182,500 | \$ - | \$ 182,500 | \$ 500 | |
| Insurance | \$ 396,483 | \$ 464,400 | \$ 412,711 | \$ 464,400 | \$ 464,400 | \$ - | \$ 464,400 | \$ - | |
| Miscellaneous | \$ 77,945 | \$ 51,500 | \$ 194,698 | \$ 51,500 | \$ 50,500 | \$ - | \$ 50,500 | \$ (1,000) | |
| Transfers Out | \$ 763,206 | \$ 800,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ (800,000) | |
| TOTAL EXPENDITURES | \$ 1,506,332 | \$ 2,037,300 | \$ 795,268 | \$ 1,237,300 | \$ 1,212,900 | \$ - | \$ 1,212,900 | \$ (824,400) | -40.47% |

2022 BUDGET NOTES:

The Salaries amount above is budgeted here to provide contingency funding related to unsettled labor contracts. Budget transfers will be made as needed in 2022, once the contracts are settled and final costs become known.

The Transfers Out expense item was related to the expenditure restraint program and is no longer needed from a budget standpoint.

City of West Allis
Miscellaneous & Transfers
2022 Budget

| <i>EXPENDITURES</i> | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | | Change | % Change |
|----------------------------|--------------|--------|--------------|-----------|---------|------------|--------|--------|----------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ | Budget | | |
| Rentals | \$ 16 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Repair & Maintenance | \$ 52,054 | \$ - | \$ 29 | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Transfers Out | \$ 4,857,553 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| TOTAL EXPENDITURES | \$ 4,909,624 | \$ - | \$ 29 | \$ - | \$ - | \$ - | \$ - | \$ - | |

2022 BUDGET NOTES:



2022



BUDGET & ACTION PLAN
As recommended by Mayor Dan Devine
Public Safety

City of West Allis
Police & Fire Commission
2022 Budget

| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | | % | |
|---------------------------|---------------|---------------|---------------------|------------------|----------------|---------------------------------|---------------|---------------|---------------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | Change | Change |
| Salaries | \$ - | \$ - | \$ 1,392 | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Provisionals/Part-Time | \$ 12,194 | \$ 18,500 | \$ 18,250 | \$ 18,500 | \$ 18,500 | \$ - | \$ 18,500 | \$ - | |
| Payroll Taxes | \$ 933 | \$ 1,315 | \$ 1,503 | \$ 1,315 | \$ 1,415 | \$ - | \$ 1,415 | \$ 100 | |
| Supplies | \$ 0 | \$ 300 | \$ 21 | \$ 300 | \$ 300 | \$ - | \$ 300 | \$ - | |
| Advertising | \$ - | \$ 350 | \$ - | \$ 350 | \$ 300 | \$ - | \$ 300 | \$ (50) | |
| Training & Travel | \$ 398 | \$ 375 | \$ 302 | \$ 375 | \$ 525 | \$ - | \$ 525 | \$ 150 | |
| Regulatory & Safety | \$ 15,647 | \$ 17,000 | \$ 11,993 | \$ 17,000 | \$ 16,800 | \$ - | \$ 16,800 | \$ (200) | |
| TOTAL EXPENDITURES | \$ 29,172 | \$ 37,840 | \$ 33,460 | \$ 37,840 | \$ 37,840 | \$ - | \$ 37,840 | \$ - | 0.00% |

2022 BUDGET NOTES:

No substantial changes.

POLICE AND FIRE COMMISSION

2022 Business Plan

Department Mission:

Ensure the citizens of West Allis have a safe environment to live and work.

Services Provided:

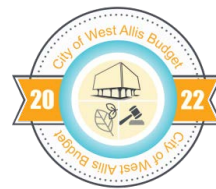
- 1.Appoint the Police and Fire Chiefs and approve all appointments made by the Chiefs.
- 2.Approve lists of eligible individuals for appointment.
- 3.Disciplinary action as per Wis. Stats. 62.13
- 4.Organize and supervise the Police and Fire Departments.
- 5.Prescribe the rules and regulations for management and control of the Police and Fire Department.
6. Contract for and purchase all necessary apparatus and supplies for the use of the departments under their supervision, exclusive of the erection and control of the police and fire station buildings
7. Audit all bills, claims, and expenses of the Fire and Police Departments before the same are paid by the City Treasurer.

| Personnel Information | | | | |
|-----------------------|------------------------|-----------------------|-----------------------|------------------------|
| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
| Commissioner | 5 | 5 | Volunteer | N |

| | | | | |
|--------------|---|---|--|--|
| <i>Total</i> | 5 | 5 | | |
|--------------|---|---|--|--|



Submitted by:
Kurt Kopplin, President
100-20



City of West Allis
Police Department
2022 Budget

| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | 2022 | Change | % Change |
|---------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-------------------------|----------------------|-------------------|--------------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | | |
| Salaries | \$ 12,160,242 | \$ 12,995,436 | \$ 7,368,255 | \$ 12,316,809 | \$ 13,189,830 | \$ - | \$ 13,189,830 | \$ 194,394 | |
| Provisionals/Part-Time | \$ 162,027 | \$ 248,401 | \$ 126,032 | \$ 193,755 | \$ 270,715 | \$ - | \$ 270,715 | \$ 22,314 | |
| Misc Other Pay | \$ 76,098 | \$ 84,506 | \$ 38,546 | \$ 87,774 | \$ 84,506 | \$ - | \$ 84,506 | \$ - | |
| Overtime | \$ 547,386 | \$ 711,234 | \$ 42,213 | \$ 703,151 | \$ 721,502 | \$ - | \$ 721,502 | \$ 10,268 | |
| Payroll Taxes | \$ 965,770 | \$ 1,074,378 | \$ 562,533 | \$ 938,078 | \$ 1,087,383 | \$ - | \$ 1,087,383 | \$ 13,005 | |
| Pension | \$ 1,446,211 | \$ 1,551,833 | \$ 842,757 | \$ 1,419,850 | \$ 1,624,051 | \$ - | \$ 1,624,051 | \$ 72,218 | |
| Health Insurance | \$ 2,470,596 | \$ 2,661,314 | \$ 1,623,439 | \$ 2,489,341 | \$ 2,760,650 | \$ - | \$ 2,760,650 | \$ 99,336 | |
| Health Ins-Retirees | \$ 1,025,955 | \$ 1,025,955 | \$ - | \$ 1,025,955 | \$ 1,025,955 | \$ - | \$ 1,025,955 | \$ - | |
| Dental Insurance | \$ 156,873 | \$ 166,317 | \$ 101,717 | \$ 67,725 | \$ 177,066 | \$ - | \$ 177,066 | \$ 10,749 | |
| Life Insurance | \$ 14,522 | \$ 16,396 | \$ 10,011 | \$ 16,396 | \$ 16,396 | \$ - | \$ 16,396 | \$ - | |
| Professional Services | \$ 62,698 | \$ 106,360 | \$ 85,355 | \$ 94,360 | \$ 29,360 | \$ - | \$ 29,360 | \$ (77,000) | |
| Maintenance Contracts | \$ 246,303 | \$ 260,000 | \$ 232,033 | \$ 260,000 | \$ 304,000 | \$ - | \$ 304,000 | \$ 44,000 | |
| Utilities | \$ 131,794 | \$ 168,366 | \$ 117,393 | \$ 162,000 | \$ 168,366 | \$ - | \$ 168,366 | \$ - | |
| Rentals | \$ 973 | \$ 7,000 | \$ 298 | \$ 1,500 | \$ 7,000 | \$ - | \$ 7,000 | \$ - | |
| Repair & Maintenance | \$ 55,395 | \$ 85,900 | \$ 51,802 | \$ 83,750 | \$ 90,900 | \$ - | \$ 90,900 | \$ 5,000 | |
| Supplies | \$ 226,286 | \$ 260,950 | \$ 184,925 | \$ 258,302 | \$ 260,950 | \$ - | \$ 260,950 | \$ - | |
| Books & Subscriptions | \$ 267 | \$ 1,500 | \$ 304 | \$ 500 | \$ 1,500 | \$ - | \$ 1,500 | \$ - | |
| Printing | \$ 4,568 | \$ 7,500 | \$ - | \$ 4,100 | \$ 7,500 | \$ - | \$ 7,500 | \$ - | |
| Training & Travel | \$ 12,044 | \$ 11,000 | \$ 20,596 | \$ 25,000 | \$ 11,000 | \$ - | \$ 11,000 | \$ - | |
| Regulatory & Safety | \$ 28,141 | \$ 40,350 | \$ 36,421 | \$ 42,800 | \$ 40,500 | \$ - | \$ 40,500 | \$ 150 | |
| Capital Items | \$ 5,048 | \$ 245,500 | \$ 113,991 | \$ 249,000 | \$ 255,500 | \$ - | \$ 255,500 | \$ 10,000 | |
| Transfers Out | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| TOTAL EXPENDITURES | \$ 19,799,198 | \$ 21,730,196 | \$ 11,558,620 | \$ 20,440,146 | \$ 22,134,630 | \$ - | \$ 22,134,630 | \$ 404,434 | 1.86% |

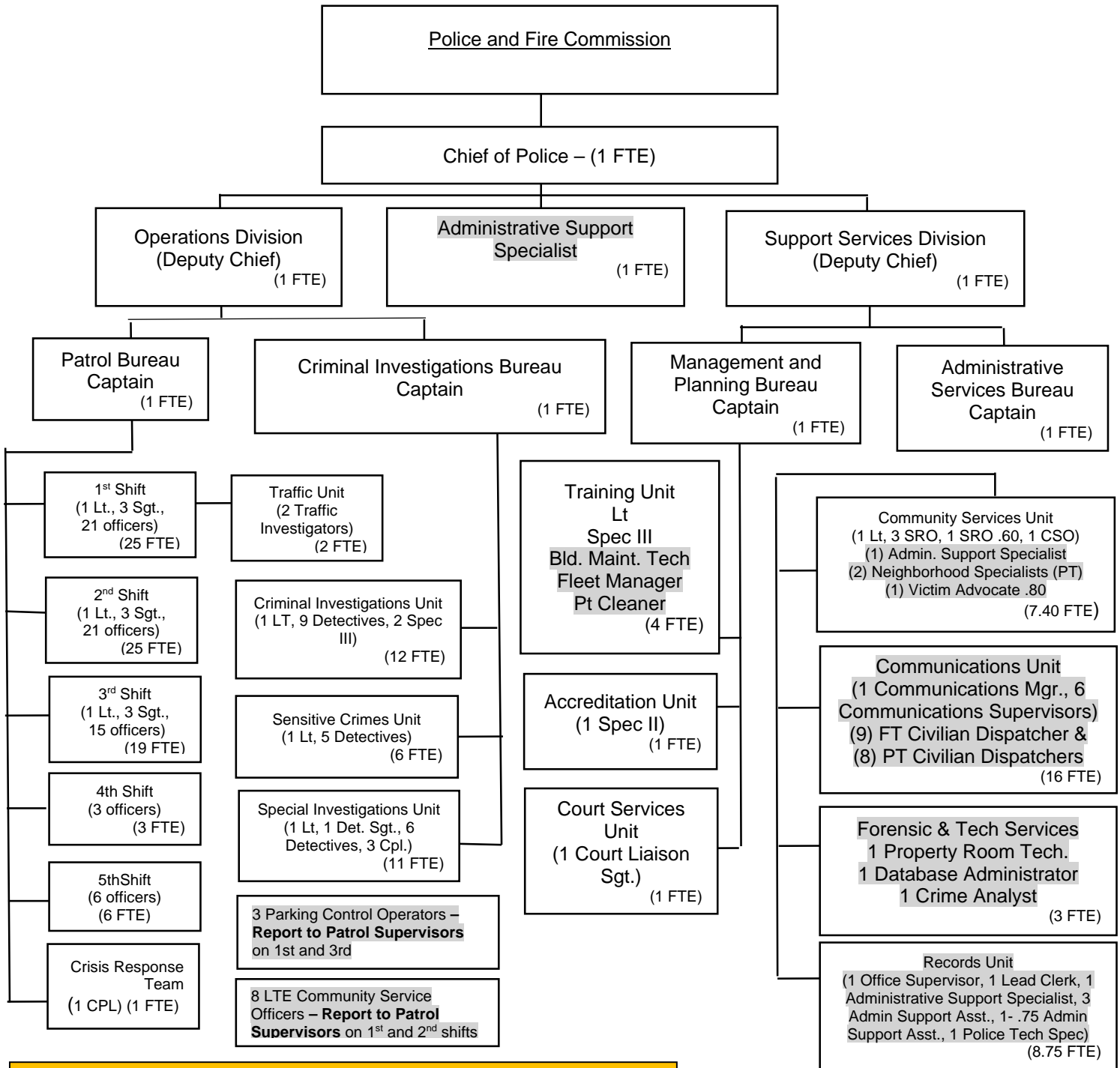
2022 BUDGET NOTES:

The 2022 Police Budget reflects an estimate for a contractual increase in pay and benefits anticipated for represented employees and the related compression pay calculation for non-represented employees. It also includes the transfer of 1 admin support position to the CSC/Treasurer.

Note: The "Health Ins-retirees" expense item reflects the city-funded portion of health insurance premiums for retirees of the Police Department. In past years, this amount was budgeted as a general government expense in the Fringe Benefits department. For 2022 it is more properly presented here as a public safety expense. Prior year expenses have been restated for comparison purposes.



POLICE



Change(s) from 2021 –

- Reduction of 3 Parking Takers*
*Last date of employment was 12/26/2020
- Move Administrative Support Assistant to Customer Service Center
Reduction of 1 Position(s)

Total Sworn Positions: 126.6
 Total Non-Sworn Positions: 34.55
 TOTAL: 161.15
 (Total Part-time Non-Sworn Positions: 19)

Police



2022 Business Plan

Department Mission:

The mission of the West Allis Police Department is to enhance the quality of life in our community through the protection of life and property, fair and unbiased law enforcement, and community partnerships.

Services Provided:

Respond to citizen calls for police service

Proactive (Traffic stops / field interview stops)

Community outreach (educational classes / community meetings)

Investigative Activities

Administrative Functions

| Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
|---|--------------|----------------|--------------------|
| Crime prevention, reduction and community services (programs and initiatives) | .5% Increase | 2% reduction | Goal: 3% reduction |
| Citizen educational programs | 4 | 4 | 6 |
| Specialized enforcement techniques | 10 | 10 | 12 |
| Specialized investigative techniques | 4 | 4 | 6 |
| Traffic enforcement | 5,124 | 5,900 | 6,000 |



Submitted by:
Chief Patrick Mitchell
100-21



Police

| Personnel Information | | | | |
|---|------------------------|-----------------------|--------------------------------|------------------------|
| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
| Sworn Law Enforcement Personnel | | | | |
| Police Chief | 1 | 1 | General Fund | Y |
| Deputy Chief | 2 | 2 | General Fund | Y |
| Police Captain | 4 | 4 | General Fund | Y |
| Police Lieutenant | 8 | 8 | General Fund | Y |
| Police Sergeant | 9 | 9 | General Fund | Y |
| Police Officer | 63 | 63 | General Fund | Y |
| Patrol K9 Handler (Specialist 1) | 3 | 3 | General Fund | Y |
| Traffic Investigator (Specialist 2) | 2 | 2 | General Fund | Y |
| Detective | 20 | 20 | General Fund | Y |
| Detective Sergeant (Specialist 3) | 3 | 3 | General Fund | Y |
| Corporal – SIU (Specialist 1) | 3 | 3 | General Fund | Y |
| Court Liaison Sergeant (Specialist 2) | 1 | 1 | General Fund | Y |
| School Resource Officer (Specialist 2) | 3 | 3 | General Fund/ Partial Grant | Y |
| School Resource Officer (Specialist 2 – PART TIME) | .6 | .6 | Grant Funding | Y |
| Community Support Officer (Specialist 1) | 1 | 1 | General Fund | Y |
| Training Sergeant (Specialist 3) | 1 | 1 | General Fund | Y |
| Accreditation Compliance Officer (Specialist 2) | 1 | 1 | General Fund | Y |
| Crisis Assessment Response Team (CART) Officer (Specialist 1) | 1 | 1 | General Fund | Y |

| Full-Time Civilian Personnel | | | | |
|-------------------------------------|------|------|--------------|---|
| Crime Analyst | 1 | 1 | General Fund | Y |
| Victim Advocate | .8 | .8 | General Fund | Y |
| Parking Control Officer | 3 | 3 | General Fund | Y |
| Communications Manager | 1 | 1 | General Fund | Y |
| Communications Supervisor | 6 | 6 | General Fund | Y |
| Dispatcher | 9 | 9 | General Fund | Y |
| Office Supervisor | 1 | 1 | General Fund | Y |
| Lead Clerk | 1 | 1 | General Fund | Y |
| Administrative Support Specialist | 3 | 3 | General Fund | Y |
| Administrative Support Assistant | 4.75 | 3.75 | General Fund | Y |
| Police Technical Specialist | 1 | 1 | General Fund | Y |
| Building Maintenance Technician | 1 | 1 | General Fund | Y |
| Fleet Manager | 1 | 1 | General Fund | Y |
| Property Room Technician | 1 | 1 | General Fund | Y |
| Database Administrator | 1 | 1 | General Fund | Y |
| | | | | |
| Part-Time LTE | | | | |
| Community Service Officers | 8 | 8 | General Fund | N |
| Part-Time Dispatchers | 8 | 8 | General Fund | N |
| Neighborhood Specialists | 2 | 2 | General Fund | N |
| Part-Time Cleaner | 1 | 1 | General Fund | N |
| Parking Takers* | 3 | 0 | General Fund | N |

| | <i>2021 Authorized</i> | <i>2022 Requested</i> |
|--------------------------------------|----------------------------|-----------------------|
| <i>Total Sworn L.E. Personnel</i> | 126.6 | 126.6 |
| <i>Total FT Civilian Personnel</i> | 35.55 | 35.55 |
| <i>Total FT Benefitted Personnel</i> | 162.15 | 162.15 |
| <i>Total Part-Time LTE</i> | 22 | 19 |
| <i>Total</i> | 184.15 | 180.15 |

| <i>New Positions</i> | <i>Vacancies</i> |
|-------------------------------------|---|
| No new positions requested for 2022 | Police Officer (7 positions) |
| | Part-Time School Resource Officer (.6) |
| | Office Supervisor (1) |
| | Crime Analyst (1) |
| | Dispatcher (2) |
| | Parking Control Officer (1) |
| | Part-Time Dispatcher (2) |
| | Part-Time Community Service Officer (4) |
| | Part-Time Cleaner (1) |

| <i>Eliminated Positions</i> |
|--|
| Part-time Parking Taker Employee positions were eliminated in 2021* Move 1 Administrative Support Position to CSC |

** last date of employment of any of the parking takers was 12/26/2020 - rg*

Achievements

Accreditation

The West Allis Police Department received accreditation through the Wisconsin Law Enforcement Accreditation Group (WILEAG) for the remainder of 2021. The West Allis Police Department is scheduled for on-site inspection in March of 2022. Members of the Department assisted the Wisconsin Law Enforcement Accreditation Group in updating the 6th Edition of Accreditation Standards, which are pending WILEAG Board approval, as well as the development of a compliance proof guide to assist the Department with impending transition to new Standards.

Police Reform

The West Allis Police Department addressed the topic of Police Reform in a proactive manner in 2021. All Use of Force Standards and policies were thoroughly reviewed, updated, and posted publicly on the City of West Allis website. These Standards and policies are in compliance with the United States Department of Justice Use of Force Certification Requirements. Training was provided to all members incorporating the use of force, de-escalation, and professional communication.

2021 Innovations

COVID Response

The West Allis Police Department took extraordinary steps to ensure the safety of emergency personnel during the COVID-19 pandemic. The Training Unit received training from the Department of Homeland Security and the International Association of Chiefs of Police regarding the impact the pandemic was having on law enforcement and priorities to place on officers in the field. Cleaning stations and equipment were provided at various locations to ensure effective decontamination of squad cars, work stations, booking rooms, and equipment. Virtual training was provided to personnel regarding proper decontamination techniques.

The Department acquired essential equipment to provide a safe working environment for officers including but not limited to disposable surgical masks, N95 masks, filters, eye protection, gloves, gowns, and sanitizer. The Department also procured a UVC Decontamination Chamber for purposes of decontaminating personal protective equipment. The innovative approach taken by the West Allis Police Department to ensure the personal safety of employees exceeded those taken by other departments, aiding members in providing efficient and effective service to the community.

Racial Intelligence Training and Engagement

Members of the Command staff, Training staff, and other selected members of the Department attended courses through Racial Intelligence Training and Engagement (RITE), a nationally recognized course designed to encourage a bias-free community. This course provided attendees with a unique combination of emotional and social intelligence training, certifying attendees to teach the facets of the RITE program to all of our officers. This training is scheduled for completion department-wide in 2022.

Virtual Academy

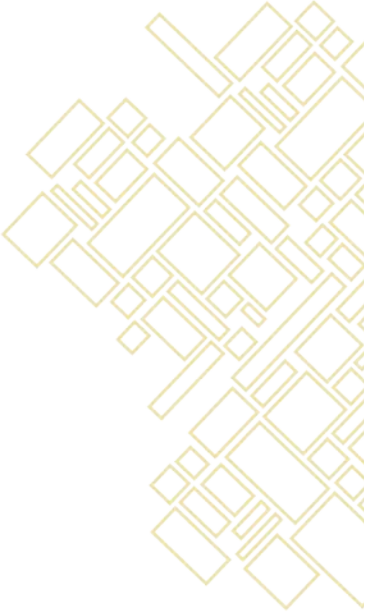
In 2021, the West Allis Police Department acquired membership with Virtual Academy. Virtual Academy provides quality online, scenario-based training for police, sheriffs, first responders, and 911 operators. This program includes numerous professionally created courses, videos, required interaction for accountability, and a platform for department-designed training materials and records.

Activities Supporting 2022 Priorities

Pursuant to Wisconsin Law Enforcement Accreditation Group requirements, The West Allis Police Department will continue to review Department Standards and practices to ensure we are providing efficient and effective law enforcement services, improving quality of life issues for citizens.

The West Allis Police Department will continue to review and enhance parking enforcement activities through acquisition of additional technological innovation, improved service delivery to customers and efficiency of employees.

Community Service initiatives are anticipated to continue and increase in 2022. Citizen educational programs including but not limited to the Citizen Police Academy, National Night Out, and neighborhood partnership meetings provide the West Allis Police Department with the opportunity to engage with the community and build relationships with residents.





Patrick S. Mitchell
Chief of Police

Robert Fletcher
Deputy Chief of Police

Christopher Marks
Deputy Chief of Police

MEMORANDUM

TO: West Allis Police and Fire Commission
City Administrator Rebecca Grill

FROM: Chief Patrick S. Mitchell

DATE: Wednesday, August 11, 2021

SUBJECT: Police Department 2022 Budget Request

This report pertains to the West Allis Police Department 2022 Annual Budget and Capital Budget requests. The West Allis Common Council will consider the 2022 annual budget and capital budget during the upcoming months.

The overwhelming majority of the West Allis Police Department's 2022 budget requests will remain static as compared to 2021. This report will not touch on salary increases, as they are decided by city policies, union contracts, or the Common Council. The current labor agreement between the City of West Allis and the West Allis Professional Police Association expires at the end of 2021. Contract negotiations will begin in the coming months, and it should be anticipated that once settled, union members will likely receive some sort of pay raise. It is also likely that salaries for non-union sworn staff and civilian staff will increase, but those costs will be set by city leaders at some point in the future, and are not able to be forecasted at this time.

Technology and Maintenance Fees 100-2101-521.32-01

Historically, the West Allis IT Department has budgeted for and paid for technology related to police communication systems, such as our radio program. In the summer of 2021, the IT Department informed the Police Department that the Police Department should budget for those items beginning in 2022.

The City of West Allis Police Department utilizes the Milwaukee County OASIS system for all radio communications, and as a user of the county-wide system, West Allis pays a monthly user fee for every device on the county system. The West Allis Police Department has 174 devices, such as portable radios, squad radios, and dispatch consoles, and West Allis currently pays Milwaukee County \$19.41 per month, per device. Milwaukee County has not yet set the 2022 rates, but it is anticipated that the rate will increase to approximately \$21 per month, per device.

The West Allis Police Department has never budgeted for these items in past years. The Department will code 2022 radio license expenses to 100-2101-521.31-01 and is requesting an increase of \$44,000 to cover the additional expenses. The Department will increase the 2022 budget request from \$160,000 to \$204,000 as a result of these increases.

Communication Equipment 100-2101-521.44-04

The Department is requesting an increase in this line item as well, for similar reasons as explained in Technology and Maintenance Fees. Historically, the IT Department paid for radio repairs, and the IT Department has notified the Police Department that it will not fund radio repairs in 2022. As such, the Police Department is requesting an increase in this account of \$5,000 to pay for radio repairs incurred throughout 2022. This request will result in this line item increasing from \$5,000 annually to \$10,000 annually.

Clothing and Uniform Costs 100-2107-521.60-01

Historically, the Police Department has had a line item for clothing and uniform costs in each of its main divisions, such as Patrol Bureau or the Detective Bureau. However, for years the practice has been that uniform purchases are authorized, tracked, and conducted by the Training Unit. In the 2022 budget request, the Department has deleted the budgeted amounts from each of the divisions, and placed all of them under the Training Unit. This does not represent an increase or decrease in spending; it merely places all of the budgeted clothing and uniform costs under the control of the Training Unit

Capital Budget Requests

The Department has capital budget requests which re-occur every year, and those requests are summarized below.

1. Marked Patrol Squads – the Department attempts to rotate out old marked patrol cars after 4 to 5 years, and the costs to do so have continually risen. In 2021, the Department was authorized \$240,000 to replace marked patrol squads, and due to rising costs, the Department is requesting a \$10,000 increase to \$250,000 for the 2022 budget. The city recently passed a “green energy” goal which requests departments to consider purchasing new vehicles with “green energy” systems, such as hybrid vehicles. The Department is researching various “green energy” vehicles, but to meet the cities goals, the funding in this line item has to be increased as “green energy” vehicles are more expensive at initial purchase.
2. Investigative Squads – the Department is requesting \$75,000 in 2022 to purchase investigative squads, which is the same requested amount as 2021. Investigative squads remain in service much longer than marked patrol squads, and can reasonably be expected to last for approximately 10 years until repair costs become prohibitive. At the current time, almost all of the Department’s investigative squads are nearing end of life.

In addition, the Department has the following new requests for consideration.

3. Automated License Plate Readers for Parking Control – the Department, with the support of the city administration is seeking to purchase an ALRP system to be utilized by Parking Control Officers. When implemented, the ALPR system could drastically change how the city issues permits for overnight parking, and if successful may even eliminate the need to display a physical permit. It is anticipated that the ALPR program would increase the efficiency of the Parking Control Officers and allow them to cover greater portions of the city on a daily basis. The five year cost of this request is \$116,439.
4. Microfilm Machine – the Department still maintains old records on a microfilm system, and the current microfilm machine is at end of life, and the manufacturer is no longer able to support repairs. The Department is requesting to purchase a new microfilm machine to assist in reading old reports. The total cost of this request is \$14,055, over five years, with approximately \$10,855 of that amount occurring in year one.

In past years, the PFC has approved the below request, however, it was not funded by the Capital Improvement Committee. This request is being renewed this year.

5. Axon Fleet – the in squad camera system is nearing end of life and is cost prohibitive to continue to repair. In addition, the current vendor is unable to successfully repair some issues as the technology in use is quite old. The total cost of this request is \$342,805 over five years.

All capital requests are evaluated by the city's Capital Improvement Committee, which held meetings in August of 2021. The Capital Improvement Committee, when evaluating all requests in the city, may not fund these requests, or they may delay the year of implementation.

City of West Allis
Fire Department
2022 Budget

| EXPENDITURES | 2019 | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | | Change | % Change |
|---------------------------|----------------------|----------------------|----------------------|---------------------|----------------------|----------------------|---------------------|----------------------|-------------------|--------------|
| | Actual | Actual | Budget | Year-to-Date | Estimated | Request | Additions/Deletions | Budget | | |
| Salaries | \$ 8,095,132 | \$ 8,315,219 | \$ 8,438,974 | \$ 5,250,334 | \$ 8,762,960 | \$ 8,739,856 | \$ - | \$ 8,739,856 | \$ 300,882 | |
| Misc Other Pay | \$ 293,073 | \$ 307,923 | \$ 309,779 | \$ 218,060 | \$ 309,779 | \$ 328,880 | \$ - | \$ 328,880 | \$ 19,101 | |
| Overtime | \$ 478,090 | \$ 455,298 | \$ 262,391 | \$ 267,949 | \$ 441,160 | \$ 406,000 | \$ - | \$ 406,000 | \$ 143,609 | |
| Payroll Taxes | \$ 129,612 | \$ 138,145 | \$ 135,076 | \$ 84,882 | \$ 143,590 | \$ 145,099 | \$ - | \$ 145,099 | \$ 10,023 | |
| Pension | \$ 1,345,677 | \$ 1,499,374 | \$ 1,474,587 | \$ 937,702 | \$ 1,568,531 | \$ 1,548,942 | \$ - | \$ 1,548,942 | \$ 74,355 | |
| Health Insurance | \$ 1,639,205 | \$ 1,579,732 | \$ 1,782,613 | \$ 1,035,640 | \$ 1,623,009 | \$ 1,749,929 | \$ - | \$ 1,749,929 | \$ (32,684) | |
| Health Ins-Retirees | \$ 963,900 | \$ 963,900 | \$ 963,900 | \$ - | \$ 963,900 | \$ 963,900 | \$ - | \$ 963,900 | \$ - | |
| Dental Insurance | \$ 102,419 | \$ 98,624 | \$ 105,021 | \$ 66,959 | \$ 103,509 | \$ 108,394 | \$ - | \$ 108,394 | \$ 3,373 | |
| Life Insurance | \$ 10,287 | \$ 8,987 | \$ 10,350 | \$ 5,815 | \$ 10,350 | \$ 10,350 | \$ - | \$ 10,350 | \$ - | |
| Professional Services | \$ 52,106 | \$ 30,840 | \$ 27,050 | \$ 25,926 | \$ 27,050 | \$ 28,100 | \$ - | \$ 28,100 | \$ 1,050 | |
| Maintenance Contracts | \$ 41,460 | \$ 56,107 | \$ 65,780 | \$ 40,142 | \$ 65,780 | \$ 92,000 | \$ - | \$ 92,000 | \$ 26,220 | |
| Utilities | \$ 110,029 | \$ 89,589 | \$ 125,689 | \$ 91,814 | \$ 125,689 | \$ 129,720 | \$ - | \$ 129,720 | \$ 4,031 | |
| Rentals | \$ - | \$ - | \$ - | \$ 2,371 | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Repair & Maintenance | \$ 117,745 | \$ 92,903 | \$ 106,000 | \$ 49,831 | \$ 106,000 | \$ 111,500 | \$ - | \$ 111,500 | \$ 5,500 | |
| Supplies | \$ 360,275 | \$ 318,785 | \$ 339,300 | \$ 242,003 | \$ 340,700 | \$ 340,700 | \$ - | \$ 340,700 | \$ 1,400 | |
| Books & Subscriptions | \$ 1,768 | \$ 651 | \$ 1,500 | \$ 230 | \$ 1,500 | \$ 1,500 | \$ - | \$ 1,500 | \$ - | |
| Advertising | \$ 3,877 | \$ 1,821 | \$ 7,500 | \$ 587 | \$ 7,500 | \$ 7,500 | \$ - | \$ 7,500 | \$ - | |
| Training & Travel | \$ 46,383 | \$ 10,065 | \$ 28,373 | \$ 13,551 | \$ 28,500 | \$ 28,500 | \$ - | \$ 28,500 | \$ 127 | |
| Regulatory & Safety | \$ 97,528 | \$ 129,851 | \$ 90,900 | \$ 41,907 | \$ 110,900 | \$ 105,900 | \$ - | \$ 105,900 | \$ 15,000 | |
| Capital Items | \$ 73,327 | \$ 22,596 | \$ 4,000 | \$ 16,675 | \$ 79,000 | \$ 4,000 | \$ - | \$ 4,000 | \$ - | |
| Transfers Out | \$ 175,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| TOTAL EXPENDITURES | \$ 14,138,047 | \$ 14,120,409 | \$ 14,278,783 | \$ 8,392,378 | \$ 14,819,407 | \$ 14,850,770 | \$ - | \$ 14,850,770 | \$ 571,987 | 4.01% |

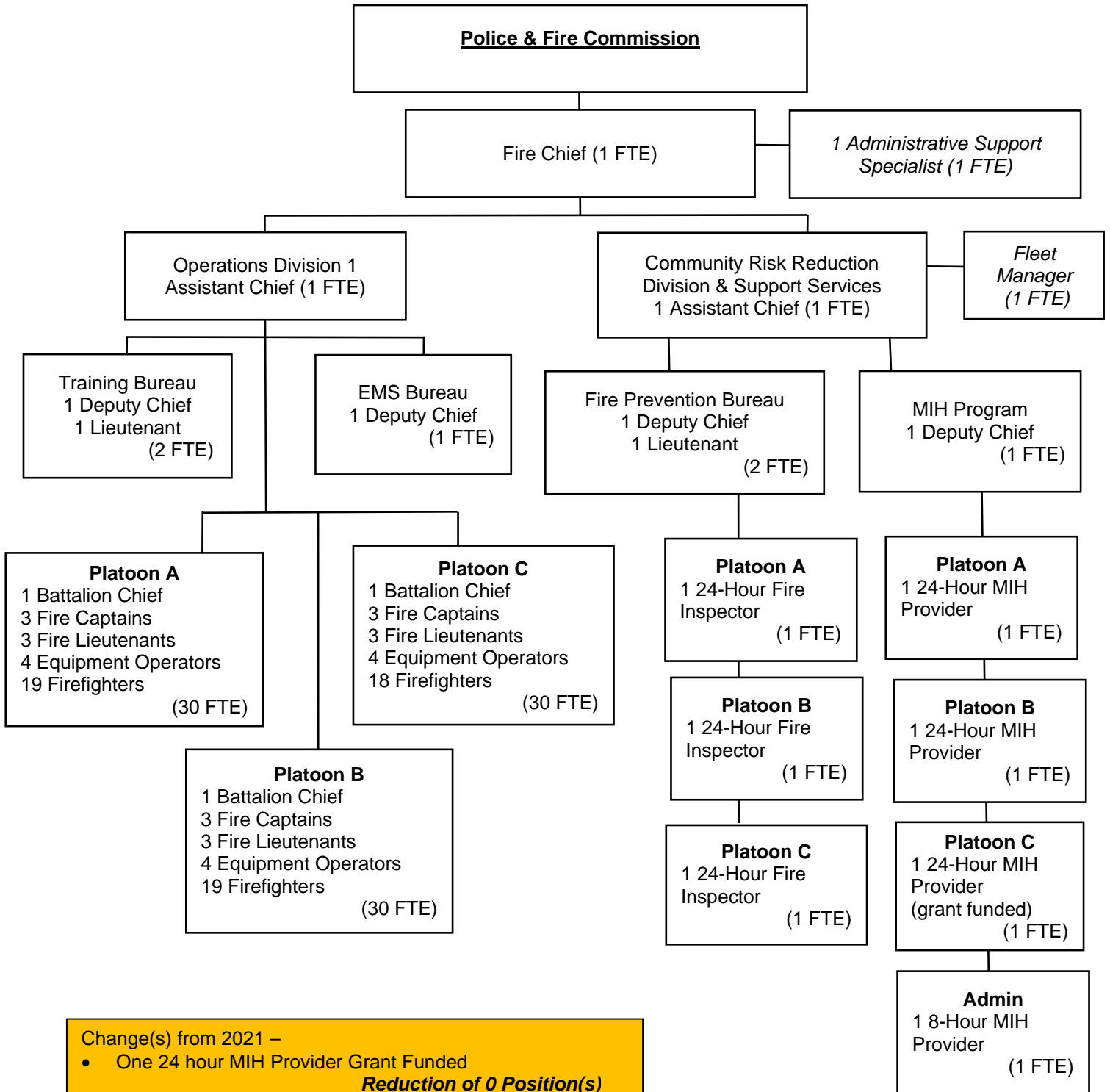
2022 BUDGET NOTES:

The 2022 Fire Budget reflects an estimate for a contractual increase in pay and benefits anticipated for represented employees and the related compression pay calculation for non-represented employees. Three vacant firefighter positions remain unfunded for 2022 due to budget constraints. Additionally, the above salary figure includes a reduction to account for funding the Fire Department obtained via a contract to provide Mobile Integrated Health (MIH) services. Cost of salaries to provide these services will be charged to a special revenue fund. Details can be found in the Special Revenue Fund section of the budget document.

Note: The "Health Ins-retirees" expense item reflects the city-funded portion of health insurance premiums for retirees of the Fire Department. In past years, this amount was budgeted as a general government expense in the Fringe Benefits department. For 2022 it is more properly presented here as a public safety expense. Prior year expenses have been restated for comparison purposes.



FIRE



Total Sworn Positions: 105
Total Non-Sworn Positions: 2

Fire Department



2022 Business Plan

Department Mission:

The mission of the West Allis Fire Department is to safeguard the lives and property of the people we serve, to reduce community risk and incidents of emergencies, and to enhance public safety while working with community partners to improve quality of life. Our promise to our citizens is to do so with honor and compassion, while at all times conducting ourselves with the highest ethical standards.

Services Provided:

Fire prevention, fire suppression, emergency medical services, Mobile Integrated Healthcare (EMS prevention), public education, emergency management, fire inspection, tank inspection.

| Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
|--------------------------|-------------|----------------|--------------|
| See attached. | | | |



Submitted by:
Mason Pooler
100-2201



Fire Department

| Personnel Information | | | | |
|--------------------------|------------------------|-----------------------|-----------------------|------------------------|
| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
| Fire Chief | 1 | 1 | 100-2201-522.11-01 | Y |
| Assistant Chief | 2 | 2 | 100-2201-522.11-01 | Y |
| Deputy Chief | 4 | 4 | 100-2201-522.11-01 | Y |
| Battalion Chief | 3 | 3 | 100-2201-522.11-01 | Y |
| Captain | 9 | 9 | 100-2201-522.11-01 | Y |
| Lieutenant | 14 | 14 | 100-2201-522.11-01 | Y |
| Equipment Operator | 12 | 12 | 100-2201-522.11-01 | Y |
| Firefighter | 60 | 60 | 100-2201-522.11-01 | Y |
| Administrative Assistant | 1 | 1 | 100-2201-522.11-01 | Y |
| Fleet Manager | 1 | 1 | 100-2201-522.11-01 | Y |

| | | |
|--------------|-----|-----|
| <i>Total</i> | 105 | 105 |
|--------------|-----|-----|

| <i>New Positions</i> | <i>Vacancies</i> |
|----------------------|---|
| none | We have continued to run with three open positions for the past several years and we can do the same in 2022. |

| <i>Eliminated Positions</i> |
|-----------------------------|
| none |

Achievements

- West Allis Fire Department took the lead for the Milwaukee County Unified Emergency Operations Center: Logistics Division to assure adequate PPE was available to all municipal workers and essential private-sector workers in Milwaukee County.
- WAFD was recognized by the Wisconsin Coverdell Project (UW and State of Wisconsin research project) as one of the top-performing (statistically measurable) EMS systems in the state for treating stroke patients.
- Mobile Integrated Healthcare Provider, AJ Ottow, recognized by the VA hospital for his advocacy for at-risk veterans.
- Received state and federal approval to transport low acuity EMS patients to select non-hospital destinations.

2021 Innovations

In 2021, the West Allis Fire Department's Fire Prevention Bureau began reviewing fire prevention plans as a designated agent of the State of Wisconsin. This brings in approximately \$20,000.00 a year in new revenue. In 2021, we began assessing a "fire response fee" for structure fires in our city. This fee is on pace to bring in approximately \$19,000.00 a year in new revenue. In 2021, we reassessed our long-standing fire inspection fee schedule and increased revenue through this stream by approximately \$100,000.00. In 2021, we reassessed our fire permit fee schedule and increased revenue related to permits by approximately \$15,000.00. Overall, we estimate to offset approximately 22% of the operating expenses associated with the fire department through revenue recovery in 2021 and are hopeful to recover over 30% in 2022.

Activities Supporting 2022 Priorities

For many years, West Allis has led Milwaukee County in overdose fatalities per capita. The vision of the West Allis Fire Department is to create the safest community in the nation through the strategic use of preventative measures, community outreach, and emergency mitigation. In 2020, the West Allis Fire Department created performance measures aimed at reducing the number of fatal overdoses as well as opioid-related 911 calls. We have seen early success. In 2022, the Medical College of Wisconsin has offered to fund one FTE for our department dedicated to opioid outreach. We feel we can accommodate this one position in our existing org chart, without permanently increasing staffing. We would reassign one personnel, with their salary and benefits paid for the Medical College of Wisconsin, and fill the vacancy created through the selective use of overtime. This would be financially positive for the city as well as support our vision statement.

Additional Information to Consider

After years of lobbying, the state has agreed to double EMS reimbursement rates for Medicaid patients. This should bring in approximately \$250,000.00 a year in additional EMS revenue.



West Allis Fire Department
2020 Performance Assessment

| Division | Bureau | Reporting Period | Obj. | Performance Measures and Outcomes | Goal | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | YTD | 2019 | 2018 |
|---|--------|-----------------------|----------|--|------------|----------|----------|----------|----------|---------|----------|---------|---------|----------|---------|---------|-------|----------|----------|----------|
| | | | | Gain early control of emergency incidents by providing rapid response | | | | | | | | | | | | | | | | |
| | | | 1 | Provide timely response to emergency incidents | | | | | | | | | | | | | | | | |
| OPS | EMS | Monthly | 1a | First arriving unit to a critical EMS alarm arrives on scene within 5-minutes of dispatch 75% of the time D and E | >= 75% | 73% | 80% | 84% | 81% | 79% | 82% | 83% | 82% | 85% | 85% | 84% | 91% | 92% | 79% | 79% |
| OPS | EMS | Monthly | 1b | Effective response force arrives within 9-minutes of call 90% of the time D and E | >= 90% | 88% | 92% | 94% | 92% | 92% | 91% | 94% | 94% | 92% | 91% | 90% | 92% | 92% | 89% | 83% |
| OPS | OPS | Monthly | 1c | Call processing time is less than 75-seconds (baseline) 90% of the time for all fire/ES responses. | >=90% | 100% | 91% | 91% | 95% | 96% | 93% | 94% | 94% | 94% | 90% | 96% | 90% | 93% | 91% | 91% |
| OPS | EMS | Monthly | 1d | Call processing time is less than 120 seconds for all Echo level calls | >=90% | 100% | 90% | 96% | 85% | 100% | 91% | 92% | 100% | 92% | 92% | 93% | 97% | 94% | 91% | N/A |
| OPS | EMS | Monthly | 1e | Limit non-compliant EMD dispatching | <=15% | 10% | 17% | 13% | 22% | 20% | 9% | 8% | 13% | 10% | 14% | 12% | | 13% | 20% | 31% |
| OPS | OPS | Monthly | 1f | First arriving unit to a fire/ES alarm arrives on scene within 5-minutes 20-seconds of dispatch 75% of the time. | >= 75% | 80% | 74% | 80% | 80% | 76% | 68% | 78% | 78% | 71% | 91% | 81% | 89% | 79% | 73% | 73% |
| OPS | OPS | Monthly | 1g | Effective response force to structure fires arrives on scene within 10-minutes 20-seconds of call, 90% of the time | >= 90% | 0% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 60% | 100% | 100% | 100% | 90% | 87% | 90% |
| | | | | Minimize the effects of injuries and illnesses at emergencies | | | | | | | | | | | | | | | | |
| | | | 2 | Provide responders who are trained and certified to appropriate levels | | | | | | | | | | | | | | | | |
| OPS | T&S | Monthly (cumulative) | 2a | Assure that line personnel attend critical training (70% of line personnel attend) | >= 70% | 69% | 77% | 73% | 70% | 70% | 88% | 75% | 80% | 84% | 76% | | | 94.0% | 95.0% | 91.0% |
| OPS | T&S | Monthly (cumulative) | 2b | Provide biennial performance-based driver/operator training for line personnel (70% of line personnel attending) | >= 70% | | | | | 100% | | | | | | | | | 100% | |
| OPS | EMS | Quarterly | 2c | Limit scene time to <15-minutes for STEMI patients | >=95% | | | 60% | | | 33% | | | 86% | | | 56% | 59% | 43% | N/A |
| OPS | EMS | Monthly | 2d | Limit scene time to <15-minutes for CVA patients | >=75% | 82% | 63% | 70% | 57% | 91% | 70% | 80% | 86% | 50% | 90% | 100% | 83% | 77% | 72% | N/A |
| | | | | 3 Maximize resuscitation rates for cardiac arrest victims | | | | | | | | | | | | | | | | |
| CRR | CRR | Monthly | 3a | Increase number of Pulsepoint followers by 25 per month | >= 25 | 2820 | 2883 | 3011 | 3078 | 3142 | 3284 | 3378 | 3451 | 3486 | 3556 | 3633 | 3692 | 923 | 933 | 242 |
| OPS | EMS | Monthly | 3b | Achieve return of spontaneous circulation in victims of non-traumatic cardiac arrest | >= 50% | 43% | 29% | 42% | 60% | 53% | 20% | 38% | 60% | 25% | 33% | 13% | 27% | 38% | 43% | 33% |
| OPS | EMS | Annually | 3c | Out of hospital survivability for cardiac arrest based on Utstein Style data | >= 50% | | | | | 38% | | | | | | | | | 38% | 14% |
| CRR | CRR | Monthly | 3d | Increase number of Pulsepoint followers with CPR alerts enabled by 25 per month | >= 25 | 1722 | 1745 | 1789 | 1788 | 1782 | 1808 | 1832 | 1846 | 1834 | 1858 | 1884 | 1905 | 197 | 442 | 82 |
| CRR | CRR | Monthly | | Limit the number of drug overdoses to 18 per month (216 annually). | >=20 | 16 | 15 | 21 | 20 | 29 | 18 | 22 | 20 | 8 | 7 | 7 | 14 | 197 | 213 | 232 |
| CRR | CRR | Monthly | | Limit the number of overdose fatalities to 4 per month (48 annually). | >=4 | 2 | 7 | 1 | 8 | 2 | 5 | 4 | 4 | 5 | 2 | 1 | 2 | 43 | 53 | 50 |
| | | | | Minimize property damage from fires | | | | | | | | | | | | | | | | |
| | | | | 4 Provide rapid fire control | | | | | | | | | | | | | | | | |
| OPS | OPS | Monthly (cumulative) | 4a | Bring structure fires under control within 10 minutes of arrival of first-arriving unit capable of fire suppression. | >= 90% | 50% | 0% | 0% | 100% | 100% | 88% | 100% | 100% | 80% | 100% | 100% | 50% | 75% | 80% | 84% |
| OPS | OPS | Monthly (cumulative) | 4b | Limit fire spread to the room of origin 70% of the time | >= 70% | 50% | 0% | 0% | 100% | 100% | 88% | 100% | 100% | 60% | 100% | 100% | 80% | 91% | 84% | |
| OPS | T&S | Monthly (cumulative) | 4c | Company officers perform pre-fire plans in their first due response area, integrating information into RMS. Each station commander completes three pre-plans per year. | >= 2 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | 0.16 | 2.33 | 2.20 |
| | | | | 5 Ensure timely notification of occupants | | | | | | | | | | | | | | | | |
| CRR | FPB | Monthly | 5a | Install smoke and CO detectors in at least 225 homes annually | >=19/mo | 9 | 9 | 2 | 1 | 1 | 7 | 7 | 7 | 8 | 7 | 5 | 5 | 68 | 248 | 154 |
| | | | | Minimize direct and indirect losses from fires | | | | | | | | | | | | | | | | |
| | | | | 6 Limit the number & severity of fires | | | | | | | | | | | | | | | | |
| CRR | CRR | Annually | 6a | Limit the number of fire incidents to fewer than 5.00 per 1,000 population | < 5.00 | 0.03 | 0.03 | 0.07 | 0.10 | 0.27 | 0.23 | 0.17 | 0.22 | 0.16 | 0.10 | 0.15 | 0.17 | 1.70 | 1.73 | 1.33 |
| OPS | OPS | Monthly (cumulative) | 6b | Limit fire loss to under \$20,000 per residential structure fire | < \$20,000 | \$60,000 | \$16,230 | \$50,000 | \$70,000 | \$2,960 | \$25,301 | \$2,850 | \$1,250 | \$12,750 | \$8,000 | \$5,500 | \$383 | \$14,863 | \$15,162 | \$18,740 |
| | | | | 7 Limit fire-related injuries and fatalities | | | | | | | | | | | | | | | | |
| OPS | OPS | Annually (cumulative) | 7a | Limit community fire deaths to 1 per year on a 5-year average | <= 1.00 | | | | | | | | | | | | | 0.00 | 0.00 | 0.20 |
| Fire Deaths by Year: 2016=0 / 2017=0 / 2018=0 / 2019=0 / 2020=0 | | | | | | | | | | | | | | | | | | | | |

West Allis Fire Department
2020 Performance Assessment

| Division | Bureau | Reporting Period | Obj. | Performance Measures and Outcomes | Goal | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | YTD | 2019 | 2018 | |
|----------|--------|-----------------------|-----------|---|----------|------|------|------|------|------|------|------|------|------|-------|------|------|--|--------|--------|------|
| OPS | OPS | Annually (cumulative) | 7b | Limit civilian injuries to a rate of 4 per year on a 5-year average | <= 4.00 | | | | | | | | | | | | | Injuries by Year: 2016=4 / 2017=8 / 2018=2 / 2019=6 / 2020=4 | 4.80 | 4.80 | 6.00 |
| | | | 8 | Assure effective and timely fire prevention inspections | | | | | | | | | | | | | | | | | |
| CRR | FPB | Monthly | 8a | Annually inspect all commercial buildings & 3-family or greater residential units | 100% | 143% | 167% | 91% | 60% | 127% | 91% | 99% | 110% | 112% | 98% | 69% | 56% | 101.9% | 108.3% | 102.7% | |
| CRR | FPB | Monthly (cumulative) | 8b | Verify compliance or citation with violations within 3-months of written notice | 85% | 96% | 99% | 98% | 97% | 98% | 99% | 99% | 100% | 98% | 98% | 98% | 99% | 98.3% | 96.7% | 96.7% | |
| | | | 9 | Perform timely and useful fire investigations | | | | | | | | | | | | | | | | | |
| CRR | FPB | Monthly | 9a | FIRE INVESTIGATION | >= 4 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 11.00 | 10.50 | 9.50 | |
| CRR | FPB | Monthly | 9b | Assure that police arson investigators work with FD investigators on all suspicious fires | 100% | N/A | N/A | 100% | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 100% | 100.0% | 100.0% | 100.0% | |
| CRR | FPB | Monthly | 9c | Investigate all fires resulting in \$500 or greater loss | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | 100% | |
| | | | | Provide cost-effective, efficient delivery of emergency services | | | | | | | | | | | | | | | | | |
| | | | 10 | Provide cost-effective services | | | | | | | | | | | | | | | | | |
| ADM | ADM | Monthly (cumulative) | 10a | Annual expenses do not exceed budget (8.3%/mo) | 8.3% | | | | | | | | | | | | | | | 0.0% | |
| OPS | EMS | Monthly | 10b | Maintain GY modifier score equal to or greater than >=95% | >=95% | 97% | 96% | 96% | 94% | 95% | 95% | 97% | 96% | 90% | 93% | 96% | 97% | 95% | 95% | N/A | |
| | | | 11 | Reduce demand for non-emergent EMS delivery | | | | | | | | | | | | | | | | | |
| CRR | MIH | Monthly | 11a | Limit number of patients in the high utilizer's group (HUG) | 8 | 5 | 4 | 5 | 5 | 3 | 4 | 3 | 2 | 6 | 8 | 7 | 1 | 7 | 6 | 7 | |
| CRR | MIH | Monthly | 11b | Limit number of requests for EMS generated by HUG | 35 | 24 | 18 | 25 | 24 | 9 | 17 | 12 | 8 | 28 | 32 | 34 | 7 | 20 | 30 | 32 | |
| | | | | Provide public safety education programs to minimize community risk | | | | | | | | | | | | | | | | | |
| | | | 12 | Provide Survive Alive fire safety to elementary school students | | | | | | | | | | | | | | | | | |
| CRR | FPB | Annual | 12a | Offer Survive Alive fire safety to all 1st and 4th grade-level classes | >= 90% | 100% | | | | | | | | | | | | | 100% | 100% | 100% |
| | | | 13 | Provide general fire safety education programs | | | | | | | | | | | | | | | | | |
| CRR | FPB | Annually | 13a | Provide fire prevention program for all public and parochial grade schools at least once per year | 100% | | | | | | | | | | 100% | | | | 100% | 100% | |
| | | | 14 | Provide CPR instruction | | | | | | | | | | | | | | | | | |
| CRR | CRR | Monthly | 14a | Provide hands-only CPR and AED training for at least 3500 people annually | >=292/mo | 425 | 70 | 25 | 0 | 0 | 0 | 0 | 4 | 0 | 0 | 10 | 0 | 534 | 4,326 | N/A | |
| | | | 15 | Provide community-wide fire and safety education | | | | | | | | | | | | | | | | | |
| CRR | FPB | Monthly | 15a | Provide fire and safety education program for at least 6500 people annually | >=542/mo | 475 | 300 | 0 | 0 | 0 | 0 | 0 | 6 | 0 | 2,151 | 0 | 0 | 2,932 | 6,033 | 5,473 | |
| CRR | MIH | Monthly | 15b | Establish contact with the previous month's 20 highest utilizers of the EMS system | >=50% | 84% | 60% | 75% | 0% | 20% | 30% | 50% | 100% | 100% | 80% | 88% | 57% | 62% | 67% | 100% | |
| CRR | MIH | Monthly | 15c | Establish contact with the previous month's Substance Use Disorder patients of the EMS system greater than 50% of the time. | >=50% | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 79% | 57% | 70% | 85% | 31% | 64% | N/A | N/A | |
| CRR | MIH | Monthly | 15d | Ensure that 25% the previous month's contacted SUD patients are enrolled in recovery services | >=25% | N/A | N/A | N/A | N/A | N/A | N/A | N/A | 47% | 36% | 71% | 50% | 67% | 54% | N/A | N/A | |
| | | | | Limit liability through risk management | | | | | | | | | | | | | | | | | |
| | | | 16 | Maintain WAFD Accredited Agency Status | | | | | | | | | | | | | | | | | |
| OPS | OPS | July | 16a | Submit Annual Compliance Reports every July | July | | | | | | | | | | | | | | | 100% | 100% |
| | | | 17 | Maintain current Department Policies, Procedures and Operating Guidelines | | | | | | | | | | | | | | | | | |
| CRR | CRR | Monthly (cumulative) | 17a | Review 1/2 of all policies annually | 50% | | | 20% | | | 40% | | | 10% | | | 20% | 90% | 50% | 50% | |
| OPS | OPS | Monthly (cumulative) | 17b | Review 1/2 of all guidelines annually | 50% | | | 0% | | | 40% | | | 10% | | | 0% | 50% | 52% | 50% | |
| | | | 18 | Minimize employee workplace injuries | | | | | | | | | | | | | | | | | |
| OPS | OPS | Monthly (cumulative) | 18a | Limit fire ground injury rate to 3.0 per 100 fires | <= 3.00 | 1 | 0 | 1 | 1 | 7 | 0 | 0 | 2 | 1 | 0 | 0 | 0 | 8.30 | 1.33 | 7.10 | |
| OPS | OPS | Monthly (cumulative) | 18b | Limit EMS-related injuries to 2.0 per 1000 EMS alarms | <= 2.00 | 1 | 2 | 1 | 3 | 3 | 0 | 1 | 0 | 0 | 2 | 1 | 2 | 2.08 | 1.21 | 1.73 | |
| OPS | OPS | Monthly (cumulative) | 18c | Limit overall workplace injury rate to 6 per 100 employees | <= 5 | 0 | 1 | 0 | 0 | 1 | 1 | 0 | 2 | 1 | 1 | 0 | 2 | 8.82 | 2.86 | 6.42 | |

City of West Allis
Bldg Insp & Neighbrhd Svc
2022 Budget

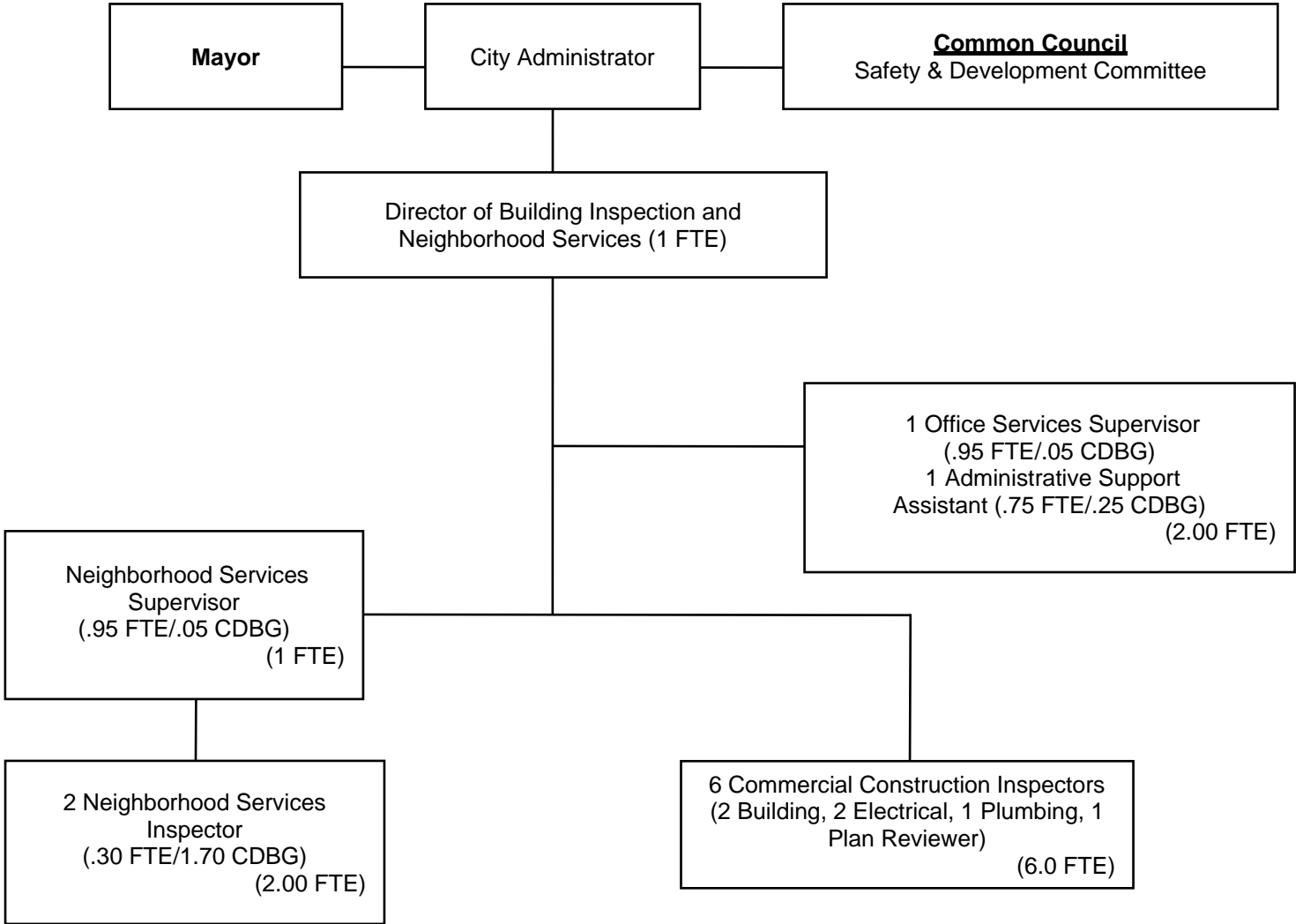
| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | | Change | % Change |
|---------------------------|---------------------|---------------------|-------------------|---------------------|---------------------|-------------------------|---------------------|---------------------|----------------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | | |
| Salaries | \$ 943,326 | \$ 832,681 | \$ 542,558 | \$ 832,610 | \$ 660,986 | \$ - | \$ 660,986 | \$ (171,695) | |
| Provisionals/Part-Time | \$ - | \$ 8,034 | \$ - | \$ 8,034 | \$ - | \$ - | \$ - | \$ (8,034) | |
| Misc Other Pay | \$ 221 | \$ 1,050 | \$ - | \$ 1,050 | \$ 950 | \$ - | \$ 950 | \$ (100) | |
| Overtime | \$ 3,373 | \$ 3,000 | \$ 1,026 | \$ 3,000 | \$ 3,000 | \$ - | \$ 3,000 | \$ - | |
| Payroll Taxes | \$ 69,777 | \$ 64,593 | \$ 40,013 | \$ 61,586 | \$ 50,795 | \$ - | \$ 50,795 | \$ (13,798) | |
| Pension | \$ 63,980 | \$ 56,591 | \$ 36,351 | \$ 55,944 | \$ 49,336 | \$ - | \$ 49,336 | \$ (7,255) | |
| Health Insurance | \$ 218,140 | \$ 207,291 | \$ 134,050 | \$ 202,434 | \$ 194,967 | \$ - | \$ 194,967 | \$ (12,324) | |
| Dental Insurance | \$ 13,384 | \$ 12,552 | \$ 7,609 | \$ 11,434 | \$ 10,963 | \$ - | \$ 10,963 | \$ (1,589) | |
| Life Insurance | \$ 2,554 | \$ 2,294 | \$ 1,641 | \$ 2,294 | \$ 2,294 | \$ - | \$ 2,294 | \$ - | |
| Professional Services | \$ 127,108 | \$ 110,720 | \$ 118,653 | \$ 110,720 | \$ 110,720 | \$ - | \$ 110,720 | \$ - | |
| Maintenance Contracts | \$ 584 | \$ 600 | \$ - | \$ 600 | \$ 600 | \$ - | \$ 600 | \$ - | |
| Utilities | \$ 3,105 | \$ 2,640 | \$ 1,840 | \$ 2,640 | \$ 2,076 | \$ - | \$ 2,076 | \$ (564) | |
| Repair & Maintenance | \$ 3,190 | \$ 3,500 | \$ 3,870 | \$ 3,500 | \$ 3,700 | \$ - | \$ 3,700 | \$ 200 | |
| Supplies | \$ 5,789 | \$ 9,350 | \$ 3,770 | \$ 9,350 | \$ 8,500 | \$ - | \$ 8,500 | \$ (850) | |
| Books & Subscriptions | \$ 93 | \$ 400 | \$ - | \$ 400 | \$ 1,100 | \$ - | \$ 1,100 | \$ 700 | |
| Advertising | \$ 117 | \$ 200 | \$ 388 | \$ 200 | \$ - | \$ - | \$ - | \$ (200) | |
| Training & Travel | \$ 7,391 | \$ 27,990 | \$ 5,020 | \$ 27,990 | \$ 23,230 | \$ - | \$ 23,230 | \$ (4,760) | |
| Regulatory & Safety | \$ 1,330 | \$ 1,460 | \$ 490 | \$ 1,460 | \$ 1,656 | \$ - | \$ 1,656 | \$ 196 | |
| Capital Items | \$ 156 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| TOTAL EXPENDITURES | \$ 1,463,618 | \$ 1,344,946 | \$ 897,280 | \$ 1,335,246 | \$ 1,124,873 | \$ - | \$ 1,124,873 | \$ (220,073) | -16.36% |

2022 BUDGET NOTES:

Salary & Benefit changes reflect the elimination of one position, the transfer of one Admin Support position to the CSC/Treasurer, and a temporary budget reduction based on anticipated vacant positions for a portion of 2022.



BUILDING INSPECTION AND NEIGHBORHOOD SERVICES



Changes from 2021 –

- Changed Neighborhood Services Inspectors from 0.2 FTE to 0.3 FTE with the balance covered by General Funds.
- Eliminated (1) building inspector position through retirement program.
- Move Administrative Support Assistant to Customer Service Center

Reduction of 2 Positions

CITY FUNDED FTES: 9.95
OTHER FUNDING SOURCES FTES: 2.05
Total
12.0

Building Inspection and Neighborhood Services

2022 Business Plan

Department Mission:

To safeguard the public's health, welfare, wellbeing and life by applying minimum adopted building and zoning regulations to the construction, maintenance and use of buildings and properties; and to preserve and improve property maintenance, neighborhood aesthetics, property values and reduce blight by applying minimum adopted property maintenance ordinances.

Services Provided:

1. Perform inspections of residential and commercial properties for new construction, remodeling, demolition and occupancy to ensure compliance with issued permits, approved plans, municipal ordinances, state codes, adopted national codes and standards, and state statutes relating to construction.
2. Investigate complaints and referrals by inspection of public and private properties for compliance with building and property maintenance codes and land or building use.
3. Review construction plans for compliance with state and adopted national codes and standards and local ordinances as an official delegated agent of the State of Wisconsin.
4. Proactively and reactively inspect residential, commercial, and manufacturing properties for compliance with the City's Property Maintenance Code.
5. Inspect for snow and ice removal on city sidewalks in winter, tall grass in summer, and garbage complaints for commercial properties; inspect vacant properties regularly for compliance, contact and supervise contractor who performs removal of snow or grass cutting issue citations for snow removal, verify amount of work done, and send invoices to property owners after completion.

| Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
|---|-------------|----------------|--------------|
| Percentage of residential plan reviews that are approved on first submittal | N/A | 59.1% | 75% |
| Inspect all properties within 48 hours of proper request per state code | Met req. | Met req. | Met req. |
| Investigate all complaints within 24 hours of report | Met req. | Met req. | Met req. |
| Inspect entire CDBG area in year | Met req. | Met req. | Met req. |



Submitted by:
Ed Lisinski
100-2401



Building Inspection and Neighborhood Services

| Personnel Information | | | | |
|-----------------------------------|------------------------|-----------------------|-------------------------------|------------------------|
| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
| Director | 1 | 1 | General Fund | Y |
| Neighborhood Services Supervisor | 1 | 1 | 0.95 General Fund/ 0.05 CDBG | Y |
| BINS Office Supervisor | 1 | 1 | 0.95 General Fund / 0.05 CDBG | Y |
| Administrative Support Assistant | 2 | 1 | 1.75 General Fund/ 0.25 CDBG | Y |
| Commercial Construction Inspector | 6 | 6 | General Fund | Y |
| Neighborhood Services Inspector | 2 | 2 | 0.20 General Fund/ 1.80 CDBG | Y |

| | | |
|--------------|----|----|
| <i>Total</i> | 13 | 13 |
|--------------|----|----|

| <i>New Positions</i> | <i>Vacancies</i> |
|----------------------|------------------|
| N/A | N/A |

| <i>Eliminated Positions</i> |
|---|
| 2.5 positions were eliminated in 2021; move one administrative support assistant to CSC |

Achievements

- Continued to provide inspection services digitally and socially distanced whenever possible. Adjusted to remote working for most BINS staff.
- As we worked to develop another software program we did streamline many internal processes in anticipation of converting them to a digital workflow process.

- BINS staff hosted two Lunch and Learn events for City staff, a webinar for Building Safety Month for the general public, and a live presentation at the NARI Spring Home Remodeling Show for attendees.
- Was able to get May declared Building Safety Month in West Allis.
- In 2020, we performed 19,290 inspections for 2,990 permits and generated just over \$895,000 in permit fee revenue. The reported value of construction for the permits generated was over \$83,000,000, which was the second highest total ever in West Allis. We also welcomed 193 new businesses to West Allis, which was our largest total since 2017.
- In 2020, we completed a CDBG Inspection area around the Farmers Market and new development in that area. Out of the 674 properties in the targeted area, 595 of them had new code violations. We also added 22 new properties to our nuisance abandoned property list in 2020 in low to moderate income areas.
- NARI awarded us with the Bill Bobrowitz Image Award for our work to improve relationships with them. See the “2021 Innovation” section for more details on what we did to earn this award.

2021 Innovations

- Our 2021 Innovations are all tied to the online permitting and plan review software solution. This will create a unique user experience for our customers that will allow them to apply, pay for and receive their permits, schedule inspections and get real time results all without a visit or call to City Hall.
- A Lean project is underway to improve the residential plan review process, with expected results in early 2022. We are collecting data now on what the initial fail rate for plan submittals is, and what are the most common errors that applicants are making on their plans, so we can develop solutions to better get accurate information upfront on the initial submittal.
- We have been coordinating with NARI Milwaukee on many programs to better our relationships with contractors in the area. This includes doing seminars for their contractors on how to better communicate with inspectors, judging youth construction contests together, and doing joint training. This has shown a huge increase in communication and respect between staff and area contractors, to where I have not heard a valid complaint about field inspection staff by a contractor in probably over a year now.

Activities Supporting 2022 Priorities

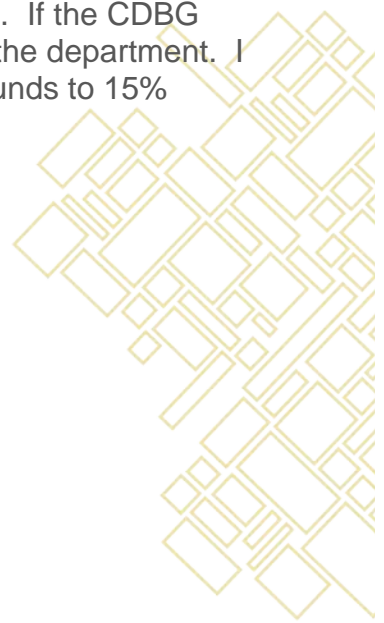
Economic Recovery, Quality of Life; Sustainability; Innovation and Improved Service Delivery

- Once again, our priorities will center on being able to find an online permitting and plan review software solution. This will enable us to streamline all of the plan review and permitting processes in the City and provide better customer service.
- The CDBG inspection area will be developed to improve neighborhoods and quality of life for residents.

- We are coordinating shared staffing projects with several other departments (Clerks, Assessors, Planning, and Development) to help in the reduction of workforce in those departments.

Additional Information to Consider

- With a reduction in staff last year, I will once again make a request to shift my Neighborhood Services staff off of CDBG funds as much as possible. If the CDBG funds ever dry up or go away, we will still want this staff as a part of the department. I have proposed to move them both from 10% supported by general funds to 15% supported by general funds in my budget.



City of West Allis
Economic Development
2022 Budget

| EXPENDITURES | 2022 | | | | | | | | |
|---------------------------|----------------|----------------|----------------------|-------------------|-----------------|---------------------------------|----------------|----------------|-------------|
| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Request | 2022 Additions/ Deletions | 2022 Budget | 2022 Change | % Change |
| Salaries | \$ - | \$ 85,884 | \$ 57,038 | \$ 103,572 | \$ 96,298 | \$ - | \$ 96,298 | \$ 10,414 | |
| Misc Other Pay | \$ - | \$ 225 | \$ - | \$ 225 | \$ 225 | \$ - | \$ 225 | \$ - | |
| Overtime | \$ - | \$ 625 | \$ - | \$ 625 | \$ 625 | \$ - | \$ 625 | \$ - | |
| Payroll Taxes | \$ - | \$ 10,430 | \$ 4,618 | \$ 8,148 | \$ 7,415 | \$ - | \$ 7,415 | \$ (3,015) | |
| Pension | \$ - | \$ 5,797 | \$ 3,850 | \$ 6,997 | \$ 6,300 | \$ - | \$ 6,300 | \$ 503 | |
| Health Insurance | \$ - | \$ 18,000 | \$ 5,360 | \$ 8,749 | \$ 9,633 | \$ - | \$ 9,633 | \$ (8,367) | |
| Dental Insurance | \$ - | \$ 400 | \$ 287 | \$ 499 | \$ 702 | \$ - | \$ 702 | \$ 302 | |
| Life Insurance | \$ - | \$ 20 | \$ 71 | \$ 20 | \$ 20 | \$ - | \$ 20 | \$ - | |
| Professional Services | \$ - | \$ - | \$ 9,861 | \$ - | \$ 5,100 | \$ - | \$ 5,100 | \$ 5,100 | |
| Maintenance Contracts | \$ - | \$ 2,400 | \$ - | \$ 2,400 | \$ 1,000 | \$ - | \$ 1,000 | \$ (1,400) | |
| Utilities | \$ - | \$ 425 | \$ 335 | \$ 425 | \$ 600 | \$ - | \$ 600 | \$ 175 | |
| Supplies | \$ - | \$ 1,275 | \$ 23 | \$ 1,275 | \$ 1,160 | \$ - | \$ 1,160 | \$ (115) | |
| Advertising | \$ - | \$ 1,100 | \$ 150 | \$ 1,100 | \$ 3,000 | \$ - | \$ 3,000 | \$ 1,900 | |
| Training & Travel | \$ - | \$ 5,475 | \$ 1,749 | \$ 5,475 | \$ 5,650 | \$ - | \$ 5,650 | \$ 175 | |
| Capital Items | \$ - | \$ - | \$ - | \$ - | \$ 1,000 | \$ - | \$ 1,000 | \$ 1,000 | |
| TOTAL EXPENDITURES | \$ - | \$ 132,056 | \$ 83,341 | \$ 139,510 | \$ 138,728 | \$ - | \$ 138,728 | \$ 6,672 | 5.05% |

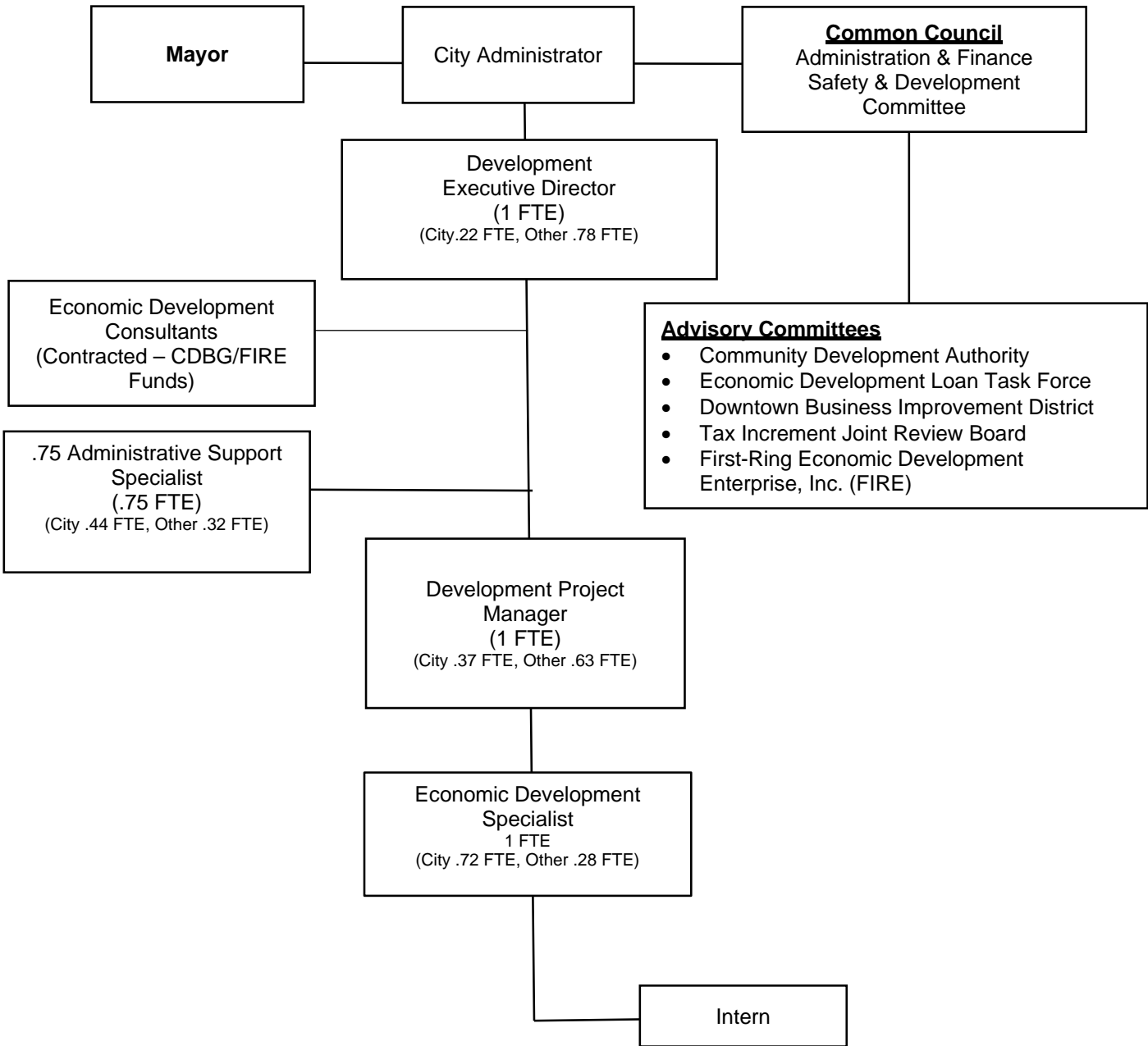
2022 BUDGET NOTES:

Salary changes in 2022 are due to step/performance increases.

The Economic Development function was separated from the Planning & Zoning function beginning in 2021. Prior year expenses are not available as these expenses were part of Planning & Zoning in 2020.



ECONOMIC DEVELOPMENT



Change(s) from 2021 –

- Elimination of .75 Administrative Support Assistant

Reduction of 0.75 Position(s)

CITY FUNDED FTES: 1.75
OTHER FUNDING: 2.0
TOTAL FTES: 3.75

ECONOMIC DEVELOPMENT

2022 Business Plan

Mission:

It is the mission of the Economic Development Program to advance redevelopment and leverage private investment with a special focus on improving the image of the City while supporting a vibrant business community, fostering tax base growth and job creation, and working collaboratively to build strong neighborhoods with access to diverse goods and services. Implementation of City's strategic vision through effective long and short-range planning that creates an enhanced living and work environment for the residents and business of the City of West Allis.

Services Provided:

1. Develop and implement the City's vision as approved by the CDA and Common Council to promote growth and redevelopment.
2. Attraction of new businesses and investors by preparing sites for development and forming alternative financial strategies that maximize the use of New Market Tax Credits, Opportunity Zones, Historical Tax Credits, Community Reinvestment Act resources, etc.
3. Manage and implement the City's 18 Tax Increment District and work to create any future districts.
4. Promote the City's positive business environment.
5. Implementation of programs and tools for sustaining and expanding the commercial and industrial base of the community that result in leveraged investment and new employment opportunities.
6. Promote the City throughout the region.
7. Collaborate to promote and invest CDBG and TIF funds that foster job creation
8. Promote and invest CDBG funds that foster job creation
9. Administration of HOME funds and housing rehabilitation programs
10. Work with local business(es) on expansion and growth needs to assist with business retention

| Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
|--|--------------|----------------|--------------|
| Amount of private or other resources/dollars leveraged | \$55 million | \$50 million | \$70 million |
| Sale and revitalization of a City owned property | 1 | 2 | 2 |
| Properties repositioned in relationship to the Hwy 100 Corridor plan | 2 | 15 | 5 |
| Increased lead generation for more targeted businesses, work to develop a long- term vision for S. 70th Street and other potential redevelopment opportunities | 50 | 75 | 75 |
| Strategically deploy NMTCs and encourage investment within the established Opportunity Zone | \$21 million | \$29 million | \$20 million |

| | | | |
|--|---------|-----|-----|
| Attraction of new developments or businesses that grow the community and enhance the City's tax base | 5 | 4 | 10 |
| Satisfaction of business community with operating in West Allis | Unknown | 83% | 85% |

| Personnel Information | | | | |
|---|------------------------|-----------------------|--|------------------------|
| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
| Economic Development Executive Director | 1 | 1 FT | 10% CDBG; 22% Economic Development;31% TIF 27% Economic Development Fund | Yes |
| Development Project Manager | 1 | 1 FT | 10% CDBG;37% Economic Development;25% TIF 28% Economic Development FIRE | Yes |
| Economic Development Specialist | 1 | 1 FT | 20% CDBG;50% CDBG 22% Planning;8% TIF | Yes |
| Administrative Assistant | 1.5 | .5 PT | 10% CDBG;13% Economic Development;.45% Planning 12% TIF;20% Economic Development FIRE | Yes |

| | | |
|--------------|--|-----|
| <i>Total</i> | | 3.5 |
|--------------|--|-----|

| <i>New Positions</i> | <i>Vacancies</i> |
|----------------------|-------------------|
| None at this time | None at this time |

| <i>Eliminated Positions</i> |
|------------------------------------|
| Admin Assistant retirement 12/3/21 |

Achievements

- Completed City's first comprehensive business feedback survey with a 3% response rate (higher than past business outreach efforts). Revealed 75% of businesses feel "West Allis is an excellent place to do business" and 83% are "very or somewhat satisfied" conducting business in West Allis.
- Aided post-pandemic economic recovery and supported businesses' hiring challenges by collaborating with MATC to host Hospitality Connect Job Fair in July 2021 with nearly 20 restaurant/hotel employers in attendance; second job fair in planning stages for fall 2021.
- With Communications, maintained online resource page of coronavirus aid for businesses at www.westalliswi.gov/businessresources.
- Reconnected with West Allis Downtown to assess downtown needs post-COVID and better facilitate city-BID communications regarding prospective businesses, vacant properties, and façade improvement opportunities.
- Technical assistance – provided key assistance to Pete's Pops in locating within a West Allis neighborhood and helped through gaining occupancy. Also, connected Kegel's to a historic property grant of \$40,000
- \$800,000 in Business Loans utilizing City Incentive Programs:
 - **Flour Girl & Flame** - Sourced location for them, connected them to property owner. Provided \$50,000 Forgivable Loan, Leveraged \$50,000 from Flour Girl. Targeted type of user in National Avenue Corridor.
 - **Perspective Brewery** - Recruited them after a zoning inquiry was received from them. Worked thru pandemic financing obstacles. Provided technical assistance, helped put their bank package together business plan and projections together. Connected them to 25 potential lenders and facilitated proactive, constant communication throughout process. Leveraged a \$600,000 private investment via our technical support and \$100,000 in CDBG loans.
 - **Ope Brewery** – Recruited following inquiry from a realtor. Worked thru pandemic financing obstacles. Provided technical assistance, helped put their bank package, business plan and projections together. Connected them to 25 potential lenders. Provided proactive and regular communications throughout process. Leveraged over \$2 million in private investment for a targeted use via our technical support and \$300,000 in CDBG loans.
 - **The Reunion** – closed on the loan supporting the investment in 6610 W. Greenfield Avenue in 2020 but added a \$100,000 CDBG loan to assist with the project build out
 - **GG 003 LLC** Committed over \$250,000 to GG 003 LLC for the construction of a \$4 million new dental/medical office at 7020 W. National Avenue
 - **West Allis Community Childcare** – 6800 W. Greenfield Avenue - \$100,000 TIF loan to assist expanding and relocating daycare.
 - **Double B's BBQ** – Assisted with the expansion by providing technical assistance and \$50,000 Instore Loan – repositioned a downtown property into a destination restaurant
- Provided 10 Loan Deferments to small businesses during Covid
- Administered over \$1,000,000 in CDBG Covid Funds
 - Over 50 individual Grants to small businesses to deal with the economic impacts of COVID
- Redevelopment Successes
 - TIF #15 Mandel Six Points Farmers Market
 - NoNa – The West Apartments – Public/Private partnership
 - TIF Received \$3.7 million from Mandel Group in 2021 due to success of NoNa

- SoNa – SoNa Lofts and Makers Row – Near agreement with developer on partnership for next phase, \$23 million mixed-use development
 - \$3.3 NPV of TIF assistance to leverage \$20 million private
 - TIF #16 Allis Yards Redevelopment
 - Received approval of a \$4 million guarantee to assist on the Home 2 Suites Hotel
 - Leverages \$20 million in private investment
 - Provides a major amenity to adjacent major office complexes and Downtown West Allis
 - Hosted neighborhood meetings to assist with Park planning and utilized ZOOM to gain public engagement
 - Utilized special assessment for streetscape improvements
 - TIF #14 68th and National Ave.
 - Connecting Ope Brewery to a CDA owned property, former Perfect Screw Manufacturing property, creating a destination user and transforming a former manufacturing property by leveraging a major investment. Team worked to attract over \$1.1 in financing and \$500,000 equity to the project.
 - Signed WITICO to a letter of intent for 6771 W. National Avenue
 - TIF #17 Lincoln West Corridor
 - Holiday Inn Express opened in 2021
 - The Developer requested over \$600,000 in assistance
 - Got approval to waive 2 years of assessed value guaranty penalty, due to impact of pandemic (Occupancy %'s) on the Assessed Value of the Hotel
 - TIF #18 Chr. Hansen Manufacturing Facility Expansion
 - Expansion has remained on schedule despite pandemic challenges
- FUTURE REDEVELOPMENT OPPORTUNITIES
 - Motorcastings Property – Along S. 65 St. - North of W. Greenfield Ave., potential future TIF District
 - Advanced Manufacturing User purchasing southern 2 acres of the property
 - Provided technical assistance to Waterclock Engineering, connected them to lenders
 - Meeting with Developers to create interest in the northern 6 acres of the property
 - Utilizing the Residential Market Study to show demand (Completed in 2021)
 - S. 92nd St. and W. Lincoln Ave. - Former St. Aloysius property – Potential Future TIF District
 - Working with Cardinal Capital on potential multi-family redevelopment
 - HWY 100 Northern Gateway – Potential Future TIF
 - Working with realtors and developers to share the vision created in the HWY 100 Corridor Plan
 - Working with developers to explore 102nd and Lincoln and 102nd and National for redevelopment for new fitness center with medical uses
- Burnham Pointe Neighborhood
 - Burnham Pointe Pocket Park under construction
 - Vision for the park was created by the neighborhood
 - Multiple virtual engagement meetings with neighborhood set the vision for the improvements within the park
 - Re-engaged businesses face to face, discussed needs
 - Re-engaged residential neighborhood, door to door
 - Intersection traffic calming measures implemented at 60th and Burnham
 - Worked thru 3 options and chose the most cost effective, malleable option
 - Utilized planters to limit the width of the intersection which slows down traffic

- This was the #1 concern from the neighborhood based on a 2019 Survey we conducted
 - Had the neighborhood adopt planters as part of a continuous effort to increase engagement and to create a sense of neighborhood ownership/empowerment
 - All planters adopted
 - Partnering with Artscape to target this area for the next round of murals, in Fall of 2021
 - Engaging with a potential influential business owner to do a Pilot Economic Development project in hopes that it could lead to an incentive program similar to the National Avenue Economic Development Program
- Spoke at a WEDA Academy about public-private partnerships to assist businesses
- Engaged in discussions on process improvement and reviewing codes to help the value proposition of investing and opening a business in West Allis.

2021 Innovations

- Collaboration with MATC, Employ Milwaukee, and Lutheran Social Services to leverage feedback from 2021 Business Survey to host public job fairs. Collaborate with Communications to promote to employers/job seekers via print, social media, and e-newsletters.
- Expanded use of Monday.com to include Sign Up form for business outreach. Leveraged CRM to send emails to business contacts to promote grants and aid during COVID. Amassed 199 contacts and maintained high open rate of 39.8%.
- Implemented Outlook integrations within Monday.com CRM to streamline prospect tracking and automate project updates
- Built content on development subsite. Expected launch: August 2021. Will provide easier-to-navigate information and resources for new businesses with strong call to action to meet with development staff to build connection to city.
- Began composition of Economic Development Strategy document to guide future activities (in progress at time of budget expected finalization/approval by end of 2021)
- Continued efforts to utilize Sharepoint for team projects and provided a excel document highlighting action steps on development projects
- Focus on training of new staff and to increase role as a resource for community businesses

Activities Supporting 2022 Priorities

Economic Recovery, Quality of Life; Sustainability; Innovation and Improved Service Delivery

- **Positive Business Environment.** Repeat annual business feedback survey with goal of 6% or higher response rate and 85% or higher positive feedback score
- **Proactive Outreach.** Further expand integrations within Monday.com CRM to Mailchimp.com marketing automation tool to facilitate easier, more consistent outreach to businesses
- **Process Improvement.** Leveraging feedback from 2021 business feedback survey, collaborate with Planning/Zoning, BINS, Fire, and Health to improve permitting processes and identify areas for adjustment to support pro-business activities
- **Seeking Grants/Resources.** Provide federal grant training to key staff to support aggressive grant application strategy in 2022 to secure funds to support placemaking and economic recovery priorities
- **Workforce/Talent.** Continue active partnership with MATC/UW Extension to identify outreach opportunities within the community to connect employers with local talent and reduce local unemployment rate

- **Resourceful.** Host quarterly webinars for business community or prospects. omGoal is provide quality and informed information on topics that may include “How to Start a Business in West Allis” (multi-part series), “Facade Improvement Program,” “Financial Support for My Business,” etc. Schedule TBD by end of 2021.
- **Engagement.** In cooperation with Mayor and in conjunction with Annual Business Feedback Survey, coordinate two focus groups in 2022 (one focused on small businesses, one on large) to gain relevant insights and feedback from business owners.
- **Comprehensive Transformation.** Look to create within key neighborhoods MSROP 0% interest loan program to assist with commercial façade improvements in key commercial corridors.
- **Housing.** Leveraging Residential Housing Study, research “Heroes Housing” initiative for veterans/public safety professionals/educators in TIF districts where applicable.

ADDITIONAL INFORMATION TO CONSIDER

Additional information available in Economic Development 2022 Business Plan Addendum, [viewable here.](#)



Submitted by:
Patrick Schloss & Team
100-3101-56



City of West Allis
Planning & Zoning
2022 Budget

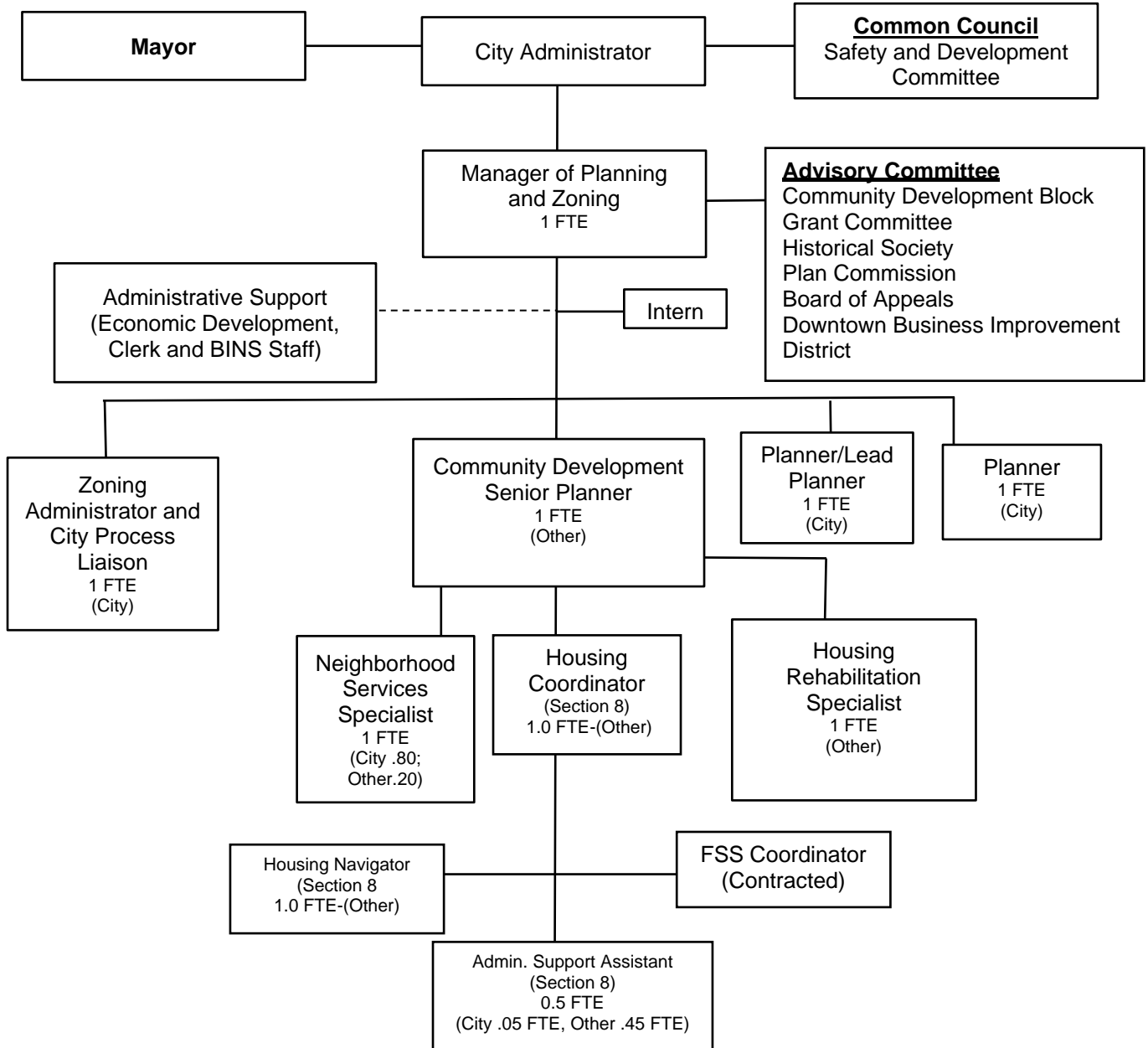
| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | | % | |
|---------------------------|------------|------------|--------------|------------|------------|-------------------------|----------------|------------|--------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | 2022 Budget | | |
| Salaries | \$ 362,302 | \$ 345,569 | \$ 181,640 | \$ 279,775 | \$ 370,472 | \$ - | \$ 370,472 | \$ 24,903 | |
| Provisionals/Part-Time | \$ 2,644 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Misc Other Pay | \$ 91 | \$ 225 | \$ - | \$ 225 | \$ 225 | \$ - | \$ 225 | \$ - | |
| Overtime | \$ 1,576 | \$ 625 | \$ 823 | \$ 625 | \$ - | \$ - | \$ - | \$ (625) | |
| Payroll Taxes | \$ 27,539 | \$ 23,709 | \$ 14,127 | \$ 21,775 | \$ 28,341 | \$ - | \$ 28,341 | \$ 4,632 | |
| Pension | \$ 23,030 | \$ 21,983 | \$ 12,015 | \$ 18,665 | \$ 24,081 | \$ - | \$ 24,081 | \$ 2,098 | |
| Health Insurance | \$ 28,591 | \$ 36,000 | \$ 6,976 | \$ 9,951 | \$ 41,491 | \$ - | \$ 41,491 | \$ 5,491 | |
| Dental Insurance | \$ 3,837 | \$ 2,726 | \$ 2,385 | \$ 3,660 | \$ 6,274 | \$ - | \$ 6,274 | \$ 3,548 | |
| Life Insurance | \$ 787 | \$ 895 | \$ 362 | \$ 895 | \$ 895 | \$ - | \$ 895 | \$ - | |
| Professional Services | \$ 23,219 | \$ 1,200 | \$ 297 | \$ 1,200 | \$ 1,200 | \$ - | \$ 1,200 | \$ - | |
| Maintenance Contracts | \$ 2,040 | \$ - | \$ 998 | \$ - | \$ 2,400 | \$ - | \$ 2,400 | \$ 2,400 | |
| Utilities | \$ - | \$ - | \$ 153 | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Supplies | \$ 1,764 | \$ 1,700 | \$ 1,211 | \$ 1,700 | \$ 1,950 | \$ - | \$ 1,950 | \$ 250 | |
| Books & Subscriptions | \$ (10) | \$ - | \$ - | \$ - | \$ 1,100 | \$ - | \$ 1,100 | \$ 1,100 | |
| Advertising | \$ 493 | \$ 1,100 | \$ 756 | \$ 1,100 | \$ - | \$ - | \$ - | \$ (1,100) | |
| Training & Travel | \$ 2,198 | \$ 9,650 | \$ 1,547 | \$ 9,650 | \$ 9,910 | \$ - | \$ 9,910 | \$ 260 | |
| Capital Items | \$ - | \$ 1,050 | \$ 377 | \$ 1,050 | \$ 7,000 | \$ - | \$ 7,000 | \$ 5,950 | |
| TOTAL EXPENDITURES | \$ 480,102 | \$ 446,432 | \$ 223,666 | \$ 350,271 | \$ 495,339 | \$ - | \$ 495,339 | \$ 48,907 | 10.96% |

2022 BUDGET NOTES:

Salary & Benefit changes in 2022 are due to step/performance increases. Changes in Health insurance expenses are related to coverage changes expected in 2022.



PLANNING AND ZONING



Change(s) from 2021 –

- None

Reduction of 0.0 Position(s)

CITY FUNDED FTEs: 4.85
OTHER FUNDED FTEs: 4.65
Total: 9.5

PLANNING AND ZONING

2022 Business Plan

Department Mission: Provide professional Planning, Land Use and Community Development services to the general public, existing and prospective business owners, entrepreneurs, real estate developers, other governmental entities and organizations. Implements the City’s Comprehensive Plan in alignment with the City’s strategic vision through effective long and short-range planning in support of a diverse, equitable and inclusive living and work environment for the residents and business of the City of West Allis.

Services Provided:

1. Preserve and implement the City’s Comprehensive Plan in alignment with the City’s Strategic vision.
2. Administer the Zoning ordinance, perform and optimize City process liaison duties to gain customer confidence and predictability with existing and new business prospects business occupancy and planning applications. Goal = permit/open for business.
3. Administer and promote our City; its ideal location and progressive image as the preferred destination of choice through effective site, landscaping, architectural and signage reviews and enforcement in alignment with an updated zoning and sign ordinance.
4. Champions of complete streets, inclusive and engaged neighborhoods, parks and implementation of ordinances and other place making initiatives and special projects supportive of our City’s health/wellness, recreational and economic development goals.
5. Administration of Community Development initiatives including Community Development Block Grant (CDBG), and housing funds to assist low to moderate income and elderly residents of the City of West Allis through programs and projects that improve livability, quality of life, safety and environment of our family neighborhoods.
6. Support the creation of new neighborhood associations as well as assist organization growth of existing associations.

| Planning and Zoning Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
|---|-------------|----------------|--------------|
| Utilize the adopted Complete Street Policy to implement CIP project within new policy adopted by Council – number of projects implemented | 1 | 1 | 3 |
| Update the City’s zoning code | n/a | 1** | 1 |
| Rezoning properties toward land use recommendations of the 2040 Comp Plan and Hwy 100 study | 5 | 10 | 30 |
| Comprehensive Plan review and update | 0 | 1 | 1 |

| | | | |
|--|--------------------|-----------------------|---------------------|
| Update the business guide to complement the City's new online (virtual city hall) platform | 0 | 1** | 1 |
| Zoning Administration number of business occupancy permits | 200 | 150 | 200 |
| Zoning enforcement/compliance - number of cases | 95 | 50 | 50 |
| Staff support to Plan Commission and Common Council (SUP, SLA, ORD, CSM, PDD, SIGN) number of project reviews | 130 | 100 | 130 |
| Community Development Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
| Support the creation of two new neighborhood associations as well as two FOCUS grants and support services | 3*** | 5 | 4 |
| Maintain a "Standard High Performing" HUD rating assessment of all programs | High Performing | High Performing | High Performing |
| Housing Choice Voucher (HCV) - Increase participation by adding an additional 10 low to moderate income families | 503 | 510 | 520 |
| Family Self Sufficiency (FSS) - Assist 20 individuals to become self-sufficient | 0 | 5 | 20 |

** in 2021 Planning started the process

*** in 2020 creation of a new Neighborhood Association and grants awarded two other existing associations

| Personnel Information | | | | |
|---|------------------------|-----------------------|--------------------------------------|------------------------|
| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
| Planning and Zoning Office | | | | |
| Manager of Planning and Zoning | 1 | 1 FTE | 99% Planning 1% CD | Yes |
| Zoning Administrator and City process Liaison | 1 | 1 FTE | 100% Planning | Yes |
| Lead Planner (Planner underfill) | 1 | 1FTE | 100% Planning | Yes |
| Planner | 1 | 1FTE | 100% Planning | Yes |
| Intern (unfilled) | Yes | temp | Not funded 2022 | No |
| P&Z/Housing Office | | | | |
| CD Senior Planner | 1 | 1FTE | 85% CD 10% Voucher 5% Planning | Yes |

| | | | | |
|-----------------------------------|---|---------|--|-----|
| Housing Coordinator | 1 | 1FTE | 100% Voucher | Yes |
| Housing Rehabilitation Specialist | 1 | 1FTE | 30% Voucher 29% CD 22% Rehab 14% HOME 5% TIF | Yes |
| Neighborhood Specialist | 1 | 1FTE | 80% Planning 20% CD | Yes |
| Housing Navigator | 1 | 1FTE | 100% Voucher | Yes |
| Administrative Support Assistant | 1 | 0.5 FTE | 35% Planning 25% FIRE 18% CD 12% TIF 10% ED | Yes |

| | | |
|--------------|-----|-----|
| <i>Total</i> | 9.5 | 9.5 |
|--------------|-----|-----|

| <i>New Positions</i> | <i>Vacancies</i> |
|----------------------|--|
| | CD Senior Planner (hiring) Neighborhood Specialist (hiring) Lead Planner (underfill w/ Planner - hiring) |

| <i>Eliminated Positions</i> |
|--|
| Admin Assistant retirement 12/3/21 (position shared with Economic Development) |

Achievements

1. Complete Streets Policy - collaboration with City Engineering, Public Works, City Administrator and elected toward the adoption of a Complete Street policy [R-2021-0342](#) adopted 6/1/21.
 - a. Prior to adoption complete street concepts were utilized to incorporated into the three (3) phases of National Avenue reconstruction, the 2023 Beloit Road reconstruction and S. 70 St. corridor connectivity improvements for Allis Yards.
 - b. Implemented an Active Street program along the Root River Parkway in cooperation with Milwaukee County in 2020. The initiative was prepared again for implementation in 2021. Outreach efforts were conducted but the initiative didn't mature due to abutting property owner concerns.
 - c. Worked with local small businesses to enhance outdoor extensions as destinations (example: Kegels Public Table improvements to S. 59th Street, Station 6 Grill Station, Bake Sale, Paulies Pub)
2. 2040 Comprehensive plan update: [O-2021-0021](#) adopted 2/17/21.
The plan reflects the long-term priorities of West Allis citizens, identifies short-term action items, and creates a space where decision-makers can turn for guidance and consistency.
3. Updates to the City's zoning code and/or official map:

- a. Municode template and preliminary content developed (table of permitted and conditional uses)
Staff continuing toward developing content, graphics and a user-friendly code.
 - b. Implemented M-1/M-2 (light and heavy industrial code and districts) with use standards in 2020-21
 - c. Completed the first phase of Hwy. 100 rezoning's within the north gateway area of Hwy 100. Rezoning is intended to align with the land use recommendations of the 2040 Comp plan.
 - d. Proactively rezoned S. 76 and Hicks property and former Motor Castings property to avoid incompatible heavy manufacturing use.
4. Planning technical review services/Site, Landscaping and Architectural notable reviews:
- a. Festival Foods special use and site, landscaping and architectural plans reviewed and approved. Curb appeal added - staff recommendations led to enhanced architectural improvements to prototypical design, additional landscaping, pedestrian connections and signage value added as approved by Plan Commission.
 - b. Feasibility of an entertainment concept explored for the Hwy. 100 north gateway.
 - c. Burnham Pointe (60 & Burnham St) - conducted neighborhood planning meeting and coordinated bidding for intersection and park improvements. Street intersection improvements complete and park improvements underway.
 - d. Processed 200 occupancy review related to zoning administration, 40 special uses, 100 SLA, 10 CSM, and 40 rezoning reviews. Conducted five public informational meetings. Notable project reviews include:
 - i. Mandel SoNa (Makers Row and Lofts projects) approved by Plan Commission – worked with Mandel and their design team on improving the deliverables in advance of the Plan Commission submittal and Common Council for approval.
 - ii. Allis-Yards virtual neighborhood meetings used to engage neighborhood, gather feedback and enhance conceptual plans inclusive of advocating for McKinley Park improvements and pedestrian connections, lighting and a S. 72 St. bike/ped path to the Hank Aaron State Trail.
 - iii. Chr Hansen, Ope, Perspective, Reunion, Meinerz Office, Timbers
5. Housing and Community Development
- i. Hired Admin Support Assistant
 - ii. Kiosks activated in City Hall Customer Service Center and the Health Department
 - iii. Administration of the Housing Choice Voucher (HCV) Program – established preferences, marketed and conducted open enrollment in April. Open Enrollment Applications: 5,141 – Lottery 800 placed on wait list.
 - iv. Veterans Affairs Supportive Housing (VASH) current success rate of 93% utilization – HUD goal of 70%.
 - v. Virtual Block Grant Committee meeting in March (to review FY 2020 CAPER - Consolidated Annual Performance and Evaluation Report), August review of FY 2021 Subgrantee Agreements and currently soliciting CDBG program applications for FY 2022.
 - vi. Successful completion of staff training in PIC (Inventory Management/Public Housing Information Center), Housing Quality Standards certifications, Lead training, Family Self Sufficiency certification, Happy software, HCV Specialist
 - vii. Housing web page updates, update to the Admin plan relative to applications, waiting list and tenant selection

2021 Innovations

1. Reorganization of former Development Department. Hiring new Planning and Housing staff, training new staff and building a team.
2. Tracking of active projects and began sharing with Plan Commission relative to progress updates and enforcement if applicable.
3. Zoning Ordinance amendments to reduced barriers to opening business:
 - a. Collaborated with Clerks office and City Attorney's Office toward implementing an expedited licensing process for outdoor extensions of premise.
 - b. Zoning Code changes to change tavern uses from special use to permit.
 - c. West Allis Downtown BID outdoor sales allowance.
 - d. Draft zoning ordinance to grant Plan Commission authority to make surety bonds optional (reduces number of steps to obtaining a building permit)
4. Launched a new Family Self Sufficiency Program in cooperation with Lutheran Social Services and Happy/MRI.

Created a landing web page, staff trained and marketed the new program that is designed to help individuals and families support themselves, so they become financially independent. FSS is available to current West Allis Housing Voucher Choice program participants.

Activities Supporting 2022 Priorities

Economic Recovery, Quality of Life; Sustainability; Innovation and Improved Service Delivery

1. Planning and Zoning will prepare a new zoning ordinance for adoption and work expanding outreach as part of the participation process leading up to adoption. The process would ideally include developing a stakeholder work group (staff, business, citizen and elected) to offer perspective in the development of a new zoning ordinance (new look, terms, eliminate duplication, graphics and tables, quick/hyper-links to content). Opportunities to simplify processes, eliminate duplicative steps between departments and improve the quality of service delivery without reducing quality of life and aesthetic appeal of the built environment will be explored. Consideration of parking maximums, form-based zoning, accessory dwelling units). Incorporate site, landscaping and architectural standards.
2. Assist as needed in the selection and implementation of the City's online (virtual City) systems to process planning applications, occupancy and building permits, licensing and other vital services 24/7 city service. The new platform will improve reliability/customer confidence, accountability, tracking, zoning and property maintenance enforcement and reporting to improve service delivery of the Planning and Zoning Office.
3. Planning will play a significant role in work in collaborating with City departments toward completing an updated online Business Guide that would provide investors a useful resource toward opening a business, steps to obtain permits, licenses... as well as providing points of contact.
4. Grow existing and new neighborhood associations with the assistnce of available grant resources. Hire and train new Neighborhood Specialist to provide ongoing support and develop a strategy to activate one new neighborhood association.
5. Utilize the Housing waitlist toward improved success rate and utilization of housing choice vouchers.
6. Increase landlord participation in the HCV program through outreach.



Submitted by: Steven Schaar





2022



BUDGET & ACTION PLAN

As recommended by Mayor Dan Devine

Engineering & Public Works

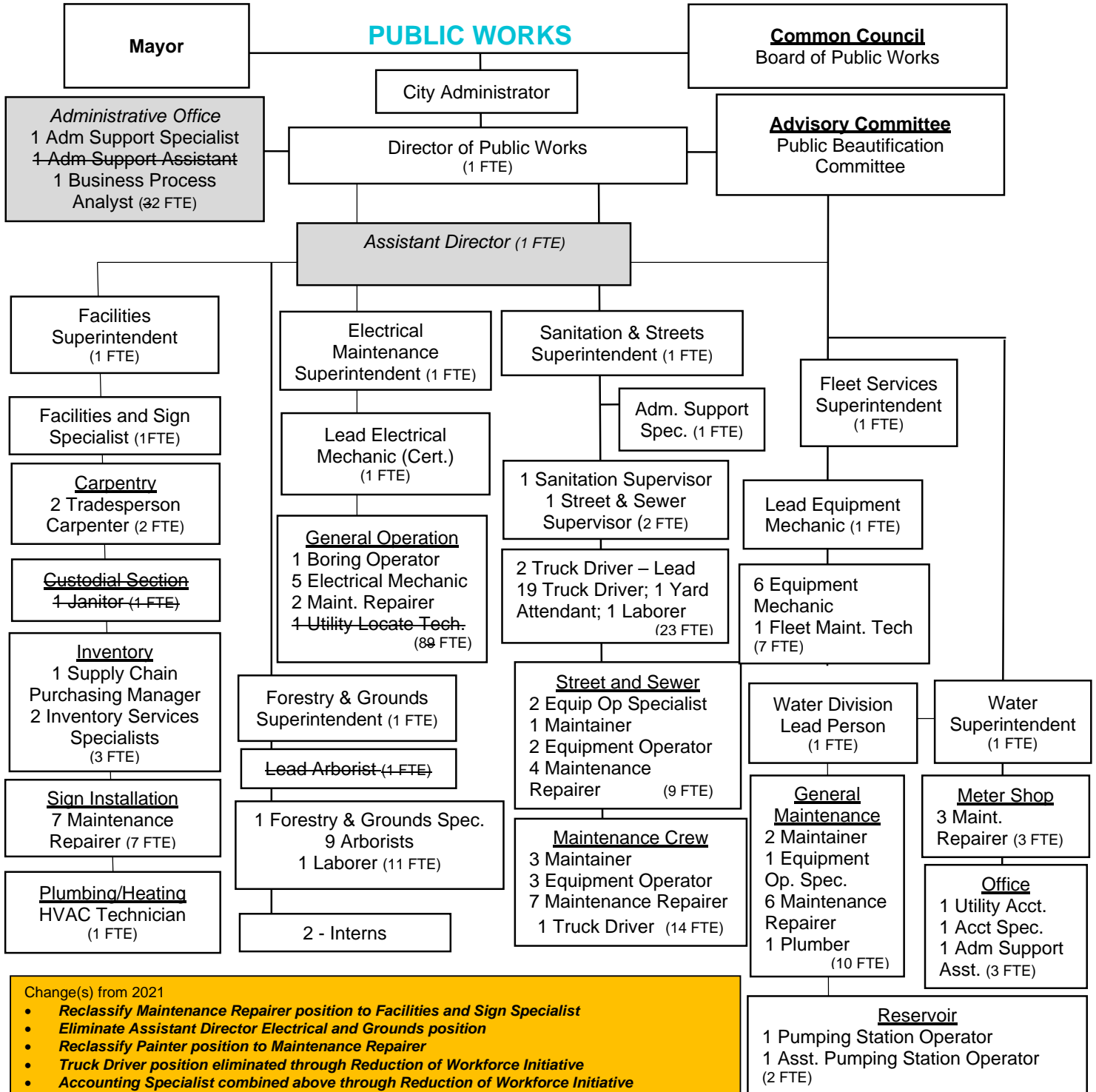
City of West Allis
Public Works Department
2022 Budget

| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | 2022 | Change | % Change |
|---------------------------|---------------------|----------------------|---------------------|----------------------|----------------------|-------------------------|----------------------|---------------------|---------------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | | |
| Salaries | \$ 4,375,258 | \$ 5,125,046 | \$ 2,804,830 | \$ 4,416,349 | \$ 4,938,063 | \$ (333,258) | \$ 4,604,805 | \$ (520,241) | |
| Provisionals/Part-Time | \$ 140,567 | \$ 206,840 | \$ 130,050 | \$ 234,847 | \$ 277,480 | \$ - | \$ 277,480 | \$ 70,640 | |
| Misc Other Pay | \$ 33,074 | \$ 86,144 | \$ 21,136 | \$ 83,770 | \$ 106,435 | \$ - | \$ 106,435 | \$ 20,291 | |
| Overtime | \$ 167,202 | \$ 186,547 | \$ 135,357 | \$ 173,628 | \$ 164,731 | \$ - | \$ 164,731 | \$ (21,816) | |
| Payroll Taxes | \$ 348,283 | \$ 428,951 | \$ 228,426 | \$ 369,744 | \$ 419,449 | \$ (25,494) | \$ 393,955 | \$ (34,996) | |
| Pension | \$ 306,211 | \$ 364,892 | \$ 197,993 | \$ 311,574 | \$ 343,659 | \$ (21,662) | \$ 321,997 | \$ (42,895) | |
| Health Insurance | \$ 1,174,272 | \$ 1,501,511 | \$ 765,535 | \$ 1,181,236 | \$ 1,670,305 | \$ (84,399) | \$ 1,585,906 | \$ 84,395 | |
| Health Ins-Retirees | \$ 699,615 | \$ 699,615 | \$ - | \$ 699,615 | \$ 699,615 | \$ - | \$ 699,615 | \$ - | |
| Dental Insurance | \$ 78,647 | \$ 97,921 | \$ 52,643 | \$ 81,421 | \$ 108,606 | \$ (4,939) | \$ 103,667 | \$ 5,746 | |
| Life Insurance | \$ 11,494 | \$ 12,282 | \$ 7,023 | \$ 8,782 | \$ 12,282 | \$ - | \$ 12,282 | \$ - | |
| Professional Services | \$ 49,301 | \$ 116,076 | \$ 37,263 | \$ 100,075 | \$ 124,973 | \$ - | \$ 124,973 | \$ 8,897 | |
| Maintenance Contracts | \$ 38,525 | \$ 47,600 | \$ 28,872 | \$ 47,600 | \$ 47,600 | \$ - | \$ 47,600 | \$ - | |
| Utilities | \$ 603,922 | \$ 767,872 | \$ 535,371 | \$ 788,760 | \$ 760,580 | \$ - | \$ 760,580 | \$ (7,292) | |
| Rentals | \$ 142 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Repair & Maintenance | \$ 537,962 | \$ 700,866 | \$ 539,584 | \$ 739,866 | \$ 779,436 | \$ - | \$ 779,436 | \$ 78,570 | |
| Supplies | \$ 796,892 | \$ 1,108,751 | \$ 626,545 | \$ 1,029,399 | \$ 1,004,605 | \$ - | \$ 1,004,605 | \$ (104,146) | |
| Books & Subscriptions | \$ 4,071 | \$ 12,630 | \$ 6,743 | \$ 11,800 | \$ 12,630 | \$ - | \$ 12,630 | \$ - | |
| Printing | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Training & Travel | \$ 5,980 | \$ 28,900 | \$ 3,535 | \$ 11,400 | \$ 16,000 | \$ - | \$ 16,000 | \$ (12,900) | |
| Regulatory & Safety | \$ 10,678 | \$ 13,028 | \$ 8,993 | \$ 11,625 | \$ 14,775 | \$ - | \$ 14,775 | \$ 1,747 | |
| Miscellaneous | \$ 252 | \$ 200 | \$ 76 | \$ 200 | \$ 200 | \$ - | \$ 200 | \$ - | |
| Capital Items | \$ 298,501 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Transfers Out | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| TOTAL EXPENDITURES | \$ 9,680,849 | \$ 11,505,672 | \$ 6,129,975 | \$ 10,301,691 | \$ 11,501,425 | \$ (469,753) | \$ 11,031,672 | \$ (474,000) | -4.12% |

2022 BUDGET NOTES:

Salary and Benefit changes are the result of the elimination of 6 positions.

Note: The Health Ins-retirees expense item reflects the city-funded portion of health insurance premiums for retirees of the Public Works Department. In past years, this amount was budgeted as a general government expense in the Fringe Benefits department. For 2022 it is more properly presented here as a public works expense. Prior year expenses have been restated for comparison purposes.



Change(s) from 2021

- **Reclassify Maintenance Repairer position to Facilities and Sign Specialist**
- **Eliminate Assistant Director Electrical and Grounds position**
- **Reclassify Painter position to Maintenance Repairer**
- **Truck Driver position eliminated through Reduction of Workforce Initiative**
- **Accounting Specialist combined above through Reduction of Workforce Initiative**

Reduction of 2 Position(s)

Change(s) from 2022 Department Budget Request –

- **Eliminate Arborist position; move incumbent to Truck Driver position**
- **Eliminate Utility Locate Technician; move incumbent to Truck Driver position**
- **Eliminate Janitor position**
- **Eliminate Administrative Support Assistant in Adm**

Reduction of 4 Position(s)

CITY FUNDED FTEs: 100
WATER FTEs: 20
25 seasonal, 2 interns

Department of Public Works

2022 Business Plan

Department Mission:

Under the direction of the Common Council, provide a variety of services to the public and maintain the City's infrastructure in the most efficient and effective manner possible.

Services Provided:

Administrative Division

- Provide coordination of public works operations throughout City.
- Provide coordination of public relations/ outreach/ public spaces.

Building & Sign/Inventory Division

- Traffic control, lane or street closures/ detours.
- Install/ repair street, traffic, parking, and other regulatory signs.
- Maintain and repair City of West Allis owned buildings.
- Research, locate, procure/ purchase stock and non-stock parts for DPW.
- Process receipts/ invoices, place order, blanket purchase order, procurement card (pcard) or requisition payment for DPW.

Electrical Division

- Install, maintain and repair street lighting and parking lot lighting.
- Install, maintain and repair traffic lights.
- Maintenance of electrical systems in City buildings.
- Locate City-owned streetlight, traffic, fiber cables, storm and sanitary sewers for Diggers Hotline.
- Install, maintain and repair phone, data and camera lines in City buildings.
- 24-hour response for pole knockdowns and street and traffic lights.

Fleet Division

- Acquisition of new and pre-owned equipment for DPW.
- Perform major repairs to all fleet equipment - engines, transmission drive lines, suspensions, brake systems.
- Maintain nine (9) city wide emergency generators.
- Maintain twenty (20) municipal trailers.

- Repair, rebuild and maintain all snow and ice control equipment and perform PM services on all DPW equipment including plow blades (80), salt spreaders (29) and various vehicles.
- Available to perform 24/7 emergency repair/ recovery for all City equipment.

Forestry Division

- Tree planting.
- Tree pruning-citizen service request, young tree training, scheduled block trimming.
- Tree and stump removal, screening of soil.
- Grounds maintenance and irrigation: buildings, parks, parking lots, right of ways (trees, shrubs, perennials, annuals, and turf); design, plant, prune, divide, fertilize, weed and apply herbicides, mulch, and irrigation.
- Snow and ice removal at buildings, parks, municipal lots and City sidewalks.

Sanitation & Street Division

- Maintenance and repair of sanitary and storm sewers.
- Recycling collection, processing and disposal.
- Service Municipal Yard and Morgan drop off sites.
- Street sweeping and cleaning.
- Refuse collection and disposal.

Water Division

- Meter installation, repair, reading, testing and billing.
- Water main service maintenance and repair.
- Hydrant and valve operation, installation, maintenance, flushing, repair and testing.
- Water tower and reservoir pumping, supply, distribution, testing and treatment, complete corrosion control study for DNR.
- Diggers Hotline emergency and standard service locates.
- Water service tapping and repair, turn on/ off water service for special requests.
- Investigate plumbing leaks for residential properties.
- Cross-connection inspections.
- Well abandonment permit verification.
- Investigate water quality complaints.

| Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
|---|--------------------|-----------------------|--------------------------------|
| Department wide - continue implementation of AssetWorks (work order system) as staffing, resources permit | 80% | 90% | 100% (contingent on Inventory) |
| Department wide - respond to emergency and off-hour concerns within 60-90 minutes maximum | 99% | 99% | 99% |

| Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
|--|--------------------------------|-------------------------------|--|
| Administrative Office - based on staffing and equipment administer/ direct public works operations and activities in an efficient and timely manner within the approved budget for the department | -16% below budget | 0% over approved budget | 0% over approved budget |
| Administrative Office - verification of Department's payroll on a daily basis in Novatime and/ or AssetWorks verifying amounts | 90% | 95% | 100% |
| Administrative Office - process injury, accident/ incident reports in 1-2 days or as soon as practical | 95% | 95% | 100% |
| Administrative Office - provide contact/ response to all citizens concerns within 24 hours as applicable | 99% | 99% | 99% |
| Building & Sign/Inventory - provide proper work zone barricading requests, whether standard or after-hours, to all divisions and contractors per Manual on Uniform Traffic Control Devices (MUTCD) as staffing and barricading availability allows | 100% | 100% | 100% |
| Building & Sign/Inventory - crosswalk/ parking lot/ bike lane marking and center line pavement striping locations as specified by Engineering Department | 80% (completed 145 out of 183) | 80% (completed 96 out of 152) | 90% staffing, weather and supply dependent |
| Building & Sign/Inventory - completion of routine and requested work orders for maintenance of parks, wading pool and playground equipment within budget in 1-3 days contingent on staffing and material availability | 80% | 85% | 90% |
| Building & Sign/Inventory - completion of routine and requested works orders for facility maintenance and construction requests within budget in 2 weeks contingent on staffing and material availability, prioritize | 50% | 75% | 85% |
| Building & Sign/Inventory - completion of requested work orders for City-wide special events (including construction of floats, signage, barricades) within budget by date of event and material availability, prioritize, contingent on staffing | 100% | 100% | 100% |
| Building & Sign/Inventory - evaluate and deactivate an additional 10% of total inventory | 824 parts deactivated | 906 parts deactivated | 1000 parts deactivated |

| Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
|---|---|---|---|
| based on usage, cost and lead time and implement Just In Time inventory as needed | | | |
| Building & Sign/Inventory - procure stock and non-stock items at best price/ value for Department within set timeframe given availability of item | 75% | 80% | 85% |
| Building & Sign/Inventory - download Material Safety Data Sheets for each product received within Inventory within 5 days, update and manage MSDS records | 100% | 100% | 100% |
| Electrical - maintain annual re-lamping of City street lighting | 1494 | 1825 | 1809 |
| Electrical - address street and alley lighting concerns on a bi-weekly basis | Biweekly | Biweekly | Biweekly |
| Electrical - complete work generated by traffic control knockdowns within 1-3 work days contingent on staffing and traffic control parts availability | 3-5 work days contingent on staffing and traffic control parts availability | 3-5 work days contingent on staffing and traffic control parts availability | 3-5 work days contingent on staffing and traffic control parts availability |
| Electrical - complete work generated by street light knockdowns within 1-3 work days contingent on staffing and street light parts availability | 3-5 work days contingent on staffing and street light parts availability | 3-5 work days contingent on staffing and street light parts availability | 3-5 work days contingent on staffing and street light parts availability |
| Electrical - respond to all emergency Diggers Hotline requests by date indicated as mandated | 3 days | 3 days | 3 days |
| Electrical - respond to damaged cable for traffic controls or street lights within 1-3 days | 3-5 days | 3-5 days (2021 average 47 hours) | 3-5 days |
| Electrical - complete street lighting conversion of high voltage to low voltage for 2 predetermined electrical circuits as labor and materials are available | 86 poles 4 circuits | 155 poles 3 circuits | 146 poles 2 circuits |
| Fleet - evaluate DPW fleet rolling stock condition using APWA vehicle condition guide/ AssetWorks criteria for approximately 185 vehicles (age, repair expense, condition, hours of use, miles) | 15% | 30% | 50% |

| Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
|---|---|---|---|
| Fleet - increase annual preventative maintenance for 185 rolling stock DPW vehicles and 215 small engine devices as staffing allows. | | | |
| Preventative Maintenance (PM-A) of 100% of rolling stock: | 89% | 95% | 100% |
| (Oil, brake, filter, belt, etc.): 100% of small engine equipment | Maintain 100% | Maintain 100% | Maintain 100% |
| Full Vehicle/ Equipment Maintenance (PM-B) of 50% of rolling stock: 50% | 76% | 85% | 100% |
| Fleet - create parts pick list for standard preventative maintenance of DPW rolling stock/ equipment | 100% | 100% | 100% |
| Fleet - 24/7 response coverage to service calls at various work sites for Department | 100% | 100% | 100% |
| Forestry - replant street trees 1 year after removal contingent on staffing and budget approval for trees | 1008 | 900 | 1000 |
| Forestry - prune 10% of 22,000 City trees - annually | 2641 | 2200 | 2200 |
| Forestry - reduce boulevard maintenance costs by consolidating small individual shrub and flower beds along designated section of boulevard into two large Gateway entrance beds with trees, shrubs, perennials and annuals | 5 Gateway beds constructed; 15 small beds removed | 4 Gateway beds constructed; 12 small beds removed | 4 Gateway beds to be constructed, 15 small beds to be removed |
| Forestry - biweekly grounds maintenance at buildings, parks and parking lots contingent on seasonal and special event requests. Goal of 600 employee hours per year to complete all tasks within city's open spaces. | 600 hours | 1,000 hours | 600 hours |
| Forestry - response time to snow and ice removal at buildings, parks, municipal lots and City sidewalks per City ordinance to complete 24 hours after storm has ended as weather conditions permit. | 100% | 100% | 100% |
| Sanitation & Street - achieve DNR per capita collection standard for recycling materials | 4,521 tons | 4,200 ton (on pace for) | 4,500 tons |
| Sanitation & Street - continue uninterrupted services, where services are not cancelled, for | 100% during | 100% | 100% |

| Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
|---|---|--|---|
| refuse, recycling and brush collection year-round as weather, road construction or other emergency situations permit. Goal is zero cancellations. | Covid Pandemic | | |
| Sanitation & Street - maintain 2000-3000 violations and citations issued for refuse and recycling ordinance violations, provide educational resources | 2,800 approx. | 2,500 | 2,500 |
| Sanitation & Street - maintain 500 cubic yards of concrete and 900 tons of asphalt for street repairs budget and staffing permitting | 578 cu/yds concrete, 251 ton asphalt | 550 cu/yds concrete, 250 ton asphalt | 500 cu/yds concrete, 500 ton asphalt with staffing |
| Sanitation & Street - maintain 120 catch basins repaired or rebuilt and 3200 catch basin cleaned contingent on full staffing | 92 cbs repaired/ built, 1,975 cbs cleaned (staffing issues) | 95 cbs repaired/ built, 3,000 cbs cleaned staff permitting | 100 cbs repaired/ built, 3,200 cbs cleaned staff permitting |
| Sanitation & Street - provide over 175 miles of sanitary sewer line maintenance and 1,030 inspections of sanitary manholes | 91 miles maintained, 1,115 m.h. inspected. | 80 miles maintained, 1,075 m.h. inspect. Staff permitting. | 95 miles Maintained, 1,030 m.h. inspect. Staff permitting. |
| Water - provide over 300 miles of water main and service maintenance with minimal service interruptions | 100% | 100% | 100% |
| Water - complete quality and safety checks on 20% of all excavations and preventative maintenance tasks | 100% | 100% | 100% |
| Water - complete preventative maintenance of 1250 hydrants per year | 100% | 100% | 100% |
| Water - complete preventative maintenance of 1200 valves per year | 350% | 100% | 100% |
| Water - exchange residential, commercial and industrial meters in compliance with Wisconsin PSC | 100% | 125% | 100% |



Submitted by:
 Dave Wepking
 100-4001 Administration Division; 100-4101 Building &
 Sign Division; 100-4118 Electrical Division; 100-4201



Sanitation Division; 100-4218 Street & Sewer Division; 100-4301 Forestry Division; 100-4401 Inventory Division; 100-4501 Fleet Division; 501-2901 Water Division; 510-3801 Sanitary Sewer Utility; 540-1801 Storm Water Utility; 550-4233 Solid Waste Utility

| Personnel Information | | | | |
|---|------------------------|-----------------------|-----------------------|------------------------|
| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
| <u>Administration Division</u> | 1 | 1 | General Fund/Utility | Y |
| Director | | | | |
| Assistant Director - Electrical and Grounds | 1 | 0 | General Fund/Utility | Y |
| Assistant Director - Operations | 1 | 1 | General Fund/Utility | Y |
| Administrative Support Specialist | 1 | 1 | General Fund/Utility | Y |
| Administrative Support Assistant | 1 | 1 | General Fund | Y |
| Business Process Analyst | 1 | 1 | General Fund | Y |
| <u>Building & Sign/Inventory Division</u> | 1 | 1 | General Fund/Utility | Y |
| Facilities Superintendent | | | | |
| Facilities & Sign Specialist | 0 | 1 | General Fund/Utility | Y |
| HVAC Technician | 1 | 1 | General Fund | Y |
| Tradesperson – Carpenter | 2 | 2 | General Fund | Y |
| Painter (filled mid-year as Maintenance Repairer) | 1 | 0 | General Fund | Y |
| Maintenance Repairer | 7 | 7 | General Fund | Y |
| Custodian | 1 | 0 | General Fund | Y |
| Janitor | 1 | 1 | General Fund | Y |
| Supply Chain Purchasing Manager | 1 | 1 | General Fund/Utility | Y |
| Inventory Services Specialist | 2 | 2 | General Fund/Utility | Y |
| <u>Electrical Division</u> | 1 | 1 | General Fund/Utility | Y |
| Electrical Maintenance Superintendent | | | | |
| Lead Electrical Mechanic (Certified) | 1 | 1 | General Fund/Utility | Y |

Personnel Information

| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
|---|----------------------------|---------------------------|---------------------------|----------------------------|
| Electrical Mechanic | 6 | 5 | General Fund | Y |
| Boring Operator | 1 | 1 | General Fund | Y |
| Maintenance Repairer | 2 | 2 | General Fund | Y |
| Utility Locate Technician | 1 | 1 | General Fund | Y |
| <u>Fleet Division</u> Fleet Services Superintendent | 1 | 1 | General Fund/Utility | Y |
| Lead Equipment Mechanic | 1 | 1 | General Fund/Utility | Y |
| Equipment Mechanic | 6 | 6 | General Fund/Utility | Y |
| Fleet Maintenance Technician | 1 | 1 | General Fund/Utility | Y |
| <u>Forestry Division</u> Forestry & Grounds Superintendent | 1 | 1 | General Fund/Utility | Y |
| Lead Arborist | 1 | 1 | General Fund/Utility | Y |
| Forestry and Grounds Specialist | 0 | 1 | General Fund/Utility | Y |
| Arborist | 11 | 9 | General Fund | Y |
| Laborer | 1 | 1 | General Fund | Y |
| <u>Sanitation and Street Division</u> Sanitation & Street Superintendent | 1 | 1 | General Fund/Utility | Y |
| Street & Sewer Supervisor | 1 | 1 | General Fund/Utility | Y |
| Sanitation Supervisor | 1 | 1 | General Fund/Utility | Y |
| Equipment Operator Specialist | 2 | 2 | General Fund | Y |
| Maintainer | 4 | 4 | General Fund | Y |
| Equipment Operator | 5 | 5 | General Fund | Y |
| Maintenance Repairer | 11 | 11 | General Fund | Y |
| Truck Driver - Lead | 2 | 2 | General | Y |

Personnel Information

| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
|------------------------------------|----------------------------|---------------------------|---------------------------|----------------------------|
| | | | Fund | |
| Administrative Support Specialist | 1 | 1 | General Fund/Utility | Y |
| Truck Driver | 21 | 20 | General Fund | Y |
| Laborer | 1 | 1 | General Fund | Y |
| Yard Attendant | 1 | 1 | General Fund/Utility | Y |
| <u>Water Division</u> | 1 | 1 | Utility | Y |
| Water Superintendent | | | | |
| Utility Accountant | 1 | 1 | Utility | Y |
| Commercial Plumber | 1 | 1 | Utility | Y |
| Water Division Lead Person | 1 | 1 | Utility | Y |
| Maintainer | 2 | 2 | Utility | Y |
| Pumping Station Operator | 1 | 1 | Utility | Y |
| Assistant Pumping Station Operator | 1 | 1 | Utility | Y |
| Equipment Operator Specialist | 1 | 1 | Utility | Y |
| Maintenance Repairer | 9 | 9 | Utility | Y |
| Accounting Specialist | 1 | 1 | Utility | Y |
| Administrative Support Assistant | 1 | 1 | Utility | Y |

| | | |
|--------------|-----|-----|
| <i>Total</i> | 129 | 120 |
|--------------|-----|-----|

| <i>New Positions</i> | <i>Vacancies – as of 9/10/21</i> |
|--------------------------|--|
| See below. | Adm Office - Assistant Director - Operations Building & Sign/Inventory- HVAC Technician; Supply Chain Purchasing Manager; Maintenance Repairer; Inventory Services Specialist - 2 Electrical –Electrical Mechanic - 2 Sanitation & Street – Equip. Operator Spec – 1; Maint. Repairer – 2; Truck Driver - 3 Water -Maintenance Repairer - 4 |

Change(s) from 2021

- Reclassify Maintenance Repairer position to Facilities and Sign Specialist
- Eliminate Assistant Director Electrical and Grounds position
- Reclassify Painter position to Maintenance Repairer
- Truck Driver position eliminated through Reduction of Workforce Initiative
- Accounting Specialist combined above through Reduction of Workforce Initiative

Mayor Change(s) from 2022 Department Budget Request –

- Eliminate Arborist position; move incumbent to Truck Driver position
- Eliminate Utility Locate Technician; move incumbent to Truck Driver position
- Eliminate Janitor position
- Eliminate Administrative Support Assistant in Administration

Achievements

Department-Wide

- Intra-departmental cooperation for various job tasks (crosswalk painting, park maintenance, snow plowing, refuse collection, barricading and signage).
- Preparation and coordinating videos to address building deficiencies.
- Creation of various Standard Operating Procedures (SOP's) throughout the department.
- Implementation of AssetWorks software for all divisions, except the Inventory Division. Employee training provided.
- On-going cross training throughout department to increase efficiency and staff's knowledge.

Building & Sign/Inventory Division

- Creation of daily preventive maintenance checklists for various facilities.
- In progress monthly/ quarterly/ annual preventive maintenance programs for HVAC, carpentry, plumbing.
- Evaluated Cintas service agreement for towel usage services - installed alternative dispensers as cost savings measure.
- Identified and addressed roof deficiencies as documented in Interstate Roofing, Inc. report.
- Coordinate multiple office relocations and remodels.
- Deactivated additional 10% of inventory stock items.
- Coordinated Just In Time inventory for divisions.
- Continued rebranding efforts for equipment and signage.

Electrical Division

- Completed 3 street light conversions from high voltage to low voltage.
- Completed converting all phone lines at Police Department to cat 6 cable.
- Re-lamped 1500 streetlights throughout the city.
- Collaborated with State DOT for ongoing street light outages due to street construction on Highway 100.
- Responded and repaired for pole knockdowns: 29 traffic pole repairs, 16 light pole repairs.

Fleet Division

- DPW fleet vehicles and equipment are sold on auction site for a total of \$24,000 in 2021 and \$176,100 in 2020.
- Repurposed packer body of existing refuse packer for refuse collection.
- Snowplow blade refurbishment for 12 plow blades at \$1,000 each vs. new blade cost of \$12,000.
- Increased PM-B compliance from 50% to 76%.
- Reduction in fleet equipment from 215 pieces of rolling stock to 185 pieces of rolling stock.
- Reduced 10 radios and 4 base units within DPW's radio inventory.

Forestry Division

- Snow removal for municipal, building and park parking lots. Added operations to address safety islands.
- Planted 256 trees in the spring of 2021.
- Pruned 1018 trees.
- Removed 270 trees.
- Injected 1100 ash trees to prevent the Emerald Ash Borer and prolong the life of various ash trees.
- Prepared and planted 43 annual flower beds.
- Mulched all landscape beds, parks, buildings, boulevards and municipal parking lots.
- Refurbished volleyball court with new installations at Liberty Heights Park.

Sanitation & Street Division

- Improved water drainage at Morgan Avenue by constructing a concrete "alley" and swale pitched away from resident dump area and installed "track-out" mats which reduces the amount of foreign matter (rock, mud, etc.) from leaving drop-off site.
- Collaborated with Winter Services Company to purchase a higher quality of salt brine for snow operations at the same cost of previous supplier.
- Continued uninterrupted refuse and recycling service/ collection during COVID pandemic.
- In-person Recycling Education Workshops for kids - two were cancelled due to COVID in early 2021, one done so far in 2021 with another scheduled for Nov. 5.
- All snow operation employees attended radius plow training to better educate on plowing more accurately around corners.

Water Division

- Currently trending to complete 15,000 work orders in 2021 where approximately 80% are for preventative maintenance and the remaining 20% are reactive.
- Operating valves and hydrants more frequently to extend service life.
- Utilized Valve Nut Rx machine, saving over \$5,000 per valve that excavation isn't needed.
- Eliminated Central Square work orders, saving \$3,900 annually.
- Meter exchanges - increased reliability and enhanced reading capabilities.
- Utilizing Beacon reading software, cut meter reading time in half.
- Testing meters on-site, reducing time spent in the field and nearly eliminating outsourced testing.
- Reduced field crew from 5 to 4 members, maintained same level of service.

- Responded to and repaired 62 water main breaks and service leaks.
- Operated 4,341 transmission and distribution valves, 358% above the 1,200 due annually.

2021 Innovations

Department-Wide

- Maintained standard level of service during COVID.
- Transition to paperless with elimination of timecards and electronic watch duty reports.
- Created new bulk collection door hangers outlining fees/services and QR code and QR codes to pay online.

Building & Sign/Inventory Division

- Sign collector app for data inventory of street signage.
- Print bills from AssetWorks for accident damage billing.
- Scan receipts processing and coordinated Outlook inbox with Accounts Payable/ Inventory staff to decrease payment time.

Electrical Division

- Researched an attachment to be used on equipment to install light poles more efficiently.
- Identifying sewer locations for Diggers Hotline by Electrical staff in lieu of Street personnel (consolidating time).
- Purchased higher quality piping HTPE instead of PVC piping (labor and material costs savings).

Fleet Division

- Researched flip screen soil screening attachment (labor and material costs savings).
- Researched sewer camera inspection vehicle to address sanitary sewer issues.

Forestry Division

- Researched use of battery powered chainsaws, string trimmers, blowers.
- Designed and built (with assistance from Fleet Division) cart to improve efficiency and safety when unloading trees from the inside of semi-truck trailers.
- Designed and built (with assistance from Fleet Division) new mounting brackets for new Gateway signs. The new brackets are bolted to the concrete base and the sign inserted into the bases enabling the sign to be replaced after it is hit by a vehicle without replacing the concrete base thus saving labor and material costs.
- Researched and purchased a more effective chemical used to treat ash trees of the Emerald Ash Borer thus saving labor time to inject the ash trees by 10 days.

Sanitation & Street Division

- Created and provided yard waste webinar to citizens.
- Evaluated and demoed garbage/ recycling automation packer to review efficiencies.
- Outfitted garbage and recycling trucks with new cart tippers that will reduce injury.
- Explored new salt brine with same effect and similar results as Calcium Chloride with material savings and is more environmentally safe.

- Trained collection crews to repair J-bolts on cart lifts to minimize downtime for repair.

Water Division

- Utilized the Division's new valve maintenance trailer to operate and maintain all valves due over 12", along with electronic recording the torque of the valve operation per DNR recommendations.
- Purchased the Valve Nut Rx tool to replace a rounded-out valve operating nut that in the past required full excavation of the valve. This process allowed addressing this issue saving on average about \$6,000.
- Utilized Digger's Hotline Positive Response System to eliminate printing of every hotline in 2 different divisions, along with eliminating a manual audit of completed hotlines.
- Completed all change-outs of 2"-6" CSM meters and can now test a vast majority of the meters on-site. Significant time and cost saving measure, virtually eliminating outsourcing testing.

Activities Supporting 2022 Priorities

Economic Recovery, Quality of Life; Sustainability; Innovation and Improved Service Delivery

Building & Sign/Inventory Division

- Coordinating with GIS and Engineering to create, inventory, prioritize and record work for crosswalk painting and road line striping.
- Conducting analysis for HVAC position to determine future status.
- Researching request for proposal for fire inspection services and Cintas uniforms and rugs.
- Support of community events with traffic/ parking control.

Electrical Division

- Continued installation of LED street lighting.
- Responding to streetlight and traffic light knockdowns and street light outages.
- Providing Electrical support for City sponsored events.
- Installed electrical cabinet to provide lighting and receptacles for Burnham Pointe Park.

Fleet Division

- Continue to research and evaluate alternative fuel vehicles and equipment.

Forestry Division

- Landscaped new Burnham Pointe Park reducing labor and material costs.
- Renovated Rail Road Park.
- Create four large Gateway Boulevard beds.
- Continue to reduce the number of ash trees that need to be treated.

Sanitation & Street Division

- Safer cart tippers to be installed with new vehicle purchases.
- Pervious paver to be purchased for cleaning parking lot pavers for stormwater management.

- Camera truck to be purchased to increase condition of sanitary and storm transmission lines.

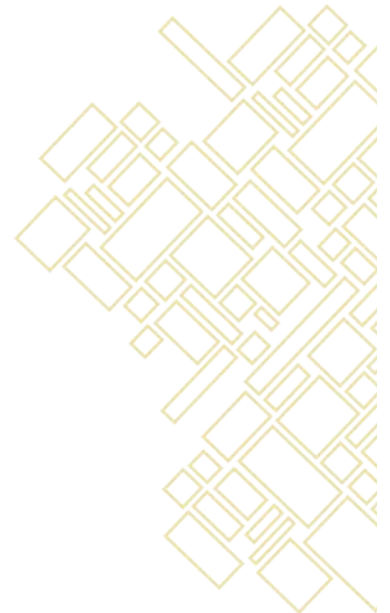
Water Division

- Conducting Optimized Corrosion Control Study to maintain the highest standards of quality water through hydrant flushing and turbidity testing.
- Removing long dead-end distribution lines to improve water quality and reduce biofilm activity.
- Replacing manual reading technology within Wisconsin PSC standards.
- With the upgrade to the Beacon software, we have increased the range and speed of our meter reading collection.
- Continually reviewing and revising water tower cellular lease agreements, ensuring fair market value at each site.
- Increased the available rental space on the Rogers St. tank, while having the cellular carrier pay for the entire upgrade.
- Upgraded the Utility's SCADA system hardware and software to eliminate daily paper chart reporting and increase system cyber-security.

Additional Information to Consider

New facilities to maintain by department:

- Planters along National from 70 St. to 82 St.
- Planters at 60 St. and Burnham.
- Burnham Pointe Park.
- Bioswales along 65 St. and 66 St.



City of West Allis
Engineering
2022 Budget

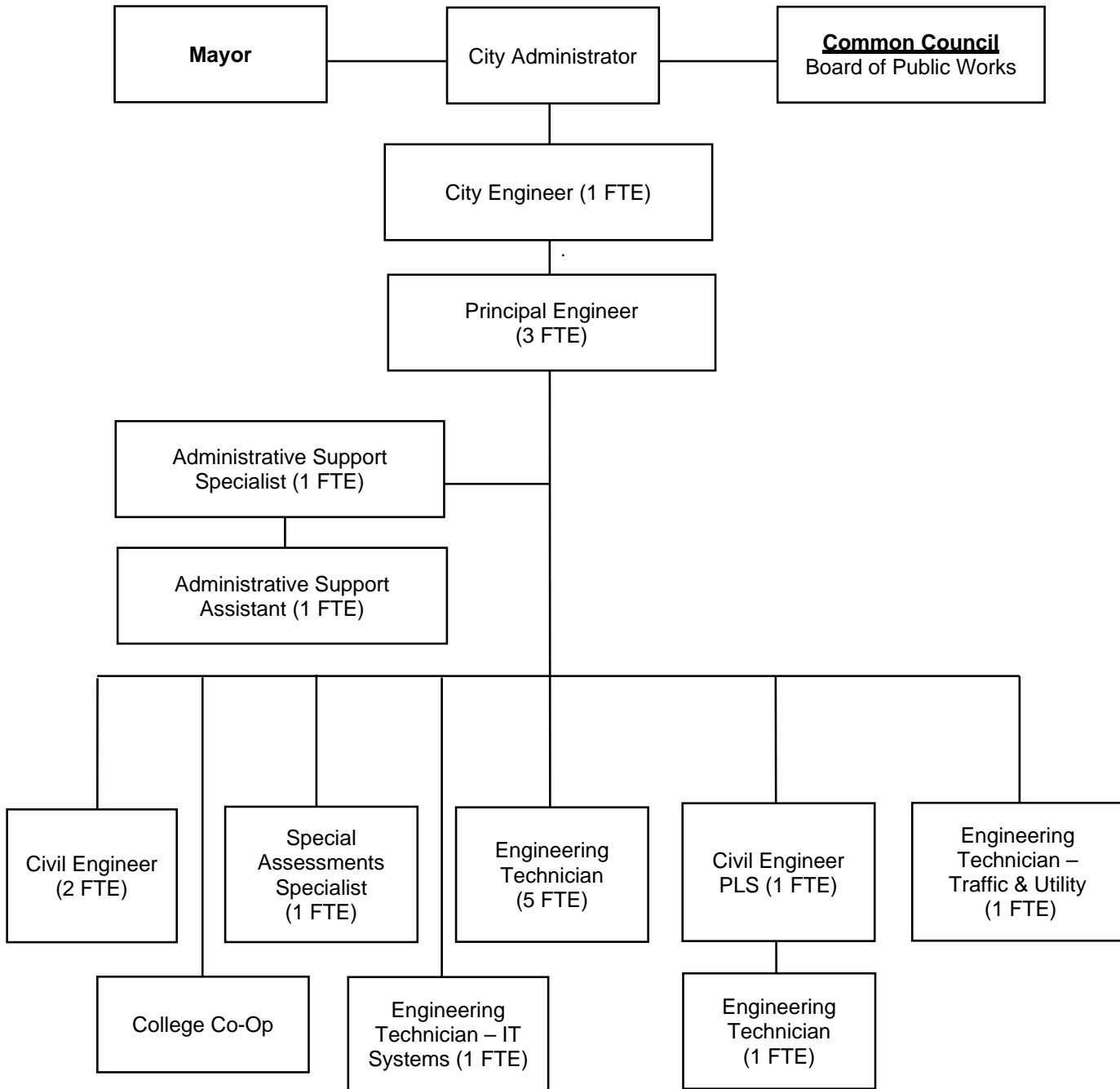
| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | | Change |
|---------------------------|---------------------|---------------------|-------------------|---------------------|---------------------|-------------------------|---------------------|--------------------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | |
| Salaries | \$ 852,945 | \$ 866,341 | \$ 491,689 | \$ 829,122 | \$ 798,629 | \$ - | \$ 798,629 | \$ (67,712) |
| Provisionals/Part-Time | \$ - | \$ 26,220 | \$ - | \$ - | \$ 23,256 | \$ - | \$ 23,256 | \$ (2,964) |
| Misc Other Pay | \$ 6,530 | \$ 8,000 | \$ 4,569 | \$ 8,000 | \$ 5,000 | \$ - | \$ 5,000 | \$ (3,000) |
| Overtime | \$ 7,738 | \$ 17,250 | \$ 5,967 | \$ 17,250 | \$ 17,250 | \$ - | \$ 17,250 | \$ - |
| Payroll Taxes | \$ 63,398 | \$ 68,694 | \$ 36,901 | \$ 62,287 | \$ 62,415 | \$ - | \$ 62,415 | \$ (6,279) |
| Pension | \$ 57,790 | \$ 58,797 | \$ 33,619 | \$ 56,815 | \$ 53,032 | \$ - | \$ 53,032 | \$ (5,765) |
| Health Insurance | \$ 212,772 | \$ 203,990 | \$ 126,065 | \$ 207,912 | \$ 202,482 | \$ - | \$ 202,482 | \$ (1,508) |
| Dental Insurance | \$ 13,280 | \$ 14,300 | \$ 8,323 | \$ 13,742 | \$ 13,252 | \$ - | \$ 13,252 | \$ (1,048) |
| Life Insurance | \$ 1,847 | \$ 1,859 | \$ 1,166 | \$ 1,859 | \$ 1,859 | \$ - | \$ 1,859 | \$ - |
| Professional Services | \$ 15,555 | \$ 31,000 | \$ - | \$ 16,000 | \$ 26,000 | \$ - | \$ 26,000 | \$ (5,000) |
| Maintenance Contracts | \$ 18,676 | \$ 26,206 | \$ 2,582 | \$ 20,995 | \$ 21,905 | \$ - | \$ 21,905 | \$ (4,301) |
| Utilities | \$ 8,510 | \$ 8,640 | \$ 5,684 | \$ 8,640 | \$ 8,640 | \$ - | \$ 8,640 | \$ - |
| Repair & Maintenance | \$ - | \$ 3,000 | \$ 1,133 | \$ 3,000 | \$ 3,000 | \$ - | \$ 3,000 | \$ - |
| Supplies | \$ 5,191 | \$ 9,520 | \$ 5,814 | \$ 9,520 | \$ 9,620 | \$ - | \$ 9,620 | \$ 100 |
| Books & Subscriptions | \$ 249 | \$ 250 | \$ - | \$ 250 | \$ 300 | \$ - | \$ 300 | \$ 50 |
| Advertising | \$ - | \$ 200 | \$ - | \$ 200 | \$ - | \$ - | \$ - | \$ (200) |
| Printing | \$ - | \$ - | \$ (95) | \$ - | \$ - | \$ - | \$ - | \$ - |
| Training & Travel | \$ 3,505 | \$ 18,150 | \$ 4,385 | \$ 18,150 | \$ 17,200 | \$ - | \$ 17,200 | \$ (950) |
| Regulatory & Safety | \$ 179 | \$ 600 | \$ - | \$ 600 | \$ 600 | \$ - | \$ 600 | \$ - |
| Capital Items | \$ - | \$ 1,000 | \$ - | \$ 1,000 | \$ 1,000 | \$ - | \$ 1,000 | \$ - |
| TOTAL EXPENDITURES | \$ 1,268,165 | \$ 1,364,017 | \$ 727,801 | \$ 1,275,342 | \$ 1,265,440 | \$ - | \$ 1,265,440 | \$ (98,577) |

2022 BUDGET NOTES:

Salary & Benefit decreases reflect additional Engineering staff time billed to Water, Sanitary Sewer, and Storm Water for design and construction management of utility projects.



ENGINEERING



Change(s) from 2021 –
 • None
Reduction of 0 Position(s)

CITY FUNDED FTES: 18.00

Engineering

2022 Business Plan

Department Mission:

The Engineering Department is dedicated to providing professional, well-organized, and cost-effective municipal engineering services to the citizens and businesses of West Allis, as well as other Departments of the City. Our efforts are focused on providing a high level of expertise in the designing, planning, advising, administering, and overseeing of all public works improvements to facilitate upgrades of an aging City infrastructure. Our goal is to provide these services within the project budget and timeframe required while striving to improve the health, safety, and overall quality of life for the citizens of our City.

Services Provided:

1. Maintain Infrastructure in City Right of Ways including Parks, Pavement, Pavement Markings, Sidewalk, Parking lots, Sanitary Sewer, Storm Sewer, Water Main, and Street Lighting.
2. Utility Oversight and Permits for Natural Gas, Electricity, Cable Television, Telephone, Telecom Fiber Optic lines, and 5G Cell Phone service.
3. Upgrade Infrastructure on Private Property including Lead Service Line Replacement, Sump Pump Installation, Storm Sewer Laterals and Sanitary Lateral Lining.
4. Infrastructure Condition Evaluation including Televising of Sewers, Pavement Condition Rating, Bridge Inspection and Facilities Condition Assessment Audit.
5. Facilities Maintenance for 22 City Owned Buildings including Electrical Systems, HVAC Systems, Roofing Systems, Emergency Generators and Façade Repairs.

| Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
|-------------------------------------|------------------|------------------|------------------|
| Pavement Replacement | 2.49 Miles | 2.70 miles | 2.50 miles |
| Sanitary Sewer Relay | 1.26 Miles | 3.08 miles | 1.55 miles |
| Storm Sewer Relay | 1.13 Miles | 3.30 miles | 1.88 miles |
| Water Main Relay | 1.28 Miles | 2.48 miles | 2.05 miles |
| Street Lighting Circuit Replacement | 244 Lights | 328 lights | 237 lights |
| Private Lead Service Removal | 84 lead services | 60 lead services | 45 lead services |



Submitted by:
Peter Daniels
490



Personnel Information

| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
|--|------------------------|-----------------------|--|------------------------|
| City Engineer | 1 | 1 | General, Water, Sanitary and Storm funds | Y |
| Principal Engineer | 3 | 3 | General, Water, Sanitary and Storm funds | Y |
| Civil Engineer | 2 | 2 | General, Water, Sanitary and Storm funds | Y |
| Engineer and Professional Land Surveyor | 1 | 1 | General, Water, Sanitary and Storm funds | Y |
| Engineering Technician – IT Systems | 1 | 1 | General, Water, Sanitary and Storm funds | Y |
| Engineering Technician – Traffic & Utilities | 1 | 1 | General, Water, Sanitary and Storm funds | Y |
| Engineering Technician | 6 | 6 | General, Water, Sanitary and Storm funds | Y |
| Special Assessment Specialist | 1 | 1 | General | Y |
| Administrative Support Specialist | 1 | 1 | General | Y |
| Administrative Support Assistant | 1 | 1 | General | Y |
| Coop Student | 2 | 2 | General, Water, Sanitary and Storm funds | N |
| Provisional Inspector | 1 | 1 | General, Water, Sanitary and Storm funds | N |

| | | |
|--------------|----|----|
| <i>Total</i> | 21 | 21 |
|--------------|----|----|

| <i>New Positions</i> | <i>Vacancies</i> |
|----------------------|------------------|
| N/A | Coop Students |

| | |
|--|-----------------------|
| | Provisional Inspector |
|--|-----------------------|

| | |
|-----------------------------|--|
| <i>Eliminated Positions</i> | |
| N/A | |

Achievements

The Engineering Department was honored with the Excellence in Highway Design Award for our reconstruction project on National Avenue from 76th Street to 82nd Street. The project was nominated by WisDOT in the “Best Local Program Project” category and was selected by a statewide judging committee. The new road is attractive, safe for pedestrians and cyclists, and serves as a draw for businesses looking to set up shop in a welcoming community.

2021 Innovations

The City experimented with a stringless paving machine in 2021. Our contractor, A.W. Oakes & Son, Inc., has a paving machine that uses the digital terrain computer model developed by our engineers in the office to set the elevations of the road in the field. This eliminates the need for our City survey crew to hand pound stakes to provide elevation grades for the paving machine. The accuracy of this method is under review at this time.

The City allowed the use of high density polyethylene (HDPE) pipe (which is a plastic resin) for storm sewer mains instead of using the heavier and more expensive concrete pipe. HDPE pipe is cheaper and lighter to handle, so it is easier to install. The City will continue to evaluate if HDPE pipe provides the needed corrosion resistance, chemical resistance, flexibility, impact resistance, resistance to slow crack growth, long-term hydrostatic strength (pressure capability), and temperature resistance.

Surface Pro tablets were distributed to all field staff to complete digital daily reports and complete Novatime timesheets and perform calculations in Excel and view plans in pdf format and annotate plans with Adobe Pro software.

Activities Supporting 2022 Priorities

Economic Recovery, Quality of Life; Sustainability; Innovation and Improved Service Delivery

1. The Engineering Dept. will accelerate the private lead service line replacement program in order to replace the remaining 9,000 private lead services in the City and to comply with new federal EPA rules. The City will need to comply within three years with the new EPA Lead and Copper Rule (LCR) that includes several new actions to reduce lead exposure in drinking water where it is needed the most. The final EPA rule identifies the most at-risk

communities to ensure we have plans in place to rapidly respond by taking actions to reduce elevated levels of lead in drinking water.

2. The Engineering Department will adopt a new stormwater management plan and implement an expanded public education and outreach program as required by our new DNR stormwater permit to increase awareness of how the combined actions of human behavior influence storm water pollution and its effects on the environment. The EPA requires that waters listed as impaired in Wisconsin have a Total Maximum Daily Load (TMDL) goal developed. A TMDL quantifies the amount of pollution that a waterbody can assimilate and still meet water quality standards. In Wisconsin, storm water discharge permits incorporate TMDL goals into the permitted Municipal Separate Storm Sewer Systems (MS4s) where we are assigned individual TMDL wasteload allocations (WLAs).

3. The Engineering Department will help redevelop the City's online systems to process loading zones, special parking areas and disabled parking zones and support the move to a virtual City Hall software for all permits. The Engineering Department will also assist in redeveloping the system for paying special assessments online.

4. The Engineering Dept. continues to develop a long-range Street Lighting Conversion plan to prevent a black out of City street lighting due to the discontinuance of high voltage low pressure sodium bulbs.



2022



BUDGET & ACTION PLAN

As recommended by Mayor Dan Devine

Health, Culture & Recreation

City of West Allis
Health Department
2022 Budget

| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | | 2022 | % |
|---------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------------|---------------------|---------------------|---------------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | | |
| Salaries | \$ 1,001,210 | \$ 1,438,559 | \$ 754,014 | \$ 1,175,484 | \$ 1,312,938 | \$ (50,430) | \$ 1,262,508 | \$ (176,051) | |
| Provisionals/Part-Time | \$ 4,782 | \$ - | \$ 31,140 | \$ 53,067 | \$ - | \$ - | \$ - | \$ - | |
| Misc Other Pay | \$ 3,055 | \$ 7,580 | \$ 1,360 | \$ 7,580 | \$ 3,750 | \$ - | \$ 3,750 | \$ (3,830) | |
| Overtime | \$ 29,136 | \$ 6,887 | \$ 2,377 | \$ 6,887 | \$ 6,887 | \$ - | \$ 6,887 | \$ - | |
| Payroll Taxes | \$ 76,980 | \$ 110,514 | \$ 58,432 | \$ 90,395 | \$ 100,967 | \$ (3,858) | \$ 97,109 | \$ (13,405) | |
| Pension | \$ 67,602 | \$ 97,540 | \$ 50,606 | \$ 79,443 | \$ 85,789 | \$ (3,278) | \$ 82,511 | \$ (15,029) | |
| Health Insurance | \$ 206,115 | \$ 296,081 | \$ 163,740 | \$ 252,821 | \$ 353,802 | \$ (8,516) | \$ 345,286 | \$ 49,205 | |
| Health Ins-Retirees | \$ 58,905 | \$ 58,905 | \$ - | \$ 58,905 | \$ 58,905 | \$ - | \$ 58,905 | \$ - | |
| Dental Insurance | \$ 14,284 | \$ 20,687 | \$ 10,299 | \$ 15,904 | \$ 23,759 | \$ (470) | \$ 23,289 | \$ 2,602 | |
| Life Insurance | \$ 3,221 | \$ 4,280 | \$ 2,143 | \$ 4,280 | \$ 4,280 | \$ - | \$ 4,280 | \$ - | |
| Professional Services | \$ 633 | \$ 6,800 | \$ 743 | \$ 6,800 | \$ 3,350 | \$ - | \$ 3,350 | \$ (3,450) | |
| Maintenance Contracts | \$ 7,103 | \$ 10,590 | \$ 4,988 | \$ 10,590 | \$ 8,090 | \$ - | \$ 8,090 | \$ (2,500) | |
| Utilities | \$ 21,981 | \$ 23,800 | \$ 14,904 | \$ 34,500 | \$ 21,750 | \$ - | \$ 21,750 | \$ (2,050) | |
| Repair & Maintenance | \$ 1,284 | \$ 1,500 | \$ 2,321 | \$ 1,500 | \$ 2,275 | \$ - | \$ 2,275 | \$ 775 | |
| Supplies | \$ 66,243 | \$ 76,448 | \$ 9,576 | \$ 77,823 | \$ 67,070 | \$ - | \$ 67,070 | \$ (9,378) | |
| Books & Subscriptions | \$ 3,353 | \$ 800 | \$ 71 | \$ 800 | \$ 300 | \$ - | \$ 300 | \$ (500) | |
| Advertising | \$ 102 | \$ 250 | \$ - | \$ 250 | \$ - | \$ - | \$ - | \$ (250) | |
| Printing | \$ 2,812 | \$ 5,000 | \$ 3,744 | \$ 5,000 | \$ 3,000 | \$ - | \$ 3,000 | \$ (2,000) | |
| Training & Travel | \$ 11,783 | \$ 24,575 | \$ 7,002 | \$ 24,575 | \$ 21,250 | \$ - | \$ 21,250 | \$ (3,325) | |
| Regulatory & Safety | \$ 81 | \$ 300 | \$ 30 | \$ 300 | \$ 150 | \$ - | \$ 150 | \$ (150) | |
| Insurance | \$ 200 | \$ 800 | \$ 100 | \$ 800 | \$ 200 | \$ - | \$ 200 | \$ (600) | |
| Capital Items | \$ 140 | \$ 2,500 | \$ 417 | \$ 2,500 | \$ 600 | \$ - | \$ 600 | \$ (1,900) | |
| TOTAL EXPENDITURES | \$ 1,581,004 | \$ 2,194,396 | \$ 1,118,007 | \$ 1,910,204 | \$ 2,079,112 | \$ (66,552) | \$ 2,012,560 | \$ (181,836) | -8.29% |

2022 BUDGET NOTES:

Salary & Benefit changes reflect several recent position changes, consolidations, eliminations and a temporary budget reduction in the General Fund Health Department based on COVID response grant funding anticipated for a portion of 2022. Salaries & Benefits for staff working on grant funded COVID response are charged to the Health Grants Fund.

Note: The "Health Ins-retirees" expense item reflects the city-funded portion of health insurance premiums for retirees of the Health Department. In past years, this amount was budgeted as a general government expense in the Fringe Benefits department. For 2022, it is more properly presented here as a Health expense. Prior year expenses have been restated for comparison purposes.

City of West Allis
Senior Center
2022 Budget

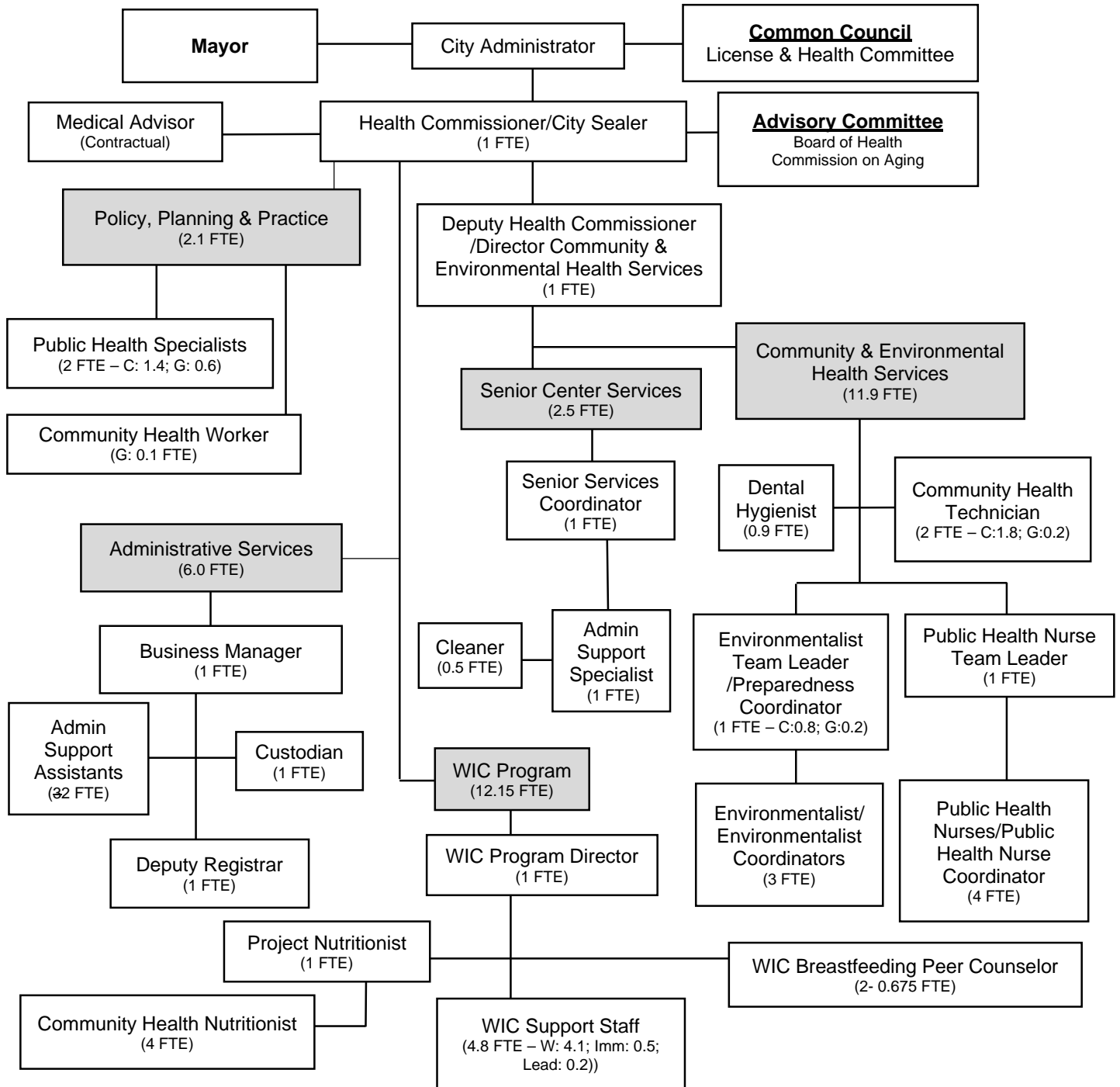
| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | | Change | % Change |
|---------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------------|-------------------|--------------------|---------------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | | |
| Salaries | \$ 152,638 | \$ 149,539 | \$ 91,746 | \$ 142,538 | \$ 132,409 | \$ - | \$ 132,409 | \$ (17,130) | |
| Overtime | \$ - | \$ 203 | \$ - | \$ 203 | \$ 203 | \$ - | \$ 203 | \$ - | |
| Payroll Taxes | \$ 11,101 | \$ 11,455 | \$ 6,474 | \$ 10,385 | \$ 10,145 | \$ - | \$ 10,145 | \$ (1,310) | |
| Pension | \$ 9,232 | \$ 9,032 | \$ 4,912 | \$ 8,340 | \$ 8,620 | \$ - | \$ 8,620 | \$ (412) | |
| Health Insurance | \$ 44,271 | \$ 42,504 | \$ 26,162 | \$ 44,188 | \$ 48,861 | \$ - | \$ 48,861 | \$ 6,357 | |
| Dental Insurance | \$ 2,491 | \$ 2,587 | \$ 1,461 | \$ 2,406 | \$ 2,667 | \$ - | \$ 2,667 | \$ 80 | |
| Life Insurance | \$ 696 | \$ 566 | \$ 343 | \$ 566 | \$ 566 | \$ - | \$ 566 | \$ - | |
| Professional Services | \$ 2,602 | \$ 3,800 | \$ - | \$ 3,800 | \$ 3,800 | \$ - | \$ 3,800 | \$ - | |
| Maintenance Contracts | \$ 1,800 | \$ - | \$ - | \$ - | \$ 1,900 | \$ - | \$ 1,900 | \$ 1,900 | |
| Utilities | \$ 13,816 | \$ 21,750 | \$ 10,958 | \$ 21,750 | \$ 20,700 | \$ - | \$ 20,700 | \$ (1,050) | |
| Repair & Maintenance | \$ 318 | \$ 700 | \$ 61 | \$ 700 | \$ 400 | \$ - | \$ 400 | \$ (300) | |
| Supplies | \$ 3,848 | \$ 4,825 | \$ 832 | \$ 4,825 | \$ 4,300 | \$ - | \$ 4,300 | \$ (525) | |
| Training & Travel | \$ - | \$ 222 | \$ 99 | \$ 222 | \$ 150 | \$ - | \$ 150 | \$ (72) | |
| Capital Items | \$ (0) | \$ 454 | \$ 107 | \$ 454 | \$ 100 | \$ - | \$ 100 | \$ (354) | |
| TOTAL EXPENDITURES | \$ 242,813 | \$ 247,637 | \$ 143,154 | \$ 240,377 | \$ 234,821 | \$ - | \$ 234,821 | \$ (12,816) | -5.18% |

2022 BUDGET NOTES:

Salary & Benefit changes reflect the reclassification of positions at the Senior Center.



HEALTH



Changes from 2021 –

- New Environmental Team Leader has absorbed role of Preparedness Coordinator
- Retirements during 2021 resulted in a staff reduction going into 2022; 40.475 > 36.65 FTE.

Change(s) from 2022 Department Budget Request –

- Eliminate Administrative Support Assistant

Reduction of 1 Position(s)

CITY FUNDED FTE: 22.5
OTHER FUNDING SOURCES: 13.15
Total: 35.65

Health Department w/ Senior Center

2022 Business Plan

Department Mission:

The West Allis Health Department will provide community leadership to protect and promote the health of all people in West Allis. The West Allis Senior Center will promote a healthy quality of life for older adults, advocate for vital services, offer lifelong learning activities, and provide opportunities to develop meaningful fellowship.

Services Provided:

- Departmental- Emergency Preparedness
- Admin- Vital Records
- Admin- EH Licensing
- Admin- Medicaid/Medicare Billing
- Admin- Administrative Support
- CHS- Immunizations – CHS
- CHS- Communicable Disease surveillance/follow up
- CHS- Maternal Child Health Individual & Population Services
- CHS- Child Passenger Safety Program
- CHS- Adult Health Programs Individual & Population Services
- CHS- Occupational Health Program
- CHS- Vision & Hearing Screenings
- CHS- Dental Varnishing Program
- CHS- Dental Screening and Referral
- EH- Food Safety, Inspection & Licensing
- EH- Human Health Hazard (Hoarding, Lead, Radon)
- EH- Animal Health (Pet Shops, Fancier, Rabies, Pest Nuisance)
- EH- Recreational Water Inspection & Licensing
- EH- Hotel, Motel, Rooming House Inspection and Licensing
- EH- Weights & Measures
- WIC- Women, Infants and Children (WIC) Program
- WIC – Fit Families
- CHS/EH/WIC- Lead Screening & Case Management
- Policy & Practice- Community Assessment
- Policy & Practice- Community Health Improvement Plan
- Policy & Practice- VFWAC
- Policy & Practice- Health Education Programs & Outreach
- Senior Center- Older Adult Fitness, Arts & Craft, and Game Classes & Activities
- Senior Center- Senior Nutrition Program (host)
- Senior Center- Stockbox Distribution Site/Food for the Hungry
- Senior Center- Tax preparation Site – Assistance
- Senior Center- Social Connection Support Programs

| Key Performance Measures | 2020 Actual (Note: Priority focus on COVID response, impacting ability to address other programs/services) | 2021 Projected (Note: Ongoing focus on COVID) | 2022 Planned |
|---|---|--|--------------|
| Percent of staff involved in a completed QI project | 23% | 50% | 50% |
| Percent of WAHD programs that have the Health Equity Lens Analysis Tool completed | 0% | 80% | 80% |
| Dollar amount of reimbursement for PNCC services | \$278.76 | >\$400 | \$1,000 |
| Percent of WAWM residents reporting overweight or obesity | 71% (2018 Aurora West Allis, West Milwaukee, Wauwatosa Data) | 66% | 66% |
| Percent of WAWM residents meeting the minimum recommended minutes of physical activity (aerobic physical activity of at least moderate intensity for at least 150 minutes/week, or 75 minutes/week of vigorous intensity) | 63% (2018 Aurora West Allis, West Milwaukee, Wauwatosa Data) | 48% | 63% |
| CHS- Percent of residents with a current STD (Chlamydia, Gonorrhea) with a history of a prior STD in the past five years | 16.9% | 40% | 30% |
| Policy & Practice- Percent increase of likes on the WAHD Facebook page | +1.5% (8,527) | 9,174 | 9,500 |
| Environmental- Percent of violations related to HS #21 "Proper date marking and disposition | 0% | 5.5% | 5.5% |
| WIC- Percent of WAHD WIC ever breastfed infants who are breastfed at 3 months of age | 59.3% | 60% | 62% |
| WIC- Percent of West Allis WIC obese 2 to 4 year olds decrease | N=21 (unable to calculate % because total is under 50) | 15.6% | 15% |
| CHS-Percent of audited PNCC (enrolled) charts that are in complete compliance with Medicaid standards (prior year's charts) | 0% | 70% | 70% |
| Senior Center- The name/type of programs/services offered at the Senior Center. | 37 | 42 | 55 |
| Senior Center- The total number of programs and classes offered through the Senior Center to members. | 608 | 3,700 | 5,000 |

| | | | |
|--|---|--|--------|
| Senior Center- The number of internal and external partnerships that refer clients, support programs and teach classes. | 16 | 23 | 27 |
| Senior Center- The number of Senior Center members. | 437 | 360 | 450 |
| Senior Center- The number of newly registered members. | 33 (Center closed mid-March due to COVID) | 29 (as of 9/2021; Center closed for 4 mnths due to COVID; projecting 40 by EoY). | 42 |
| Senior Center- The total number of members who actively participate in programming (not including senior dining). | 305 | 200 | 210 |
| Senior Center- The total number of new members (defined as joining within the year) that actively participated in programming (not including senior dining). | 20 (Center closed mid-March due to COVID) | 17 (as of 9/2021; projecting 32 by EoY) | 34 |
| Senior Center- The number of meals distributed through the Senior Dining program. | 22,170 | 14,500 | 16,000 |



Submitted by:
 Bob Leischow
 Health; 100-30
 Senior Center; 100-34



Health & Senior Center

| Personnel Information | | | | |
|---|------------------------|-----------------------|-----------------------|------------------------|
| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
| Health Commissioner/City Sealer | 1 | 1 | City | Y |
| Business Manager | 1 | 1 | City | Y |
| Administrative Support Assistant | 3 | 3 | City | Y |
| Deputy Registrar | 1 | 1 | City | Y |
| Janitor | 1 | 1 | City | Y |
| Deputy Health Commissioner/Director CEHS | 1 | 1 | City | Y |
| Lead Environmentalist/Preparedness | 1 | 1 | City/Grant | Y |
| Environmentalist Coordinator | 1 | 1 | City | Y |
| Environmentalist | 2 | 2 | City | Y |
| Lead Public Health Nurse | 1 | 1 | City | Y |
| Public Health Nurse Coordinator | 1 | 1 | City | Y |
| Public Health Nurse | 3 | 3 | City | Y |
| Dental Hygienist | 1 | 1 | City | Y |
| Community Health Technician | 2 | 2 | City | Y |
| Senior Center Services Coordinator | 1 | 1 | City | Y |
| Senior Center Administrative Support Specialist | 1 | 1 | City | Y |
| Senior Center Custodian (.5 FTE) | 1 | 1 | City | N |
| Public Health Specialist | 2 | 2 | City/Grant | Y |
| Community Health Worker | 2 | 1 | Grant | N |
| WIC Program Director | 1 | 1 | Grant | Y |

| | | | | |
|----------------------------------|---|---|-------|---|
| WIC Project Nutritionist | 1 | 1 | Grant | Y |
| Community Health Nutritionist | 4 | 4 | Grant | Y |
| WIC Support Staff | 5 | 5 | Grant | Y |
| WIC Breastfeeding Peer Counselor | 2 | 2 | Grant | N |

| | | |
|--------------|----|----------------|
| <i>Total</i> | 40 | 39 (36.65 FTE) |
|--------------|----|----------------|

| <i>New Positions</i> | <i>Vacancies</i> |
|--|------------------|
| Senior Center Coordinator (reclassified) Lead Environmentalist (reclassified) | |

| <i>Eliminated Positions</i> |
|--|
| <ul style="list-style-type: none"> • Senior Center Director- Converted to Senior Center Services Coordinator as part of workforce reduction program. • Environmental Coordinator- participated in workforce reduction program, was filled with Environmental Team Lead with partial grant funding support. • 2 Public Health Nurses- 4 public health nurses participated in the workforce reduction program and positions were merged to hire 2 public health nurses • Health Educator- participated in the voluntary workforce reduction program. Consolidated with the Public Health Specialist to create one position. • Public Health Specialist – participated in voluntary workforce reduction program. Consolidated with Health Educator to create one position. • Emergency Preparedness Coordinator- duties part of the Lead Environmentalist |

Change(s) from 2022 Department Budget Request –

- Eliminate Administrative Support Assistant
Reduction of 1 Position(s)

Achievements

Note: FY2021 has been focused primarily on COVID-19 response and transition to COVID-19 recovery. Below represents specific achievements of various divisions largely in relation to COVID efforts.

CHS-

- As of 08/06/21, responded to 1,770 confirmed positive COVID cases in 2021.
- As of 08/04/21, provided 7,570 COVID vaccinations at the health department, through our mass clinic site and at off-site community-based events.

- Partnered with West Allis Fire Department to expand community based COVID vaccination clinics.

Environmental-

- Business outreach – contact tracing and education
- Safety Plan template created and made available to licensed establishments
- Recommended routine inspections to include weights and measures
- Completed Weights and Measures for all gas pumps in West Allis & West Milwaukee.

Senior Center-

- Drive thru Senior Dining serving up to 100 meals per day
- Protection provided for Volunteers preparing and serving lunches; vestibule, inside insulation, winter-wear
- Maintained social connection for isolated members; connecting volunteers, calling tree, daily emails, daily inspirational quotes. Accessing information for virtual programs providing education and pertinent information.
- Networking with various senior service providers to disseminate important and timely information. Milwaukee County Department on Aging virtual programs, Hunger Task Force stock box information, Senior Scam Information, West Allis and West Milwaukee Recreation Department

Interdisciplinary/Policy-Practice-

- Prepared and broadcast COVID-19 weekly summary reports
- Developed and published multiple social media posts to raise awareness and educate.
- Re-engaged Quality Council and redesigned various performance-focused committees
- Public Health Accreditation Board (PHAB) reaccreditation data collection and report writing.

WIC-

- WIC contracted caseload increased from 3700 to 3943 participants monthly resulting in increased grant funding
- Food insecurity needs of WIC families met with ongoing remote service provision
- 75 families enrolled in Fit Families program with remote service provision including monthly nutrition education contacts and quarterly mailing of nutrition education reinforcement items
- Partnership with WAWM Recreation Department and Tourism/Events Coordinator on Parks as Nutrition Hubs grant resulting in implementation of family meal with nutrition education at Liberty Heights Park and online WIC Farmers Market ordering/home delivery program
- WIC Breastfeeding Peer Counseling funding increased allowing for increased support of WIC Breastfeeding mothers
- Re-engaged WAWM Breastfeeding Coalition and re-evaluated priorities to include health equity objectives with partnerships with the African American Breastfeeding Network

Administrative Services-

- Continued to support the vital records needs of the community.
- Key team/division leadership positions filled.

2021 Innovations

- Moved COVID vaccination clinic to the former Aurora Clinic to offer a mass vaccination clinic and provide vaccinations to more community members.
- Provided the COVID vaccine to 106 homebound residents of West Allis in total, the West Allis Fire Department/MIH partnered to assist in providing 76 vaccinations.
- Provided COVID vaccines onsite to students at Nathan Hale, Central, Dottke, West Milwaukee Middle, Frank Lloyd Wright and Lane Intermediate with parental pre-consent.
- Partnered with Employ Milwaukee to hire grant funded COVID contact tracers and vaccinators to support COVID response.
- Built up emergency volunteers to 172 individuals. Through these volunteers we supported our mass COVID vaccination clinic without hiring any staff.
- Dental Hygienist provided virtual dental health education to elementary schools.
- Implemented a West Allis Food Safety Advisory Board with local business owners to discuss DATCP requirements, food safety education and opportunities to better partner with business community.
- Weekly email advertising upcoming programs at the Senior Center.
- Create phases for reopening the Senior Center to ensure safety of members and staff.
- Weekly Collaboration with West Allis Community Collective Mobile Integrated Healthcare.
- Provide Collaborative Outreach Program with the Gifts of Warmth items to distribute to people in need.

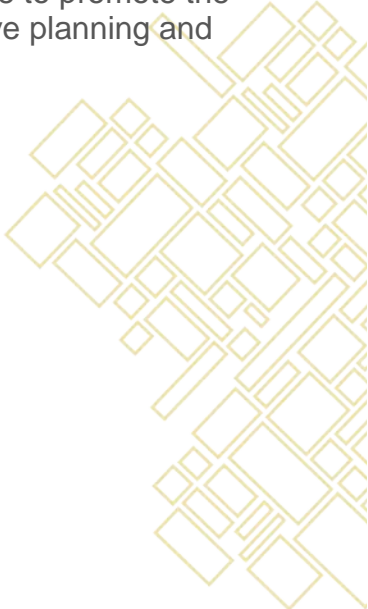
Activities Supporting 2022 Priorities

Economic Recovery, Quality of Life; Sustainability; Innovation and Improved Service Delivery

- COVID-19 Recovery – Quality of Life; Economic Recovery
- Collective Impact/Community Engagement – Quality of Life; Sustainability; Improved Service Delivery
- Community Health Assessment/Community Health Improvement Planning – Quality of Life; Improved Service Delivery
- Strategic Planning – Quality of Life; Innovation; Improved Service Delivery
- Immunizations – Quality of Life
- Lead poisoning prevention – Quality of Life
- Prenatal Care Coordination (PNCC) – Quality of Life; Improved Service Delivery
- CPS/car seats – Quality of Life
- HCET/reproductive health – Quality of Life
- Maternal and Child Health (MCH) – Quality of Life; Improved Service Delivery
- Prevention/health equity focus – Quality of Life
- Cardiff/violence prevention/substance use – Quality of Life; Improved Service Delivery
- WIC – Quality of Life; Improved Service Delivery

Additional Information to Consider

Ongoing COVID-19 case activity may continue to impact our ability to offer the full menu of services and programs in 2022. As well, the Health Department will continue to promote the importance of health equity internally and externally and explore collaborative planning and service delivery opportunities.



City of West Allis
Library
2022 Budget

| EXPENDITURES | 2020 | 2021 | 2021 | 2021 | 2022 | 2022 | 2022 | Change | % Change |
|---------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------------|---------------------|---------------------|---------------|
| | Actual | Budget | Year-to-Date | Estimated | Request | Additions/ Deletions | Budget | | |
| Salaries | \$ 1,090,612 | \$ 1,214,344 | \$ 719,240 | \$ 1,132,425 | \$ 1,182,139 | \$ (179,632) | \$ 1,002,507 | \$ (211,837) | |
| Provisionals/Part-Time | \$ 128,303 | \$ 145,654 | \$ 113,300 | \$ 182,598 | \$ 219,611 | \$ - | \$ 219,611 | \$ 73,957 | |
| Overtime | \$ 3,234 | \$ 11,141 | \$ 1,455 | \$ 11,141 | \$ 11,141 | \$ - | \$ 11,141 | \$ - | |
| Payroll Taxes | \$ 91,085 | \$ 104,872 | \$ 62,448 | \$ 93,120 | \$ 108,085 | \$ (13,742) | \$ 94,343 | \$ (10,529) | |
| Pension | \$ 73,389 | \$ 75,607 | \$ 49,184 | \$ 77,008 | \$ 91,838 | \$ (11,676) | \$ 80,162 | \$ 4,555 | |
| Health Insurance | \$ 183,171 | \$ 213,560 | \$ 127,662 | \$ 194,856 | \$ 210,478 | \$ (27,906) | \$ 182,572 | \$ (30,988) | |
| Health Ins-Retirees | \$ 68,985 | \$ 68,985 | \$ - | \$ 51,739 | \$ 68,985 | \$ - | \$ 68,985 | \$ - | |
| Dental Insurance | \$ 13,310 | \$ 15,865 | \$ 8,759 | \$ 13,268 | \$ 15,924 | \$ (1,396) | \$ 14,528 | \$ (1,337) | |
| Life Insurance | \$ 2,575 | \$ 3,142 | \$ 1,883 | \$ 3,142 | \$ 3,142 | \$ - | \$ 3,142 | \$ - | |
| Professional Services | \$ 2,057 | \$ 4,815 | \$ 4,154 | \$ 4,815 | \$ 4,815 | \$ - | \$ 4,815 | \$ - | |
| Maintenance Contracts | \$ 103,800 | \$ 112,000 | \$ 70,519 | \$ 112,000 | \$ 112,000 | \$ - | \$ 112,000 | \$ - | |
| Utilities | \$ 49,747 | \$ 77,300 | \$ 48,407 | \$ 77,300 | \$ 77,300 | \$ - | \$ 77,300 | \$ - | |
| Repair & Maintenance | \$ 65 | \$ 4,950 | \$ 705 | \$ 3,450 | \$ 4,450 | \$ - | \$ 4,450 | \$ (500) | |
| Supplies | \$ 31,597 | \$ 35,428 | \$ 25,734 | \$ 33,028 | \$ 34,178 | \$ - | \$ 34,178 | \$ (1,250) | |
| Books & Subscriptions | \$ 232,466 | \$ 250,000 | \$ 168,589 | \$ 250,000 | \$ 250,000 | \$ - | \$ 250,000 | \$ - | |
| Training & Travel | \$ 298 | \$ 3,000 | \$ 263 | \$ 1,000 | \$ 2,700 | \$ - | \$ 2,700 | \$ (300) | |
| Regulatory & Safety | \$ - | \$ 50 | \$ - | \$ 50 | \$ 50 | \$ - | \$ 50 | \$ - | |
| Capital Items | \$ 11,472 | \$ 13,500 | \$ 10,526 | \$ 13,500 | \$ 13,500 | \$ - | \$ 13,500 | \$ - | |
| TOTAL EXPENDITURES | \$ 2,086,165 | \$ 2,354,213 | \$ 1,412,827 | \$ 2,254,440 | \$ 2,410,337 | \$ (234,353) | \$ 2,175,984 | \$ (178,229) | -7.57% |

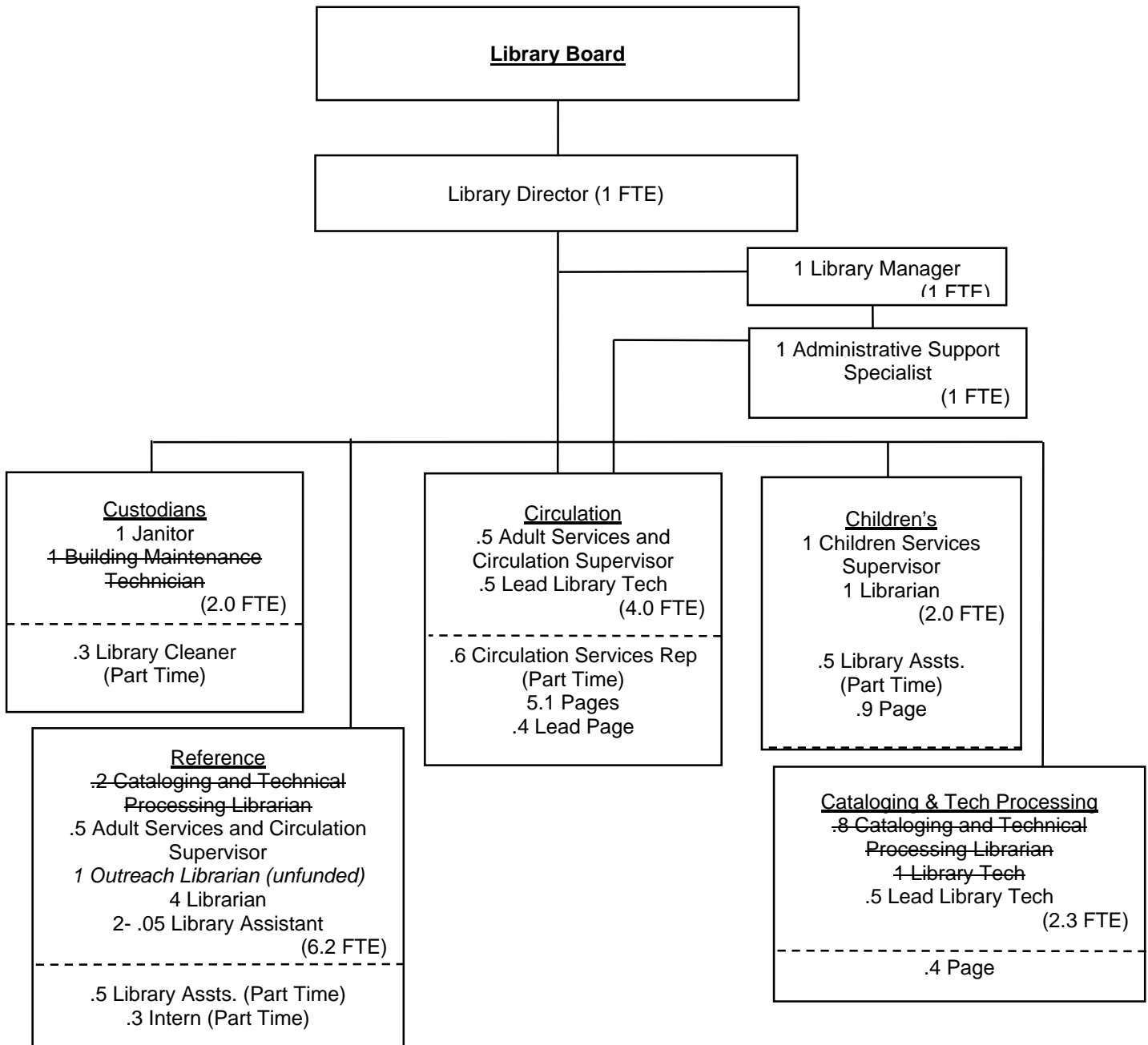
2022 BUDGET NOTES:

Salary and Benefit changes are the result of the elimination of 3 positions.

Note: The "Health Ins-retirees" expense item reflects the city-funded portion of health insurance premiums for retirees of the Library. In past years, this amount was budgeted as a general government expense in the Fringe Benefits department. For 2022 it is more properly presented here as a library expense. Prior year expenses have been restated for comparison purposes.



LIBRARY



Change(s) from 2021 –

- Outreach Librarian unfunded

Reduction of 0.0 Position(s)

Change(s) from 2022 Department Budget Request –

- Eliminate Building Maintenance Technician
- Eliminate Cataloging and Technical Processing Librarian
- Eliminate Library Technician

Reduction of 3 Position(s)

CITY FUNDED FTEs: 169.5
 NON-BENEFITED (PART-TIME) FTEs: 7.8
 TOTAL FTEs: 247.3

Library

2022 Business Plan

Mission Statement:

We are committed to:

- *Providing a welcoming environment for all*
- *Offering equal access to Library services*
- *Promoting personal and professional growth*
- *Building and maintaining community partnerships*
- *Inspiring lifelong learning*

WEST ALLIS PUBLIC LIBRARY VISION STATEMENT:

Fostering an Educated, Engaged, Enriched Community

Services Provided:

| Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
|---|------------------|------------------------------------|--|
| Onsite and virtual to city and county residents | 488,000 | 300,000 | 350,000 |
| Collaborative events with Schools | Limited by COVID | Limited by COVID | in-school partnerships for 2022 |
| Library Programming to community | Virtual only | Virtual and onsite 200 | Onsite, in community and virtual 300+ |
| Community meeting place | Limited by COVID | Expand as pandemic allows. 300,000 | Expand as safety protocols allow. 350,000+ |

Staff Information

| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
|---|----------------------------|---------------------------|---------------------------|----------------------------|
| Director of Library Services | 1 | 1 | Operating Budget | Y |
| Library Manager | 1 | 1 | Operating Budget | Y |
| Adult & Circulation Services Supervisor | 1 | 1 | Operating Budget | Y |
| Cataloging & Technical Processing Librarian | 1 | 1 | Operating Budget | Y |
| Children's Services Supervisor | 1 | 1 | General, Operating Budget | Y |
| Librarian | 5 | 5 | Operating Budget | Y |
| Lead Library Technician | 1 | 1 | Operating Budget | Y |
| Building Maintenance Technician | 1 | 1 | Operating Budget | Y |
| Janitor | 1 | 1 | Operating Budget | Y |
| Library Assistant | 1 | 1 | Operating Budget | Y |
| Circulation Services Representative | 3 | 3 | Operating Budget | Y |
| Library Technician | 1 | 1 | Operating Budget | Y |
| Administrative Support Specialist | 1 | 1 | Operating Budget | Y |
| Library Pages (Part time) | 7 | 7 | Operating budget | N |
| Library Assistant (Part-Time) | 4 | 4 | Operating budget | N |
| Circulation Services Representative Part-Time | 4 | 4 | Operating budget | N |

Change(s) from 2022 Department Budget Request –

- Eliminate Building Maintenance Technician
- Eliminate Cataloging and Technical Processing Librarian
- Eliminate Library Technician

Reduction of 3 Position(s)

Achievements

To date (7/30/2021), since reopening to the public on June 8, 2020 the library has welcomed over 170,000 patrons onsite, circulated over 315,000 items, signed up 825 new library card holders, facilitated 940 curbside appointments, and seen over 19,000 public computer uses.

2021 Innovations

Our team has improved and adapted our methods of developing and delivering programs. Because by nature, our services entail one-on-one or group interaction, the restrictions imposed by the pandemic forced our team to devise new and improved service models. This included pre-packaged programming materials that are picked up by patrons, and then used during a Zoom program session (or independently they choose). Children's story times did not come to an end, but instead have morphed into YouTube presentations. We continue to plan yet adapt as needed and as conditions will allow. Our team conducted very successful outdoor activities this summer (over 1,000 attendees) and continually looks for creative ways to expand outreach to the community (virtual and in-person).

Activities Supporting 2022 Priorities

- Continue Curbside delivery service as an option for patrons
- Expand services to Spanish speaking residents
- Work to increase collaborative programming and partnerships with schools, other city departments, the recreation department, and other county libraries
- Increase the number of popular print titles available onsite instead of through county system delivery to other municipalities
- Modify - to make more efficient - Library services to Homebound and Senior Living facilities. All services facilitated by one Librarian (no other staff involved)
- Monthly, child-led program for young children that emphasizes imaginative play and cooperation
- Work with West Allis schools to offer access to our databases, encourage Library card sign-up, and get books into the hands of West Allis children
- Develop plan for creation of teen advisory board
- Streamline library card application/renewal process, with the end of goal of reducing or eliminating paper applications
- Spring/summer 2022– reinvigorated outreach to community through pop-up events as well as collaborative opportunities such as community story walks



Submitted by:
Michael Koszalka
100-35





2022



BUDGET & ACTION PLAN As recommended by Mayor Dan Devine **Special Revenue Funds** Revenues and Expenditures

**CITY OF WEST ALLIS
2022 BUDGET
COMMUNICATIONS**

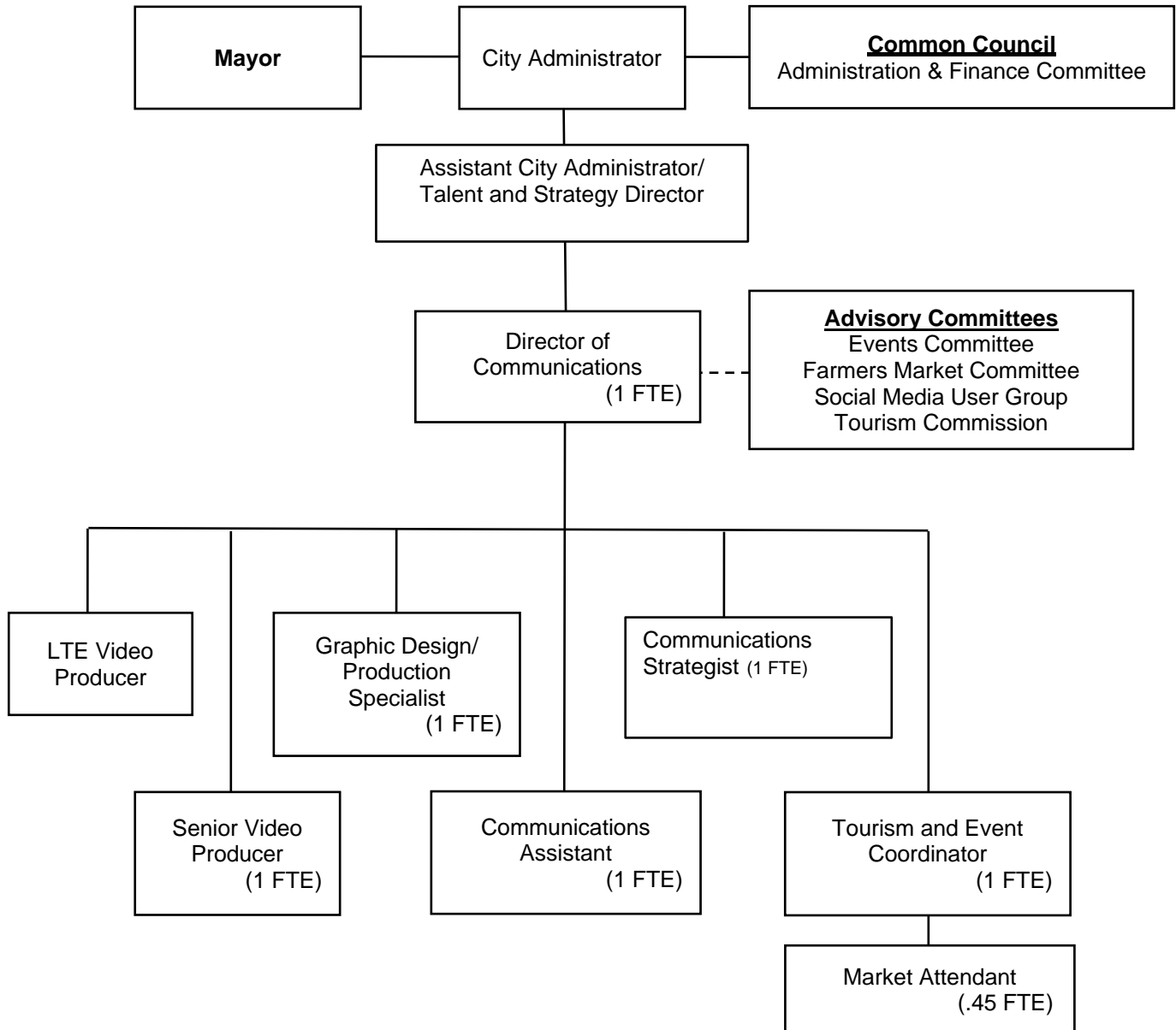
| | 2020 Actual | 2021 Budget | 2021 Year-To Date | 2021 Estimated | 2022 Budget |
|---------------------------------------|------------------------|------------------------|------------------------------|---------------------------|------------------------|
| REVENUES | | | | | |
| Franchise Fees | \$568,881 | \$540,000 | \$262,109 | \$474,809 | \$475,000 |
| Video Service Provider Aid | \$64,104 | \$127,101 | \$127,101 | \$127,101 | \$127,101 |
| Creative Services Revenue | \$3,335 | \$16,000 | \$1,151 | \$2,000 | \$16,000 |
| Transfer in from Tourism Fund | \$40,554 | \$40,000 | \$40,000 | \$40,000 | \$0 |
| Miscellaneous | \$0 | \$5,000 | \$0 | 0 | \$0 |
| Total Revenues | \$676,873 | \$728,101 | \$430,362 | \$643,910 | \$618,101 |
| COMMUNICATIONS EXPENDITURES | | | | | |
| Wages & Benefits | \$422,317 | 387,844 | \$266,270 | 355,844 | 412,253 |
| Admin Support Charge | \$50,000 | 0 | \$0 | 0 | 0 |
| Materials / Supplies / Maintenance | \$22,285 | 32,012 | \$7,376 | 32,012 | 24,400 |
| Membership Dues | \$4,369 | 3,000 | \$2,845 | 3,000 | 0 |
| Travel / Auto / Training | \$449 | 3,600 | \$116 | 3,600 | 3,650 |
| Advertising & Promotion | \$3,134 | 9,500 | \$1,415 | 9,500 | 8,000 |
| Utilities | \$1,855 | 2,000 | \$532 | 2,000 | 1,000 |
| Equipment | \$0 | 0 | \$0 | 0 | 0 |
| Rentals / Consulting / Other Services | \$25,661 | 15,200 | \$12,786 | 15,200 | 4,850 |
| CREATIVE SERVICES EXPENDITURES | | | | | |
| Wages & Benefits | \$147,592 | 155,985 | \$103,832 | 155,985 | 166,327 |
| Admin Support Charge | \$0 | 0 | \$0 | 0 | 0 |
| Materials / Supplies / Maintenance | \$78,114 | 64,700 | \$40,018 | 64,700 | 63,700 |
| Membership Dues | \$0 | 0 | \$0 | 0 | 0 |
| Travel / Auto / Training | \$0 | 1,000 | \$209 | 1,000 | 1,000 |
| Advertising & Promotion | \$0 | 0 | \$0 | 0 | 0 |
| Utilities | \$639 | 500 | \$280 | 500 | 500 |
| Equipment | \$0 | 0 | \$0 | 0 | 0 |
| Rentals / Consulting / Other Services | \$36,636 | 0 | \$0 | 0 | 0 |
| Capital Budget Items | | | | | |
| Total Expenditures | \$793,052 | \$675,341 | \$435,678 | \$643,341 | \$685,680 |
| Net Operating Gain(Loss) | (\$116,179) | \$52,760 | (\$5,316) | \$569 | (\$67,579) |
| Fund Balance: | | | | | |
| Fund Balance Beginning of Year | \$279,709 | \$163,530 | \$163,530 | \$163,530 | \$164,099 |
| Fund Balance End of Year | \$163,530 | \$216,291 | \$158,214 | \$164,099 | \$96,521 |

2021 Budget Notes

This fund accounts for the staff and activities of the Communications Department and is supported predominantly by franchise fees paid by subscribers of cable TV. Fees are remitted quarterly from Spectrum and AT&T as the area's cable providers. Recent years have shown a slow decline in fees and a resulting decline in fund balance reserves. Ultimately this fund may be consolidated into the City's General Fund at a future date.



COMMUNICATIONS



CITY FUNDED FTEs: 0.45
OTHER FUNDING SOURCES FTEs: 6

Change(s) from 2020 –

- None

Reduction of 0 Position(s)

Communications

2022 Business Plan

Department Mission:

To communicate information of key City services, programs, messages, and values clearly and accurately; to foster an engaged and informed citizenry; to provide leadership in further strengthening and promoting West Allis’ “brand” as a benchmark for superior municipal government service through all City communication tools including publications, phone, websites, municipal television, video production, media relations and social media; to serve as a resource to City departments for delivery of their specific communication needs; and to provide a comprehensive, unified delivery of information – look, feel, content and messaging

Services Provided:

1. *Marketing – Branding – Graphic Design*
2. *Social Media and Website Administration*
3. *Media and Public Relations*
4. *Internal and Emergency Communications*
5. *Tourism/Event and Sponsorship Management*
6. *Video Production and Municipal Television Operations*
7. *Printing, Finishing and Creative Services*
8. *Farmers Market Operations and Management*
9. *Volunteer Coordination*

| Key Performance Measures | 2020 Actual | 2021 Projected | 2022 Planned |
|--|--|--|---|
| Digital and print collateral pieces updated with new branding; City signage, equipment, and hardware; campaigns. | 95% | 97% | 100%; city departments need to prioritize |
| Social media metrics and website analytics including visit | ENews subscribers: 796. 24% growth vs. 2019, on track to exceed goal of 25% growth in 2020 | ENews Actual Q3: 871. Additional 9% growth since | |

| | | | |
|--|---|--|--|
| <p>rate, content consumption, clickthrough's, emails opened, reach, engagement, sentiment, and number of comments; set benchmarks for all web/social platforms; growth rate of notify me channels. Online chat support</p> | <p>It's Your City Monthly 2020 open rate: 39% Overall eNotify subscribers list increased by average of 67% in 2020 Social media followers: Instagram – up 22% (goal in 2020: 20% increase) Facebook – up 7.6% (goal in 2020: 8% increase)Twitter – up 6% (goal in 2020: 8% increase) 823 Let Us Help form submissions 2020 As of 6/30/20 website visits up 30% in 2020 vs. 2019 – on track to meet increase of 35% goal in 2020</p> | <p>2020; expected 20% growth by end of year. ENews Open rate: 46% Enotify subscriber list increased by 10% IG: up 34% in 2021. FB: Up 10% Twitter: Up 8% Let Us Help 1000+ (623 submitted thru July 2021) Site visits down 3.4% in 2021 vs. 2020. Chat: 400 messages through June.</p> | <p>ENews continued 25% growth YOY ENews open rate: 48% IG: up 20% in 2022 FB: up 5% Twitter: up 5% Increase eNotify subscriber list by 25% Let Us Help Increase by 15% Increase site visits by 10% vs 2021. Chat: Decrease by 20% by through website improvements.</p> |
| <p>Increase the frequency of</p> | <p>Track through social media mentions, social media</p> | <p>\$1534.00 spent on paid</p> | <p>Increase paid content by</p> |

| | | | |
|---|---|--|--|
| <p>positive or neutral earned media coverage and placement – including digital reporting – about City programs, community initiatives and achievements.</p> | <p>listening, google alerts and digital/print and news media</p> | <p>content through July 2021.</p> | <p>25%; use brand ambassadors/influencers.</p> |
| <p>AskAllis login rates, employee eNews open rates, and CivicReady subscribers</p> | <p>All employees email average open rate 2020: 40.3%</p> <p>AskAllis Site visits as of 8/18/20: 17,252 (2019 comparison: 13,327)</p> <p>AskAllis news flash subscribers: 144 CivicReady: 8105 resident subscribers Subscribers up 17%</p> | <p>All employee email average open rate 2021: 49.7%</p> <p>AskAllis site visits 7/29/21: 17,912.</p> <p>AskAllis news flash subscribers: 124.</p> <p>CivicReady: 9177 resident subscribers</p> <p>Subscribers up 22%</p> | <p>Increase open rate to 50% or higher.</p> <p>AskAllis site visits: 18,000.</p> <p>AskAllis subscribers: 200+.</p> <p>Increase CivicReady resident subscribers by 25%</p> |
| <p>Number of events per year; repeat events survey in fall 2022 to gauge visitor satisfaction; number of sponsorships obtained per year</p> | <p>Number of events decreased in 2020 by 33% due to COVID-19. As of August, 9 City-Run events have been cancelled or postponed until 2021, and 6 City Sponsored/Affiliated events have been cancelled or postponed.</p> <p>2020 advertising: estimated 82 million impressions, 3.8 million actual impressions; down 2,156% due to cancellation of Brewers and OTT ads</p> | <p>Increased Food Truck Fridays and Summer Concerts to twice a month instead of once a month. Total of 22 City-Run events, and 5 City Sponsored/Affiliated events. \$19,600 sponsorship</p> | <p>Goal of a total of 25 events, and improve upon current events. Raise \$35,000 for City events.</p> |

| | | | |
|--|--|--|--|
| | <p>Social media audience increase 14.3%, engagement increase 3.2%; impressions down 92% and engagements down 46.2%. Both stats skewed due to halt on social media advertising starting in May</p> | dollars raised for City events. | |
| <p>Produce 1-2 new in-house videos per month; produce and edit a monthly recap of 4-6 stories, 5-7 minutes in length; produce additional 1-3 promos or public service announcements per month; provide end of year report on hours of video content produced with a benchmark of 50 projects and 2000 hours annually; provide KPIs for videos including viewer counts and comments</p> | <p>5.8k minutes of video viewed on Facebook (2020 goal: 7.2k)</p> <p>Hours of video since July of 2019= 3 days, 2 hours, 55 minutes, and 34 seconds.</p> <p>YouTube: Last 365 Days: Subscribers +154 increase of 59%, impressions: 317.4k, increase of 73%; views: 32.1k, increase of 33%; watch time: 3.0k, increase of 99%; average view time 5:37: increase of 50%</p> <p>Traffic from Facebook=26.4 G oggle=26.1, City website=6.4%</p> <p>Produced 36 promos and PSAs, plus 50 in house produced programs (2020 goal)</p> | <p>7,886 minutes viewed on Facebook</p> <p>Hours of video since January of 2021= 1 day, 9 hours, 00 minutes, and seconds.</p> <p>YouTube: thru July 2021: Subscribers +98 decrease of 47%, impressions 241.7k, decrease 32%, views 23k, decrease of 33%; watch time 1.7k, decrease of 47%; average view time decrease of 21%</p> <p>Traffic from City website=30.2%,</p> | <p>Increase video viewed on FB by 15%</p> <p>Increase hours of video by 25%</p> <p>Increase overall YouTube performance by 35%</p> <p>Increase video production by 36%</p> |

| | | | |
|---|---|---|--|
| | | <p>Facebook=29.2%, Google 13.3%</p> <p>Produced 40 promos and PSAs, plus 24 in house programs; decrease of 36%</p> | |
| <p>Maintain a weekly logbook of number of documents scanned; maintain monthly records of all print jobs and mark ownership of each job; track volume of printing per month on equipment and provide monthly reports; report on total number of print jobs; proof print jobs for maintain <5% error and accuracy rate</p> | <p>Redirect high volume printing from departments to production machines. Current state is 65%</p> <p>Production turnaround time less than 2 business days</p> <p>Jan – Aug 2020 totals (**unless noted)</p> <p>Postage mailed to date – 132,748 pieces</p> <p>Total envelopes printed to date – 240,500</p> <p>Total scanned documents to date-19,094 Total scanned files to date – 441</p> <p>Total Parking Permits - 15,735</p> <p>***Production Machines – Jan-June Black & White Machine-\$13,896.04 Color Machine-\$15,616.91</p> <p>Closed print tickets to date - 653</p> | <p>Jan – July 2021 totals</p> <p>Postage mailed to date – 76,899 pieces</p> <p>Total envelopes printed to date – 201,400</p> <p>Total scanned documents to date- 5,128</p> <p>Total scanned files to date – 13</p> <p>Total Parking Permits - 13,987</p> <p>Production Machines – Jan-July Black & White Machine-\$21,709.70</p> <p>Color Machine-\$19,249.96</p> <p>Closed print tickets to date - 589</p> | <p>With 4 elections next year and COVID, anticipate 20% increase in mailed pieces, envelopes printed and production machine printing</p> |
| <p>Increase number of vendors to generate more revenue. Sell</p> | <p>2020 revenue estimated at \$50,000. With the addition of daily and weekly rentals, the</p> | <p>Estimated vendor</p> | <p>Increase revenue by 25% through</p> |

| | | | |
|--|---|--|---|
| <p>farmers market merchandise to generate more revenue. Customer survey to gauge satisfaction with the farmers market.</p> | <p>market has increased the number of food vendors, increasing the revenue specifically for food vendors. Maintained similar number of customers (new and returning) even with several new COVID-19 customer restrictions in place.</p> | <p>revenue, \$66,000. Friends of Farmers Market revenue \$400. Business sponsorships raised, \$5,000. Higher customer attendance in 2021. Increased EBT benefit usage in 2021.</p> | <p>facility rental on non-market days; market at capacity for 2022 season with growing wait list.</p> |
|--|---|--|---|



Submitted by:
Jonathan Matte
260-8201/8202



Communications

| Personnel Information | | | | |
|--------------------------------------|------------------------|-----------------------|-------------------------|------------------------|
| <i>Position Title</i> | <i>2021 Authorized</i> | <i>2022 Requested</i> | <i>Funding Source</i> | <i>Benefited (Y/N)</i> |
| Communications Director | 1 | 1 | Special Revenue | Y |
| Communications Strategist | 1 | 1 | Special Revenue | Y |
| Graphic Design/Production Specialist | 1 | 1 | Special Revenue | Y |
| Tourism and Event Coordinator | 1 | 1 | Special Revenue/Tourism | Y |
| Senior Video Producer | 1 | 1 | Special Revenue | Y |
| Communications Assistant | 1 | 1 | Special Revenue | Y |
| Senior Video Producer (LTE) | 1 | 1 | Special Revenue | N |
| Market Attendant | 1 | 1 | General | N |

| | | |
|--------------|---|---|
| <i>Total</i> | 8 | 8 |
|--------------|---|---|

| <i>New Positions</i> | <i>Vacancies</i> |
|----------------------|------------------|
| None | None |

| <i>Eliminated Positions</i> |
|-----------------------------|
| None |

Achievements

1. Created four sponsorship programs and companion webpage and booklets
 - o Special Events
 - o Friends of Our Parks
 - o Friends of the Farmers Market – Businesses
 - o Friends of the Farmers Market – Households

- Highlights include securing sponsorship for the 2021 fireworks (saving the city \$15,000)
- 2. Produce New Resident Guide in English and Spanish and mail to new homeowners.
- 3. Collaborate with IT to implement new digital production machines saving the City over \$100,000.
- 4. Created Snow Angels program, which included tons of positive media coverage for West Allis
- 5. Produce video series welcoming new hires and congratulating retirees
- 6. Produce video series with Mayor and Department Heads for employee appreciation weeks
- 7. Provided weekly COVID19 updates to public via website, CivicReady mass notification and social media.
- 8. Provided weekly COVID19 updates and organizational news to employees via email.
- 9. Implement online chat/leave message feature on City website and responded to customers daily.
- 10. Launched a webinar series featuring a monthly webinar focused on a different City department or service. These webinars are intended to educate residents about City services, and to personalize City operations by connecting residents with key staff.
- 11. Expand use of CivicReady to mass email, text and voice call residents for elections, poll workers and vaccinations – cost savings include same as above
- 12. Use mass email tool for other departments including Health, Clerk and Development to mass email residents, licensees, and business – cost savings include staff time, reduction in paper, printing and postage.
- 13. Created online farmers market application process.
- 14. Re-branded Adopt a Hydrant program including post card mailing and increased participation
 - o 145 individual adopters
 - o 159 adopted hydrants
 - o 47 new adoptions in Feb. 2021 vs. 2 new adoptions during that period in 2020
- 15. Launch DPW citation mitigation campaign to reduce trash and recycling violations
- 16. Rebrand Neighborhood Association Program including revamped print materials and webpages.
- 17. Produce virtual SCORE Corp ceremony.
- 18. Collaborate with Development on MATC business survey and report.
- 19. Produced DPW facility tour video to highlight deficiencies within facility
- 20. City channel profiled by Wisconsin Community Media Center
- 21. Write, edit and produce 2021 Summer/Fall magazine and Winter/Spring magazine
- 22. Coordinate Cash Mob campaign with Mayor
- 23. Formalized ribbon cutting/groundbreaking requests through new webpage.

2021 Innovations

- 1. Implement 12 new online payment services on City website.
- 2. Launch print job ticketing portal providing enhanced job ticketing features for department print requests.

3. Leveraged Google Map tools to aid Snow Angels volunteers in connecting with those in need of services near their area.
4. Launched online park reservation and payment system through City website including online payments and re-branded and created fillable PDF application.

Activities Supporting 2022 Priorities

Economic Recovery, Quality of Life; Sustainability; Innovation and Improved Service Delivery

1. Improve website experience – Collaborate with departments to make information easier to find, adjust reading levels, eliminate downloadable PDFs and convert information into webpages.
2. Repeat 2018 website experience survey. Increase website survey responses from 257 in 2018 to 300 in 2022.
3. Continue to develop additional online payment services on City website.
4. Create West Allis Digital Ambassadors program. West Allis Digital Ambassadors are a group of individuals who are passionate about sharing positive stories and business news from West Allis. The program is designed to authentically showcase West Allis and help tell Southeastern Wisconsin and the world why West Allis is a great place to live, work and do business. Whether you grew up here, do business here or live and work here now, you're a perfect candidate to join us.
5. Conduct a Farmers Market survey to solicit feedback for 2022 season.
6. Complete the Farmers Market facility reservation policy.
7. Restructure Events and WACIF committees to clearly assign roles and improve individual contributions and participation.
8. Collaborate with Health Department on website department redesign.

Additional Information to Consider

Enter any additional information



**CITY OF WEST ALLIS
2022 BUDGET
Tourism**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|---------------------------------|------------------------|------------------------|------------------------------|---------------------------|------------------------|
| REVENUES | | | | | |
| Hotel/Motel Room Tax Revenue | \$142,661 | \$150,000 | \$204,956 | \$120,000 | \$400,000 |
| Other Revenue | \$2,126 | \$105,000 | \$1,357 | \$102,100 | \$0 |
| Total Revenues | \$144,787 | \$255,000 | \$206,313 | \$222,100 | \$400,000 |
| EXPENDITURES | | | | | |
| Tourism Promotion & Marketing | 126,077 | 255,000 | 2,943 | 74,000 | \$392,000 |
| Total Expenditures | \$126,077 | \$255,000 | \$2,943 | \$74,000 | \$392,000 |
| Net Operating Gain(Loss) | \$18,710 | \$0 | \$203,370 | \$148,100 | \$8,000 |
| Fund Balance | | | | | |
| Fund Balance Beginning of Year | \$300,813 | \$319,523 | \$319,523 | \$319,523 | \$467,623 |
| Fund Balance End of Year | \$319,523 | \$319,523 | \$522,893 | \$467,623 | \$475,623 |

2022 Budget Notes

The Tourism Fund accounts for the collection of Hotel Room Tax and the expenditure of such funds in accordance with State Statute. The 2022 Budget includes revenues from the City's three current hotels.

**CITY OF WEST ALLIS
2022 BUDGET
COMMUNITY DEVELOPMENT PROGRAMS**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|-----------------------------------|------------------------|------------------------|------------------------------|---------------------------|------------------------|
| REVENUES | | | | | |
| Community Development Block Grant | \$842,027 | \$1,295,317 | \$891,216 | \$1,110,121 | \$1,081,555 |
| CDBG-CV (COVID) Grants | \$219,344 | \$0 | \$252,065 | \$451,409 | \$733,149 |
| C.D. Program Income | \$216,428 | 282,542 | \$246,611 | 282,542 | 275,000 |
| CDBG Income | \$1,277,798 | \$1,577,859 | \$1,389,892 | \$1,844,072 | \$2,089,704 |
| Rental Rehabilitation Program | | | | | |
| Federal Grant | \$0 | \$0 | \$0 | \$0 | \$0 |
| Program Income | \$0 | \$0 | \$0 | 0 | 0 |
| Owner Contributions | \$0 | \$0 | \$0 | 0 | 0 |
| Rental Rehabilitation Income | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenues | \$1,277,798 | \$1,577,859 | \$1,389,892 | \$1,844,072 | \$2,089,704 |
| EXPENDITURES | | | | | |
| CDBG Planning | \$0 | \$37,683 | \$0 | \$0 | \$0 |
| Comm Dev - General | \$206,900 | \$200,374 | \$98,460 | \$200,374 | \$300,499 |
| Comm Dev - Projects | \$385,939 | \$933,186 | \$532,860 | \$632,860 | \$549,062 |
| Econ Dev - General | \$0 | \$0 | \$0 | \$0 | \$17,735 |
| Econ Dev - Projects | \$363,531 | \$260,000 | \$487,550 | \$487,550 | \$345,000 |
| Fair Housing - General | \$1,349 | \$5,742 | \$12 | \$1,000 | \$3,936 |
| Hsg Rehab - General | \$19,960 | \$0 | \$21,773 | \$0 | \$25,323 |
| Home Security/Hsg Rehab Proj | \$80,408 | \$140,874 | \$35,879 | \$70,879 | \$115,000 |
| Redevelopment - General | \$0 | \$0 | \$0 | \$0 | \$0 |
| Redevelopment - Projects | \$0 | \$0 | \$0 | \$0 | \$0 |
| CDBG-CV (COVID) | \$219,344 | \$0 | \$301,409 | \$451,409 | \$733,149 |
| CDBG Expenditures | \$1,277,430 | \$1,577,859 | \$1,477,942 | \$1,844,072 | \$2,089,704 |
| Rental Rehabilitation | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures | \$1,277,430 | \$1,577,859 | \$1,477,942 | \$1,844,072 | \$2,089,704 |
| Fund Balance: | | | | | |
| CDBG | (0) | (0) | (88,051) | (0) | (0) |
| Rental Rehabilitation | \$182,867 | \$182,867 | \$182,867 | \$182,867 | \$182,867 |
| | \$182,867 | \$182,867 | \$94,816 | \$182,867 | \$182,867 |

2022 Budget Notes

The Community Development Block Grant (CDBG) Program is a federal grant program from the US Department of Housing & Urban Development (HUD) and is administered on a reimbursement basis as indicated by budgeted revenues and expenses above. The goal of the fund is to use grant funds promptly on allowed programs and expenditures, resulting in \$0 fund balance at the end of each year. Additional CDBG-CV funding was allocated from HUD in 2020 for COVID response projects with 3 years to spend the funds.

**CITY OF WEST ALLIS
2022 BUDGET
HOUSING ASSISTANCE PROGRAMS**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|---|------------------------|------------------------|------------------------------|---------------------------|------------------------|
| REVENUES | | | | | |
| Certificate/Voucher Program | | | | | |
| Intergovernmental Revenues | \$3,285,264 | \$3,382,159 | \$3,016,734 | \$3,597,569 | \$3,513,075 |
| Interest/Other | 4,259 | 4,529 | 47 | 1,000 | 0 |
| Total Certificate Income | | | | | |
| Total Revenues | \$3,289,522 | \$3,386,688 | \$3,016,781 | \$3,598,569 | \$3,513,075 |
| EXPENDITURES | | | | | |
| Certificate/Voucher Program | 3,366,543 | \$3,386,688 | 2,761,886 | \$3,354,886 | \$3,513,075 |
| Total Expenditures | \$3,366,543 | \$3,386,688 | \$2,761,886 | \$3,354,886 | \$3,513,075 |
| Net Certificate/Voucher Program | (\$77,020) | \$0 | \$254,895 | \$243,683 | \$0 |
| Fund Balance: Certificate/Voucher Program | | | | | |
| Fund Balance Beginning of the Year | \$753,651 | \$676,631 | \$676,631 | \$676,631 | \$920,314 |
| Fund Balance End of Year | 676,631 | 676,631 | 931,526 | 920,314 | 920,314 |

2022 Budget Notes

This fund accounts for expenditures of federal grant funds awarded from the US Department of Housing & Urban Development (HUD) for the Section 8 Housing Choice Voucher program which provides rent assistance to low-income individuals and veterans. The Community Development Department-Housing Division manages this program in accordance with funding provided by HUD.

**CITY OF WEST ALLIS
2022 BUDGET
H.O.M.E. PROGRAM**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|---|------------------------|------------------------|------------------------------|---------------------------|------------------------|
| REVENUES | | | | | |
| 1st Time Home Program (HOME) | | | | | |
| Intergovernmental Revenues | \$ - | \$ 331,812 | \$ - | \$ - | \$ - |
| Interest/Repayments | \$ 82,862 | \$ 80,000 | \$ 64,107 | \$ 80,000 | \$ 80,000 |
| Investment Return/Program Income | \$ - | | \$ - | | \$ 300,000 |
| Total Revenues | \$82,862 | \$411,812 | \$64,107 | \$80,000 | \$380,000 |
| EXPENDITURES | | | | | |
| 1st Time Home Program (HOME)-Admin | \$ 24,525 | \$ 25,855 | \$ 15,748 | \$ 25,855 | \$ 28,000 |
| 1st Time Home Program (HOME)-Projects | \$ 80,958 | \$ 372,856 | \$ 291,385 | \$ 372,856 | \$ 340,242 |
| Total Expenditures | \$ 105,484 | \$ 398,711 | \$ 307,132 | \$ 398,711 | \$ 368,242 |
| Net 1st Time Home Program (HOME) | \$ (22,622) | \$ 13,101 | \$ (243,026) | \$ (318,711) | \$ 11,758 |
| Fund Balance: (HOME) | | | | | |
| Fund Balance Beginning of Year | \$ 707,358 | \$ 684,736 | \$ 684,736 | \$ 684,736 | \$ 366,025 |
| Fund Balance End of Year | \$ 684,736 | \$ 697,837 | \$ 441,710 | \$ 366,025 | \$ 377,783 |

2022 Budget Notes

The HOME Program is a federal grant program funded from the US Department of Housing & Urban Development (HUD) and is administered on a reimbursement basis via a consortium with Milwaukee County. Funds are used to improve housing in eligible areas, including the purchase, demo, and rebuild of several single family homes in recent years. Variations in revenues in recent years result from the sale of these homes to eligible individuals (program income). Since the West Allis HOME Program generates substantial program income, the consortium has reduced its funding to West Allis in 2021 & 2022.

**CITY OF WEST ALLIS
2022 BUDGET
EPA REVOLVING LOAN FUND**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|-----------------------------------|------------------------|------------------------|------------------------------|---------------------------|------------------------|
| REVENUES | | | | | |
| Federal Grant Revenue | \$ - | \$ - | \$ (4,455) | \$ (4,455) | \$ - |
| Interest/Repayments (Prog Income) | \$ 320,661 | \$ 25,000 | \$ 10,643 | \$ 14,191 | \$ 14,191 |
| Total Revenues | \$ 320,661 | \$ 25,000 | \$ 6,188 | \$ 9,736 | \$ 14,191 |
| EXPENDITURES | | | | | |
| Administrative | \$ 601 | \$ 1,000 | \$ - | \$ - | \$ 1,000 |
| Environmental | \$ 1,236 | \$ 125,000 | \$ (8,563) | \$ (8,563) | \$ 125,000 |
| Total Expenditures | \$1,837 | \$126,000 | (\$8,563) | (\$8,563) | \$126,000 |
| Fund Balance Beginning of Year | \$103,436 | \$422,259 | \$422,259 | \$422,259 | \$440,559 |
| Fund Balance End of Year | \$422,259 | \$321,259 | \$437,011 | \$440,559 | \$328,750 |

2022 Budget Notes

This fund accounts for expenditures of federal grant funds awarded from the US Environmental Protection Agency (EPA). Funding is provided for eligible expenditures on a project basis. The Community Development Department applies for these funds as eligible opportunities arise during redevelopment initiatives throughout the City. In 2020 a loan related to a TID 10 (Yellow Freight) project was paid off. Monthly repayments are received on a loan related to a TID 15 (The Market) project.

**CITY OF WEST ALLIS
2022 BUDGET
HEALTH GRANTS**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|---|--------------------|--------------------|----------------------|--------------------|--------------------|
| REVENUES | | | | | |
| Intergovernmental/other Transfer In | \$1,771,892 249 | \$1,072,065 0 | \$760,258 | \$2,978,896 0 | \$1,652,049 0 |
| Total Revenues | \$1,772,141 | \$1,072,065 | \$760,258 | \$2,978,896 | \$1,652,049 |
| EXPENDITURES | | | | | |
| Health Grants | | | | | |
| Women, Infants, Children (WIC) | \$821,780 | \$842,800 | \$564,420 | \$865,126 | \$958,982 |
| Maternal Child Health (MCH) & Medical Assist. | 26,418 | 45,515 | 5,784 | 26,420 | 27,169 |
| IAP Immunization | 9,557 | 17,018 | 7,908 | 17,018 | 16,056 |
| Preventive Health Services Block Grant | 69,516 | 10,411 | 61,118 | 67,727 | 8,995 |
| Lead Testing Grants | 5,404 | 12,727 | 3,057 | 10,567 | 11,382 |
| Misc Comm Grants | 0 | 0 | 0 | 0 | 0 |
| Women Wellness- WWP GPR & Expansion | 9,479 | 0 | 9,099 | 10,500 | 0 |
| March of Dimes | 0 | 0 | 0 | 0 | 0 |
| HCET-AHW | 2,812 | 27,000 | 549 | 9,850 | 27,000 |
| PHP Pandemic Influenza | 0 | 0 | 0 | 0 | 0 |
| Biot Focus A Planning/ CRI (Preparedness) | 71,954 | 65,896 | 49,633 | 81,547 | 72,715 |
| FDA-Food Safety Grants | 0 | 0 | 0 | 23,000 | 0 |
| Public Health Crisis Repsonse Grant | 5,929 | 25,000 | 1,466 | 25,000 | 24,750 |
| TB Assistance | 0 | 0 | 0 | 0 | 0 |
| DOA CARES-Routes to Recovery | 0 | 0 | 383,800 | 971,876 | 0 |
| DHS CARES-(Covid) | 542,148 | 0 | 242,890 | 420,265 | 475,000 |
| Cardiff Model Grant | 207,658 | 25,698 | 163,530 | 450,000 | 30,000 |
| Total Expenditures | \$1,772,655 | \$1,072,065 | \$1,493,253 | \$2,978,896 | \$1,652,049 |
| Beginning Fund Balance | 514 | (0) | (0) | (0) | (0) |
| Ending Fund Balance | (0) | (0) | (732,995) | (0) | (0) |

2022 Budget Notes

This fund accounts for expenditures of federal and state grant funds awarded to the City's Health Department; the largest being the Supplemental Food Program for Women, Infants, and Children (WIC) which the Health Department administers for West Allis, as well as Greenfield and Cudahy. These grants are administered on a reimbursement basis. Staff time, and other materials, supplies, and services are charged against this account, and recorded accordingly. COVID related grants are included here for 2020, 2021, and 2022.

CITY OF WEST ALLIS
2022 BUDGET
POLICE GRANTS FUND

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|--|--------------------|--------------------|----------------------|--------------------|--------------------|
| REVENUES | | | | | |
| US Dept of Justice HIDTA | \$2,078,577 | \$2,000,000 | \$973,585 | \$2,000,000 | \$2,000,000 |
| US Dept of Justice-HIDTA Drug Task Force | 30,670 | \$27,217 | 21,764 | 21,764 | \$6,948 |
| OCEDTF (Org Crm Drug TF) | 7,754 | \$0 | 6,990 | 6,990 | \$0 |
| Drug Trafficking Rspns Grant | 0 | \$0 | 0 | 0 | \$0 |
| DOJ Anti Heroin Tsk Force | 7,818 | \$0 | 0 | 0 | \$0 |
| DOJ/DEA Relentless Pursuit | 62,256 | \$0 | 0 | 0 | \$0 |
| FBI-MAVC Task Force | | | 3,190 | 3,190 | |
| US Dept. of Transportation | 64,007 | 57,000 | 47,592 | 63,059 | 63,000 |
| US-DEA | 18,683 | 18,649 | 13,569 | 18,569 | 20,000 |
| WI Dept of Administration (Beat Patrol Grant) | 121,434 | 121,434 | 55,205 | 121,434 | 126,714 |
| WI Emergency Police Services | 6,500 | 0 | 0 | 0 | 0 |
| DOJ/DCI CEAS Program | 421 | 0 | 0 | 0 | 0 |
| US Dept of Justice (Justice Assistance Grant) | 13,730 | 23,000 | 0 | 23,000 | 15,000 |
| Metro Drug Unit Grants | 52,983 | 46,005 | 25,943 | 46,005 | 48,465 |
| Total Revenues | \$2,464,833 | \$2,293,305 | \$1,147,838 | \$2,304,011 | \$2,280,127 |
| EXPENDITURES | | | | | |
| HIDTA (US Dept. of Justice) | 2,080,251 | 2,000,000 | 1,262,946.00 | 2,003,062 | 2,000,000 |
| HIDTA Drug Task Force | 30,670 | 27,217 | 21,764.00 | 21,764 | 6,948 |
| Juvenile Justice (US DOJ)-Byrne Memorial Justice Assist. Grant | 13,730 | 23,000 | 21,421 | 23,000 | 15,000 |
| Justice Assistance Grant | | 0 | 0 | 0 | 0 |
| Beat Patrol Grant | 121,434 | 121,434 | 71,812 | 121,434 | 126,714 |
| Metro Drug Unit | 52,983 | 46,005 | 31,255 | 46,005 | 48,465 |
| DEA Task Force | 18,683 | 18,649 | 13,569 | 18,569 | 20,000 |
| Organized Crime-Drug Task Force (OCEDTF) | 7,754 | | 1,169 | 6,990 | |
| DOJ-COPS Anti-Heroin Task Force | 7,818 | | | | |
| FBI-MAVC Task Force | | | 3,190 | 3,190 | |
| Police Highway Safety (US Dept. of Transportation) | 64,007 | 57,000 | 63,059 | 63,059 | 63,000 |
| DOJ/DEA Relentless Pursuit | 62,256 | 0 | 0 | 0 | 0 |
| WI Emergency Police Services | 6,500 | | | | |
| DOJ/DCI CEAS Program | 421 | | | | |
| Misc Community Grant Funding | | 0 | 0 | 0 | 0 |
| Total Police Grants | \$2,466,507 | \$2,293,305 | \$1,490,185 | \$2,307,073 | \$2,280,127 |
| Net Operating Gain (Loss) | (\$1,674) | \$0 | (\$342,347) | (\$3,062) | \$0 |
| Fund Balance (250) | | | | | |
| Fund Balance Beginning of Year | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fund Balance End of Year | \$0 | \$0 | -\$52,986 | \$0 | \$0 |
| Fund Balance (255) | | | | | |
| Fund Balance Beginning of Year | \$4,736 | \$0 | \$3,062 | \$3,062 | (\$0) |
| Fund Balance End of Year | \$3,062 | \$0 | (\$286,299) | (\$0) | (\$0) |

2022 Budget Notes

This fund accounts for the expenditure of grant funds received by the Police Department, including funding from the Wisconsin Department of Justice to support additional police personnel for community work ("beat patrols") and funding from the US Department of Transportation for highway safety programs (Speed Enforcement, Seatbelt Task Force, Alcohol Enforcement). The City also acts as the fiscal agent for the federal government's Milwaukee High Intensity Drug Trafficking Area (HIDTA) program. Payroll related costs are moved to this fund, when applicable, to properly account for grant expenditures which are then offset by the grant revenue received. As a result, this fund should generally have a fund balance of \$0.

**CITY OF WEST ALLIS
2022 BUDGET
Asset Forfeiture Fund**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|--------------------------------------|------------------------|------------------------|------------------------------|---------------------------|------------------------|
| REVENUES | | | | | |
| Federal Grant | \$68,810 | \$100,000 | \$1,183 | \$10,000 | \$50,000 |
| State Grant | \$19,935 | \$25,000 | \$0 | \$0 | \$20,000 |
| Total Revenues | \$88,745 | \$125,000 | \$1,183 | \$10,000 | \$70,000 |
| EXPENDITURES | | | | | |
| Federal Expenses | \$66,296 | \$200,000 | \$57,513 | \$70,000 | \$200,000 |
| State Expenses | \$2,526 | \$50,000 | \$5,288 | \$6,000 | \$50,000 |
| Total Expenditures | \$68,822 | \$250,000 | \$62,801 | \$76,000 | \$250,000 |
| Net Operating Gain(Loss) | \$19,923 | (\$125,000) | (\$61,618) | (\$66,000) | (\$180,000) |
| Fund Balance Federal) | | | | | |
| Fund Balance Beginning of Year | \$839,263 | \$841,777 | \$841,777 | \$841,777 | \$781,777 |
| Fund Balance End of Year | \$841,777 | \$741,777 | \$785,447 | \$781,777 | \$631,777 |
| Fund Balance (State) | | | | | |
| Fund Balance Beginning of Year | \$97,617 | \$115,026 | \$115,026 | \$115,026 | \$109,026 |
| Fund Balance End of Year | \$115,026 | \$90,026 | \$109,738 | \$109,026 | \$79,026 |
| Total Fund Balance-Beginning of Year | \$936,880 | \$956,803 | \$956,803 | \$956,803 | \$890,803 |
| Total Fund Balance-End of Year | \$956,803 | \$831,803 | \$895,185 | \$890,803 | \$710,803 |

2022 Budget Notes

This fund accounts for the Police Department's Asset Forfeiture Fund which is administered through WAPD's participation in a US Department of Justice program, as well as the state program, which allows police departments to receive revenues collected through the seizure and forfeiture of assets used to commit or facilitate crimes. The revenues are used to fund police related needs, as determined by the Police Department, and subject to the approval of the Police and Fire Commission.

**CITY OF WEST ALLIS
2022 BUDGET
Police Misc Funds**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|---------------------------------|------------------|-----------------|----------------------|-------------------|-----------------|
| REVENUES | | | | | |
| Donations/Contributions | 41,807 | 73,000 | 60,227 | 63,049 | 73,000 |
| Total Revenues | \$41,807 | \$73,000 | \$60,227 | \$63,049 | \$73,000 |
| EXPENDITURES | | | | | |
| Expenses | \$46,940 | \$69,000 | \$23,023 | \$56,000 | \$69,000 |
| Total Expenditures | \$46,940 | \$69,000 | \$23,023 | \$56,000 | \$69,000 |
| Net Operating Gain(Loss) | (\$5,133) | \$4,000 | \$37,203 | \$7,049 | \$4,000 |
| Fund Balance | | | | | |
| Fund Balance Beginning of Year | \$119,089 | \$113,956 | \$113,956 | \$113,956 | \$121,005 |
| Fund Balance End of Year | \$113,956 | \$117,956 | \$151,159 | \$121,005 | \$125,005 |

This Fund accounts for the Police Department WISH program, Crime Prevention program, 2nd Chance Program, and K9 program.

**CITY OF WEST ALLIS
2022 BUDGET
FIRE GRANTS FUND**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimate | 2022 Budget |
|--|------------------------|------------------------|------------------------------|--------------------------|------------------------|
| REVENUES | | | | | |
| WI Act 102 EMS Grant/Other Fire Grants | \$8,309 | \$10,000 | \$0 | \$8,000 | \$8,000 |
| US Department of Homeland Sec and FEMA | 0 | 0 | 0 | 0 | 0 |
| E-911 (WI Public Service Commission) | 0 | 0 | 0 | 0 | 0 |
| Misc Community Grants (WEA Spark, WE Energies) | 2,000 | 0 | 0 | 0 | 0 |
| Tactical Emergency Med Services Grant | 0 | 0 | 0 | 0 | 0 |
| Total Revenues | \$10,309 | \$10,000 | \$0 | \$8,000 | \$8,000 |
| EXPENDITURES | | | | | |
| FIRE DEPARTMENT GRANTS | | | | | |
| Wisconsin Act 102 EMS Grant/Other Fire Grants | \$1,856 | \$10,000 | \$20,563 | \$20,563 | \$15,000 |
| Tactical Emergency Med Services Grant | \$0 | \$0 | \$0 | \$0 | \$0 |
| FEMA Fire Prevention & Safety Grant | \$0 | \$0 | \$0 | \$0 | \$0 |
| US Department of Homeland Sec and FEMA | \$0 | \$0 | \$0 | \$0 | \$0 |
| Misc Community Grants (WEA Spark, WE Energies) | \$4,977 | \$0 | \$0 | \$0 | \$0 |
| Total Fire Grant Expenditures | \$6,833 | \$10,000 | \$20,563 | \$20,563 | \$15,000 |
| Fire Grants-Net Operating Gain (Loss) | \$3,476 | \$0 | (\$20,563) | (\$12,563) | (\$7,000) |
| Fund Balance | | | | | |
| Fund Balance Beginning of Year | \$15,724 | \$22,177 | \$22,177 | \$22,177 | \$9,614 |
| Fund Balance End of Year | \$22,177 | \$22,177 | \$1,614 | \$9,614 | \$2,614 |

2022 Budget Notes

This fund accounts for the expenditure of grant funds received by the Fire Department, including an annual EMS Funding Assistance Program (FAP) Grant from the Wisconsin Department of Health Services. These funds are required to be used for a specified purpose. The Fire Department ensures expenditures made to the fund are appropriate and allowable by the program.

**CITY OF WEST ALLIS
2022 BUDGET
Fire-Mobile Integrated Health (MIH) Contract**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|---------------------------------|----------------|----------------|----------------------|-------------------|--------------------|
| REVENUES | | | | | |
| Charges for Service | \$0 | \$0 | \$176,532 | \$176,532 | \$0 |
| Total Revenues | \$0 | \$0 | \$176,532 | \$176,532 | \$0 |
| EXPENDITURES | | | | | |
| Salaries & Benefits | \$0 | \$0 | \$0 | \$15,000 | \$75,000 |
| Supplies | \$0 | \$0 | \$0 | \$20,000 | \$66,532 |
| Total Expenditures | \$0 | \$0 | \$0 | \$35,000 | \$141,532 |
| Net Operating Gain(Loss) | \$0 | \$0 | \$176,532 | \$141,532 | (\$141,532) |
| Fund Balance | | | | | |
| Fund Balance Beginning of Year | \$0 | \$0 | \$0 | \$0 | \$141,532 |
| Fund Balance End of Year | \$0 | \$0 | \$176,532 | \$141,532 | \$0 |

2022 BUDGET NOTES:

This new special revenue fund was created in 2021 to account for a contract with the Medical College of Wisconsin in which the Fire Department will provide follow up services via its Mobile Integrated Health program to support individuals referred for assistance as part of their opioid recovery efforts. The Medical College is funding this initiative through a grant they received.

**CITY OF WEST ALLIS
2022 BUDGET
Fire Misc Funds**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|---------------------------------|-----------------|-----------------|----------------------|-------------------|-----------------|
| REVENUES | | | | | |
| Donations/Contributions | 17,590 | 17,590 | 27,027 | 30,200 | 25,500 |
| Total Revenues | \$17,590 | \$17,590 | \$27,027 | \$30,200 | \$25,500 |
| EXPENDITURES | | | | | |
| Expenses | \$9,546 | \$9,546 | \$47,099 | \$50,000 | \$25,500 |
| Total Expenditures | \$9,546 | \$9,546 | \$47,099 | \$50,000 | \$25,500 |
| Net Operating Gain(Loss) | \$8,044 | \$8,044 | (\$20,072) | (\$19,800) | \$0 |
| Fund Balance | | | | | |
| Fund Balance Beginning of Year | \$45,910 | \$53,955 | \$61,999 | \$53,955 | \$34,155 |
| Fund Balance End of Year | \$53,955 | \$61,999 | \$41,927 | \$34,155 | \$34,155 |

This Fund includes special purpose funding for Fire Department Training and Paramedic Equipment

**CITY OF WEST ALLIS
2022 BUDGET
INFORMATION TECHNOLOGY JOINT VENTURE FUND**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|--|-----------------|-------------------|----------------------|-------------------|-------------------|
| REVENUES | | | | | |
| Information Technology Joint Venture | 14,630 | 17,180 | 13,850 | 15,380 | 17,180 |
| Total Revenues | \$14,630 | \$17,180 | \$13,850 | \$15,380 | \$17,180 |
| EXPENDITURES | | | | | |
| Total Expenditures | \$0 | \$80,000 | \$75,452 | \$0 | \$80,000 |
| Information Tech. Joint Ventures-Net Gain (Loss) | \$14,630 | (\$62,820) | (\$61,602) | \$15,380 | (\$62,820) |
| Information Technology Joint Venture Fund Balance Beginning of Year | \$98,345 | \$112,975 | \$112,975 | \$112,975 | \$128,355 |
| Fund Balance End of Year | \$112,975 | \$50,155 | \$51,373 | \$128,355 | \$65,535 |

2022 Budget Notes

This fund accounts for revenues collected from several municipalities for hosting their police software, as well as fees collected from the Village of West Milwaukee for IT support services. These revenues help fund technology infrastructure (servers, networking, etc), as needed, to supplement the City's Information Technology Department.

**CITY OF WEST ALLIS
2022 BUDGET
Artscape/Public Art Fund**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|---------------------------------|------------------------|------------------------|------------------------------|---------------------------|------------------------|
| REVENUES | | | | | |
| Contributions & Donations | \$15,000 | \$0 | \$10,000 | \$10,000 | \$0 |
| Total Revenues | \$15,000 | \$0 | \$10,000 | \$10,000 | \$0 |
| EXPENDITURES | | | | | |
| Public Art Projects | \$66,079 | \$50,000 | \$65,660 | \$72,400 | \$10,000 |
| Total Expenditures | \$66,079 | \$50,000 | \$65,660 | \$72,400 | \$10,000 |
| Net Operating Gain(Loss) | (\$51,079) | (\$50,000) | (\$55,660) | (\$62,400) | (\$10,000) |
| Fund Balance | | | | | |
| Fund Balance Beginning of Year | \$128,061 | \$76,983 | \$76,983 | \$76,983 | \$14,583 |
| Fund Balance End of Year | \$76,983 | \$26,983 | \$21,323 | \$14,583 | \$4,583 |

2022 Budget Notes

This fund accounts for the expenditure of donations received by the City for public art projects.

**CITY OF WEST ALLIS
2022 BUDGET
Christmas Parade Fund**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|---------------------------------|------------------------|------------------------|------------------------------|---------------------------|------------------------|
| REVENUES | | | | | |
| Donations/Contributions | \$ 5,465 | \$ 36,000 | \$ 3,600 | \$ 36,000 | \$ 36,000 |
| Total Revenues | \$ 5,465 | \$ 36,000 | \$ 3,600 | \$ 36,000 | \$ 36,000 |
| EXPENDITURES | | | | | |
| Expenses | \$ 1,384 | \$ 21,000 | \$ 45 | \$ 21,000 | \$ 36,000 |
| Total Expenditures | \$ 1,384 | \$ 21,000 | \$ 45 | \$ 21,000 | \$ 36,000 |
| Net Operating Gain(Loss) | \$ 4,081 | \$ 15,000 | \$ 3,555 | \$ 15,000 | \$ - |
| Fund Balance | | | | | |
| Fund Balance Beginning of Year | \$ 20,077 | \$ 24,158 | \$ 24,158 | \$ 24,158 | \$ 39,158 |
| Fund Balance End of Year | \$ 24,158 | \$ 39,158 | \$ 27,713 | \$ 39,158 | \$ 39,158 |

2022 Budget Notes

This fund accounts for the expenditure of donations received to fund the City's annual Christmas Parade. The use of these funds is determined by the Christmas Parade Committee. Note that the 2020 event was cancelled.

**CITY OF WEST ALLIS
2022 BUDGET
Senior Center Misc Funds**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|---------------------------------|------------------------|------------------------|------------------------------|---------------------------|------------------------|
| REVENUES | | | | | |
| Donations/Contributions | 1,804 | 6,000 | 3,735 | 4,050 | 4,000 |
| Total Revenues | \$1,804 | \$6,000 | \$3,735 | \$4,050 | \$4,000 |
| EXPENDITURES | | | | | |
| Expenses | \$1,466 | \$5,200 | \$1,618 | \$2,150 | \$3,200 |
| Total Expenditures | \$1,466 | \$5,200 | \$1,618 | \$2,150 | \$3,200 |
| Net Operating Gain(Loss) | \$338 | \$800 | \$2,116 | \$1,900 | \$800 |
| Fund Balance | | | | | |
| Fund Balance Beginning of Year | \$161,792 | \$162,130 | \$162,130 | \$162,130 | \$162,930 |
| Fund Balance End of Year | \$162,130 | \$162,930 | \$164,246 | \$162,930 | \$163,730 |

This Fund accounts for Senior Center programming by various groups sponsored at the West Allis Senior Center.

**CITY OF WEST ALLIS
2022 BUDGET
Library Misc Funds**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|---------------------------------|------------------------|------------------------|------------------------------|---------------------------|------------------------|
| REVENUES | | | | | |
| Donations/Contributions | \$959 | \$2,475 | \$1,317 | \$2,975 | \$2,475 |
| Total Revenues | \$959 | \$2,475 | \$1,317 | \$2,975 | \$2,475 |
| EXPENDITURES | | | | | |
| Expenses | \$6,737 | \$6,000 | \$3,403 | \$5,598 | \$6,000 |
| Total Expenditures | \$6,737 | \$6,000 | \$3,403 | \$5,598 | \$6,000 |
| Net Operating Gain(Loss) | (\$5,778) | (\$3,525) | (\$2,086) | (\$2,623) | (\$3,525) |
| Fund Balance | | | | | |
| Fund Balance Beginning of Year | \$99,997 | \$94,219 | \$94,219 | \$94,219 | \$91,596 |
| Fund Balance End of Year | \$94,219 | \$90,694 | \$92,133 | \$91,596 | \$88,071 |

2022 Budget Notes

This Fund accounts for multiple restricted donations made to the Library.

**CITY OF WEST ALLIS
2022 BUDGET
LIBRARY ENDOWMENT FUND**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|--------------------------------|------------------------|------------------------|------------------------------|---------------------------|------------------------|
| REVENUES | | | | | |
| Distributions from Endowment | \$219,938 | \$13,000 | \$35,285 | \$50,000 | \$50,000 |
| Total Revenues | 219,938 | 13,000 | 35,285 | 50,000 | 50,000 |
| EXPENDITURES | | | | | |
| Expenses | 92,213 | 13,000 | 25,432 | 50,000 | 50,000 |
| Total Expenditures | \$92,213 | \$13,000 | \$25,432 | \$50,000 | \$50,000 |
| Fund Balance Beginning of Year | \$1,622,931 | \$1,750,656 | \$1,750,656 | \$1,750,656 | \$1,750,656 |
| Fund Balance End of Year | \$1,750,656 | \$1,750,656 | \$1,760,509 | \$1,750,656 | \$1,750,656 |

2022 Budget Notes

This fund accounts for the expenditure of restricted donations received by the City of West Allis Library. The endowment fund is administered through the Greater Milwaukee Foundation and annual distributions are made to the Library as indicated above.

The Library Board oversees these funds, and ensures expenditures are appropriate when made.

**CITY OF WEST ALLIS
2022 BUDGET
Water-Lead Service Fund**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|---|------------------------|------------------------|------------------------------|---------------------------|------------------------|
| REVENUES | | | | | |
| Intergovernmental Revenue-DNR Grant | \$386,973 | \$1,200,000 | \$0 | \$124,585 | \$311,490 |
| Special Assessment Revenue | | \$384,000 | \$134,400 | \$134,400 | \$107,200 |
| Total Revenues | \$386,973 | \$1,584,000 | \$134,400 | \$258,985 | \$418,690 |
| EXPENDITURES | | | | | |
| Capital Outlay-Lead Service Replacement | \$526,166 | \$1,584,000 | \$112,465 | \$119,747 | \$418,690 |
| Total Expenditures | \$526,166 | \$1,584,000 | \$112,465 | \$119,747 | \$418,690 |
| Net Operating Gain(Loss) | (\$139,193) | \$0 | \$21,935 | \$139,238 | \$0 |
| Fund Balance | | | | | |
| Fund Balance Beginning of Year | (\$45) | (\$139,238) | (\$139,238) | (\$139,238) | \$0 |
| Fund Balance End of Year | (\$139,238) | (\$139,238) | (\$117,302) | \$0 | \$0 |

2022 Budget Notes

This fund accounts for the expenditure of grant funds from Wisconsin Department of Natural Resources (DNR) for the replacement of lead water services. This fund is administered by the Engineering Department in coordination with street & water system construction projects and as grant funding is available. The DNR grants are administered on a reimbursement basis. While timing differences of may occur from one year to another, when the grant is closed out, the fund will net to zero. Another grant is expected in 2022.

**CITY OF WEST ALLIS
2022 BUDGET
Sponsorships Fund**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|---------------------------------|----------------|----------------|----------------------|-------------------|-----------------|
| REVENUES | | | | | |
| Donations/Contributions | \$0 | \$0 | \$24,721 | \$50,000 | \$50,000 |
| Total Revenues | \$0 | \$0 | \$24,721 | \$50,000 | \$50,000 |
| EXPENDITURES | | | | | |
| Expenses | \$0 | \$0 | \$17,685 | \$50,000 | \$50,000 |
| Total Expenditures | \$0 | \$0 | \$17,685 | \$50,000 | \$50,000 |
| Net Operating Gain(Loss) | \$0 | \$0 | \$7,036 | \$0 | \$0 |
| Fund Balance | | | | | |
| Fund Balance Beginning of Year | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fund Balance End of Year | \$0 | \$0 | \$7,036 | \$0 | \$0 |

2022 Budget Notes

This special revenue fund receives private contributions to support city events and amenities.

**CITY OF WEST ALLIS
2022 BUDGET
American Rescue Plan Act (ARPA) Fund**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|-------------------------------------|------------------------|------------------------|------------------------------|---------------------------|------------------------|
| REVENUES | | | | | |
| Intergovernmental Revenue (Federal) | \$0 | \$0 | \$15,470,886 | \$15,470,886 | \$15,470,886 |
| Total Revenues | \$0 | \$0 | \$15,470,886 | \$15,470,886 | \$15,470,886 |
| EXPENDITURES | | | | | |
| Administrative | \$0 | \$0 | \$0 | \$0 | \$710,915 |
| Capital Outlay | \$0 | \$0 | \$0 | \$0 | \$7,109,150 |
| Total Expenditures | \$0 | \$0 | \$0 | \$0 | \$7,820,065 |
| Net Operating Gain(Loss) | \$0 | \$0 | \$15,470,886 | \$15,470,886 | \$7,650,821 |
| Fund Balance | | | | | |
| Fund Balance Beginning of Year | \$0 | \$0 | \$0 | \$0 | \$15,470,886 |
| Fund Balance End of Year | \$0 | \$0 | \$15,470,886 | \$15,470,886 | \$23,121,706 |

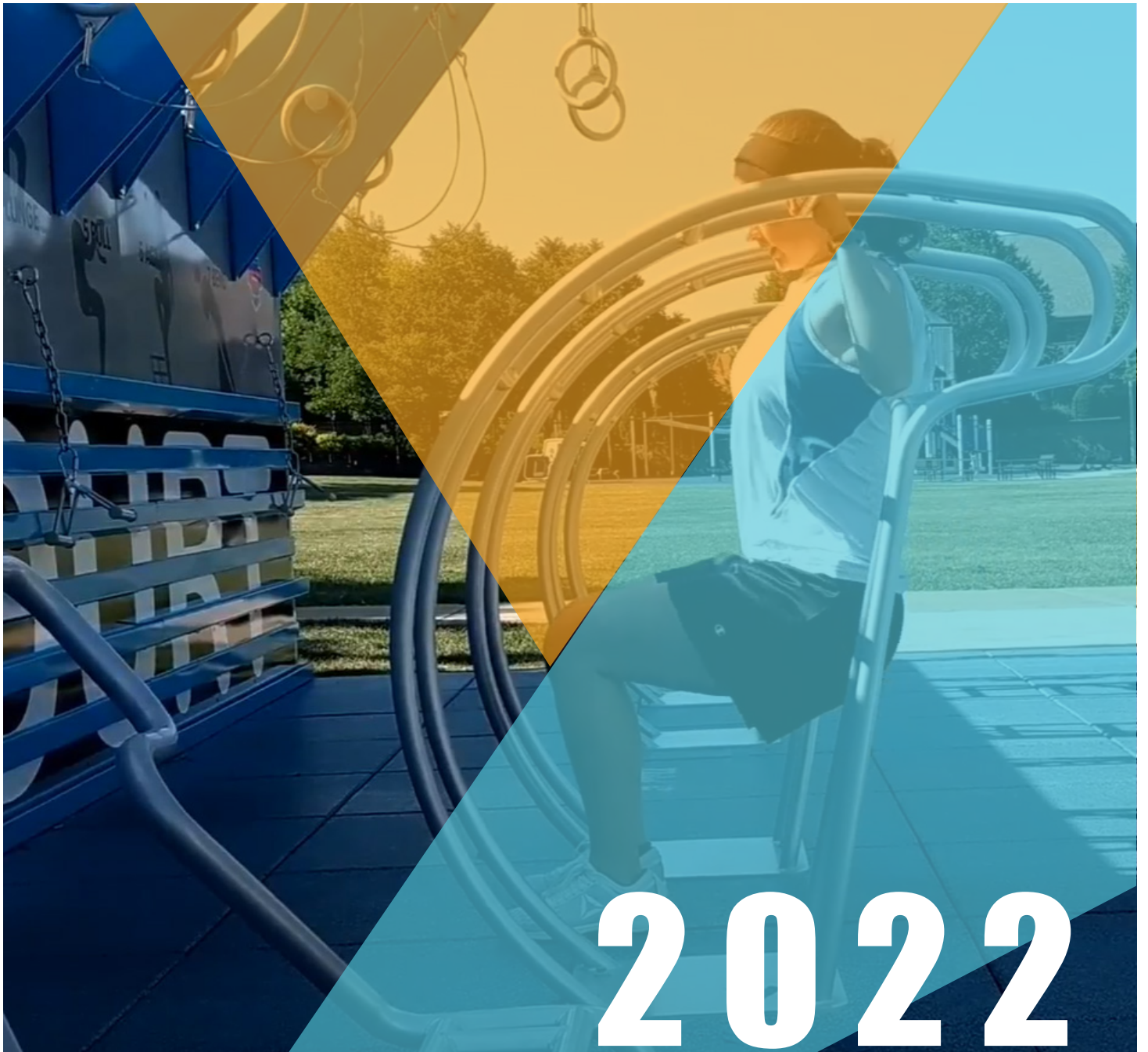
2022 BUDGET NOTES:

This new special revenue fund was created in 2021 to account for federal stimulus funding awarded to the City from the federal American Rescue Plan Act (ARPA). Refer to the Capital budget for additional details regarding planned ARPA spending on infrastructure projects.

**CITY OF WEST ALLIS
2022 BUDGET
FIRE-City Economic Development Fund**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|---------------------------------|------------------------|------------------------|------------------------------|---------------------------|------------------------|
| REVENUES | | | | | |
| Donations/Contributions | \$0 | \$235,549 | \$0 | \$235,000 | \$239,700 |
| Total Revenues | \$0 | \$235,549 | \$0 | \$235,000 | \$239,700 |
| EXPENDITURES | | | | | |
| Salaries & Fringe Benefits | \$0 | \$109,195 | \$27,418 | \$55,915 | \$106,020 |
| Other Expenses | | \$126,354 | \$9,001 | \$15,501 | \$131,030 |
| Total Expenditures | \$0 | \$235,549 | \$36,419 | \$71,416 | \$237,050 |
| Net Operating Gain(Loss) | \$0 | \$0 | (\$36,419) | \$163,584 | \$2,650 |
| Fund Balance | | | | | |
| Fund Balance Beginning of Year | \$0 | \$0 | \$0 | \$0 | \$163,584 |
| Fund Balance End of Year | \$0 | \$0 | (\$36,419) | \$163,584 | \$166,234 |

This fund accounts for the contribution that First-Ring Industrial Redevelopment Enterprise, Inc. (FIRE) makes to the City to support the operating costs of the City's Economic Development program. FIRE is a separate legal entity that was formed in 2007 by Development Department staff. It has received nine allocations of New Markets Tax Credits to assist in financing development projects in its 4-county service area. FIRE's success in leveraging New Markets Tax Credits in over 37 projects enables this contribution to the City. This special revenue fund was created in 2021 to account for FIRE's annual funding contribution which is restricted for economic development purposes per its MOU with the City.



2022



BUDGET & ACTION PLAN

As recommended by Mayor Dan Devine

Debt Service Fund

**CITY OF WEST ALLIS
2022 BUDGET
DEBT SERVICE FUND**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget | Change |
|---------------------------------------|------------------------|------------------------|------------------------------|---------------------------|------------------------|------------------|
| REVENUES | | | | | | |
| Tax Levy - General | \$4,084,240 | \$4,147,649 | \$4,147,649 | \$4,147,649 | \$4,515,077 | \$367,428 |
| Unfunded Pension Payment (other) | 0 | 0 | | 0 | 0 | \$0 |
| Issue Refunding Debt | 0 | 0 | 0 | 0 | 0 | \$0 |
| Interest Income/other/Premium on Debt | 120,404 | 0 | 0 | 0 | 0 | \$0 |
| Transfer In | 0 | 0 | 421,204 | 421,204 | 0 | \$0 |
| Other Income In | 0 | 0 | | 0 | 0 | \$0 |
| Total Revenues | \$4,204,644 | \$4,147,649 | \$4,568,853 | \$4,568,853 | \$4,515,077 | \$367,428 |
| EXPENDITURES | | | | | | |
| MADACC Society Debt Service | \$0 | \$0 | \$0 | 0 | \$0 | 0 |
| General Principal Payments | 3,290,000 | 3,860,000 | 3,945,000 | 3,945,000 | 4,210,000 | 350,000 |
| General Interest Payments | 443,736 | 417,649 | 439,198 | 439,198 | 424,122 | 6,473 |
| City Purposes | \$3,733,736 | \$4,277,649 | \$4,384,198 | \$4,384,198 | \$4,634,122 | \$356,473 |
| Refunding | \$640,000 | \$0 | \$0 | \$0 | \$0 | 0 |
| Debt Service Fees - General | 61,324 | 50,000 | 2,907 | 50,000 | 50,000 | 0 |
| Debt Service Fees - Refunding | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenditures | \$4,435,060 | \$4,327,649 | \$4,387,105 | \$4,434,198 | \$4,684,122 | \$356,473 |
| Net Operating Gain(Loss) | (\$230,416) | (\$180,000) | \$181,748 | \$134,655 | (\$169,045) | \$10,955 |
| Beginning Fund Balance | \$642,632 | \$412,216 | \$412,216 | \$412,216 | \$546,870 | |
| Ending Fund Balance | \$412,216 | \$232,216 | \$593,964 | \$546,870 | \$377,825 | |
| Detail of Fund Balance | | | | | | |
| Designated General | \$412,216 | \$232,216 | \$172,757 | \$125,666 | \$26,703 | |
| Designated TID #9 (Pioneer) | 0 | 0.00 | 421,204 | 421,204 | 351,122 | |
| Fund Balance | \$412,216 | \$232,216 | \$593,964 | \$546,870 | \$377,825 | |

*Note-Due to an accounting change in 2020 TID debt is now budgeted and recorded in the TID Funds. In prior years, debt payments and tax increment were accounted for in the Debt Service fund and net "transfers" were made to the TIDs. The Debt Service Fund above reflects general city debt, and does not include TID debt.

CRAFT BEER & BURGERS



2022



BUDGET & ACTION PLAN

As recommended by Mayor Dan Devine

Enterprise Funds

**CITY OF WEST ALLIS
2022 BUDGET
WATER UTILITY**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimate | 2022 Budget |
|--|------------------------|------------------------|------------------------------|--------------------------|------------------------|
| REVENUES | | | | | |
| Metered Sales | \$6,872,831 | \$6,795,000 | \$5,044,996 | \$6,976,662 | \$7,050,000 |
| Fire Protection - Public & Private | \$1,386,066 | \$1,384,500 | \$1,053,515 | \$1,404,686 | \$1,401,000 |
| Penalties-Delinquent Accts | \$17,953 | \$95,000 | \$64,358 | \$85,811 | \$90,000 |
| Hydrant Service Charge | \$9,448 | \$15,000 | \$4,128 | \$10,000 | \$15,000 |
| Miscellaneous Meter Charges | \$4,597 | \$7,000 | \$6,202 | \$8,269 | \$8,000 |
| Sewer Utility Meter Cost Allocation | \$40,753 | \$91,000 | \$0 | \$60,000 | \$60,000 |
| Revenues from Merch | \$5,600 | \$12,550 | \$2,339 | \$4,000 | \$7,000 |
| Sale of Fixed Assets/Materials/Scrap/CIAC | \$16,690 | \$5,000 | \$1,335 | \$5,000 | \$5,000 |
| Space Rental on Water Towers | \$170,632 | \$148,000 | \$178,109 | \$170,000 | \$170,000 |
| Customer Contributions | \$137,348 | \$0 | \$7,100 | \$10,000 | \$15,000 |
| Miscellaneous Revenue | \$3,823 | \$0 | (\$2) | - | - |
| Estimated Revenue From Rate Case | | \$271,800 | | - | |
| TOTAL REVENUES | \$8,665,741 | \$8,824,850 | \$6,362,080 | \$8,734,428 | \$8,821,000 |
| EXPENDITURES | | | | | |
| Salaries | \$1,291,332 | \$1,565,761 | \$794,616 | \$1,192,160 | \$1,363,948 |
| Fringe Benefits | \$850,214 | \$949,377 | \$474,006 | \$711,009 | \$703,973 |
| Repair & Maintenance | \$288,703 | \$390,000 | \$314,336 | \$365,163 | \$430,000 |
| Materials & Supplies | \$123,993 | \$205,650 | \$98,996 | \$131,995 | \$222,650 |
| Rentals | \$179,258 | \$135,100 | \$139,948 | \$186,597 | \$186,500 |
| Purchased Water | \$2,981,065 | \$3,005,000 | \$2,031,799 | \$3,047,699 | \$3,000,000 |
| Taxes | \$1,069,473 | \$965,000 | \$846,000 | \$1,128,000 | \$1,070,000 |
| General & Administrative | \$440,746 | \$495,254 | \$421,247 | \$587,372 | \$531,978 |
| Depreciation | \$995,193 | \$900,000 | \$758,700 | \$1,011,600 | \$1,000,000 |
| Debt Interest | \$299,109 | \$282,000 | \$210,489 | \$280,651 | \$300,000 |
| Amortization of Debt Discount | (\$11,593) | (\$18,000) | \$1,003 | (\$18,000) | (\$30,000) |
| TOTAL EXPENDITURES | \$8,507,494 | \$8,875,142 | \$6,091,139 | \$8,624,247 | \$8,779,049 |
| NET OPERATING GAIN (LOSS)-BUDGETARY BASIS | \$158,247 | (\$50,292) | \$270,941 | \$110,181 | \$41,951 |
| Conversion to cash basis | | | | | |
| add back non-cash depreciation | \$995,193 | \$900,000 | | \$1,011,600 | \$1,000,000 |
| less additional cash outflow for capital projects ** | (\$1,287,173) | (\$2,085,000) | | \$0 | \$0 |
| cash inflow from bond sales/debt financing ** | \$1,730,000 | \$2,850,500 | | \$0 | \$0 |
| cash outflow for additional capital projects/asset additions | (\$90,232) | (\$465,500) | | (\$465,500) | (\$100,000) |
| cash outflow for principal payment | (\$2,475,000) | (\$1,370,000) | | (\$1,370,000) | (\$1,300,000) |
| less dollar spent on or banked for future equip. | \$0 | \$0 | | \$0 | \$0 |
| NET OPERATING GAIN (LOSS)-CASH BASIS | (\$878,733) | \$245,208 | \$270,941 | (\$248,219) | (\$358,049) |
| FUND BALANCE | | | | | |
| RETAINED EARNINGS - BEGINNING OF YEAR | \$16,890,861 | \$17,049,108 | \$17,049,108 | \$17,049,108 | \$17,159,289 |
| Cumulative Effect of change in accounting principle | \$0 | \$0 | \$0 | \$0 | \$0 |
| RETAINED EARNINGS - END OF YEAR | \$17,049,108 | \$16,998,816 | \$17,320,049 | \$17,159,289 | \$17,201,240 |
| Net Assets (comprising Fund Balance) | | | | | |
| Cash and Investments | (\$2,498,304) | (\$2,253,096) | | (\$2,746,523) | (\$3,104,572) |
| Net receivables | (\$13,326,265) | (\$15,715,656) | | (\$15,061,756) | (\$13,668,356) |
| Inventories and Prepaid Items | \$341,067 | \$515,000 | | \$515,000 | \$400,000 |
| Net Pension Asset | \$284,296 | \$0 | | \$0 | \$0 |
| Land / Nondepreciable | \$510,498 | \$58,069 | | \$58,069 | \$58,069 |
| Net Buildings | \$26,942 | \$19,500 | | \$19,500 | \$16,100 |
| Infrastructure net of depreciation and related debt | \$31,343,399 | \$33,800,000 | | \$33,800,000 | \$33,000,000 |
| Net Machinery and Equipment | \$367,475 | \$575,000 | | \$575,000 | \$500,000 |
| Net Furniture & Fixtures | \$0 | \$0 | | \$0 | \$0 |
| Total Net Assets | \$17,049,108 | \$16,998,816 | \$0 | \$17,159,289 | \$17,201,240 |

**Cash outflow for capital projects and cash inflow for capital projects shows as \$0 for 2021 and 2022 to reflect that ARPA grant funds will be used to fund utility infrastructure projects. This activity will be recorded in the ARPA Special Revenue Fund. (ARPA = American Rescue Plan Act)

CITY OF WEST ALLIS
2022 BUDGET
STORM WATER PROGRAM

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|--|---------------------|---------------------|----------------------|---------------------|---------------------|
| REVENUES | | | | | |
| Storm Water Service Charges | \$3,980,882 | \$3,980,000 | \$2,993,622 | \$3,991,496 | \$3,985,000 |
| Penalties | \$26,762 | \$27,400 | \$20,147 | \$26,862 | \$27,000 |
| Equipment Rental | \$0 | \$0 | \$0 | \$0 | \$0 |
| Assessment Revenues | \$30,862 | \$27,000 | \$0 | \$0 | \$25,000 |
| Misc. | \$864,294 | \$353,000 | \$28,999 | \$380,081 | \$353,000 |
| TOTAL REVENUES | \$4,902,800 | \$4,387,400 | \$3,042,767 | \$4,398,439 | \$4,390,000 |
| EXPENDITURES | | | | | |
| Salary | \$517,078 | \$652,240 | \$268,048 | \$402,073 | \$521,042 |
| Benefits | \$239,164 | \$373,743 | \$104,468 | \$156,702 | \$267,822 |
| General Administration | \$27,871 | \$39,961 | \$26,040 | \$39,060 | \$42,521 |
| Consulting Services | \$165,034 | \$124,000 | \$97,460 | \$146,190 | \$203,250 |
| Rentals | \$23,254 | \$17,035 | \$17,100 | \$25,650 | \$25,000 |
| Dumping Fees | \$116,552 | \$217,000 | \$22,202 | \$162,000 | \$169,006 |
| Project Activities | (\$373,486) | \$355,000 | \$242,262 | \$363,393 | \$362,000 |
| Building Materials | \$20,485 | \$85,000 | \$133 | \$0 | \$0 |
| Equipment Maint/Supplies | \$78,355 | \$171,500 | \$78,256 | \$117,383 | \$117,680 |
| Equipment Rental /PW | \$100,940 | \$101,000 | \$75,699 | \$113,549 | \$101,000 |
| Depreciation | \$707,943 | \$680,000 | \$530,100 | \$795,150 | \$710,000 |
| Debt/Interest | \$30,479 | \$28,700 | \$21,849 | \$32,773 | \$29,300 |
| Equipment | \$165,978 | \$177,000 | \$158,299 | \$237,449 | \$203,000 |
| Transfer Out | \$300,000 | \$300,000 | \$225,000 | \$300,000 | \$300,000 |
| Admin Support Charge | \$21,717 | \$38,000 | \$16,200 | \$21,600 | \$25,000 |
| TOTAL EXPENDITURES | \$2,141,364 | \$3,360,179 | \$1,883,116 | \$2,912,972 | \$3,076,621 |
| NET OPERATING GAIN (LOSS)- Budgetary Basis | \$2,761,436 | \$1,027,221 | \$1,159,651 | \$1,485,467 | \$1,313,379 |
| Conversion to cash basis | | | | | |
| add back non cash depreciation | \$707,943 | \$680,000 | | \$795,150 | \$710,000 |
| less additional cash outflow for capital projects | (\$1,525,024) | (\$1,845,000) | | (\$1,845,000) | (\$1,900,000) |
| Cash outflow for additional capital projects | \$0 | \$0 | | \$0 | \$0 |
| cash outflow for principal payment | (\$80,000) | (\$85,000) | | (\$85,000) | (\$90,000) |
| less dollars spent on or banked for future equipment | \$0 | \$0 | | \$0 | \$0 |
| Net Operating Gain (Loss)- Cash Basis | \$1,864,355 | (\$222,779) | \$1,159,651 | \$350,617 | \$33,379 |
| FUND BALANCE | | | | | |
| RETAINED EARNINGS - BEGINNING OF YEAR | \$40,098,980 | \$42,860,418 | \$42,860,418 | \$42,860,418 | \$44,345,885 |
| Cummulative effect of change in accounting principle | \$0 | | | | |
| RETAINED EARNINGS - END OF YEAR | \$42,860,418 | \$43,887,639 | \$44,020,069 | \$44,345,885 | \$45,659,264 |
| Net Assets (comprising Fund Balance) | | | | | |
| Cash and Investments | \$3,442,377 | \$3,219,598 | | \$3,792,993 | \$3,826,372 |
| Net Pension asset | \$0 | \$0 | | \$0 | \$0 |
| Net Receivables | \$176,503 | \$2,061,423 | \$44,020,069 | \$666,970 | \$1,430,470 |
| Deferred charges | \$217,066 | \$195,000 | | \$210,000 | \$195,000 |
| Infrastructure, net of depreciation and related debt | \$38,722,422 | \$37,926,618 | | \$39,222,422 | \$39,722,422 |
| Machinery and Equipment net of depreciation | \$302,051 | \$485,000 | | \$453,500 | \$485,000 |
| Total Net Assets | \$42,860,418 | \$43,887,639 | \$44,020,069 | \$44,345,885 | \$45,659,264 |

CITY OF WEST ALLIS
2022 BUDGET
SANITARY SEWER UTILITY

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|---|--------------------|--------------------|----------------------|--------------------|--------------------|
| REVENUES | | | | | |
| City Sewer Service Charge: | \$3,988,128 | \$3,980,000 | \$2,824,177 | \$3,865,570 | \$4,000,000 |
| Metro Sewer Service Charge: | \$4,727,954 | \$4,560,000 | \$3,451,149 | \$4,631,531 | \$4,600,000 |
| Penalties | \$76,834 | \$83,000 | \$58,608 | \$87,912 | \$75,000 |
| Service Charge - Cleaning San. Sew | \$0 | \$0 | \$0 | \$0 | \$0 |
| MMSD Grant | \$31,750 | \$12,000 | \$14,850 | 14,850 | \$15,000 |
| Equipment Rental Revenue | \$0 | \$0 | \$0 | \$0 | \$0 |
| Contributed Capital | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other - Miscellaneous Revenue: | \$283 | \$0 | \$1 | \$0 | \$0 |
| Sale of Scrap | \$9,075 | \$0 | \$0 | 9,075.00 | \$0 |
| TOTAL REVENUES | \$8,834,023 | \$8,635,000 | \$6,348,785 | \$8,608,938 | \$8,690,000 |
| EXPENDITURES | | | | | |
| Sanitary Mains & Manhole: | \$262,182 | \$743,379 | \$80,920 | \$191,403 | \$295,922 |
| Sewage Admin. & Service Charge: | \$6,574,233 | \$6,665,802 | 3,861,784 | \$7,054,509 | \$7,301,844 |
| TOTAL EXPENDITURES | \$6,836,415 | \$7,409,181 | \$3,942,704 | \$7,245,912 | \$7,597,766 |
| NET OPERATING GAIN (LOSS)- Budgetary Basis | \$1,997,608 | \$1,225,819 | \$2,406,081 | \$1,363,026 | \$1,092,234 |
| Conversion to cash basis: | | | | | |
| add back depreciation (non-cash) | 548,715 | 561,000 | | 561,000 | 550,000 |
| less additional cash outflow for capital projects* | (2,536,293) | (3,687,000) | | 0 | 0 |
| cash inflow from bond sales/debt financing* | 2,835,000 | 3,850,000 | | 0 | 0 |
| cash outflow for additional capital project | 0 | 0 | | 0 | 0 |
| less cash out debt repayment-principa | (3,476,495) | (1,931,000) | | (1,936,000) | (1,948,090) |
| less cash for reduction in deb | 0 | 0 | | 0 | 0 |
| less dollars spent on or banked for future equipme | 0 | 0 | | 0 | 0 |
| Net Operating Gain (Loss)- Cash basis | (\$631,464) | \$18,819 | \$2,406,081 | (\$11,974) | (\$305,856) |
| Fund Balance | | | | | |
| Retained earnings-beginning of yea | 26,173,983 | 28,171,595 | 28,171,595 | 28,171,595 | 29,534,621 |
| Cummulative effect of change in accounting principl | 0 | 0 | | 0 | |
| Retained earnings-end of yea | 28,171,595 | 29,397,414 | 30,577,675 | 29,534,621 | 30,626,855 |
| Net Assets (comprising Fund Balance | | | | | |
| Cash and Investments | 3,609,863 | 4,913,113 | | 3,597,889 | 3,292,033 |
| Net Receivables: | (16,232,849) | (13,928,080) | 30,577,675 | (14,857,849) | (13,459,759) |
| Infrastructure, net of depreciation and related del | 40,577,195 | 38,277,810 | | 40,577,195 | 40,577,195 |
| Machinery and Equipment, net of depreciatio | 217,386 | 134,570 | | 217,386 | 217,386 |
| Total Net Assets | 28,171,595 | 29,397,414 | 30,577,675 | 29,534,621 | 30,626,855 |

**Cash outflow for capital projects and cash inflow for capital projects shows as \$0 for 2021 and 2022 to reflect that ARPA grant funds be used to fund utility infrastructure projects. This activity will be recorded in the ARPA Special Revenue Fund.
(ARPA = American Rescue Plan Act)

CITY OF WEST ALLIS
2022 BUDGET
SOLID WASTE FUND

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|--|--------------------|--------------------|----------------------|--------------------|--------------------|
| REVENUES | | | | | |
| Recycling | \$1,910,380 | \$1,921,800 | \$1,499,536 | \$1,977,610 | \$2,359,435 |
| Sale of Recyclables | \$4,700 | \$0 | \$0 | \$0 | \$0 |
| Operating Transfer | \$0 | \$0 | \$0 | \$0 | \$0 |
| Recycling Grant | \$253,171 | \$254,000 | \$254,427 | \$254,427 | \$254,000 |
| Miscellaneous | \$0 | \$0 | \$11,245 | \$11,245 | \$148,000 |
| Total Revenues | \$2,168,252 | \$2,175,800 | \$1,765,208 | \$2,243,282 | \$2,761,435 |
| EXPENDITURES | | | | | |
| Salaries | \$391,527 | \$394,575 | \$288,169 | \$432,253 | \$549,418 |
| Benefits | \$165,444 | \$157,022 | \$111,217 | \$166,825 | \$268,990 |
| Equipment Rental PW | \$91,000 | \$91,000 | \$68,247 | \$91,000 | \$91,000 |
| Dumping Fees | \$1,063,414 | \$1,000,000 | \$459,900 | \$1,000,000 | \$1,370,540 |
| Materials/Supplies | \$28,483 | \$28,900 | \$35,107 | \$46,693 | \$46,400 |
| Recycling Carts | \$0 | \$0 | \$26,994 | \$26,994 | \$148,000 |
| Membership Dues | \$0 | \$0 | \$0 | \$0 | \$0 |
| General/Administrative | \$53,198 | \$67,905 | \$217,874 | \$292,658 | \$88,465 |
| Depreciation | \$42,080 | \$47,000 | \$31,500 | \$42,000 | \$47,000 |
| Advertising & Promotion | \$0 | \$0 | \$0 | \$0 | \$0 |
| Transfer to General Fund | \$100,000 | \$100,000 | \$72,000 | \$100,000 | \$100,000 |
| Admin. Support Charges | \$19,325 | \$20,000 | \$14,400 | \$19,200 | \$20,000 |
| Total Expenditures | \$1,954,472 | \$1,906,402 | \$1,325,408 | \$2,217,624 | \$2,729,813 |
| Net Operating Gain(Loss)-Budgetary basis | \$213,780 | \$269,398 | \$439,800 | \$25,658 | \$31,622 |
| Conversion to cash basis | | | | | |
| add back non-cash depreciation | \$42,080 | \$47,000 | \$31,500 | \$42,000 | \$47,000 |
| Less dollars spent on Infrastructure | \$0 | \$0 | \$0 | \$0 | \$0 |
| less dollars spent on or banked for future equipment | (\$100,000) | (\$100,000) | (\$100,000) | (\$100,000) | (\$100,000) |
| Net Operating Gain(Loss)- Cash basis | \$155,860 | \$216,398 | \$371,300 | (\$32,342) | (\$21,378) |
| Fund Balance | | | | | |
| Retained Earnings-beg of year | \$4,767,559 | \$4,981,338 | \$4,981,338 | \$4,981,338 | \$5,006,996 |
| Change in Accounting Principle | \$0 | \$0 | \$0 | \$0 | \$0 |
| Ending Retained Earnings | \$4,981,338 | \$5,250,736 | \$5,421,138 | \$5,006,996 | \$5,038,618 |
| Net Assets (comprising Fund Balance) | | | | | |
| Cash | \$4,179,730 | \$4,547,758 | \$4,338,869 | \$4,147,388 | \$4,126,009 |
| Net receivables | \$403,090 | \$237,978 | \$715,251 | \$503,090 | \$598,091 |
| Machinery and Equipment, net of depreciation | \$398,518 | \$465,000 | \$367,018 | \$356,518 | \$314,518 |
| Total Net Assets | \$4,981,338 | \$5,250,736 | \$5,421,138 | \$5,006,996 | \$5,038,618 |

The 2022 budget figures above reflect a proposed rate increase from the current rate of \$22.50 per quarter to \$27.80 per quarter, an increase of \$5.30 per quarter or \$21.20 per year for a single family home. The current rate has been in effect since 2016. A rate increase is necessary to fund the increased cost of dumping fees as indicated above.

**CITY OF WEST ALLIS
2022 BUDGET
BELOIT ROAD SENIOR HOUSING**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|--------------------------------------|------------------------|------------------------|------------------------------|---------------------------|------------------------|
| REVENUES | | | | | |
| Rentals | \$0 | \$0 | \$0 | \$0 | \$0 |
| Charges for Service-DPW Maint, etc. | \$0 | \$0 | \$0 | \$0 | \$0 |
| Management Fee (7% of gross rents) | \$13,217 | \$0 | \$0 | \$0 | \$0 |
| Developer Fee | \$0 | \$0 | \$0 | \$0 | \$0 |
| Interest Revenue | \$168,045 | \$160,000 | \$127,033 | \$152,233 | \$160,000 |
| Miscellaneous | \$0 | \$0 | \$0 | \$0 | \$0 |
| <i>Operating Revenue Subtotal</i> | \$181,263 | \$160,000 | \$127,033 | \$152,233 | \$160,000 |
| Gain on Sale of Property | | | | | |
| TOTAL REVENUES | \$181,263 | \$160,000 | \$127,033 | \$152,233 | \$160,000 |
| EXPENDITURES | | | | | |
| Salaries/Benefits | \$12,409 | \$10,000 | \$1,943 | \$1,943 | \$0 |
| Admin Support Charges | \$0 | \$0 | \$0 | \$0 | \$0 |
| Materials & Supplies | \$0 | \$0 | \$0 | \$0 | \$0 |
| Equipment Services | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Services | \$16,500 | \$30,000 | \$500 | \$500 | \$20,000 |
| Utilities | \$0 | \$0 | \$0 | \$0 | \$0 |
| Tax Equivalent | \$0 | \$0 | \$0 | \$0 | \$0 |
| Debt Fees/Interest | \$0 | \$0 | \$0 | \$0 | \$0 |
| Depreciation Expense | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL EXPENDITURES | \$28,909 | \$40,000 | \$2,443 | \$2,443 | \$20,000 |
| <i>Operating Gain (Loss)</i> | \$152,355 | \$120,000 | \$124,590 | \$149,790 | \$140,000 |
| Transfer to General Fund | \$123,586 | \$120,000 | \$0 | \$120,000 | \$120,000 |
| NET OPERATING GAIN (LOSS) | \$28,768 | \$0 | \$124,590 | \$29,790 | \$20,000 |
| Fund Balance | | | | | |
| Retained earnings-beginning of year | \$7,232,281 | \$7,261,049 | \$7,261,049 | \$7,261,049 | \$7,290,839 |
| Retained earnings-end of year | \$7,261,049 | \$7,261,049 | \$7,385,639 | \$7,290,839 | \$7,310,839 |
| Net Assets (comprising Fund Balance) | | | | | |
| Cash and Investments | \$2,185,996 | \$2,185,996 | \$2,310,586 | \$2,215,786 | \$2,205,996 |
| Loans Receivable | \$5,854,941 | \$5,854,941 | \$5,854,941 | \$5,854,941 | \$5,854,941 |
| Buildings net of depreciation | \$0 | \$0 | \$0 | \$0 | \$0 |
| Liabilities (net of receivables) | (\$779,888) | (\$779,888) | (\$779,888) | (\$779,888) | (\$750,098) |
| Total Net Assets | \$7,261,049 | \$7,261,049 | \$7,385,639 | \$7,290,839 | \$7,310,839 |

In December 2011, the Beloit Road Senior Housing Complex was sold to an investor group and is now owned and operated by a separate LLC. The City, through the Community Development Authority, is the Managing Member of the LLC and remains involved with the day-to-day operations of the complex. In Fall 2019, the City contracted with a management company to handle day-to-day maintenance and operation of the facility, but will still remain the Managing Member of the LLC. The 2022 budget reflects this management model with a small provision for administrative expenses.

CITY OF WEST ALLIS
2022 BUDGET
PARKING UTILITY

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget |
|--|--------------------|--------------------|----------------------|--------------------|--------------------|
| REVENUES | | | | | |
| Tax Levy | 43,000 | 43,000 | - | 43,000 | 43,000 |
| Lease of Lots | 20,290 | 19,500 | 18,019 | 20,000 | 21,000 |
| Individual Permits | 2,071 | 2,500 | 5,489 | 6,000 | 6,500 |
| Total Revenues | \$65,361 | \$65,000 | \$23,508 | \$69,000 | \$70,500 |
| EXPENDITURES | | | | | |
| Salaries/benefits | 14,965 | 16,539 | 11,827 | 19,259 | 28,487 |
| Equipment Services | 30,000 | 26,525 | 23,025 | 30,525 | 30,525 |
| Materials/Supplies | - | 450 | - | - | 0 |
| Utilities | 12,453 | 16,500 | 5,503 | 10,367 | 10,800 |
| Depreciation Expense | - | - | - | - | 0 |
| Admin Support Charge | 566 | 600 | 424 | 566 | 600 |
| Gain on Asset Disposal | - | - | - | - | - |
| Total Expenditures | \$57,983 | \$60,614 | \$40,779 | \$60,716 | \$70,412 |
| Net Operating Gain(Loss) | \$7,378 | \$4,386 | (\$17,272) | \$8,284 | \$88 |
| FUND BALANCE | | | | | |
| Retained Earnings-beg of year | \$1,054,429 | \$1,061,805 | \$1,061,805 | \$1,061,805 | \$1,070,089 |
| Cummulative Effect of change in accounting Principle | | | | | |
| Ending Retained Earnings | \$1,061,805 | \$1,066,191 | \$1,044,534 | \$1,070,089 | \$1,070,177 |
| Net Assets (comprising Fund Balance) | | | | | |
| Cash and net investments | \$156,079 | \$160,465 | \$138,808 | \$164,363 | \$164,451 |
| Land | \$905,726 | \$905,726 | \$905,726 | \$905,726 | \$905,726 |
| Total Net Assets | \$1,061,805 | \$1,066,191 | \$1,044,534 | \$1,070,089 | \$1,070,177 |



BUDGET & ACTION PLAN

As recommended by Mayor Dan Devine

Capital Improvements

Revenues and Expenditures

Capital Improvement

2022 Business Plan

Department Mission:

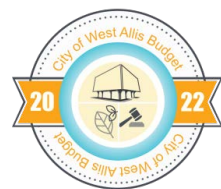
Special Revenue Funds are used to account for money collected from specific revenue sources that is restricted to be spent for specified purposes. Most of the City's Special Revenue Funds account for grant revenues awarded from a federal or state agency to be spent on a specific initiative. These funds are managed by the city department that requested the grant funding. Other City Special Revenue Funds account for funds the City receives that are restricted or committed to specific city initiatives.

Services Provided:

Develop and recommend an annual plan based on capital budget requests submitted by City departments by prioritizing based in part on project ability to achieve Strategic Plan Goals, relationship with other capital project, relationship to other Common Council adopted plan, and the ability of the project funding to fit within the City's funding and debt service limitations per the fiscal policies.



Submitted by:
Capital Improvement Committee
Pete Daniels, Dave Wepking,
Jason Kaczmarek, Rebecca Grill
350-60



**2022 Capital Budget
Funding Summary**

| ----- | Primary | | | | | | | Primary Total | Alternate | | | | | Alternate Total | |
|--------------------|-------------------|------------------|------------------|------------------|------------------|----------------|------------------|-------------------|------------------|----------------|-------------------|----------------|-----------------|--------------------|-------------------|
| | New Debt | Carry-over | ARPA | Other Grant | Cash on Hand | Oper Budgt | Unknwn | | New Debt | Carry- over | ARPA | Other Grant | Cash on Hand | | Infrastr Bill |
| Levy Debt | 5,143,274 | - | - | - | - | - | - | 5,143,274 | 2,344,200 | - | - | - | - | 2,344,200 | |
| Levy Debt Extra | 56,000,000 | - | - | - | - | - | - | 56,000,000 | - | - | - | - | - | - | |
| Water Debt | - | - | - | - | - | - | - | - | 100,000 | - | - | - | - | 100,000 | |
| Water Debt Extra | 9,100,000 | - | - | - | - | - | - | 9,100,000 | - | - | - | - | - | - | |
| Sewer Debt Extra | 2,100,000 | - | - | - | - | - | - | 2,100,000 | - | - | - | - | - | - | |
| Storm Debt | - | - | - | - | - | - | - | - | 215,000 | - | - | - | - | 215,000 | |
| Storm Debt Extra | 2,800,000 | - | - | - | - | - | - | 2,800,000 | - | - | - | - | - | - | |
| Carry-over | - | 3,628,223 | - | - | - | - | - | 3,628,223 | - | 430,000 | - | - | - | 430,000 | |
| ARPA General | - | - | 200,000 | - | - | - | - | 200,000 | - | - | 520,000 | - | - | 520,000 | |
| ARPA Water | - | - | 4,065,150 | - | - | - | - | 4,065,150 | - | - | 9,234,000 | - | - | 9,234,000 | |
| ARPA Sewer | - | - | 2,844,000 | - | - | - | - | 2,844,000 | - | - | 2,165,000 | - | - | 2,165,000 | |
| ARPA Storm | - | - | - | - | - | - | - | - | - | - | 2,800,000 | - | - | 2,800,000 | |
| Infrastr Bill | - | - | - | - | - | - | - | - | - | - | - | - | 1,187,000 | 1,187,000 | |
| CDBG Grant | - | - | - | - | - | - | - | - | - | - | - | 25,000 | - | 25,000 | |
| CVMIC Grant | - | - | - | 10,000 | - | - | - | 10,000 | - | - | - | - | - | - | |
| MMSD Grant | - | - | - | 714,000 | - | - | - | 714,000 | - | - | - | - | - | - | |
| Private Funding | - | - | - | 20,000 | - | - | - | 20,000 | - | - | - | - | - | - | |
| WI DOT | - | - | - | 2,354,000 | - | - | - | 2,354,000 | - | - | - | - | - | - | |
| Spec Asmts Paid | - | - | - | - | 1,148,000 | - | - | 1,148,000 | - | - | - | - | 350,000 | 350,000 | |
| Storm Cash | - | - | - | - | 1,780,000 | - | - | 1,780,000 | - | - | - | - | 264,000 | 264,000 | |
| Oper Budgt | - | - | - | - | - | 291,000 | - | 291,000 | - | - | - | - | - | - | |
| Unknwn | - | - | - | - | - | - | 3,264,450 | 3,264,450 | - | - | - | - | - | - | |
| Terchak Endow | - | - | - | 230,000 | - | - | - | 230,000 | - | - | - | - | - | - | |
| DNR Lead Grant | - | - | - | 204,000 | - | - | - | 204,000 | - | - | - | - | - | - | |
| Grand Total | 75,143,274 | 3,628,223 | 7,109,150 | 3,532,000 | 2,928,000 | 291,000 | 3,264,450 | 95,896,097 | 2,659,200 | 430,000 | 14,719,000 | 25,000 | 614,000 | 1,187,000 | 19,634,200 |

**2022 Capital Budget
Funding Detail**

| | Primary | | | | | | Primary Total | Alternate | | | | | Alternate Total | | |
|---------------------------------------|------------------|------------|------------------|------------------|------------------|------------|------------------|-------------------|----------------|------------|----------------|-------------|-----------------|------------------|------------------|
| | New Debt | Carry-over | ARPA | Other Grant | Cash on Hand | Oper Budgt | | Unknwn | New Debt | Carry-over | ARPA | Other Grant | | Cash on Hand | Infrastr Bill |
| Infrastructure | 5,143,274 | - | 6,774,000 | 3,272,000 | 2,683,000 | - | 1,561,000 | 19,433,274 | 748,000 | - | 199,000 | - | 614,000 | 1,187,000 | 2,748,000 |
| Streets | 3,494,000 | - | 4,049,000 | 2,354,000 | 2,390,000 | - | 566,000 | 12,853,000 | 218,000 | - | 179,000 | - | 169,000 | 887,000 | 1,453,000 |
| 57th St (Burnham to Mobile) [p.1] | 372,000 | - | 716,000 | - | 392,000 | - | - | 1,480,000 | - | - | - | - | - | 148,000 | 148,000 |
| 60th & Greenfield (Signals) [p.1] | 50,000 | - | - | 453,000 | - | - | - | 503,000 | - | - | - | - | - | - | - |
| 65th St (Greenfld to Natnl) [p.1] | 167,000 | - | 146,000 | - | 80,000 | - | - | 393,000 | - | - | - | - | 39,000 | 39,000 | |
| 66th St (S-Natnl to Mitchell) [p.1] | 247,000 | - | 559,000 | - | 184,000 | - | - | 990,000 | - | - | - | - | 99,000 | 99,000 | |
| 76th & Becher (Signals) [p.1] | 56,000 | - | 236,000 | 519,000 | 2,000 | - | - | 813,000 | - | - | - | - | - | - | |
| 77th St (Hicks to Becher) [p.1] | 276,000 | - | 544,000 | - | 325,000 | - | - | 1,145,000 | - | - | - | - | 115,000 | 115,000 | |
| 91st St (Arthur to Harrison) [p.1] | 115,000 | - | 14,000 | - | 113,000 | - | - | 242,000 | - | - | - | - | 24,000 | 24,000 | |
| Becher St (92nd to 99th) [p.1] | 481,000 | - | 69,000 | - | 236,000 | - | - | 786,000 | - | - | - | - | 79,000 | 79,000 | |
| Beloit Rd (60th to Lincoln) [p.1] | 140,000 | - | - | 160,000 | - | - | - | 300,000 | - | - | - | - | - | - | |
| Hayes Ave (GreenInk-End) [p.1] | 103,000 | - | 24,000 | - | 108,000 | - | - | 235,000 | - | - | - | - | 24,000 | 24,000 | |
| Lincoln Ave (93rd to 95th) [p.1] | 69,000 | - | - | 66,000 | - | - | - | 135,000 | - | - | - | - | - | - | |
| Lincoln Signals (91st to 93rd) [p.1] | 387,000 | - | 557,000 | 1,071,000 | 86,000 | - | - | 2,101,000 | - | - | - | - | - | - | |
| Madison St (58th to 60th) [p.1] | 152,000 | - | 177,000 | - | 119,000 | - | - | 448,000 | - | - | - | - | 45,000 | 45,000 | |
| Mitchell St (92nd to 96th) [p.1] | 373,000 | - | 820,000 | - | 476,000 | - | - | 1,669,000 | - | - | - | - | 167,000 | 167,000 | |
| Natnl Ave (62nd to 65th) [p.1] | 65,000 | - | - | 85,000 | - | - | - | 150,000 | - | - | - | - | - | - | |
| Orchard St (93rd to 95th) [p.1] | 156,000 | - | 29,000 | - | 114,000 | - | - | 299,000 | - | - | - | - | 30,000 | 30,000 | |
| Scott St (57th to 60th) [p.1] | - | - | - | - | - | - | 566,000 | 566,000 | 218,000 | - | 179,000 | - | 169,000 | 57,000 | 623,000 |
| Vigo Terr (99th to End) [p.1] | 52,000 | - | 7,000 | - | 53,000 | - | - | 112,000 | - | - | - | - | 11,000 | 11,000 | |
| Washgtn St (84th to 86th) [p.1] | 233,000 | - | 151,000 | - | 102,000 | - | - | 486,000 | - | - | - | - | 49,000 | 49,000 | |
| Streets Other | 49,274 | - | - | - | 132,000 | - | 695,000 | 876,274 | 346,000 | - | 20,000 | - | 329,000 | - | 695,000 |
| Alley (113th-Wolmr, Ohio-WW) [p.1] | 9,000 | - | - | - | 84,000 | - | - | 93,000 | - | - | - | - | - | - | |
| Alley (58th-59th, Grnflid-Lapm) [p.1] | - | - | - | - | - | - | 230,000 | 230,000 | 54,000 | - | - | - | 176,000 | 230,000 | |
| Alley (74th-75th, Lapm-Natnl) [p.1] | 15,000 | - | - | - | 48,000 | - | - | 63,000 | - | - | - | - | - | - | |
| Alley (94th-95th, Schlgr-Wash) [p.1] | - | - | - | - | - | - | 185,000 | 185,000 | 42,000 | - | - | - | 143,000 | 185,000 | |
| Pavement Patching & Repair [p.1] | - | - | - | - | - | - | 280,000 | 280,000 | 250,000 | - | 20,000 | - | 10,000 | 280,000 | |
| Traffic Controls [p.4] | 25,274 | - | - | - | - | - | - | 25,274 | - | - | - | - | - | - | |
| Sidewalks | - | - | - | - | - | - | 300,000 | 300,000 | 184,000 | - | - | - | 116,000 | - | 300,000 |
| Sidewalk Program [p.1] | - | - | - | - | - | - | 300,000 | 300,000 | 184,000 | - | - | - | 116,000 | 300,000 | |
| Public Works | 1,600,000 | - | - | - | - | - | - | 1,600,000 | - | - | - | - | - | - | - |
| Street Light Conversion [p.1] | 1,600,000 | - | - | - | - | - | - | 1,600,000 | - | - | - | - | - | - | |
| Water | - | - | 1,725,000 | 204,000 | 96,000 | - | - | 2,025,000 | - | - | - | - | - | 300,000 | 300,000 |
| Lead Service Line Replacmt [p.1] | - | - | - | 204,000 | 96,000 | - | - | 300,000 | - | - | - | - | 300,000 | 300,000 | |
| Water Hydrant Replacement [p.272] | - | - | 25,000 | - | - | - | - | 25,000 | - | - | - | - | - | - | |
| Water Main Relays [p.1] | - | - | 50,000 | - | - | - | - | 50,000 | - | - | - | - | - | - | |
| Water Meter Replacement [p.274] | - | - | 150,000 | - | - | - | - | 150,000 | - | - | - | - | - | - | |
| Water Reservoir Replacement [p.8] | - | - | 1,500,000 | - | - | - | - | 1,500,000 | - | - | - | - | - | - | |
| Sewer | - | - | 1,000,000 | 714,000 | - | - | - | 1,714,000 | - | - | - | - | - | - | - |
| PPI Reduction Program [p.1] | - | - | - | 714,000 | - | - | - | 714,000 | - | - | - | - | - | - | |
| Sanitary Sewer Relays [p.1] | - | - | 1,000,000 | - | - | - | - | 1,000,000 | - | - | - | - | - | - | |
| Storm | - | - | - | - | 65,000 | - | - | 65,000 | - | - | - | - | - | - | - |
| Storm Catch Basin Repair [p.6] | - | - | - | - | 15,000 | - | - | 15,000 | - | - | - | - | - | - | |
| Storm Sewer Relays [p.1] | - | - | - | - | 50,000 | - | - | 50,000 | - | - | - | - | - | - | |

**2022 Capital Budget
Funding Detail**

| | Primary | | | | | | | Primary Total | Alternate | | | | | Alternate Total | |
|--|-------------------|------------------|----------------|----------------|----------------|----------------|------------------|-------------------|------------------|----------------|-------------------|---------------|--------------|-----------------|-------------------|
| | New Debt | Carry-over | ARPA | Other Grant | Cash on Hand | Oper Budgt | Unknwn | | New Debt | Carry-over | ARPA | Other Grant | Cash on Hand | | Infrastr Bill |
| Build/Improv | 70,000,000 | 774,302 | 100,000 | 250,000 | 30,000 | - | 1,703,450 | 72,857,752 | 468,200 | 230,000 | 14,000,000 | 25,000 | - | - | 14,723,200 |
| General | 70,000,000 | 443,200 | - | - | - | - | 536,450 | 70,979,650 | 368,200 | - | 14,000,000 | - | - | - | 14,368,200 |
| BID Muni Lot Fencing [p.121] | - | 60,000 | - | - | - | - | - | 60,000 | - | - | - | - | - | - | - |
| City Hall/Public Works Build [p.110] | 70,000,000 | - | - | - | - | - | - | 70,000,000 | - | - | 14,000,000 | - | - | - | 14,000,000 |
| Farmer's Market Maint [p.123] | - | - | - | - | - | - | 479,250 | 479,250 | - | - | - | - | - | - | - |
| Historical Society [p.98] | - | - | - | - | - | - | 57,200 | 57,200 | - | - | - | - | - | - | - |
| Honey Creek Substation Roof [p.112] | - | 15,000 | - | - | - | - | - | 15,000 | - | - | - | - | - | - | - |
| HVAC Software Upgrade [p.117] | - | 90,000 | - | - | - | - | - | 90,000 | 90,000 | - | - | - | - | - | 90,000 |
| Jefferson School Substation [p.104] | - | 126,200 | - | - | - | - | - | 126,200 | 126,200 | - | - | - | - | - | 126,200 |
| Liberty Heights Substation [p.107] | - | 152,000 | - | - | - | - | - | 152,000 | 152,000 | - | - | - | - | - | 152,000 |
| Fire | - | 66,403 | - | - | - | - | 130,000 | 196,403 | - | - | - | - | - | - | - |
| Fire Admin Maint/Imprv [p.59] | - | 29,550 | - | - | - | - | - | 29,550 | - | - | - | - | - | - | - |
| Fire Station #1 Garage Doors [p.146] | - | - | - | - | - | - | 130,000 | 130,000 | - | - | - | - | - | - | - |
| Fire Station #2 Maint/Imprv [p.63] | - | 4,700 | - | - | - | - | - | 4,700 | - | - | - | - | - | - | - |
| Fire Station #3 Maint/Imprv [p.69] | - | 32,153 | - | - | - | - | - | 32,153 | - | - | - | - | - | - | - |
| Health | - | 194,849 | - | - | - | - | - | 194,849 | - | - | - | - | - | - | - |
| Health Facility Maint 1 [p.74] | - | 120,698 | - | - | - | - | - | 120,698 | - | - | - | - | - | - | - |
| Health Facility Maint 2 [p.74] | - | 66,731 | - | - | - | - | - | 66,731 | - | - | - | - | - | - | - |
| Health Facility Partitions [p.79] | - | 7,420 | - | - | - | - | - | 7,420 | - | - | - | - | - | - | - |
| Development | - | 20,000 | - | 20,000 | - | - | 837,000 | 877,000 | - | - | - | 25,000 | - | - | 25,000 |
| Becher Better Block [p.127] | - | - | - | - | - | - | 25,000 | 25,000 | - | - | - | 25,000 | - | - | 25,000 |
| Beloit Rd Senior Housing Imprv [p.131] | - | - | - | 20,000 | - | - | - | 20,000 | - | - | - | - | - | - | - |
| Bike Accommodtns (Sharrows) [p.139] | - | 15,000 | - | - | - | - | - | 15,000 | - | - | - | - | - | - | - |
| City Branded Bus Shelter #2 [p.144] | - | - | - | - | - | - | 250,000 | 250,000 | - | - | - | - | - | - | - |
| Honey Creek Cemetery Imprv [p.142] | - | 5,000 | - | - | - | - | 5,000 | 10,000 | - | - | - | - | - | - | - |
| Hwy 100 Northern Gateway [p.133] | - | - | - | - | - | - | 100,000 | 100,000 | - | - | - | - | - | - | - |
| Pollination Garden Lighting [p.135] | - | - | - | - | - | - | 7,000 | 7,000 | - | - | - | - | - | - | - |
| Pump Track [p.137] | - | - | - | - | - | - | 450,000 | 450,000 | - | - | - | - | - | - | - |
| Library | - | - | - | 230,000 | - | - | - | 230,000 | - | 230,000 | - | - | - | - | 230,000 |
| Library Skylight Panels [p.89] | - | - | - | 230,000 | - | - | - | 230,000 | - | 230,000 | - | - | - | - | 230,000 |
| Parks | - | 17,400 | - | - | - | - | 200,000 | 217,400 | - | - | - | - | - | - | - |
| Liberty Heights Prk Maint/Impv [p.10] | - | 17,400 | - | - | - | - | - | 17,400 | - | - | - | - | - | - | - |
| Radtke Skate Park Improvements [p.11] | - | - | - | - | - | - | 200,000 | 200,000 | - | - | - | - | - | - | - |
| Public Works | - | 32,450 | - | - | - | - | - | 32,450 | - | - | - | - | - | - | - |
| Boulevard Landscap Bed Consol [p.46] | - | 13,700 | - | - | - | - | - | 13,700 | - | - | - | - | - | - | - |
| Tree Replmt (Emrld Ash Borer) [p.45] | - | 18,750 | - | - | - | - | - | 18,750 | - | - | - | - | - | - | - |
| 43 | - | 18,750 | - | - | - | - | - | 18,750 | - | - | - | - | - | - | - |
| Water | - | - | 100,000 | - | - | - | - | 100,000 | 100,000 | - | - | - | - | - | 100,000 |
| Water Reservoir Roof [p.148] | - | - | 100,000 | - | - | - | - | 100,000 | 100,000 | - | - | - | - | - | 100,000 |
| Storm | - | - | - | - | 30,000 | - | - | 30,000 | - | - | - | - | - | - | - |
| Grant St Pump Station Roof [p.152] | - | - | - | - | 30,000 | - | - | 30,000 | - | - | - | - | - | - | - |
| Equipment | - | 2,853,921 | 35,150 | 10,000 | 215,000 | 291,000 | - | 3,405,071 | 1,443,000 | - | 520,000 | - | - | - | 1,963,000 |
| General | - | 100,000 | - | - | - | - | - | 100,000 | - | - | 100,000 | - | - | - | 100,000 |
| Council Audio Solution [p.235] | - | 100,000 | - | - | - | - | - | 100,000 | - | - | 100,000 | - | - | - | 100,000 |

**2022 Capital Budget
Funding Detail**

| | Primary | | | | | | | Primary Total | Alternate | | | | | | Alternate Total |
|--------------------------------------|-------------------|------------------|------------------|------------------|------------------|----------------|------------------|-------------------|------------------|----------------|-------------------|---------------|----------------|------------------|-------------------|
| | New Debt | Carry-over | ARPA | Other Grant | Cash on Hand | Oper Budgt | Unknwn | | New Debt | Carry-over | ARPA | Other Grant | Cash on Hand | Infrastr Bill | |
| Fire | - | 370,000 | - | - | - | 11,000 | - | 381,000 | - | - | - | - | - | - | - |
| Ambulance [p.261] | - | 320,000 | - | - | - | - | - | 320,000 | - | - | - | - | - | - | - |
| Body Armor [p.265] | - | - | - | - | - | 11,000 | - | 11,000 | - | - | - | - | - | - | - |
| Pickup Truck [p.263] | - | 50,000 | - | - | - | - | - | 50,000 | - | - | - | - | - | - | - |
| Police | - | 796,191 | - | - | - | 280,000 | - | 1,076,191 | - | - | 420,000 | - | - | - | 420,000 |
| ALPR License Plate System [p.251] | - | 68,959 | - | - | - | - | - | 68,959 | - | - | - | - | - | - | - |
| Investigative Squads (2 ea) [p.237] | - | 75,000 | - | - | - | - | - | 75,000 | - | - | - | - | - | - | - |
| Marked Squads (6 ea) [p.239] | - | - | - | - | - | 250,000 | - | 250,000 | - | - | - | - | - | - | - |
| Microfilm Machine [p.253] | - | 10,855 | - | - | - | - | - | 10,855 | - | - | - | - | - | - | - |
| Police Department Generator [p.0] | - | 420,000 | - | - | - | 30,000 | - | 450,000 | - | - | 420,000 | - | - | - | 420,000 |
| Police Dept Hardware Upgrade [p.255] | - | 56,000 | - | - | - | - | - | 56,000 | - | - | - | - | - | - | - |
| Security Camera Server [p.257] | - | 39,000 | - | - | - | - | - | 39,000 | - | - | - | - | - | - | - |
| Squad Camera Repl/Maint [p.241] | - | 126,377 | - | - | - | - | - | 126,377 | - | - | - | - | - | - | - |
| Public Works | - | 1,587,730 | - | 10,000 | - | - | - | 1,597,730 | 1,228,000 | - | - | - | - | - | 1,228,000 |
| Concrete Road Saw [p.191] | - | 45,000 | - | - | - | - | - | 45,000 | - | - | - | - | - | - | - |
| Electrical Pole Claw [p.224] | - | 10,000 | - | - | - | - | - | 10,000 | - | - | - | - | - | - | - |
| Inventory Scanner [p.231] | - | 10,000 | - | - | - | - | - | 10,000 | - | - | - | - | - | - | - |
| Message Arrow Board [p.181] | - | 10,500 | - | 10,000 | - | - | - | 20,500 | - | - | - | - | - | - | - |
| Pickup (F-450 Dump w/ Plow) [p.206] | - | 78,000 | - | - | - | - | - | 78,000 | - | - | - | - | - | - | - |
| Pickup Truck [p.167] | - | 72,500 | - | - | - | - | - | 72,500 | - | - | - | - | - | - | - |
| Pickup Truck [p.174] | - | 44,150 | - | - | - | - | - | 44,150 | - | - | - | - | - | - | - |
| Plows - Heavy Truck (2 ea) [p.179] | - | 26,900 | - | - | - | - | - | 26,900 | - | - | - | - | - | - | - |
| Refuse Packer (20-yrd) [p.221] | - | 320,000 | - | - | - | - | - | 320,000 | 320,000 | - | - | - | - | - | 320,000 |
| Sidewalk Tractors (2 ea) [p.198] | - | 184,000 | - | - | - | - | - | 184,000 | 184,000 | - | - | - | - | - | 184,000 |
| Soil Flipscreen [p.217] | - | 62,680 | - | - | - | - | - | 62,680 | - | - | - | - | - | - | - |
| Tandem Dump Truck [p.203] | - | 268,000 | - | - | - | - | - | 268,000 | 268,000 | - | - | - | - | - | 268,000 |
| Tandem Plow Dump / Spreader [p.157] | - | 268,000 | - | - | - | - | - | 268,000 | 268,000 | - | - | - | - | - | 268,000 |
| Wheel Loader [p.200] | - | 188,000 | - | - | - | - | - | 188,000 | 188,000 | - | - | - | - | - | 188,000 |
| Water | - | - | 35,150 | - | - | - | - | 35,150 | - | - | - | - | - | - | - |
| Pickup Truck [p.267] | - | - | 35,150 | - | - | - | - | 35,150 | - | - | - | - | - | - | - |
| Storm | - | - | - | - | 215,000 | - | - | 215,000 | 215,000 | - | - | - | - | - | 215,000 |
| Pervious Paver Maint Machine [p.278] | - | - | - | - | 215,000 | - | - | 215,000 | 215,000 | - | - | - | - | - | 215,000 |
| Software | - | - | 200,000 | - | - | - | - | 200,000 | - | 200,000 | - | - | - | - | 200,000 |
| General | - | - | 200,000 | - | - | - | - | 200,000 | - | 200,000 | - | - | - | - | 200,000 |
| Virtual City Hall Software [p.233] | - | - | 200,000 | - | - | - | - | 200,000 | - | 200,000 | - | - | - | - | 200,000 |
| Grand Total | 75,143,274 | 3,628,223 | 7,109,150 | 3,532,000 | 2,928,000 | 291,000 | 3,264,450 | 95,896,097 | 2,659,200 | 430,000 | 14,719,000 | 25,000 | 614,000 | 1,187,000 | 19,634,200 |

**CITY OF WEST ALLIS
CAPITAL PROJECTS FUNDS
2022 BUDGET**

| | Tax Levy | Other Revenues* | MRO Payments** | Other Expend.* | Est. Beg Fund Bal* | Est. End Fund Bal* |
|-------------------------------------|---------------------|------------------------|-----------------------|-----------------------|---------------------------|---------------------------|
| General Capital Projects | \$ - | \$ 6,291,274 | \$ - | \$ 6,291,274 | \$ 7,314,234 | \$ 7,314,234 |
| TID 05 - Six Points | 940,857 | 1,454,796 | - | 1,974,346 | 1,520,148 | 1,941,455 |
| TID 06 - Lime Pit | 122,042 | - | - | 163,000 | (764,864) | (805,822) |
| TID 07 - Whitnall Summit Place | 2,043,884 | 644,113 | - | 1,632,326 | 6,975,129 | 8,030,800 |
| TID 10 - Yellow Freight | 304,107 | 8,541 | - | 118,068 | (364,256) | (169,676) |
| TID 11 - 84th & Greenfield | 965,823 | 9,169 | - | 498,423 | (408,570) | 67,999 |
| TID 12 - Teledyne | - | - | - | 1,500 | (78,451) | (79,951) |
| TID 13 - Home Juice | 10,944 | - | - | 150 | (277,318) | (266,524) |
| TID 14 - Milwaukee Ductile | 409,813 | 1,018,125 | - | 1,301,767 | 355,076 | 481,247 |
| TID 15 - The Market | 1,005,110 | 16 | 899,382 | 2,555,300 | 3,746,142 | 1,296,586 |
| TID 16 - 70th & Washington Corridor | 345,139 | 380,356 | - | 715,158 | (699,017) | (688,680) |
| TID 17 - Lincoln West Corridor | 498,681 | - | 202,828 | 10,000 | (169,653) | 116,200 |
| TID 18 - CHR Hansen | 31,391 | - | - | 650 | (18,325) | 12,416 |
| | \$ 6,677,791 | \$ 9,806,390 | \$ 1,102,210 | \$ 15,261,962 | \$ 17,130,275 | \$ 17,250,284 |

* Shown for informational purposes only

- See included Capital Budget Plan for more detailed information
- TID Project Plans (budgets) are approved upon TID creation and amended as needed

** Amounts are estimated. Actual calculations may vary.



2022



BUDGET & ACTION PLAN

As recommended by Mayor Dan Devine

Internal Service Fund

Revenues and Expenditures

**CITY OF WEST ALLIS
2022 BUDGET
INTERNAL SERVICE FUND-HEALTH INSURANCE**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget | \$ Change | % Change |
|--|----------------------|----------------------|-----------------------|----------------------|----------------------|---------------------|---------------|
| REVENUES | | | | | | | |
| Tax Levy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Premiums - Active Employees | \$ 8,202,117 | \$ 8,400,000 | \$ 5,210,021 | \$ 7,794,021 | \$ 7,885,211 | \$ (514,789) | -6.13% |
| Premiums - Family Savings Plan | \$ - | \$ - | \$ - | \$ 209,814 | \$ 218,500 | \$ - | |
| Premiums-Retirees | \$ 2,436,027 | \$ 2,450,000 | \$ 1,707,976 | \$ 2,277,976 | \$ 2,359,537 | \$ (90,463) | -3.69% |
| Premiums - Grants/Enterprise Funds | \$ 114,728 | \$ 160,000 | \$ 86,046 | \$ 114,729 | \$ 244,298 | \$ 84,298 | 52.69% |
| Premiums - Employees | \$ 1,196,955 | \$ 1,173,500 | \$ 808,141 | \$ 1,200,541 | \$ 1,284,579 | \$ 111,079 | 9.47% |
| Medicare Retiree Drug Subsidy | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | 0.00% |
| General Fund Contrib-Retiree Insurance Pre | \$ 3,150,000 | \$ 3,150,000 | \$ 2,000,000 | \$ 3,150,000 | \$ 3,150,000 | \$ - | |
| Other Income | \$ 826,653 | \$ 945,000 | \$ 444,239 | \$ 504,239 | \$ 945,000 | \$ - | |
| Operating Transfers In | \$ 763,206 | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Total Revenues | \$ 16,689,687 | \$ 16,278,500 | \$ 10,256,424 | \$ 15,251,321 | \$ 16,087,125 | \$ (191,375) | -1.18% |
| EXPENDITURES | | | | | | | |
| Health Insurance Charges: | | | | | | | |
| Health Care Reform Fees | | \$ 5,000 | \$ - | \$ 5,000 | \$ 5,000 | \$ - | |
| Over-65 Fully Insured Plan | \$ 2,222,087 | \$ 2,350,000 | \$ 1,431,680 | \$ 1,911,680 | \$ 2,244,610 | \$ (105,390) | 100.00% |
| H.S.A. contributions | \$ 7,667 | \$ 10,000 | \$ 9,417 | \$ 10,000 | \$ 10,000 | \$ - | |
| Family Savings Plan Costs | \$ 143,709 | \$ - | \$ 169,814 | \$ 209,814 | \$ 218,500 | \$ - | |
| Medical Claims | \$ 8,091,615 | \$ 9,400,000 | \$ 8,052,781 | \$ 10,452,781 | \$ 9,300,000 | \$ (100,000) | -1.06% |
| IBNR | \$ (9,036) | \$ 250,000 | \$ - | \$ 20,000 | \$ 20,000 | \$ (230,000) | |
| Pharmacy Costs | \$ 1,942,658 | \$ 2,200,000 | \$ 1,271,777 | \$ 1,721,777 | \$ 2,100,000 | \$ (100,000) | -4.55% |
| Insurance Payments | \$ 12,398,701 | \$ 14,215,000 | \$ 10,935,468 | \$ 14,331,051 | \$ 13,898,110 | \$ (535,390) | -3.77% |
| Administration Charges: | | | | | | | |
| Wellness | | \$ - | \$ - | \$ - | \$ - | \$ - | 0.00% |
| Health Risk Assessments | \$ - | \$ 20,000 | \$ - | \$ - | \$ - | \$ (20,000) | |
| Medical Supplies | \$ - | \$ 2,000 | \$ - | \$ 2,000 | \$ - | \$ (2,000) | |
| Stop Loss | \$ 940,507 | \$ 1,019,200 | \$ 717,172 | \$ 957,472 | \$ 1,019,200 | \$ - | 0.00% |
| Other Expenses | \$ 637 | \$ 42,000 | \$ 60 | \$ 20,000 | \$ 10,000 | \$ (32,000) | -76.19% |
| Outside Consultant-Wellness | \$ 219,059 | \$ 285,000 | \$ 166,692 | \$ 75,000 | \$ 314,500 | \$ 29,500 | 10.35% |
| PPO/Standard - Admin Fee | \$ 632,731 | \$ 645,000 | \$ 465,585 | \$ 553,337 | \$ 645,000 | \$ - | 0.00% |
| Total Admin. Charges | \$ 1,792,934 | \$ 2,013,200 | \$ 1,349,509 | \$ 1,607,809 | \$ 1,988,700 | \$ (24,500) | -1.22% |
| TOTAL EXPENDITURES | \$ 14,191,634 | \$ 16,228,200 | \$ 12,284,977 | \$ 15,938,860 | \$ 15,886,810 | \$ (341,390) | -2.10% |
| Net Operating Gain(Loss) | \$ 2,498,053 | \$ 50,300 | \$ (2,028,553) | \$ (687,539) | \$ 200,315 | \$ 150,015 | |
| Fund Balance | | | | | | | |
| Fund Balance -Beginning of Year | \$ 4,051,635 | \$ 6,549,688 | \$ 6,549,688 | \$ 6,549,688 | \$ 5,862,149 | \$ - | |
| Fund Balance -Ending of Year | \$ 6,549,688 | \$ 6,599,988 | \$ 4,521,136 | \$ 5,862,149 | \$ 6,062,465 | \$ - | |

* Tax Levy revenues are no longer shown in the Health Insurance Fund. The full tax levy is recorded as General Fund Revenue and a Transfer is made to the Health Insurance Fund. Prior years had shown a tax levy of \$2 million and a Transfer In revenue of \$1.15 million. It now shows as a \$3.15 million Transfer In revenue. Prior years have been restated for comparison purposes.

**CITY OF WEST ALLIS
2022 BUDGET
INTERNAL SERVICE FUND-LIABILITY INSURANCE**

| | 2020 Actual | 2021 Budget | 2021 Year-to-Date | 2021 Estimated | 2022 Budget | \$ Change | % Change |
|---------------------------------|------------------------|------------------------|------------------------------|---------------------------|------------------------|----------------------|---------------------|
| REVENUES | | | | | | | |
| Interest Income | \$58,674 | \$58,300 | \$57,228 | \$58,674 | \$59,498 | \$1,198 | 2.05% |
| Total Revenues | \$58,674 | \$58,300 | \$57,228 | \$58,674 | \$59,498 | \$1,198 | 2.05% |
| EXPENDITURES | | | | | | | |
| Interest Expense | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Transfer to General Fund | \$58,674 | \$58,300 | \$57,228 | \$58,674 | \$59,498 | \$1,198 | 2.05% |
| Total Expenditures | \$58,674 | \$58,300 | \$57,228 | \$58,674 | \$59,498 | \$1,198 | 2.05% |
| | | | | | | | |
| Net Operating Gain(Loss) | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 0.00% |
| Fund Balance | | | | | | | |
| Fund Balance -Beginning of Year | \$3,244,299 | \$3,244,299 | \$3,244,299 | \$3,244,299 | \$3,244,299 | \$0 | 0.00% |
| Fund Balance -Ending of Year | \$3,244,299 | \$3,244,299 | \$3,244,299 | \$3,244,299 | \$3,244,299 | \$0 | 0.00% |



Vision Statement

West Allis will become the preferred city for visitors, residents, and businesses.

Mission Statement

The City of West Allis exists to provide:

- Cost effective municipal services consistent with the needs and desires of the citizens of the West Allis community (residences and businesses, as well as other community stakeholders)
- For the health, safety, and welfare of the community
- A quality living and working environment
- A positive, progressive, and creative approach to the budget, management, and operations of the City.

Non-Discrimination Statement

The City of West Allis does not discriminate against individuals on the basis of race, color, religion, age, marital or veterans' status, sex, national origin, disability or any other legally protected status in the admission or access to, or treatment or employment in, its services, programs or activities.

Americans With Disabilities Act Notice

Upon reasonable notice the City will furnish appropriate auxiliary aids (including assistive listening devices) and services when necessary to afford individuals with disabilities an equal opportunity to participate in and to enjoy the benefits of a service, program or activity provided by the City.

Limited English Proficiency Statement

It is the policy of the City of West Allis to provide language access services to populations of persons with Limited English Proficiency (LEP) who are eligible to be served or likely to be directly affected by our programs. Such services will be focused on providing meaningful access to our programs, services, or benefits.

APPENDIX - A

Account-Level Detail

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---------------------------|--|----------------|----------------|--------------------|----------------|------------------|----------------|
| 100 - GENERAL FUND | | | | | | | |
| 00 - Revenues | | | | | | | |
| 41 - Taxes | | (36,933,902) | (38,346,783) | (39,627,867) | (39,576,200) | (2,677,559) | (42,253,759) |
| 100-0000-411.01-00 | Property Taxes / Real Estate | (34,556,755) | (35,998,828) | (37,162,238) | (38,096,600) | (1,215,959) | (39,312,559) |
| 100-0000-411.02-01 | Personal Property / Current | (887,726) | (853,529) | (824,903) | - | (1,020,000) | (1,020,000) |
| 100-0000-411.02-02 | Personal Property / Delinquent | (53,224) | (31,819) | (13,068) | (15,000) | (10,000) | (25,000) |
| 100-0000-411.02-03 | Personal Property / Omitted | (5,282) | - | (100) | (2,500) | 2,500 | - |
| 100-0000-411.03-03 | Tax Equivalents / Medical Office Buildings | (684,364) | (681,498) | (957,483) | (685,000) | (281,500) | (966,500) |
| 100-0000-411.03-04 | Tax Equivalents / HOLIE | (89,069) | (107,944) | (111,212) | (88,000) | (24,500) | (112,500) |
| 100-0000-411.03-06 | Tax Equivalents / Ctr for Deaf/Hard Hearing | (16,142) | (18,349) | (18,905) | (17,000) | (2,000) | (19,000) |
| 100-0000-411.03-07 | Tax Equivalents / Rogers Memorial Hospital | (71,593) | (134,275) | (138,341) | (120,000) | (20,000) | (140,000) |
| 100-0000-411.03-09 | Tax Equivalents / Whitnall Summit PILOT | (3,952) | (4,539) | (4,665) | (4,100) | (600) | (4,700) |
| 100-0000-411.03-10 | Tax Equivalents / Voluntary PILOT | - | - | - | - | (90,500) | (90,500) |
| 100-0000-411.03-11 | Tax Equivalents / Epikos Church | (3,000) | (3,000) | (3,000) | (3,000) | - | (3,000) |
| 100-0000-412.01-00 | Prop Tax-not Assessed Val / Mobile Home Fees | (40,762) | (71,692) | (73,319) | (70,000) | 10,000 | (60,000) |
| 100-0000-413.01-00 | Sales Tax / Sales Tax | (1,672) | 3,720 | (2,452) | - | - | - |
| 100-0000-414.01-00 | Hotel Room Tax / Hotel Room Tax | (103,013) | (61,140) | (87,838) | (100,000) | (25,000) | (125,000) |
| 100-0000-419.01-00 | Pen & Int on Delq Taxes / Penalties & Interest-Tax | (417,347) | (383,888) | (230,343) | (375,000) | - | (375,000) |
| 42 - Licenses & Permits | | (1,911,427) | (1,709,961) | (1,582,186) | (1,887,835) | 160,010 | (1,727,825) |
| 100-0000-421.01-01 | Liquor/Tavern Licenses / Class "A" Liquor License | (18,402) | (16,856) | (20,880) | (18,000) | - | (18,000) |
| 100-0000-421.01-02 | Liquor/Tavern Licenses / Class "A" Beer License | (600) | (850) | (2,205) | (600) | - | (600) |
| 100-0000-421.01-03 | Liquor/Tavern Licenses / Class "B" Beer License | (1,100) | (600) | (700) | (1,100) | - | (1,100) |
| 100-0000-421.01-04 | Liquor/Tavern Licenses / Class "B" Tavern License | (79,225) | (39,195) | (77,520) | (75,000) | - | (75,000) |
| 100-0000-421.01-05 | Liquor/Tavern Licenses / Class "C" Wine License | (900) | (975) | (700) | (900) | - | (900) |
| 100-0000-421.01-06 | Liquor/Tavern Licenses / Specl Class "B" Beer Lic | (277) | (50) | (4,874) | (275) | 275 | - |
| 100-0000-421.01-08 | Liquor/Tavern Licenses / Pharm Liquor License | - | - | (30) | - | - | - |
| 100-0000-421.01-09 | Liquor/Tavern Licenses / Tavern Special Event Prmt | (2,730) | (1,600) | (1,614) | (2,600) | 600 | (2,000) |
| 100-0000-421.02-01 | Business Operators Licnse / Tavern Operator Permit | (4,335) | (2,620) | (3,120) | (2,100) | (900) | (3,000) |
| 100-0000-421.02-02 | Business Operators Licnse / Tavern Operators License | (45,569) | (30,945) | (41,400) | (40,000) | - | (40,000) |
| 100-0000-421.02-03 | Business Operators Licnse / Cigarette License | (7,400) | (7,100) | (7,700) | (7,300) | - | (7,300) |
| 100-0000-421.02-04 | Business Operators Licnse / Dance Hall License | (2,820) | (2,640) | - | (3,000) | 3,000 | - |
| 100-0000-421.02-05 | Business Operators Licnse / Bowling Alley License | (1,015) | (980) | - | (1,000) | 1,000 | - |
| 100-0000-421.02-06 | Business Operators Licnse / Pool Table, Billiards Lic | (175) | (130) | - | (200) | 200 | - |
| 100-0000-421.02-07 | Business Operators Licnse / Public Entertainment Lic | (2,800) | (2,800) | (13,666) | (2,800) | (12,200) | (15,000) |
| 100-0000-421.02-08 | Business Operators Licnse / Used Car Dealer License | (7,130) | (8,065) | (230) | (7,500) | - | (7,500) |
| 100-0000-421.02-09 | Business Operators Licnse / Instrumental Music Lic | (6,820) | (5,920) | (140) | (6,600) | 6,600 | - |
| 100-0000-421.02-10 | Business Operators Licnse / Phonograph Dist | (3,900) | (3,000) | - | (3,600) | 3,600 | - |
| 100-0000-421.02-11 | Business Operators Licnse / Phonograph Tags | (1,753) | (1,520) | - | (1,800) | 1,800 | - |
| 100-0000-421.02-12 | Business Operators Licnse / Adult-Oriented Prmt/Lic | (2,495) | (1,835) | (2,805) | (2,200) | 700 | (1,500) |
| 100-0000-421.02-14 | Business Operators Licnse / Peddler/Transient Merchnt | (725) | - | (325) | (1,100) | 350 | (750) |
| 100-0000-421.02-16 | Business Operators Licnse / 2nd Hand Dealer/Prec Mtls | (4,895) | (3,856) | (5,769) | (4,200) | (600) | (4,800) |
| 100-0000-421.02-21 | Business Operators Licnse / Restaurant/Rooming House | - | - | - | (1,700) | 1,700 | - |
| 100-0000-421.02-22 | Business Operators Licnse / Auto Salvage Dealer | (230) | (230) | (240) | (250) | - | (250) |
| 100-0000-421.02-23 | Business Operators Licnse / Arcade License | (600) | (600) | - | (600) | 600 | - |
| 100-0000-421.02-24 | Business Operators Licnse / Gun Range License | (120) | - | - | (60) | 60 | - |
| 100-0000-421.02-25 | Business Operators Licnse / Trailer/Truck Rental Agcy | (8) | (64) | - | (100) | 100 | - |
| 100-0000-421.02-26 | Business Operators Licnse / Christmas Tree Lot | (700) | - | - | (350) | 350 | - |
| 100-0000-421.02-27 | Business Operators Licnse / Amusement Operator | (7,200) | (5,850) | (9,450) | (6,000) | (500) | (6,500) |
| 100-0000-421.02-28 | Business Operators Licnse / Amusement Tag | (22,900) | (16,930) | (245) | (23,000) | 23,000 | - |
| 100-0000-421.02-29 | Business Operators Licnse / Publication Fees | (2,760) | (2,550) | (2,775) | (2,500) | - | (2,500) |
| 100-0000-421.02-34 | Business Operators Licnse / Entertainment Club License | (250) | - | - | - | - | - |
| 100-0000-421.02-35 | Business Operators Licnse / Tavern Ent Licn-Other Ent | (500) | (995) | - | (500) | 500 | - |
| 100-0000-421.02-37 | Business Operators Licnse / Food Peddler License | (600) | (400) | (700) | (600) | (100) | (700) |
| 100-0000-421.02-38 | Business Operators Licnse / Carnival Permit | - | (30) | - | - | - | - |
| 100-0000-421.02-39 | Business Operators Licnse / ElecSmoking Device Sale | (2,113) | (1,800) | (3,200) | (2,000) | - | (2,000) |
| 100-0000-422.01-01 | Construction Permits / Building Permits | (361,858) | (312,490) | (278,795) | (360,000) | 10,000 | (350,000) |
| 100-0000-422.01-02 | Construction Permits / Mobile Home Permits | (805) | (840) | (630) | (1,000) | - | (1,000) |
| 100-0000-422.01-03 | Construction Permits / Electrical Permits | (237,219) | (176,563) | (145,720) | (220,000) | 20,000 | (200,000) |
| 100-0000-422.01-04 | Construction Permits / Plumb Permits-Wtr/Swr Ext | (142,055) | (143,895) | (90,730) | (140,000) | - | (140,000) |
| 100-0000-422.01-05 | Construction Permits / Plan Rev/Plumb Plan Exam | - | - | (1,840) | - | - | - |
| 100-0000-422.01-08 | Construction Permits / Bldg Occupancy Permit | (72,480) | (68,150) | (59,875) | (65,000) | - | (65,000) |
| 100-0000-422.01-09 | Construction Permits / Bldg/Erosn Cntrl Plan Exm | (117,123) | (109,548) | (81,464) | (110,000) | - | (110,000) |
| 100-0000-422.01-10 | Construction Permits / Sign Maintenance Insp | (23,880) | (22,950) | (22,450) | (21,000) | 1,000 | (20,000) |
| 100-0000-422.01-11 | Construction Permits / Fire Inspection Fees | (74,215) | (120,115) | (97,310) | (100,000) | 10,000 | (90,000) |
| 100-0000-422.02-04 | Misc Licenses & Permits / Tire Disposal Permit | (1,898) | (1,807) | (2,088) | (1,500) | (300) | (1,800) |
| 100-0000-423.01-00 | Parking Permits / Overnight Parking-Police | (509,336) | (401,774) | (408,943) | (500,000) | 75,000 | (425,000) |
| 100-0000-423.02-00 | Parking Permits / Overnight Parking-Eng | (465) | (142) | (473) | (500) | - | (500) |
| 100-0000-423.03-00 | Parking Permits / PD Permits-Postage/Hndlng | (2) | (19) | (1) | - | - | - |
| 100-0000-424.02-00 | Engineering Permits / Street Occup/Excvtm Permt | (72,758) | (125,642) | (128,190) | (86,000) | 11,000 | (75,000) |
| 100-0000-424.03-00 | Engineering Permits / Driveway Permits | (645) | (1,660) | (1,400) | (600) | - | (600) |
| 100-0000-424.05-00 | Engineering Permits / Sidewalk Permits | (85) | (87) | (50) | (100) | - | (100) |
| 100-0000-424.07-00 | Engineering Permits / Loading Zone Permit | (3,748) | (3,880) | (4,553) | (3,600) | (200) | (3,800) |
| 100-0000-424.09-00 | Engineering Permits / Sidewalk Obstructn Permit | (125) | (175) | (150) | (100) | (25) | (125) |
| 100-0000-424.12-00 | Engineering Permits / Block Party Permit | (525) | (125) | - | (500) | - | (500) |
| 100-0000-424.13-00 | Engineering Permits / Street/Alley Vacatn Permt | - | (1,500) | - | - | - | - |
| 100-0000-424.14-00 | Engineering Permits / Security Alarm Permits | (1,800) | (1,475) | (1,600) | (2,000) | 500 | (1,500) |
| 100-0000-424.15-00 | Engineering Permits / Concrete Permit | (5,145) | (6,325) | (4,160) | (5,500) | 500 | (5,000) |
| 100-0000-425.01-00 | Health Permits / Food Permits | - | - | (451) | - | - | - |
| 100-0000-425.02-00 | Health Permits / Animal Fancier Permits | (1,690) | (1,590) | (1,895) | (1,600) | - | (1,600) |
| 100-0000-425.03-00 | Health Permits / Swimming Pool Permits | (5,610) | (5,800) | (6,040) | (5,600) | (200) | (5,800) |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|--------------------------------|--|----------------|----------------|--------------------|----------------|------------------|----------------|
| 100-0000-425.04-00 | Health Permits / Weights & Measures Permit | (15,090) | (16,535) | (15,870) | (15,000) | (500) | (15,500) |
| 100-0000-425.06-00 | Health Permits / Rooming House Permits | (320) | (305) | (110) | (300) | - | (300) |
| 100-0000-425.07-00 | Health Permits / Body Piercing/Tatoo Permt | (2,684) | (2,891) | (5,420) | (2,100) | (900) | (3,000) |
| 100-0000-425.08-00 | Health Permits / Public Physical Cond Facil | - | (200) | (25) | - | - | - |
| 100-0000-429.02-01 | Misc Licenses & Permits / Mobile Home Park/Ct Lic | (4,214) | (3,938) | (4,722) | (3,300) | (700) | (4,000) |
| 100-0000-429.02-02 | Misc Licenses & Permits / Bicycle License | - | (25) | - | - | - | - |
| 100-0000-429.02-03 | Misc Licenses & Permits / Dog/Cat License Fees | (20,751) | (14,893) | (13,624) | (20,000) | 5,000 | (15,000) |
| 100-0000-429.02-04 | Misc Licenses & Permits / Vicious Dog Permit | (375) | - | - | (200) | 200 | - |
| 100-0000-429.02-05 | Misc Licenses & Permits / Contesting Vicious DogOrd | (300) | (300) | (200) | (300) | - | (300) |
| 100-0000-429.02-06 | Misc Licenses & Permits / Parade/Street Event Permt | (500) | - | - | - | - | - |
| 100-0000-429.02-07 | Misc Licenses & Permits / Dog Park Pass | (680) | (2,545) | (3,120) | (2,500) | (500) | (3,000) |
| 43 - Intergovernmental Revenue | | (12,552,445) | (12,709,580) | (6,009,795) | (12,805,229) | (77,689) | (12,882,918) |
| 100-0000-431.39-00 | Federal Grant Revenue / FDA, misc other fed grnts | - | (34,791) | - | - | - | - |
| 100-0000-431.75-01 | Police Grants / Bullet Proof Vests | (11,415) | (8,625) | (425) | - | - | - |
| 100-0000-434.01-00 | State Grants / Police Training StateGrnt | - | (19,520) | - | - | - | - |
| 100-0000-434.10-00 | State Grants / Other State Grants | (10,000) | (5,000) | - | - | - | - |
| 100-0000-435.01-00 | State Shared Revenues / Shared Revenues | (7,293,027) | (7,322,570) | (1,096,887) | (7,312,580) | (15,822) | (7,328,402) |
| 100-0000-435.02-00 | State Shared Revenues / Transportation/Hwy Aids | (2,357,433) | (2,558,757) | (1,928,091) | (2,574,070) | 3,295 | (2,570,775) |
| 100-0000-435.03-00 | State Shared Revenues / Expenditure Restraint Pgm | (1,532,604) | (1,547,479) | (1,589,006) | (1,589,006) | (16,972) | (1,605,978) |
| 100-0000-436.01-00 | State Pmt in Lieu of Tax / Computer Aid Payment | (181,944) | (181,944) | (181,944) | (181,900) | (181) | (182,081) |
| 100-0000-436.02-00 | State Pmt in Lieu of Tax / State Fair Servc Contract | (137,650) | - | (175,000) | (135,000) | (40,000) | (175,000) |
| 100-0000-436.03-00 | State Pmt in Lieu of Tax / Municipal Service Pmt | (213,890) | (192,894) | (224,678) | (181,900) | (18,100) | (200,000) |
| 100-0000-436.04-00 | State Pmt in Lieu of Tax / Personal Property Aid | (400,591) | (410,682) | (420,774) | (420,773) | 10,091 | (410,682) |
| 100-0000-437.10-00 | Intergovernment-Other / Misc Rev from Other Govts | - | (17,319) | - | - | - | - |
| 100-0000-437.74-00 | Intergovernment-Other / Fire Insurance Tax Rebate | (174,203) | (175,785) | (186,659) | (170,000) | (5,000) | (175,000) |
| 100-0000-437.75-00 | Intergovernment-Other / MCFLS Reciprocal Borrowng | (239,689) | (234,215) | (206,331) | (240,000) | 5,000 | (235,000) |
| 44 - Charges for Service | | (4,287,879) | (3,981,035) | (3,605,810) | (3,842,550) | (134,800) | (3,977,350) |
| 100-0000-441.01-00 | General Government / Clerks Copy Sales | (230) | (109) | (1,804) | (200) | - | (200) |
| 100-0000-441.02-00 | General Government / Open Records Law | (590) | (595) | (218) | (300) | - | (300) |
| 100-0000-441.05-00 | General Government / Property Status Fee | (41,760) | (21,435) | (25,620) | (16,000) | (4,000) | (20,000) |
| 100-0000-441.06-00 | General Government / Sale of Promotional Items | - | (797) | (185) | - | - | - |
| 100-0000-441.07-00 | General Government / Xerox Copy Fees | (307) | (235) | (11) | (100) | (100) | (200) |
| 100-0000-441.08-00 | General Government / Record Check Fee | (4,396) | (4,861) | (8,919) | (8,000) | 2,000 | (6,000) |
| 100-0000-441.10-00 | General Government / ATM Fees | (1,119) | (366) | (26) | (1,000) | 500 | (500) |
| 100-0000-442.01-01 | Building Inspection & PZ / Special Insp & Reports | (1,306) | 64 | (110) | (300) | 200 | (100) |
| 100-0000-442.01-02 | Building Inspection & PZ / Sale of Bldg Adrns Nmbrs | (179) | (199) | (237) | (100) | (100) | (200) |
| 100-0000-442.01-03 | Building Inspection & PZ / Bldg Insp copy/Zoning Map | (4,127) | (2,894) | (4,830) | (4,000) | - | (4,000) |
| 100-0000-442.01-04 | Building Inspection & PZ / Board of Appeals-BldgInsp | (900) | (1,000) | (1,200) | (1,000) | - | (1,000) |
| 100-0000-442.01-05 | Building Inspection & PZ / Site/Plan Review | (16,450) | (16,900) | (16,150) | (17,000) | - | (17,000) |
| 100-0000-442.01-06 | Building Inspection & PZ / Board of Appeals | (10) | (20) | (10) | - | - | - |
| 100-0000-442.01-07 | Building Inspection & PZ / Special Use Permit Fees | (11,500) | (16,000) | (10,925) | (10,000) | (2,000) | (12,000) |
| 100-0000-442.01-08 | Building Inspection & PZ / Rezoning Fees | (500) | (1,500) | (2,492) | (500) | (500) | (1,000) |
| 100-0000-442.01-09 | Building Inspection & PZ / Planned Development Dist | - | - | - | (1,500) | 1,500 | - |
| 100-0000-442.01-10 | Building Inspection & PZ / Penalties | (80) | (25) | (25) | (100) | 100 | - |
| 100-0000-442.01-16 | Building Inspection & PZ / Registered Owners Fee | (64,780) | (56,980) | (32,915) | (66,000) | 6,000 | (60,000) |
| 100-0000-442.01-18 | Building Inspection & PZ / Code Compliance/PropMaint | (45,161) | (24,172) | (17,583) | - | (20,000) | (20,000) |
| 100-0000-442.02-01 | Police / Police Accident Reports | (17,069) | (15,112) | (10,656) | (17,000) | 2,000 | (15,000) |
| 100-0000-442.02-02 | Police / Humane Ord Fees | (2,500) | (2,875) | (2,000) | (2,500) | - | (2,500) |
| 100-0000-442.02-04 | Police / Finger Printing | (2,400) | (1,608) | (3,508) | (2,300) | - | (2,300) |
| 100-0000-442.02-05 | Police / Auction Sale of Materials | (2,574) | (938) | (560) | (300) | (200) | (500) |
| 100-0000-442.02-06 | Police / Misc Police Earnings | (1,131) | (732) | (1,078) | (1,000) | 100 | (900) |
| 100-0000-442.02-07 | Police / Warrant Fees | (2,157) | (456) | (200) | (2,000) | 1,750 | (250) |
| 100-0000-442.02-08 | Police / HIDTA Admin Fees | (106,229) | (104,000) | (106,000) | (104,000) | (4,000) | (108,000) |
| 100-0000-442.02-09 | Police / NS TOWING FEE | (29,750) | (13,225) | (37,275) | (25,000) | (5,000) | (30,000) |
| 100-0000-442.02-10 | Police / Bail Processing Fee | (6,615) | (5,380) | (4,774) | (6,000) | 1,000 | (5,000) |
| 100-0000-442.02-11 | Police / PBT Tests | (45) | (235) | - | (50) | (50) | (100) |
| 100-0000-442.02-12 | Police / Blood Draw Reimbursements | (29) | (19) | (1) | (50) | 50 | - |
| 100-0000-442.02-13 | Police / School Liason Officers | (197,000) | (203,731) | (276,850) | (230,000) | (45,000) | (275,000) |
| 100-0000-442.02-14 | Police / OT/Misc Salary Reimb | (116,871) | - | (460) | (65,500) | 65,500 | - |
| 100-0000-442.02-16 | Police / Milw Cnty-CART Officer | (123,416) | - | - | - | - | - |
| 100-0000-442.02-17 | Police / FBI Reimbursements | (1,744) | (2,037) | - | - | - | - |
| 100-0000-442.02-18 | Police / US Secret Service Reimb | (9,044) | (12,427) | - | - | - | - |
| 100-0000-442.03-01 | Fire / False Alarm Fees | (5,950) | (21,500) | (20,160) | (7,000) | (13,000) | (20,000) |
| 100-0000-442.03-02 | Fire / Fire Rescue Report Copies | (876) | (445) | (284) | (900) | 400 | (500) |
| 100-0000-442.03-03 | Fire / Fire Prot Pln Rev/Insp/Ts | (14,039) | (9,722) | (14,070) | (13,000) | (1,000) | (14,000) |
| 100-0000-442.03-04 | Fire / UST Inspection Fees | (4,307) | (2,011) | (1,872) | (3,500) | 1,000 | (2,500) |
| 100-0000-442.03-06 | Fire / Milw Cty Paramedic Aid | (111,571) | (75,535) | (75,420) | (100,000) | 15,000 | (85,000) |
| 100-0000-442.03-07 | Fire / Life Line Ambulance Bills | (1,898,660) | (1,919,933) | (1,682,661) | (1,860,000) | (50,000) | (1,910,000) |
| 100-0000-442.03-08 | Fire / Fire Other Revenue | (363) | (29,523) | - | - | - | - |
| 100-0000-442.03-11 | Fire / Accident Crash Fee | (71,756) | (69,226) | (56,568) | (70,000) | 10,000 | (60,000) |
| 100-0000-442.03-12 | Fire / Mobile Integrated Health | (36,450) | (14,800) | (11,000) | (55,000) | 25,000 | (30,000) |
| 100-0000-442.03-13 | Fire / MIH Services-VA Contract | - | (3,900) | (9,900) | - | (4,500) | (4,500) |
| 100-0000-442.03-14 | Fire / Plan Review-Alarm&Sprnklr | - | - | (8,250) | - | (10,000) | (10,000) |
| 100-0000-444.01-01 | Public Works Services / Certified Survey Map Fees | (5,612) | (4,350) | (2,200) | (4,000) | - | (4,000) |
| 100-0000-444.01-03 | Public Works Services / Tree Moving/Removal Fees | (11,953) | - | 5,301 | (6,700) | (3,300) | (10,000) |
| 100-0000-444.01-05 | Public Works Services / Refuse/Debris Removal | (32,269) | (36,028) | (66,230) | (27,000) | (8,000) | (35,000) |
| 100-0000-444.01-06 | Public Works Services / Grass Cutting Revenue | (98,865) | (115,650) | (61,300) | (40,000) | (35,000) | (75,000) |
| 100-0000-444.01-07 | Public Works Services / Snow Shoveling Revenue | (76,908) | (32,547) | (91,262) | (50,000) | 20,000 | (30,000) |
| 100-0000-444.01-09 | Public Works Services / Vehicle Damage-City Prop | (61,460) | (90,347) | (93,021) | (5,000) | (45,000) | (50,000) |
| 100-0000-444.01-10 | Public Works Services / PW Equipment Earnings | (447,440) | (483,440) | (362,565) | (450,000) | (25,000) | (475,000) |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|--------------------------------|---|---------------------|---------------------|---------------------|---------------------|--------------------|---------------------|
| 100-0000-444.01-11 | Public Works Services / Tree Planting Revenue | (2,579) | (7,180) | (1,775) | (3,000) | 1,000 | (2,000) |
| 100-0000-444.01-13 | Public Works Services / OT/Misc Salary Reimb | (331) | - | (660) | - | - | - |
| 100-0000-444.01-14 | Public Works Services / Electronic Recycling Fees | (22,000) | (24,825) | (20,880) | (20,000) | - | (20,000) |
| 100-0000-444.02-06 | PW Sales-Outside Entities / Other Government Units | (3,705) | (1,925) | (2,137) | (3,000) | 1,000 | (2,000) |
| 100-0000-444.02-09 | PW Sales-Outside Entities / Public Bike Racks | (275) | (1,375) | (1,100) | - | (500) | (500) |
| 100-0000-444.10-00 | Public Works / Sale of Refuse Carts | (10,892) | (32,089) | (5,285) | - | - | - |
| 100-0000-445.01-00 | Health / Vital Statistics | (118,924) | (144,805) | (127,013) | (110,000) | (15,000) | (125,000) |
| 100-0000-445.02-00 | Health / Hotel/Rest Insp Fees | (167,746) | (153,858) | (196,596) | (162,500) | 2,500 | (160,000) |
| 100-0000-445.03-00 | Health / Radon Gas Test Kits | (116) | (20) | (27) | (100) | 100 | - |
| 100-0000-445.04-00 | Health / Pneumonia/Flu Immunizatr | (23,917) | (31,785) | (5,134) | (26,000) | 1,000 | (25,000) |
| 100-0000-445.05-00 | Health / Recombivax | (1,021) | (45) | (165) | (1,500) | 1,000 | (500) |
| 100-0000-445.09-00 | Health / Health Education Programs | (70) | (20) | - | (50) | 50 | - |
| 100-0000-445.10-00 | Health / Tuberculin Skin Test | (1,666) | 188 | (1,185) | (2,700) | 1,200 | (1,500) |
| 100-0000-445.11-00 | Health / Health Services Agreement | (91,086) | (93,581) | (79,247) | (90,000) | (9,000) | (99,000) |
| 100-0000-445.11-01 | Health Services Agreement / Environmental Services | - | (360) | - | - | - | - |
| 100-0000-445.14-00 | Health / PNCC-Prenatal Care Coord | (2,614) | (547) | - | (3,500) | - | (3,500) |
| 100-0000-445.17-00 | Health / CHILDHOOD IMMUNIZATION | (687) | (296) | (312) | (1,100) | - | (1,100) |
| 100-0000-445.18-00 | Health / DENTAL VARNISHING | (19,997) | (9,053) | (155) | (25,000) | - | (25,000) |
| 100-0000-445.20-00 | Health / Blood Test-Lead Levels | (54,067) | (17,987) | (150) | (48,000) | - | (48,000) |
| 100-0000-445.21-00 | Health / Parenting Classes | (80) | (70) | - | (100) | - | (100) |
| 100-0000-446.01-03 | Senior Center Services / Membership | (7,297) | (3,564) | (4,425) | (7,200) | 200 | (7,000) |
| 100-0000-446.01-05 | Senior Center Services / Copies | (37) | (25) | (16) | (100) | 100 | - |
| 100-0000-446.01-07 | Senior Center Services / Misc Senior Center Rev | (1) | (1) | - | - | - | - |
| 100-0000-447.02-00 | Library / Library Copies | (5,365) | (3,577) | (3,226) | (5,400) | 2,400 | (3,000) |
| 100-0000-447.03-00 | Library / Library Fines | (41,392) | (22,066) | (24,017) | (43,000) | 3,000 | (40,000) |
| 100-0000-447.04-00 | Library / Library Public Printing | (14,467) | (6,186) | (7,842) | (12,000) | 2,000 | (10,000) |
| 100-0000-447.05-00 | Library / Library County Cards | (235) | (138) | (103) | (200) | 100 | (100) |
| 100-0000-447.07-00 | Library / Meeting Room Fees | (1,490) | (675) | - | (1,200) | (300) | (1,500) |
| 100-0000-447.08-00 | Library / Lost/Damaged Replcmnt Rev | (5,373) | (5,416) | (6,278) | (3,000) | (2,000) | (5,000) |
| 45 - Fines/Forfeitures/Assmts | | (2,210,456) | (1,831,782) | (1,476,892) | (1,675,900) | (132,274) | (1,808,174) |
| 100-0000-451.01-00 | Fines / Court Fines/Costs | (956,829) | (765,002) | (795,379) | (600,000) | (200,000) | (800,000) |
| 100-0000-451.02-00 | Fines / Parking Violations | (1,142,844) | (913,508) | (665,294) | (1,000,000) | 75,000 | (925,000) |
| 100-0000-451.03-00 | Fines / Judgements & Damages | (101,727) | (147,061) | (11,178) | (70,000) | (5,000) | (75,000) |
| 100-0000-451.04-01 | Returned Check Charges / General NSF's | (5,906) | (6,111) | (4,641) | (3,500) | (1,500) | (5,000) |
| 100-0000-451.04-02 | Returned Check Charges / Police Dept NSF's | (150) | - | - | (200) | 26 | (174) |
| 100-0000-451.05-00 | Fines / Late Fees-Misc Penalties | (3,000) | (100) | (400) | (2,200) | (800) | (3,000) |
| 46 - Miscellaneous Revenue | | (3,040,596) | (1,554,642) | (670,460) | (2,519,100) | 1,475,100 | (1,044,000) |
| 100-0000-461.01-00 | Interest Revenue / Interest on Investments | (1,861,232) | (711,244) | (125,251) | (1,000,000) | 700,000 | (300,000) |
| 100-0000-461.01-02 | Interest on Investments / Net Investment Activity | (386,445) | (66,089) | 120,369 | - | - | - |
| 100-0000-461.02-00 | Interest Revenue / Special Assessment Int | (2,645) | (3,438) | (2,136) | (2,500) | - | (2,500) |
| 100-0000-463.01-00 | Rent Revenues / Rental of City Property | (83,214) | (102,399) | (80,462) | (73,000) | (32,000) | (105,000) |
| 100-0000-463.03-00 | Rent Revenues / Seasonal Stall Rental | (63,780) | (68,285) | (60,280) | (50,000) | (15,000) | (65,000) |
| 100-0000-463.05-00 | Rent Revenues / Trash & Treasure | - | - | (1,150) | - | - | - |
| 100-0000-463.06-00 | Rent Revenues / Rental of Park Sites | (850) | (250) | (4,300) | (1,000) | - | (1,000) |
| 100-0000-463.07-00 | Rent Revenues / MarketPlace | (6,880) | - | - | (7,000) | 7,000 | - |
| 100-0000-463.08-00 | Rent Revenues / Food Truck Event Rental | (750) | (1,825) | (1,950) | (1,000) | (1,000) | (2,000) |
| 100-0000-465.01-00 | Contributions & Donations / Contributions & Donations | (40,248) | (53,099) | (12,000) | (10,000) | - | (10,000) |
| 100-0000-465.10-00 | Contributions & Donations / Annual Hospital Pmt | (363,411) | (369,021) | (374,631) | (363,400) | (11,600) | (375,000) |
| 100-0000-465.50-02 | General Fund Applied / OPEB Liability-Health Ins | - | - | - | (800,000) | 800,000 | - |
| 100-0000-468.02-00 | Refunds / TRIP Program-Ambulance | (1,322) | (811) | (683) | (700) | (300) | (1,000) |
| 100-0000-469.01-00 | Miscellaneous Revenue / Miscellaneous Fees | (29,462) | (15,185) | (2,161) | (20,000) | - | (20,000) |
| 100-0000-469.02-00 | Miscellaneous Revenue / Cash Drawer Over/Under | - | (18) | 176 | - | - | - |
| 100-0000-469.03-00 | Miscellaneous Revenue / Misc Public Works Revenue | (14,219) | (10,315) | (2,652) | (17,000) | 2,000 | (15,000) |
| 100-0000-469.04-00 | Miscellaneous Revenue / Misc Health Dept Revenue | (118) | (93) | - | - | - | - |
| 100-0000-469.08-00 | Miscellaneous Revenue / Info Services Revenue | (5,943) | (4,500) | (3,375) | (4,500) | - | (4,500) |
| 100-0000-469.11-00 | Miscellaneous Revenue / Attorney's Office Revenue | (2,732) | (283) | - | (1,000) | 1,000 | - |
| 100-0000-469.12-00 | Miscellaneous Revenue / City Admin Office Revenue | (123,223) | (104,375) | (76,024) | (125,000) | 25,000 | (100,000) |
| 100-0000-469.14-00 | Miscellaneous Revenue / Subrogation/Restitution | (20,898) | (3,021) | (2,274) | (3,000) | - | (3,000) |
| 100-0000-469.17-00 | Miscellaneous Revenue / Misc Development Ofc Rev | - | (400) | - | - | - | - |
| 100-0000-469.18-00 | Miscellaneous Revenue / P-Card Rebate | (33,225) | (39,991) | (41,676) | (40,000) | - | (40,000) |
| 48 - Interdepartmental Revenue | | (73,633) | (1,325) | (4,188) | (1,000) | - | (1,000) |
| 100-0000-481.01-01 | Labor & Fringes / Utility Funds | (72,208) | - | - | - | - | - |
| 100-0000-481.02-02 | IT Services / Phone Service | (1,425) | (1,325) | (830) | (1,000) | - | (1,000) |
| 100-0000-481.10-01 | Indirect Cost Revenue / Indirect Costs-Grants | - | - | (3,358) | - | - | - |
| 49 - Other Financing Sources | | (1,691,955) | (1,944,796) | (1,296,443) | (1,743,300) | 93,802 | (1,649,498) |
| 100-0000-491.00-00 | Other Financing Sources / Operating Transfers In | - | (3,835) | - | - | - | - |
| 100-0000-491.01-00 | Operating Transfers In / Cable | (50,000) | (50,000) | - | - | - | - |
| 100-0000-491.02-00 | Operating Transfers In / Storm Water | (300,000) | (300,000) | (225,000) | (300,000) | - | (300,000) |
| 100-0000-491.05-00 | Operating Transfers In / BELOIT HOUSING | (120,000) | (120,000) | - | (120,000) | - | (120,000) |
| 100-0000-491.06-00 | Operating Transfers In / WATER UTILITY | (1,021,916) | (1,125,701) | (846,000) | (1,050,000) | 85,000 | (965,000) |
| 100-0000-491.07-00 | Operating Transfers In / CVMIC-Liability Insurance | (52,287) | (58,674) | (57,228) | (58,300) | (1,198) | (59,498) |
| 100-0000-491.08-00 | Operating Transfers In / Solid Waste Fund | (100,000) | (100,000) | (72,000) | (100,000) | - | (100,000) |
| 100-0000-491.10-00 | Operating Transfers In / San Swr Admin Support | (50,000) | (50,000) | (36,000) | (50,000) | - | (50,000) |
| 100-0000-492.01-00 | Sale of Fixed Assets / Proceeds-Asset Dispositr | 10,718 | (120,159) | (31,891) | (50,000) | 10,000 | (40,000) |
| 100-0000-492.02-00 | Sale of Fixed Assets / Sale of Scrap | (8,470) | (16,427) | (28,325) | (15,000) | - | (15,000) |
| 00 - Revenues Total | | (62,702,293) | (62,079,903) | (54,273,641) | (64,051,114) | (1,293,410) | (65,344,524) |
| 01 - Common Council | | | | | | | |
| 1 - Employee Wages | | 74,408 | 92,818 | 65,123 | 102,000 | 2,000 | 104,000 |
| 100-0101-511.11-01 | Regular Employees / Salary & Wages | 74,408 | 92,818 | 65,123 | 102,000 | 2,000 | 104,000 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|----------------------------------|---|----------------|----------------|--------------------|----------------|------------------|----------------|
| 2 - Employee Benefits | | 113,971 | 42,462 | 15,350 | 38,808 | (9,090) | 29,718 |
| 100-0101-511.21-01 | Insurance / Health Insurance | 97,797 | 29,262 | 7,378 | 19,217 | (6,622) | 12,595 |
| 100-0101-511.21-04 | Insurance / Life Insurance | 208 | 128 | 68 | 100 | - | 100 |
| 100-0101-511.21-07 | Insurance / Dental Insurance | 7,381 | 3,533 | 1,417 | 4,803 | (2,496) | 2,307 |
| 100-0101-511.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | 3,794 | 4,823 | 3,477 | 6,324 | 124 | 6,448 |
| 100-0101-511.22-02 | Payroll Taxes / Social Security-HI 1.45% | 888 | 1,129 | 813 | 1,479 | 29 | 1,508 |
| 100-0101-511.23-02 | Retirement / Retirement-Elected | 3,904 | 3,587 | 2,198 | 6,885 | (125) | 6,760 |
| 4 - Other Operating | | 19,708 | 16,583 | 19,696 | 25,425 | 50 | 25,475 |
| 100-0101-511.41-06 | Utility Services / Telephone/Internet | 2,381 | 2,215 | 1,238 | 1,500 | (500) | 1,000 |
| 100-0101-511.51-01 | General Supplies / Postage | - | - | - | 25 | - | 25 |
| 100-0101-511.51-02 | General Supplies / Office Supplies | - | - | - | 100 | - | 100 |
| 100-0101-511.52-02 | Books & Periodicals / Other | 45 | 170 | 210 | - | 100 | 100 |
| 100-0101-511.56-01 | Travel / Local Business Meetings | - | - | - | 250 | - | 250 |
| 100-0101-511.56-02 | Travel / Conferences & Seminars | 1,593 | - | 2,912 | 6,000 | - | 6,000 |
| 100-0101-511.57-01 | Education & Training / Membership Dues | 15,689 | 14,197 | 15,335 | 17,550 | 450 | 18,000 |
| 01 - Common Council Total | | 208,087 | 151,863 | 100,169 | 166,233 | (7,040) | 159,193 |
| 02 - Mayor | | | | | | | |
| 1 - Employee Wages | | 89,743 | 73,368 | 47,524 | 73,877 | 3,577 | 77,454 |
| 100-0201-513.11-01 | Regular Employees / Salary & Wages | 89,570 | 73,366 | 47,524 | 73,877 | 3,577 | 77,454 |
| 100-0201-513.13-01 | Overtime / Overtime Pay | 172 | 2 | - | - | - | - |
| 2 - Employee Benefits | | 42,361 | 33,990 | 22,590 | 35,090 | 1,740 | 36,830 |
| 100-0201-513.21-01 | Insurance / Health Insurance | 28,183 | 22,334 | 15,005 | 23,085 | 1,346 | 24,431 |
| 100-0201-513.21-04 | Insurance / Life Insurance | 184 | 97 | 67 | 105 | - | 105 |
| 100-0201-513.21-07 | Insurance / Dental Insurance | 1,541 | 1,219 | 819 | 1,260 | 74 | 1,334 |
| 100-0201-513.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | 5,326 | 4,376 | 2,830 | 4,581 | 221 | 4,802 |
| 100-0201-513.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,246 | 1,023 | 662 | 1,072 | 51 | 1,123 |
| 100-0201-513.23-01 | Retirement / Retirement-General | 1,187 | 14 | - | - | - | - |
| 100-0201-513.23-02 | Retirement / Retirement-Elected | 4,695 | 4,927 | 3,208 | 4,987 | 48 | 5,035 |
| 3 - Professional Services | | 39 | - | - | 200 | - | 200 |
| 100-0201-513.30-15 | Professional Services / Youth Commission | 39 | - | - | 200 | - | 200 |
| 4 - Other Operating | | 3,568 | 1,589 | 1,413 | 5,675 | - | 5,675 |
| 100-0201-513.41-06 | Utility Services / Telephone/Internet | 371 | 476 | 261 | 350 | 130 | 480 |
| 100-0201-513.51-01 | General Supplies / Postage | 31 | 7 | 1 | 25 | (10) | 15 |
| 100-0201-513.51-02 | General Supplies / Office Supplies | 12 | - | - | 100 | (50) | 50 |
| 100-0201-513.52-02 | Books & Periodicals / Other | 143 | 24 | - | 100 | (70) | 30 |
| 100-0201-513.56-01 | Travel / Local Business Meetings | 386 | - | - | 1,000 | - | 1,000 |
| 100-0201-513.56-02 | Travel / Conferences & Seminars | 2,210 | 281 | 211 | 3,600 | - | 3,600 |
| 100-0201-513.57-02 | Education & Training / Registration Fees | 415 | 800 | 940 | 500 | - | 500 |
| 02 - Mayor Total | | 135,710 | 108,946 | 71,527 | 114,842 | 5,317 | 120,159 |
| 03 - City Attorney | | | | | | | |
| 1 - Employee Wages | | 497,701 | 525,609 | 350,364 | 541,483 | 13,768 | 555,251 |
| 100-0301-516.11-01 | Regular Employees / Salary & Wages | 475,867 | 510,726 | 337,491 | 520,840 | 16,554 | 537,394 |
| 100-0301-516.12-01 | Provisional Employees-PT / Salary & Wages | 12,544 | 14,877 | 12,373 | 20,643 | (2,786) | 17,857 |
| 100-0301-516.13-01 | Overtime / Overtime Pay | 444 | - | - | - | - | - |
| 100-0301-516.14-01 | Misc Additional Pays / Out of Class Pay | - | - | 500 | - | - | - |
| 100-0301-516.14-09 | Misc Additional Pays / Performance Allowance | 8,050 | - | - | - | - | - |
| 100-0301-516.14-10 | Misc Additional Pays / Car Allowance | 797 | 6 | - | - | - | - |
| 2 - Employee Benefits | | 135,766 | 146,771 | 102,458 | 162,804 | 13,448 | 176,252 |
| 100-0301-516.21-01 | Insurance / Health Insurance | 61,671 | 67,347 | 49,857 | 80,040 | 10,687 | 90,727 |
| 100-0301-516.21-04 | Insurance / Life Insurance | 920 | 1,013 | 750 | 1,024 | - | 1,024 |
| 100-0301-516.21-07 | Insurance / Dental Insurance | 4,249 | 4,507 | 3,080 | 5,159 | 774 | 5,933 |
| 100-0301-516.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | 30,234 | 31,981 | 21,064 | 33,572 | 853 | 34,425 |
| 100-0301-516.22-02 | Payroll Taxes / Social Security-HI 1.45% | 7,071 | 7,480 | 4,926 | 7,852 | 199 | 8,051 |
| 100-0301-516.23-01 | Retirement / Retirement-General | 23,291 | 31,512 | 22,781 | 35,157 | 935 | 36,092 |
| 100-0301-516.23-02 | Retirement / Retirement-Elected | 8,329 | 2,932 | - | - | - | - |
| 3 - Professional Services | | 113,132 | 56,289 | 14,396 | 52,900 | (20,150) | 32,750 |
| 100-0302-516.30-05 | Professional Services / Legal/Litigation | 8,833 | 7,415 | 4,502 | - | 5,000 | 5,000 |
| 100-0302-516.30-16 | Professional Services / Outside Legal Counsel | 101,725 | 46,600 | 7,510 | 50,000 | (25,000) | 25,000 |
| 100-0302-516.32-01 | Maintenance Contracts / Computer Equip/Software | 2,574 | 2,274 | 2,384 | 2,900 | (150) | 2,750 |
| 4 - Other Operating | | 94,942 | 108,071 | 395,695 | 116,300 | (200) | 116,100 |
| 100-0301-516.51-01 | General Supplies / Postage | 1,000 | 758 | 281 | 1,000 | - | 1,000 |
| 100-0301-516.51-02 | General Supplies / Office Supplies | 686 | 574 | 79 | 800 | - | 800 |
| 100-0301-516.56-01 | Travel / Local Business Meetings | 217 | 20 | 2 | 400 | (200) | 200 |
| 100-0301-516.57-01 | Education & Training / Membership Dues | 1,997 | 2,004 | 2,037 | 2,100 | - | 2,100 |
| 100-0302-516.51-11 | General Supplies / Computers & Related Equip | 601 | - | - | - | - | - |
| 100-0302-516.58-01 | Regulatory Expenses / Certification-Permits-Lic | 50 | - | - | - | - | - |
| 100-0302-516.61-02 | Insurance / Claims | 78,176 | 97,774 | 387,485 | 80,000 | - | 80,000 |
| 100-0302-516.61-03 | Insurance / Judgments/Awards | 2,030 | - | - | 20,000 | - | 20,000 |
| 100-0303-516.52-01 | Books & Periodicals / Subscriptions | 7,183 | 6,423 | 4,134 | 7,500 | - | 7,500 |
| 100-0304-516.56-02 | Travel / Conferences & Seminars | 2,411 | 188 | 497 | 3,000 | - | 3,000 |
| 100-0304-516.57-02 | Education & Training / Registration Fees | 590 | 330 | 1,180 | 1,500 | - | 1,500 |
| 6 - Capital Outlay | | 512 | 166 | 45 | 500 | - | 500 |
| 100-0301-516.70-01 | Capital Items / Furniture & Fixtures | 512 | 166 | 45 | 500 | - | 500 |
| 03 - City Attorney Total | | 842,052 | 836,905 | 862,958 | 873,987 | 6,866 | 880,853 |
| 04 - Municipal Court | | | | | | | |
| 1 - Employee Wages | | 216,332 | 226,634 | 156,872 | 215,576 | 10,811 | 226,387 |
| 100-0401-512.11-01 | Regular Employees / Salary & Wages | 199,927 | 185,599 | 133,610 | 202,396 | 10,647 | 213,043 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|--|---|----------------|----------------|--------------------|----------------|------------------|----------------|
| 100-0401-512.12-01 | Provisional Employees-PT / Salary & Wages | 16,334 | 38,049 | 23,077 | 13,180 | 164 | 13,344 |
| 100-0401-512.13-01 | Overtime / Overtime Pay | 71 | 2,987 | 185 | - | - | - |
| 2 - Employee Benefits | | 62,563 | 58,843 | 50,184 | 57,934 | 20,113 | 78,047 |
| 100-0401-512.21-01 | Insurance / Health Insurance | 29,534 | 24,402 | 25,713 | 23,802 | 18,063 | 41,865 |
| 100-0401-512.21-04 | Insurance / Life Insurance | 884 | 322 | 271 | 940 | - | 940 |
| 100-0401-512.21-07 | Insurance / Dental Insurance | 2,023 | 1,915 | 1,970 | 2,148 | 1,060 | 3,208 |
| 100-0401-512.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 13,011 | 13,702 | 9,434 | 13,366 | 670 | 14,036 |
| 100-0401-512.22-02 | Payroll Taxes / Social Security-HI 1.45% | 3,043 | 3,204 | 2,206 | 3,126 | 157 | 3,283 |
| 100-0401-512.23-01 | Retirement / Retirement-General | 9,498 | 10,563 | 7,589 | 9,783 | 317 | 10,100 |
| 100-0401-512.23-02 | Retirement / Retirement-Elected | 4,571 | 4,734 | 3,000 | 4,769 | (154) | 4,615 |
| 3 - Professional Services | | 11,006 | 7,577 | 8,489 | 7,831 | 169 | 8,000 |
| 100-0401-512.30-04 | Professional Services / Other | 1,050 | - | 1,100 | - | - | - |
| 100-0401-512.32-01 | Maintenance Contracts / Computer Equip/Software | 9,956 | 7,577 | 7,389 | 7,831 | 169 | 8,000 |
| 4 - Other Operating | | 26,856 | 7,992 | 3,741 | 9,495 | (280) | 9,215 |
| 100-0401-512.35-01 | Board of Prisoners / Board of Prisoners | 22,952 | - | - | - | - | - |
| 100-0401-512.44-01 | Repair & Maintenance / Office Furniture & Equip | 27 | 3,019 | - | 3,000 | - | 3,000 |
| 100-0401-512.51-01 | General Supplies / Postage | 1,190 | 3,961 | 2,876 | 2,800 | (300) | 2,500 |
| 100-0401-512.51-02 | General Supplies / Office Supplies | 607 | 73 | - | 600 | - | 600 |
| 100-0401-512.51-11 | General Supplies / Computers & Related Equip | 849 | - | - | 1,000 | 500 | 1,500 |
| 100-0401-512.52-01 | Books & Periodicals / Subscriptions | - | - | - | 150 | - | 150 |
| 100-0401-512.56-01 | Travel / Local Business Meetings | - | - | - | 100 | - | 100 |
| 100-0401-512.56-02 | Travel / Conferences & Seminars | 386 | - | - | 1,000 | (1,000) | - |
| 100-0401-512.57-01 | Education & Training / Membership Dues | 845 | 240 | 865 | 845 | 20 | 865 |
| 100-0401-512.57-02 | Education & Training / Training Schools | - | 700 | - | - | 500 | 500 |
| 6 - Capital Outlay | | - | - | - | 500 | 150 | 650 |
| 100-0401-512.70-01 | Capital Items / Furniture & Fixtures | - | - | - | 500 | - | 500 |
| 100-0401-512.70-09 | Capital Items / Software | - | - | - | - | 150 | 150 |
| 04 - Municipal Court Total | | 316,757 | 301,047 | 219,286 | 291,336 | 30,963 | 322,299 |
| 05 - City Assessor | | | | | | | |
| 1 - Employee Wages | | 133,667 | 133,403 | 91,659 | 141,892 | 90,642 | 232,534 |
| 100-0501-517.11-01 | Regular Employees / Salary & Wages | 133,667 | 133,403 | 91,659 | 141,892 | 11,442 | 153,334 |
| 100-0501-517.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | - | - | - | 79,200 | 79,200 |
| 2 - Employee Benefits | | 49,454 | 50,243 | 34,881 | 53,615 | 26,017 | 79,632 |
| 100-0501-517.21-01 | Insurance / Health Insurance | 29,061 | 29,262 | 20,620 | 31,131 | 17,730 | 48,861 |
| 100-0501-517.21-04 | Insurance / Life Insurance | 190 | 179 | 146 | 348 | - | 348 |
| 100-0501-517.21-07 | Insurance / Dental Insurance | 1,600 | 1,602 | 1,129 | 1,704 | 963 | 2,667 |
| 100-0501-517.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 7,973 | 8,116 | 5,510 | 8,797 | 5,620 | 14,417 |
| 100-0501-517.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,865 | 1,898 | 1,289 | 2,057 | 1,315 | 3,372 |
| 100-0501-517.23-01 | Retirement / Retirement-General | 8,766 | 9,186 | 6,187 | 9,578 | 389 | 9,967 |
| 3 - Professional Services | | 217,374 | 16,543 | 15,361 | 16,800 | 4,700 | 21,500 |
| 100-0501-517.30-02 | Professional Services / Consultants | - | - | - | 800 | 1,200 | 2,000 |
| 100-0501-517.30-04 | Professional Services / Other | 205,671 | 5,357 | 4,637 | 5,000 | 2,500 | 7,500 |
| 100-0501-517.32-01 | Maintenance Contracts / Computer Equip/Software | 669 | 470 | - | - | - | - |
| 100-0501-517.32-04 | Maintenance Contracts / Other | 11,033 | 10,717 | 10,724 | 11,000 | 1,000 | 12,000 |
| 4 - Other Operating | | 14,648 | 9,472 | 8,138 | 12,846 | 1,729 | 14,575 |
| 100-0501-517.41-06 | Utility Services / Telephone/Internet | - | 285 | 418 | 560 | 530 | 1,090 |
| 100-0501-517.44-01 | Repair & Maintenance / Office Furniture & Equip | 280 | 5 | - | - | 500 | 500 |
| 100-0501-517.51-01 | General Supplies / Postage | 3,737 | 2,928 | 2,637 | 2,000 | 1,500 | 3,500 |
| 100-0501-517.51-02 | General Supplies / Office Supplies | 88 | 78 | 52 | 600 | - | 600 |
| 100-0501-517.52-01 | Books & Periodicals / Subscriptions | 1,205 | 664 | 674 | 655 | 75 | 730 |
| 100-0501-517.52-02 | Books & Periodicals / Other | 6,584 | 4,986 | 3,324 | 4,986 | 214 | 5,200 |
| 100-0501-517.55-01 | Printing / In-house (Print Shop) | - | - | - | 500 | (500) | - |
| 100-0501-517.56-02 | Travel / Conferences & Seminars | 424 | - | - | 1,200 | (400) | 800 |
| 100-0501-517.57-01 | Education & Training / Membership Dues | 1,460 | 398 | 992 | 1,255 | 50 | 1,305 |
| 100-0501-517.57-02 | Education & Training / Registration Fees | 772 | 127 | 41 | 800 | (300) | 500 |
| 100-0501-517.58-01 | Regulatory Expenses / Certification-Permits-Lic | 98 | - | - | 290 | 60 | 350 |
| 05 - City Assessor Total | | 415,143 | 209,661 | 150,039 | 225,153 | 123,088 | 348,241 |
| 10 - City Administrative Office | | | | | | | |
| 1 - Employee Wages | | 180,464 | 147,614 | 96,114 | 142,303 | (10,056) | 132,247 |
| 100-1001-513.11-01 | Regular Employees / Salary & Wages | 174,170 | 147,609 | 96,114 | 142,303 | (25,056) | 117,247 |
| 100-1001-513.11-21 | Regular Employees / Trans Payroll pct- budget | (2,608) | - | - | - | - | - |
| 100-1001-513.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | - | - | - | 15,000 | 15,000 |
| 100-1001-513.13-01 | Overtime / Overtime Pay | 402 | 5 | - | - | - | - |
| 100-1001-513.14-09 | Misc Additional Pays / Performance Allowance | 8,500 | - | - | - | - | - |
| 2 - Employee Benefits | | 64,054 | 43,585 | 29,626 | 46,544 | (3,918) | 42,626 |
| 100-1001-513.21-01 | Insurance / Health Insurance | 36,420 | 22,422 | 15,005 | 23,085 | 1,346 | 24,431 |
| 100-1001-513.21-04 | Insurance / Life Insurance | 379 | 181 | 132 | 200 | - | 200 |
| 100-1001-513.21-07 | Insurance / Dental Insurance | 2,135 | 1,291 | 863 | 1,328 | 77 | 1,405 |
| 100-1001-513.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 10,792 | 7,674 | 5,786 | 10,000 | (2,731) | 7,269 |
| 100-1001-513.22-02 | Payroll Taxes / Social Security-HI 1.45% | 2,524 | 2,109 | 1,353 | 2,325 | (625) | 1,700 |
| 100-1001-513.23-01 | Retirement / Retirement-General | 11,804 | 9,908 | 6,488 | 9,606 | (1,985) | 7,621 |
| 4 - Other Operating | | 8,632 | 3,062 | 5,187 | 10,075 | 6,335 | 16,410 |
| 100-1001-513.51-01 | General Supplies / Postage | 188 | 44 | 6 | 25 | (15) | 10 |
| 100-1001-513.51-02 | General Supplies / Office Supplies | 375 | (44) | - | 300 | 200 | 500 |
| 100-1001-513.51-09 | General Supplies / Other | - | - | 117 | 200 | - | 200 |
| 100-1001-513.51-11 | General Supplies / Computers & Related Equip | - | - | 32 | - | - | - |
| 100-1001-513.52-01 | Books & Periodicals / Subscriptions | - | - | - | 200 | - | 200 |
| 100-1001-513.52-02 | Books & Periodicals / Other | 74 | 127 | - | 500 | - | 500 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|--|---|------------------|------------------|--------------------|------------------|------------------|------------------|
| 100-1001-513.56-01 | Travel / Local Business Meetings | 136 | 9 | - | 350 | 650 | 1,000 |
| 100-1001-513.56-02 | Travel / Conferences & Seminars | 2,999 | - | 4,100 | 5,000 | 1,500 | 6,500 |
| 100-1001-513.57-01 | Education & Training / Membership Dues | 2,312 | 2,926 | 319 | 3,500 | 1,500 | 5,000 |
| 100-1001-513.57-02 | Education & Training / Registration Fees | 2,250 | - | 614 | - | 2,500 | 2,500 |
| 100-1002-513.41-06 | Utility Services / Telephone/Internet | 300 | - | - | - | - | - |
| 10 - City Administrative Office Total | | 253,150 | 194,262 | 130,927 | 198,922 | (7,639) | 191,283 |
| 11 - Information Technology | | | | | | | |
| 1 - Employee Wages | | 877,491 | 807,825 | 456,764 | 778,668 | (131,463) | 647,205 |
| 100-1101-517.11-01 | Regular Employees / Salary & Wages | 722,450 | 801,196 | 453,329 | 769,117 | (131,458) | 637,659 |
| 100-1101-517.11-21 | Regular Employees / Trans Payroll pct- budget | (2,247) | - | - | - | - | - |
| 100-1101-517.13-01 | Overtime / Overtime Pay | 667 | 69 | - | 3,414 | - | 3,414 |
| 100-1101-517.14-01 | Misc Additional Pays / Out of Class Pay | - | 1,000 | - | - | - | - |
| 100-1101-517.14-02 | Misc Additional Pays / Task Rate | - | - | 3,335 | - | - | - |
| 100-1101-517.14-04 | Misc Additional Pays / Watch Duty | 5,705 | 5,560 | 100 | 5,632 | - | 5,632 |
| 100-1101-517.14-09 | Misc Additional Pays / Performance Allowance | 9,500 | - | - | - | - | - |
| 100-1101-517.14-10 | Misc Additional Pays / Car Allowance | 303 | - | - | 505 | (5) | 500 |
| 100-1102-517.11-01 | Regular Employees / Salary & Wages | 140,823 | - | - | - | - | - |
| 100-1102-517.14-04 | Misc Additional Pays / Watch Duty | 290 | - | - | - | - | - |
| 2 - Employee Benefits | | 340,776 | 307,977 | 185,951 | 349,584 | (89,339) | 260,245 |
| 100-1101-517.21-01 | Insurance / Health Insurance | 154,474 | 181,693 | 113,398 | 214,925 | (56,930) | 157,995 |
| 100-1101-517.21-04 | Insurance / Life Insurance | 1,571 | 1,567 | 943 | 1,926 | - | 1,926 |
| 100-1101-517.21-07 | Insurance / Dental Insurance | 10,994 | 11,876 | 7,324 | 12,929 | (3,317) | 9,612 |
| 100-1101-517.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 44,135 | 48,154 | 27,187 | 51,637 | (11,891) | 39,746 |
| 100-1101-517.22-02 | Payroll Taxes / Social Security-HI 1.45% | 10,322 | 11,262 | 6,358 | 11,984 | (2,688) | 9,296 |
| 100-1101-517.23-01 | Retirement / Retirement-General | 47,855 | 53,425 | 30,741 | 56,183 | (14,513) | 41,670 |
| 100-1102-517.21-01 | Insurance / Health Insurance | 49,350 | - | - | - | - | - |
| 100-1102-517.21-04 | Insurance / Life Insurance | 549 | - | - | - | - | - |
| 100-1102-517.21-07 | Insurance / Dental Insurance | 2,370 | - | - | - | - | - |
| 100-1102-517.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 8,053 | - | - | - | - | - |
| 100-1102-517.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,883 | - | - | - | - | - |
| 100-1102-517.23-01 | Retirement / Retirement-General | 9,221 | - | - | - | - | - |
| 3 - Professional Services | | 533,159 | 683,504 | 404,555 | 715,896 | 54,169 | 770,065 |
| 100-1101-517.30-02 | Professional Services / Consultants | 4,371 | 24,578 | 18,005 | 13,000 | 35,500 | 48,500 |
| 100-1101-517.30-04 | Professional Services / Other | - | 82,500 | - | 71,136 | (71,136) | - |
| 100-1101-517.30-12 | Professional Services / Monthly Subscriptions | 8,952 | 21 | - | - | - | - |
| 100-1101-517.30-13 | Professional Services / Leases | 133,637 | 86,491 | 60,327 | 145,000 | (63,500) | 81,500 |
| 100-1101-517.30-14 | Professional Services / Yearly Subscriptions | 4,229 | - | - | - | - | - |
| 100-1101-517.30-41 | Professional Services / Hourly | 7,071 | - | - | - | - | - |
| 100-1101-517.32-01 | Maintenance Contracts / Computer Equip/Software | 235,252 | 489,934 | 326,223 | 486,760 | 153,305 | 640,065 |
| 100-1101-517.32-04 | Maintenance Contracts / Other | - | (20) | - | - | - | - |
| 100-1102-517.30-02 | Professional Services / Consultants | 170 | - | - | - | - | - |
| 100-1102-517.32-01 | Maintenance Contracts / Computer Equip/Software | 51,746 | - | - | - | - | - |
| 100-1104-517.30-02 | Professional Services / Consultants | 1,788 | - | - | - | - | - |
| 100-1104-517.30-14 | Professional Services / Yearly Subscriptions | 3,300 | - | - | - | - | - |
| 100-1104-517.32-04 | Maintenance Contracts / Other | 82,644 | - | - | - | - | - |
| 4 - Other Operating | | 226,224 | 118,591 | 38,420 | 127,900 | 67,700 | 195,600 |
| 100-1101-517.41-06 | Utility Services / Telephone/Internet | 7,232 | 26,593 | 22,234 | 29,000 | 19,000 | 48,000 |
| 100-1101-517.44-08 | Repair & Maintenance / Other | 5,811 | 31,059 | 7,633 | 21,000 | (1,000) | 20,000 |
| 100-1101-517.51-01 | General Supplies / Postage | 62 | 116 | - | 300 | (200) | 100 |
| 100-1101-517.51-02 | General Supplies / Office Supplies | 1,358 | 71 | - | 2,000 | (1,000) | 1,000 |
| 100-1101-517.51-10 | General Supplies / Software | 997 | 10,171 | 297 | 24,000 | (19,000) | 5,000 |
| 100-1101-517.51-11 | General Supplies / Computers & Related Equip | 99,276 | 34,147 | 6,171 | 31,000 | 75,000 | 106,000 |
| 100-1101-517.52-01 | Books & Periodicals / Subscriptions | 25 | - | - | 100 | (100) | - |
| 100-1101-517.56-01 | Travel / Local Business Meetings | 262 | 314 | - | 1,500 | (1,000) | 500 |
| 100-1101-517.56-02 | Travel / Conferences & Seminars | 432 | (971) | - | 7,000 | (2,000) | 5,000 |
| 100-1101-517.57-01 | Education & Training / Membership Dues | 350 | 9,335 | 50 | 2,000 | (1,000) | 1,000 |
| 100-1101-517.57-02 | Education & Training / Registration Fees | 11,175 | 4,773 | 2,035 | 10,000 | (1,000) | 9,000 |
| 100-1101-517.60-02 | Safety Supplies / Safety Equipment | - | 473 | - | - | - | - |
| 100-1102-517.51-02 | General Supplies / Office Supplies | 590 | - | - | - | - | - |
| 100-1102-517.56-01 | Travel / Local Business Meetings | 2,336 | - | - | - | - | - |
| 100-1102-517.56-02 | Travel / Conferences & Seminars | 2,240 | - | - | - | - | - |
| 100-1102-517.57-01 | Education & Training / Membership Dues | 4,210 | - | - | - | - | - |
| 100-1102-517.57-02 | Education & Training / Registration Fees | 815 | - | - | - | - | - |
| 100-1104-517.41-06 | Utility Services / Telephone/Internet | 22,973 | 153 | - | - | - | - |
| 100-1104-517.44-04 | Repair & Maintenance / Communication Equip | 65,369 | 2,358 | - | - | - | - |
| 100-1104-517.51-09 | General Supplies / Other | 712 | - | - | - | - | - |
| 6 - Capital Outlay | | 20,259 | 31,210 | - | - | - | - |
| 100-1101-517.70-03 | Capital Items / Equipment | - | 574 | - | - | - | - |
| 100-1101-517.70-08 | Capital Items / Computers/Hardware | - | 30,636 | - | - | - | - |
| 100-1102-517.70-05 | Capital Items / Other | 302 | - | - | - | - | - |
| 100-1102-517.70-08 | Capital Items / Computers/Hardware | 19,589 | - | - | - | - | - |
| 100-1104-517.70-03 | Capital Items / Equipment | 368 | - | - | - | - | - |
| 11 - Information Technology Total | | 1,997,910 | 1,949,108 | 1,085,689 | 1,972,048 | (98,933) | 1,873,115 |
| 13 - Human Resources | | | | | | | |
| 1 - Employee Wages | | 289,000 | 399,084 | 259,731 | 402,509 | 4,823 | 407,332 |
| 100-1301-517.11-01 | Regular Employees / Salary & Wages | 273,321 | 395,896 | 259,731 | 402,384 | 4,823 | 407,207 |
| 100-1301-517.13-01 | Overtime / Overtime Pay | 7,716 | 3,178 | - | - | - | - |
| 100-1301-517.14-09 | Misc Additional Pays / Performance Allowance | 7,500 | - | - | - | - | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|-----------------------------------|---|----------------|----------------|--------------------|----------------|------------------|----------------|
| 100-1301-517.14-10 | Misc Additional Pays / Car Allowance | 462 | 9 | - | 125 | - | 125 |
| 2 - Employee Benefits | | 87,535 | 135,577 | 97,322 | 136,574 | 19,742 | 156,316 |
| 100-1301-517.21-01 | Insurance / Health Insurance | 42,335 | 74,561 | 56,935 | 72,897 | 19,786 | 92,683 |
| 100-1301-517.21-04 | Insurance / Life Insurance | 1,031 | 920 | 639 | 930 | - | 930 |
| 100-1301-517.21-07 | Insurance / Dental Insurance | 3,690 | 4,397 | 3,123 | 4,803 | 280 | 5,083 |
| 100-1301-517.22-01 | Payroll Taxes / Social Secry-OASDI 6.2% | 17,457 | 23,970 | 15,524 | 24,948 | 299 | 25,247 |
| 100-1301-517.22-02 | Payroll Taxes / Social Security-HI 1.45% | 4,083 | 5,606 | 3,631 | 5,835 | 70 | 5,905 |
| 100-1301-517.23-01 | Retirement / Retirement-General | 18,940 | 26,124 | 17,471 | 27,161 | (693) | 26,468 |
| 3 - Professional Services | | 113,483 | 2,268 | 3,875 | 2,500 | 1,500 | 4,000 |
| 100-1301-517.30-02 | Professional Services / Consultants | 107,404 | 2,268 | 3,875 | 2,500 | 1,500 | 4,000 |
| 100-1301-517.30-04 | Professional Services / Other | 6,080 | - | - | - | - | - |
| 4 - Other Operating | | 36,411 | 39,551 | 40,119 | 82,671 | (31,521) | 51,150 |
| 100-1301-517.41-06 | Utility Services / Telephone/Internet | 1,447 | 1,567 | 1,109 | 1,500 | 150 | 1,650 |
| 100-1301-517.51-01 | General Supplies / Postage | 689 | 841 | 683 | 750 | - | 750 |
| 100-1301-517.51-02 | General Supplies / Office Supplies | 805 | 1,930 | 237 | 1,000 | - | 1,000 |
| 100-1301-517.51-04 | General Supplies / Food/Provisions | - | 120 | - | - | - | - |
| 100-1301-517.51-09 | General Supplies / Other | 1,247 | 1,321 | 430 | 1,000 | - | 1,000 |
| 100-1301-517.52-03 | Books & Periodicals / Subscriptions-Software | 20,765 | 18,868 | 19,936 | 57,821 | (35,821) | 22,000 |
| 100-1301-517.54-02 | Advertising / Notices | 9,443 | 11,366 | 13,194 | 15,000 | - | 15,000 |
| 100-1301-517.54-03 | Advertising / Other | - | - | 250 | - | - | - |
| 100-1301-517.56-01 | Travel / Local Business Meetings | 20 | - | - | 250 | - | 250 |
| 100-1301-517.56-02 | Travel / Conferences & Seminars | 628 | - | - | 3,250 | (1,250) | 2,000 |
| 100-1301-517.57-01 | Education & Training / Membership Dues | 628 | 1,435 | 891 | 2,000 | (500) | 1,500 |
| 100-1301-517.57-02 | Education & Training / Registration Fees | 739 | 2,104 | 3,388 | 100 | 5,900 | 6,000 |
| 13 - Human Resources Total | | 526,429 | 576,479 | 401,047 | 624,254 | (5,456) | 618,798 |
| 14 - Finance | | | | | | | |
| 1 - Employee Wages | | 384,170 | 542,465 | 317,850 | 516,450 | (3,716) | 512,734 |
| 100-1401-515.11-01 | Regular Employees / Salary & Wages | 263,918 | 379,678 | 263,424 | 433,700 | 72,034 | 505,734 |
| 100-1401-515.13-01 | Overtime / Overtime Pay | 12,610 | 24,691 | 1,795 | 7,000 | - | 7,000 |
| 100-1401-515.14-09 | Misc Additional Pays / Performance Allowance | 32,000 | - | - | - | - | - |
| 100-1404-515.11-01 | Regular Employees / Salary & Wages | 1,071 | 62,175 | 3,743 | - | - | - |
| 100-1404-515.13-01 | Overtime / Overtime Pay | - | 1,493 | 258 | - | - | - |
| 100-1405-515.11-01 | Regular Employees / Salary & Wages | 74,571 | 74,428 | 48,630 | 75,750 | (75,750) | - |
| 2 - Employee Benefits | | 153,962 | 182,475 | 118,992 | 197,194 | (1,672) | 195,522 |
| 100-1401-515.21-01 | Insurance / Health Insurance | 58,386 | 58,047 | 53,378 | 89,263 | 26,612 | 115,875 |
| 100-1401-515.21-04 | Insurance / Life Insurance | 191 | 597 | 486 | 890 | - | 890 |
| 100-1401-515.21-07 | Insurance / Dental Insurance | 3,396 | 3,792 | 3,491 | 5,051 | 1,781 | 6,832 |
| 100-1401-515.22-01 | Payroll Taxes / Social Secry-OASDI 6.2% | 17,092 | 23,934 | 15,720 | 27,607 | 3,748 | 31,355 |
| 100-1401-515.22-02 | Payroll Taxes / Social Security-HI 1.45% | 3,225 | 5,597 | 3,676 | 6,456 | 877 | 7,333 |
| 100-1401-515.23-01 | Retirement / Retirement-General | 17,198 | 26,038 | 17,902 | 32,312 | 561 | 32,873 |
| 100-1404-515.21-01 | Insurance / Health Insurance | 18,507 | 21,283 | 774 | - | - | - |
| 100-1404-515.21-04 | Insurance / Life Insurance | (295) | 64 | 10 | - | - | - |
| 100-1404-515.21-07 | Insurance / Dental Insurance | 1,026 | 1,155 | 62 | - | - | - |
| 100-1404-515.22-01 | Payroll Taxes / Social Secry-OASDI 6.2% | (121) | 3,184 | 230 | - | - | - |
| 100-1404-515.22-02 | Payroll Taxes / Social Security-HI 1.45% | 697 | 745 | 54 | - | - | - |
| 100-1404-515.23-01 | Retirement / Retirement-General | 73 | 4,238 | 226 | - | - | - |
| 100-1405-515.21-01 | Insurance / Health Insurance | 21,719 | 21,767 | 15,005 | 23,084 | (23,084) | - |
| 100-1405-515.21-04 | Insurance / Life Insurance | 349 | 333 | 259 | 364 | - | 364 |
| 100-1405-515.21-07 | Insurance / Dental Insurance | 1,188 | 1,188 | 819 | 1,260 | (1,260) | - |
| 100-1405-515.22-01 | Payroll Taxes / Social Secry-OASDI 6.2% | 4,865 | 4,448 | 2,932 | 4,696 | (4,696) | - |
| 100-1405-515.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,138 | 1,040 | 686 | 1,098 | (1,098) | - |
| 100-1405-515.23-01 | Retirement / Retirement-General | 5,330 | 5,024 | 3,283 | 5,113 | (5,113) | - |
| 3 - Professional Services | | 38,312 | 110,394 | 11,853 | 43,500 | (26,500) | 17,000 |
| 100-1401-515.30-02 | Professional Services / Consultants | - | 57,649 | - | - | 5,000 | 5,000 |
| 100-1401-515.32-01 | Maintenance Contracts / Computer Equip/Software | - | 11,475 | 11,945 | 37,500 | (25,500) | 12,000 |
| 100-1404-515.30-04 | Professional Services / Other | 3,600 | 3,600 | - | - | - | - |
| 100-1404-515.30-09 | Professional Services / Banking/Brokerage Fees | 34,712 | 37,671 | (92) | - | - | - |
| 100-1405-515.32-04 | Maintenance Contracts / Other | - | - | - | 6,000 | (6,000) | - |
| 4 - Other Operating | | 26,331 | 28,201 | 4,167 | 20,250 | 2,850 | 23,100 |
| 100-1401-515.51-01 | General Supplies / Postage | 3,054 | 2,807 | 1,807 | 3,500 | 100 | 3,600 |
| 100-1401-515.51-02 | General Supplies / Office Supplies | 1,676 | 1,868 | 1,004 | 2,500 | 500 | 3,000 |
| 100-1401-515.52-02 | Books & Periodicals / Other | - | - | - | 400 | (400) | - |
| 100-1401-515.54-02 | Advertising / Notices | - | - | - | - | 500 | 500 |
| 100-1401-515.56-01 | Travel / Local Business Meetings | 90 | - | - | 600 | (300) | 300 |
| 100-1401-515.56-02 | Travel / Conferences & Seminars | 98 | - | 220 | 3,000 | 1,500 | 4,500 |
| 100-1401-515.57-01 | Education & Training / Membership Dues | 1,224 | 1,140 | 709 | 1,500 | 4,500 | 6,000 |
| 100-1401-515.57-02 | Education & Training / Registration Fees | 584 | 544 | 50 | 3,000 | 2,000 | 5,000 |
| 100-1401-515.58-01 | Regulatory Expenses / Certification-Permits-Lic | - | - | - | - | 200 | 200 |
| 100-1404-515.51-01 | General Supplies / Postage | 10,897 | 11,389 | - | - | - | - |
| 100-1404-515.51-02 | General Supplies / Office Supplies | 548 | 3,239 | - | - | - | - |
| 100-1404-515.55-02 | Printing / Out-sourced | 5,662 | 5,721 | - | - | - | - |
| 100-1404-515.56-02 | Travel / Conferences & Seminars | 641 | - | - | - | - | - |
| 100-1404-515.57-01 | Education & Training / Membership Dues | 130 | 55 | - | - | - | - |
| 100-1404-515.57-02 | Education & Training / Registration Fees | 605 | 89 | - | - | - | - |
| 100-1405-515.51-01 | General Supplies / Postage | 1 | 0 | 4 | 200 | (200) | - |
| 100-1405-515.51-02 | General Supplies / Office Supplies | 49 | 158 | 94 | 500 | (500) | - |
| 100-1405-515.52-01 | Books & Periodicals / Subscriptions | - | - | - | 150 | (150) | - |
| 100-1405-515.54-02 | Advertising / Notices | 82 | 117 | 18 | - | - | - |
| 100-1405-515.56-01 | Travel / Local Business Meetings | - | - | - | 300 | (300) | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|--|---|----------------|----------------|--------------------|----------------|------------------|----------------|
| 100-1405-515.56-02 | Travel / Conferences & Seminars | 212 | 249 | - | 2,200 | (2,200) | - |
| 100-1405-515.57-01 | Education & Training / Membership Dues | 618 | 765 | 240 | 800 | (800) | - |
| 100-1405-515.57-02 | Education & Training / Registration Fees | 160 | 60 | 20 | 1,600 | (1,600) | - |
| 14 - Finance Total | | 602,776 | 863,536 | 452,862 | 777,394 | (29,038) | 748,356 |
| 15 - City Clerk | | | | | | | |
| 1 - Employee Wages | | 281,558 | 402,715 | 176,380 | 265,741 | (51,825) | 213,916 |
| 100-1501-517.11-01 | Regular Employees / Salary & Wages | 248,210 | 258,172 | 149,769 | 236,241 | (61,975) | 174,266 |
| 100-1501-517.13-01 | Overtime / Overtime Pay | 2,149 | 7,963 | 735 | 1,000 | - | 1,000 |
| 100-1501-517.14-09 | Misc Additional Pays / Performance Allowance | 4,500 | - | - | - | - | - |
| 100-1501-517.14-10 | Misc Additional Pays / Car Allowance | 60 | 334 | - | - | - | - |
| 100-1502-514.11-01 | Regular Employees / Salary & Wages | 9,966 | 81,616 | 15,661 | - | - | - |
| 100-1502-514.12-01 | Provisional Employees-PT / Salary & Wages | 16,654 | 53,787 | 9,492 | 25,000 | - | 25,000 |
| 100-1502-514.13-01 | Overtime / Overtime Pay | 19 | 842 | 723 | 3,500 | 10,000 | 13,500 |
| 100-1502-514.14-10 | Misc Additional Pays / Car Allowance | - | - | - | - | 150 | 150 |
| 2 - Employee Benefits | | 96,374 | 128,710 | 59,946 | 103,336 | (22,672) | 80,664 |
| 100-1501-517.21-01 | Insurance / Health Insurance | 51,916 | 48,630 | 28,980 | 63,023 | (13,402) | 49,621 |
| 100-1501-517.21-04 | Insurance / Life Insurance | 507 | 550 | 366 | 568 | - | 568 |
| 100-1501-517.21-07 | Insurance / Dental Insurance | 4,356 | 4,069 | 2,064 | 5,107 | (1,841) | 3,266 |
| 100-1501-517.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | 15,175 | 15,908 | 8,990 | 15,000 | (4,134) | 10,866 |
| 100-1501-517.22-02 | Payroll Taxes / Social Security-HI 1.45% | 3,549 | 3,720 | 2,103 | 3,500 | (958) | 2,542 |
| 100-1501-517.23-01 | Retirement / Retirement-General | 16,723 | 14,651 | 9,671 | 16,138 | (4,746) | 11,392 |
| 100-1502-514.21-01 | Insurance / Health Insurance | 2,548 | 25,669 | 5,179 | - | - | - |
| 100-1502-514.21-04 | Insurance / Life Insurance | 39 | 226 | 13 | - | - | - |
| 100-1502-514.21-07 | Insurance / Dental Insurance | 168 | 1,828 | 294 | - | - | - |
| 100-1502-514.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | 598 | 5,728 | 972 | - | 1,767 | 1,767 |
| 100-1502-514.22-02 | Payroll Taxes / Social Security-HI 1.45% | 140 | 1,340 | 227 | - | 414 | 414 |
| 100-1502-514.23-01 | Retirement / Retirement-General | 654 | 6,390 | 1,087 | - | 228 | 228 |
| 3 - Professional Services | | 52,272 | 44,464 | 40,181 | 55,500 | 9,000 | 64,500 |
| 100-1501-517.30-02 | Professional Services / Consultants | 2,500 | - | - | - | 2,500 | 2,500 |
| 100-1501-517.30-04 | Professional Services / Other | 6,578 | 23,913 | 23,554 | 30,500 | - | 30,500 |
| 100-1501-517.32-01 | Maintenance Contracts / Computer Equip/Software | 21,971 | - | - | - | - | - |
| 100-1502-514.30-04 | Professional Services / Other | - | - | - | 2,000 | 4,500 | 6,500 |
| 100-1502-514.32-01 | Maintenance Contracts / Computer Equip/Software | 21,223 | 20,551 | 16,626 | 23,000 | 2,000 | 25,000 |
| 4 - Other Operating | | 27,856 | 40,149 | 21,587 | 49,200 | 17,025 | 66,225 |
| 100-1501-517.44-01 | Repair & Maintenance / Office Furniture & Equip | - | - | - | 500 | - | 500 |
| 100-1501-517.51-01 | General Supplies / Postage | 2,421 | 2,734 | 1,186 | 4,000 | - | 4,000 |
| 100-1501-517.51-02 | General Supplies / Office Supplies | 724 | 1,436 | 253 | 2,000 | - | 2,000 |
| 100-1501-517.51-09 | General Supplies / Other | 285 | 150 | 311 | 1,000 | (500) | 500 |
| 100-1501-517.51-11 | General Supplies / Computers & Related Equip | - | 988 | 632 | - | 700 | 700 |
| 100-1501-517.52-02 | Books & Periodicals / Other | - | 58 | 305 | 100 | 250 | 350 |
| 100-1501-517.54-02 | Advertising / Notices | 15,141 | 11,252 | 6,511 | 12,000 | 3,000 | 15,000 |
| 100-1501-517.56-01 | Travel / Local Business Meetings | 458 | 3 | - | 350 | - | 350 |
| 100-1501-517.56-02 | Travel / Conferences & Seminars | 2,642 | 187 | 4,100 | 3,500 | 1,500 | 5,000 |
| 100-1501-517.57-01 | Education & Training / Membership Dues | 525 | 130 | 470 | 600 | - | 600 |
| 100-1501-517.57-02 | Education & Training / Registration Fees | 1,321 | 70 | 539 | 3,050 | 450 | 3,500 |
| 100-1501-517.58-01 | Regulatory Expenses / Certification-Permits-Lic | 20 | 10 | 30 | 100 | - | 100 |
| 100-1502-514.41-06 | Utility Services / Telephone | 3 | 4 | 3 | - | 25 | 25 |
| 100-1502-514.51-01 | General Supplies / Postage | 961 | 8,847 | 5,886 | 10,000 | 6,000 | 16,000 |
| 100-1502-514.51-02 | General Supplies / Office Supplies | 897 | 2,278 | 480 | 2,000 | (2,000) | - |
| 100-1502-514.51-09 | General Supplies / Other | 430 | 11,032 | 612 | 6,500 | 6,500 | 13,000 |
| 100-1502-514.54-02 | Advertising / Notices | 333 | 817 | 272 | 2,000 | 300 | 2,300 |
| 100-1502-514.56-01 | Travel / Local Business Meetings | 157 | 7 | - | 300 | - | 300 |
| 100-1502-514.56-02 | Travel / Conferences & Seminars | 1,454 | - | - | 700 | 800 | 1,500 |
| 100-1502-514.57-02 | Education & Training / Training Schools | 84 | - | - | 500 | - | 500 |
| 100-1503-515.51-01 | General Supplies / Postage | - | 145 | - | - | - | - |
| 6 - Capital Outlay | | 11,540 | 13,520 | - | 1,000 | 14,200 | 15,200 |
| 100-1501-517.70-01 | Capital Items / Furniture & Fixtures | - | - | - | 1,000 | (800) | 200 |
| 100-1502-514.70-03 | Capital Items / Equipment | 11,540 | 13,520 | - | - | 15,000 | 15,000 |
| 15 - City Clerk Total | | 469,600 | 629,557 | 298,093 | 474,777 | (34,272) | 440,505 |
| 20 - Police & Fire Commission | | | | | | | |
| 1 - Employee Wages | | 13,675 | 12,194 | 19,642 | 18,500 | - | 18,500 |
| 100-2001-523.11-01 | Regular Employees / Salary & Wages | 13,675 | - | 1,392 | - | - | - |
| 100-2001-523.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | 12,194 | 18,250 | 18,500 | - | 18,500 |
| 2 - Employee Benefits | | - | 933 | 1,503 | 1,315 | 100 | 1,415 |
| 100-2001-523.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | - | 756 | 1,218 | 1,065 | 82 | 1,147 |
| 100-2001-523.22-02 | Payroll Taxes / Social Security-HI 4.5% | - | 177 | 285 | 250 | 18 | 268 |
| 4 - Other Operating | | 14,334 | 16,045 | 12,315 | 18,025 | (100) | 17,925 |
| 100-2001-523.51-01 | General Supplies / Postage | 1 | 0 | 1 | 50 | (25) | 25 |
| 100-2001-523.51-02 | General Supplies / Office Supplies | 18 | - | - | 100 | - | 100 |
| 100-2001-523.51-09 | General Supplies / Other | - | - | 20 | 150 | 25 | 175 |
| 100-2001-523.54-02 | Advertising / Notices | 96 | - | - | 350 | (50) | 300 |
| 100-2001-523.56-01 | Travel / Local Business Meetings | - | - | - | 250 | - | 250 |
| 100-2001-523.56-03 | Travel / Other | 1,048 | 398 | 302 | - | 150 | 150 |
| 100-2001-523.57-02 | Education & Training / Registration Fees | - | - | - | 125 | - | 125 |
| 100-2001-523.59-01 | Testing / Medical | 10,822 | 12,147 | 11,993 | 16,000 | (200) | 15,800 |
| 100-2001-523.59-02 | Testing / Other | 2,350 | 3,500 | - | 1,000 | - | 1,000 |
| 20 - Police & Fire Commission Total | | 28,009 | 29,172 | 33,460 | 37,840 | - | 37,840 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|-------------------------------|---|----------------|----------------|--------------------|----------------|------------------|----------------|
| 21 - Police Department | | | | | | | |
| 1 - Employee Wages | | 13,457,920 | 12,945,753 | 7,575,046 | 14,039,577 | 226,976 | 14,266,553 |
| 100-2101-521.11-01 | Regular Employees / Salary & Wages | 422,384 | 425,053 | 263,885 | 433,859 | 15,240 | 449,099 |
| 100-2101-521.13-01 | Overtime / Overtime Pay | - | 857 | - | - | - | - |
| 100-2101-521.14-09 | Misc Additional Pays / Performance Allowance | 15,500 | - | - | - | - | - |
| 100-2101-521.14-11 | Misc Additional Pays / Clothing Allowance | 3,340 | 1,240 | 420 | 6,900 | - | 6,900 |
| 100-2102-521.11-01 | Regular Employees / Salary & Wages | 6,228,428 | 6,268,900 | 3,878,544 | 6,861,318 | 187,302 | 7,048,620 |
| 100-2102-521.11-08 | Regular Employees / Injury Time-Workers Comp | (6,880) | (11,467) | (2,828) | - | - | - |
| 100-2102-521.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 54,407 | 50,331 | 29,812 | 95,884 | (621) | 95,263 |
| 100-2102-521.13-01 | Overtime / Overtime Pay | 830,243 | 366,380 | 60,474 | 451,115 | 6,767 | 457,882 |
| 100-2102-521.13-20 | Overtime / Transferred OT-In | (57) | (129) | - | - | - | - |
| 100-2102-521.13-21 | Overtime / Transferred OT-Out | (124,310) | (47,403) | (45,386) | - | - | - |
| 100-2102-521.14-01 | Misc Additional Pays / Out of Class Pay | 32,887 | 24,395 | 16,821 | 26,072 | - | 26,072 |
| 100-2102-521.14-09 | Misc Additional Pays / Performance Allowance | 2,900 | - | - | - | - | - |
| 100-2102-521.14-11 | Misc Additional Pays / Clothing Allowance | 22,400 | 21,840 | 11,200 | 22,120 | - | 22,120 |
| 100-2103-521.11-01 | Regular Employees / Salary & Wages | 1,116,909 | 1,202,297 | 811,537 | 1,247,939 | 131,361 | 1,379,300 |
| 100-2103-521.13-01 | Overtime / Overtime Pay | 185,113 | 81,474 | 4,639 | 103,094 | 1,546 | 104,640 |
| 100-2103-521.14-01 | Misc Additional Pays / Out of Class Pay | 1,975 | 2,240 | 1,538 | 1,504 | - | 1,504 |
| 100-2103-521.14-09 | Misc Additional Pays / Performance Allowance | 7,500 | - | - | - | - | - |
| 100-2103-521.14-11 | Misc Additional Pays / Clothing Allowance | 7,760 | 8,040 | 1,960 | 6,200 | - | 6,200 |
| 100-2104-521.11-01 | Regular Employees / Salary & Wages | 915,921 | 937,549 | 469,691 | 1,026,439 | (110,190) | 916,249 |
| 100-2104-521.13-01 | Overtime / Overtime Pay | 205,978 | 94,686 | 14,868 | 51,337 | 770 | 52,107 |
| 100-2104-521.13-20 | Overtime / Transferred OT-In | (5,957) | (10,000) | (7,006) | - | - | - |
| 100-2104-521.14-01 | Misc Additional Pays / Out of Class Pay | 900 | 780 | 375 | 1,000 | - | 1,000 |
| 100-2104-521.14-09 | Misc Additional Pays / Performance Allowance | 6,500 | - | - | - | - | - |
| 100-2104-521.14-11 | Misc Additional Pays / Clothing Allowance | 7,480 | 7,080 | 1,260 | 2,800 | - | 2,800 |
| 100-2105-521.11-01 | Regular Employees / Salary & Wages | 542,482 | 532,207 | 339,405 | 566,781 | 114,724 | 681,505 |
| 100-2105-521.13-01 | Overtime / Overtime Pay | 27,576 | 14,135 | 3,850 | 25,043 | 376 | 25,419 |
| 100-2105-521.14-01 | Misc Additional Pays / Out of Class Pay | 900 | 995 | 345 | 1,200 | - | 1,200 |
| 100-2105-521.14-09 | Misc Additional Pays / Performance Allowance | 1,500 | - | - | - | - | - |
| 100-2105-521.14-11 | Misc Additional Pays / Clothing Allowance | 4,080 | 3,940 | 840 | 3,000 | - | 3,000 |
| 100-2106-521.11-01 | Regular Employees / Salary & Wages | 531,751 | 543,787 | 330,336 | 572,762 | (36,089) | 536,673 |
| 100-2106-521.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 33,202 | 23,097 | 18,453 | 68,167 | 16,894 | 85,061 |
| 100-2106-521.13-01 | Overtime / Overtime Pay | 40,672 | 7,789 | - | 26,771 | - | 26,771 |
| 100-2106-521.14-01 | Misc Additional Pays / Out of Class Pay | 480 | 480 | 320 | 600 | - | 600 |
| 100-2106-521.14-09 | Misc Additional Pays / Performance Allowance | 2,000 | - | - | - | - | - |
| 100-2106-521.14-11 | Misc Additional Pays / Clothing Allowance | 1,400 | 1,400 | 700 | 1,400 | - | 1,400 |
| 100-2107-521.11-01 | Regular Employees / Salary & Wages | 188,807 | 187,064 | 119,106 | 199,529 | 6,754 | 206,283 |
| 100-2107-521.13-01 | Overtime / Overtime Pay | 3,147 | 6,938 | - | 2,909 | 44 | 2,953 |
| 100-2107-521.14-01 | Misc Additional Pays / Out of Class Pay | 344 | 440 | 320 | 480 | - | 480 |
| 100-2107-521.14-11 | Misc Additional Pays / Clothing Allowance | 560 | 560 | 280 | 560 | - | 560 |
| 100-2108-521.11-01 | Regular Employees / Salary & Wages | 832,323 | 881,473 | 489,347 | 875,294 | (39,465) | 835,829 |
| 100-2108-521.11-08 | Regular Employees / Injury Time-Workers Comp | (191) | - | - | - | - | - |
| 100-2108-521.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 52,282 | 80,739 | 77,766 | 60,000 | 30,391 | 90,391 |
| 100-2108-521.13-01 | Overtime / Overtime Pay | 30,707 | 25,664 | 4,927 | 37,351 | 560 | 37,911 |
| 100-2108-521.14-01 | Misc Additional Pays / Out of Class Pay | 338 | 428 | 1,323 | 800 | - | 800 |
| 100-2108-521.14-02 | Misc Additional Pays / Task Rate | - | - | - | 4,800 | - | 4,800 |
| 100-2108-521.14-09 | Misc Additional Pays / Performance Allowance | 3,500 | - | - | - | - | - |
| 100-2108-521.14-11 | Misc Additional Pays / Clothing Allowance | - | 280 | - | 1,960 | - | 1,960 |
| 100-2109-521.11-01 | Regular Employees / Salary & Wages | 407,280 | 421,375 | 255,585 | 425,796 | (41,756) | 384,040 |
| 100-2109-521.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 7,985 | 7,160 | - | 14,665 | (14,665) | - |
| 100-2109-521.13-01 | Overtime / Overtime Pay | 3,708 | 1,101 | 191 | 2,844 | 43 | 2,887 |
| 100-2109-521.14-09 | Misc Additional Pays / Performance Allowance | 750 | - | - | - | - | - |
| 100-2110-521.11-01 | Regular Employees / Salary & Wages | 102,015 | 113,888 | 80,813 | 126,215 | 4,746 | 130,961 |
| 100-2110-521.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 10,361 | 700 | - | 9,685 | (9,685) | - |
| 100-2110-521.13-01 | Overtime / Overtime Pay | 9,631 | 3,283 | 3,065 | 10,770 | 162 | 10,932 |
| 100-2111-521.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 1,320 | - | - | - | - | - |
| 100-2111-521.12-02 | Provisional Employees-PT / Crossing Guards | 6,050 | - | - | - | - | - |
| 100-2112-521.11-01 | Regular Employees / Salary & Wages | 110,693 | 113,199 | 65,530 | 115,744 | 122 | 115,866 |
| 100-2112-521.13-01 | Overtime / Overtime Pay | 398 | - | - | - | - | - |
| 100-2112-521.14-01 | Misc Additional Pays / Out of Class Pay | - | - | - | 100 | - | 100 |
| 100-2112-521.14-11 | Misc Additional Pays / Clothing Allowance | 840 | 840 | 420 | 1,960 | - | 1,960 |
| 100-2114-521.11-01 | Regular Employees / Salary & Wages | 165,606 | 150,307 | 75,550 | 162,919 | 21,778 | 184,697 |
| 100-2114-521.13-01 | Overtime / Overtime Pay | 828 | 150 | - | - | - | - |
| 100-2114-521.14-09 | Misc Additional Pays / Performance Allowance | 3,500 | - | - | - | - | - |
| 100-2114-521.14-11 | Misc Additional Pays / Clothing Allowance | - | - | - | 450 | - | 450 |
| 100-2115-521.11-01 | Regular Employees / Salary & Wages | 281,744 | 289,848 | 127,050 | 278,333 | (70,391) | 207,942 |
| 100-2115-521.13-01 | Overtime / Overtime Pay | 10,162 | 2,463 | 2,592 | - | - | - |
| 100-2115-521.14-01 | Misc Additional Pays / Out of Class Pay | - | - | 5 | - | - | - |
| 100-2115-521.14-11 | Misc Additional Pays / Clothing Allowance | 840 | 840 | 280 | 450 | - | 450 |
| 100-2116-521.11-01 | Regular Employees / Salary & Wages | 103,249 | 104,762 | 64,704 | 102,508 | 10,258 | 112,766 |
| 100-2116-521.14-09 | Misc Additional Pays / Performance Allowance | 1,500 | - | - | - | - | - |
| 100-2116-521.14-11 | Misc Additional Pays / Clothing Allowance | 280 | 280 | 140 | 150 | - | 150 |
| 2 - Employee Benefits | | 5,025,251 | 5,053,973 | 3,140,457 | 5,470,238 | 1,221,263 | 6,691,501 |
| 100-2101-521.21-01 | Insurance / Health Insurance | 58,166 | 57,348 | 40,250 | 61,924 | 1,946 | 63,870 |
| 100-2101-521.21-04 | Insurance / Life Insurance | 867 | 779 | 663 | 899 | - | 899 |
| 100-2101-521.21-07 | Insurance / Dental Insurance | 5,533 | 5,039 | 3,456 | 5,175 | 373 | 5,548 |
| 100-2101-521.21-31 | Police / Insurance | - | - | - | - | 1,025,955 | 1,025,955 |
| 100-2101-521.22-01 | Payroll Taxes / Social Secry-OASDI 6.2% | 27,707 | 26,174 | 16,306 | 27,327 | 517 | 27,844 |
| 100-2101-521.22-02 | Payroll Taxes / Social Security-HI 1.45% | 6,557 | 6,576 | 3,814 | 6,391 | 121 | 6,512 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|--------------------|--|----------------|----------------|--------------------|----------------|------------------|----------------|
| 100-2101-521.23-01 | Retirement / Retirement-General | 3,599 | 1,306 | 2,449 | 4,224 | (4,224) | - |
| 100-2101-521.23-03 | Retirement / Retirement-Police | 45,027 | 47,073 | 27,948 | 44,597 | 6,420 | 51,017 |
| 100-2101-521.24-03 | Retirement-Unfunded Liab / Retirement-Police | (38) | (33) | (30) | - | - | - |
| 100-2102-521.21-01 | Insurance / Health Insurance | 1,242,807 | 1,234,634 | 813,780 | 1,316,390 | 45,097 | 1,361,487 |
| 100-2102-521.21-04 | Insurance / Life Insurance | 5,948 | 5,867 | 4,150 | 6,758 | - | 6,758 |
| 100-2102-521.21-07 | Insurance / Dental Insurance | 76,677 | 74,952 | 48,970 | 80,174 | 3,714 | 83,888 |
| 100-2102-521.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 433,664 | 401,069 | 238,580 | 462,594 | 10,332 | 472,926 |
| 100-2102-521.22-02 | Payroll Taxes / Social Security-HI 1.45% | 101,539 | 93,938 | 55,797 | 108,187 | 2,417 | 110,604 |
| 100-2102-521.23-03 | Retirement / Retirement-Police | 782,383 | 795,700 | 476,335 | 875,308 | 46,135 | 921,443 |
| 100-2103-521.21-01 | Insurance / Health Insurance | 217,395 | 225,083 | 158,491 | 241,609 | 9,871 | 251,480 |
| 100-2103-521.21-04 | Insurance / Life Insurance | 1,617 | 1,771 | 1,362 | 1,876 | - | 1,876 |
| 100-2103-521.21-07 | Insurance / Dental Insurance | 13,570 | 14,477 | 9,936 | 15,220 | 959 | 16,179 |
| 100-2103-521.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 79,174 | 77,779 | 49,259 | 84,242 | 7,856 | 92,098 |
| 100-2103-521.22-02 | Payroll Taxes / Social Security-HI 1.45% | 18,626 | 18,217 | 11,520 | 19,702 | 1,837 | 21,539 |
| 100-2103-521.23-01 | Retirement / Retirement-General | - | (1,063) | - | - | - | - |
| 100-2103-521.23-03 | Retirement / Retirement-Police | 144,225 | 154,189 | 96,831 | 161,222 | 18,220 | 179,442 |
| 100-2104-521.21-01 | Insurance / Health Insurance | 198,917 | 193,697 | 103,952 | 211,796 | (24,192) | 187,604 |
| 100-2104-521.21-04 | Insurance / Life Insurance | 1,644 | 1,496 | 852 | 1,764 | - | 1,764 |
| 100-2104-521.21-07 | Insurance / Dental Insurance | 9,845 | 11,072 | 6,056 | 11,610 | 120 | 11,730 |
| 100-2104-521.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 73,749 | 67,051 | 29,295 | 67,058 | (6,958) | 60,100 |
| 100-2104-521.22-02 | Payroll Taxes / Social Security-HI 1.45% | 17,609 | 15,683 | 6,851 | 15,683 | (1,626) | 14,057 |
| 100-2104-521.23-03 | Retirement / Retirement-Police | 136,162 | 132,053 | 58,429 | 128,590 | (11,491) | 117,099 |
| 100-2105-521.21-01 | Insurance / Health Insurance | 102,622 | 98,705 | 83,108 | 113,870 | 43,823 | 157,693 |
| 100-2105-521.21-04 | Insurance / Life Insurance | 547 | 579 | 531 | 724 | - | 724 |
| 100-2105-521.21-07 | Insurance / Dental Insurance | 6,332 | 5,859 | 4,970 | 5,970 | 3,507 | 9,477 |
| 100-2105-521.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 34,618 | 32,976 | 20,382 | 36,953 | 6,950 | 43,903 |
| 100-2105-521.22-02 | Payroll Taxes / Social Security-HI 1.45% | 8,096 | 7,712 | 4,767 | 8,642 | 1,626 | 10,268 |
| 100-2105-521.23-03 | Retirement / Retirement-Police | 63,023 | 65,169 | 41,057 | 70,688 | 14,854 | 85,542 |
| 100-2106-521.21-01 | Insurance / Health Insurance | 108,737 | 108,038 | 72,806 | 114,382 | 5,174 | 119,556 |
| 100-2106-521.21-04 | Insurance / Life Insurance | 786 | 813 | 559 | 888 | - | 888 |
| 100-2106-521.21-07 | Insurance / Dental Insurance | 6,486 | 6,430 | 4,335 | 6,799 | 397 | 7,196 |
| 100-2106-521.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 37,547 | 34,408 | 20,771 | 41,521 | (1,251) | 40,270 |
| 100-2106-521.22-02 | Payroll Taxes / Social Security-HI 1.45% | 8,781 | 8,226 | 4,858 | 9,711 | (293) | 9,418 |
| 100-2106-521.23-01 | Retirement / Retirement-General | 6,610 | 6,668 | 4,375 | 6,737 | (6,737) | - |
| 100-2106-521.23-03 | Retirement / Retirement-Police | 51,833 | 53,460 | 31,712 | 66,310 | 9,256 | 75,566 |
| 100-2107-521.21-01 | Insurance / Health Insurance | 34,479 | 35,500 | 29,673 | 36,882 | 10,314 | 47,196 |
| 100-2107-521.21-04 | Insurance / Life Insurance | 507 | 390 | 109 | 528 | - | 528 |
| 100-2107-521.21-07 | Insurance / Dental Insurance | 2,505 | 2,381 | 1,726 | 2,587 | 223 | 2,810 |
| 100-2107-521.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 11,437 | 11,328 | 6,871 | 12,616 | 387 | 13,003 |
| 100-2107-521.22-02 | Payroll Taxes / Social Security-HI 1.45% | 2,675 | 2,763 | 1,607 | 2,950 | 91 | 3,041 |
| 100-2107-521.23-03 | Retirement / Retirement-Police | 21,017 | 22,990 | 14,236 | 24,188 | 1,146 | 25,334 |
| 100-2108-521.21-01 | Insurance / Health Insurance | 228,881 | 234,826 | 143,070 | 246,266 | 25,154 | 271,420 |
| 100-2108-521.21-04 | Insurance / Life Insurance | 820 | 920 | 672 | 879 | - | 879 |
| 100-2108-521.21-07 | Insurance / Dental Insurance | 15,603 | 15,505 | 9,124 | 16,265 | 878 | 17,143 |
| 100-2108-521.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 54,585 | 58,657 | 34,109 | 60,773 | (948) | 59,825 |
| 100-2108-521.22-02 | Payroll Taxes / Social Security-HI 1.45% | 12,766 | 13,825 | 7,977 | 14,213 | (220) | 13,993 |
| 100-2108-521.23-01 | Retirement / Retirement-General | 56,774 | 56,289 | 34,147 | 42,911 | (42,911) | - |
| 100-2108-521.23-03 | Retirement / Retirement-Police | 2,456 | 10,885 | 226 | 23,957 | 40,924 | 64,881 |
| 100-2109-521.21-01 | Insurance / Health Insurance | 89,726 | 126,676 | 83,576 | 132,612 | (8,938) | 123,674 |
| 100-2109-521.21-04 | Insurance / Life Insurance | 772 | 630 | 418 | 581 | - | 581 |
| 100-2109-521.21-07 | Insurance / Dental Insurance | 8,633 | 9,309 | 6,113 | 8,760 | 1,108 | 9,868 |
| 100-2109-521.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 25,165 | 25,564 | 15,200 | 27,485 | (3,496) | 23,989 |
| 100-2109-521.22-02 | Payroll Taxes / Social Security-HI 1.45% | 5,885 | 5,980 | 3,555 | 6,428 | (818) | 5,610 |
| 100-2109-521.23-01 | Retirement / Retirement-General | 27,011 | 29,006 | 17,265 | 28,744 | (28,744) | - |
| 100-2109-521.23-03 | Retirement / Retirement-Police | - | - | - | 336 | 24,975 | 25,311 |
| 100-2110-521.21-01 | Insurance / Health Insurance | 25,816 | 38,148 | 29,005 | 46,168 | 2,693 | 48,861 |
| 100-2110-521.21-04 | Insurance / Life Insurance | 82 | 95 | 72 | 103 | - | 103 |
| 100-2110-521.21-07 | Insurance / Dental Insurance | 1,569 | 2,158 | 1,684 | 2,587 | 151 | 2,738 |
| 100-2110-521.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 7,339 | 6,934 | 4,886 | 9,094 | (296) | 8,798 |
| 100-2110-521.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,716 | 1,774 | 1,143 | 2,127 | (69) | 2,058 |
| 100-2110-521.23-01 | Retirement / Retirement-General | 7,324 | 7,921 | 5,662 | 8,532 | (8,532) | - |
| 100-2110-521.23-03 | Retirement / Retirement-Police | - | - | - | 1,271 | 8,562 | 9,833 |
| 100-2111-521.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 457 | - | - | - | - | - |
| 100-2111-521.22-02 | Payroll Taxes / Social Security-HI 1.45% | 107 | - | - | - | - | - |
| 100-2112-521.21-01 | Insurance / Health Insurance | 22,353 | 22,442 | 12,189 | 23,802 | 1,389 | 25,191 |
| 100-2112-521.21-04 | Insurance / Life Insurance | 425 | 403 | 240 | 444 | - | 444 |
| 100-2112-521.21-07 | Insurance / Dental Insurance | 2,795 | 2,815 | 1,559 | 2,964 | 173 | 3,137 |
| 100-2112-521.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 6,659 | 6,800 | 3,976 | 7,304 | (120) | 7,184 |
| 100-2112-521.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,557 | 1,590 | 930 | 1,708 | (28) | 1,680 |
| 100-2112-521.23-01 | Retirement / Retirement-General | 7,287 | 7,641 | 4,354 | 7,813 | (7,813) | - |
| 100-2112-521.23-03 | Retirement / Retirement-Police | - | - | - | 12 | 7,519 | 7,531 |
| 100-2114-521.21-01 | Insurance / Health Insurance | 29,241 | 29,855 | 20,235 | 46,886 | 8,536 | 55,422 |
| 100-2114-521.21-04 | Insurance / Life Insurance | 236 | 239 | 160 | 361 | - | 361 |
| 100-2114-521.21-07 | Insurance / Dental Insurance | 1,980 | 1,869 | 1,108 | 2,964 | 173 | 3,137 |
| 100-2114-521.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 10,284 | 9,076 | 4,564 | 10,129 | 1,322 | 11,451 |
| 100-2114-521.22-02 | Payroll Taxes / Social Security-HI 1.45% | 2,405 | 2,123 | 1,068 | 2,369 | 309 | 2,678 |
| 100-2114-521.23-01 | Retirement / Retirement-General | 11,153 | 10,085 | 5,100 | 10,997 | (10,997) | - |
| 100-2114-521.23-03 | Retirement / Retirement-Police | - | - | - | - | 22,311 | 22,311 |
| 100-2115-521.21-01 | Insurance / Health Insurance | 43,310 | 43,897 | 18,299 | 45,643 | (22,045) | 23,598 |
| 100-2115-521.21-04 | Insurance / Life Insurance | 466 | 447 | 145 | 487 | - | 487 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---------------------------|---|----------------|----------------|--------------------|----------------|------------------|----------------|
| 100-2115-521.21-07 | Insurance / Dental Insurance | 3,710 | 3,748 | 1,818 | 3,915 | (1,105) | 2,810 |
| 100-2115-521.22-01 | Payroll Taxes / Social Secry-OASDI 6.2% | 17,809 | 17,607 | 7,816 | 17,285 | (4,393) | 12,892 |
| 100-2115-521.22-02 | Payroll Taxes / Social Security-HI 1.45% | 4,165 | 4,119 | 1,828 | 4,042 | (1,027) | 3,015 |
| 100-2115-521.23-01 | Retirement / Retirement-General | - | (11) | - | - | - | - |
| 100-2115-521.23-03 | Retirement / Retirement-Police | 31,902 | 34,495 | 14,949 | 33,177 | (8,058) | 25,119 |
| 100-2116-521.21-01 | Insurance / Health Insurance | 21,703 | 21,746 | 15,005 | 23,084 | 514 | 23,598 |
| 100-2116-521.21-04 | Insurance / Life Insurance | 100 | 94 | 79 | 104 | - | 104 |
| 100-2116-521.21-07 | Insurance / Dental Insurance | 1,340 | 1,261 | 863 | 1,327 | 78 | 1,405 |
| 100-2116-521.22-01 | Payroll Taxes / Social Secry-OASDI 6.2% | 6,337 | 6,322 | 3,893 | 6,355 | 637 | 6,992 |
| 100-2116-521.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,482 | 1,500 | 910 | 1,489 | 146 | 1,635 |
| 100-2116-521.23-01 | Retirement / Retirement-General | - | (175) | - | - | - | - |
| 100-2116-521.23-03 | Retirement / Retirement-Police | 11,461 | 12,562 | 7,713 | 12,219 | 1,403 | 13,622 |
| 3 - Professional Services | | 311,209 | 309,002 | 317,388 | 366,360 | (33,000) | 333,360 |
| 100-2101-521.30-02 | Professional Services / Consultants | 337 | - | - | - | - | - |
| 100-2101-521.30-04 | Professional Services / Other | 24,813 | 24,225 | 23,117 | 29,360 | - | 29,360 |
| 100-2101-521.32-01 | Maintenance Contracts / Computer Equip/Software | 110,618 | 146,303 | 134,433 | 160,000 | 44,000 | 204,000 |
| 100-2101-521.32-03 | Maintenance Contracts / Misc Equipment | 95,920 | 100,000 | 97,600 | 100,000 | - | 100,000 |
| 100-2107-521.30-04 | Professional Services / Other | 335 | - | - | - | - | - |
| 100-2111-521.30-04 | Professional Services / Other | 79,187 | 38,473 | 62,238 | 77,000 | (77,000) | - |
| 4 - Other Operating | | 573,790 | 459,467 | 411,738 | 582,566 | 5,150 | 587,716 |
| 100-2101-521.41-06 | Utility Services / Telephone | 25,010 | 24,493 | 20,378 | 20,000 | - | 20,000 |
| 100-2101-521.43-03 | Rentals / Rentals-Other | 1,122 | 973 | 298 | 7,000 | - | 7,000 |
| 100-2101-521.44-01 | Repair & Maintenance / Office Furniture & Equip | 11,234 | 8,608 | 14,059 | 5,000 | - | 5,000 |
| 100-2101-521.44-03 | Repair & Maintenance / Vehicles | 824 | - | 850 | - | - | - |
| 100-2101-521.44-04 | Repair & Maintenance / Communication Equip | 942 | 4,910 | 129 | 5,000 | 5,000 | 10,000 |
| 100-2101-521.44-08 | Repair & Maintenance / Other | 8,949 | (3,384) | 2,610 | 4,800 | - | 4,800 |
| 100-2101-521.51-01 | General Supplies / Postage | 21,663 | 19,641 | 13,280 | 20,000 | - | 20,000 |
| 100-2101-521.51-02 | General Supplies / Office Supplies | 8,562 | 7,059 | 4,692 | 16,000 | - | 16,000 |
| 100-2101-521.51-04 | General Supplies / Food/Provisions | 1,273 | 968 | 654 | 3,000 | - | 3,000 |
| 100-2101-521.51-07 | General Supplies / Cleaning & Laundry Suppl | 5,009 | 14,961 | (3,941) | 4,500 | - | 4,500 |
| 100-2101-521.51-09 | General Supplies / Other | 19,784 | 7,813 | 7,855 | 15,000 | - | 15,000 |
| 100-2101-521.51-11 | General Supplies / Computers & Related Equip | 1,449 | 2,306 | - | - | - | - |
| 100-2101-521.52-02 | Books & Periodicals / Other | - | - | - | 500 | - | 500 |
| 100-2101-521.53-16 | Operational Supplies / Landscaping Materials | - | - | - | 500 | - | 500 |
| 100-2101-521.55-02 | Printing / Out-sourced | 5,077 | 4,568 | - | 7,500 | - | 7,500 |
| 100-2101-521.56-01 | Travel / Local Business Meetings | - | 12 | - | 1,000 | - | 1,000 |
| 100-2101-521.56-02 | Travel / Conferences & Seminars | 4,699 | 440 | 478 | 1,500 | - | 1,500 |
| 100-2101-521.57-01 | Education & Training / Membership Dues | 2,310 | 2,218 | 1,164 | 3,500 | - | 3,500 |
| 100-2101-521.57-02 | Education & Training / Registration Fees | 1,210 | 275 | 920 | 1,500 | - | 1,500 |
| 100-2101-521.60-01 | Safety Supplies / Clothing/Uniforms | 3,005 | 1,599 | - | 9,900 | (9,900) | - |
| 100-2101-521.60-02 | Safety Supplies / Safety Equipment | 4,578 | 4,809 | - | 1,000 | - | 1,000 |
| 100-2101-521.60-03 | Safety Supplies / Training Supplies | 23 | - | - | - | - | - |
| 100-2101-521.60-04 | Safety Supplies / Medical Exams & Services | 21,400 | 20 | 5,650 | 1,000 | - | 1,000 |
| 100-2102-521.51-01 | General Supplies / Postage | 161 | - | - | - | - | - |
| 100-2102-521.51-02 | General Supplies / Office Supplies | (107) | - | - | - | - | - |
| 100-2102-521.51-05 | General Supplies / Ammunition (in-service) | - | - | 2,499 | - | - | - |
| 100-2102-521.51-09 | General Supplies / Other | (167) | - | - | - | - | - |
| 100-2102-521.60-01 | Safety Supplies / Clothing/Uniforms | 30,865 | 21,030 | 29,583 | 11,850 | (11,850) | - |
| 100-2102-521.60-02 | Safety Supplies / Safety Equipment | 1,619 | - | - | - | - | - |
| 100-2103-521.60-01 | Safety Supplies / Clothing/Uniforms | - | - | - | 4,400 | (4,400) | - |
| 100-2104-521.60-01 | Safety Supplies / Clothing/Uniforms | - | - | - | 3,100 | (3,100) | - |
| 100-2105-521.60-01 | Safety Supplies / Clothing/Uniforms | - | - | - | 2,400 | (2,400) | - |
| 100-2106-521.51-01 | General Supplies / Postage | 82 | - | - | 2,000 | - | 2,000 |
| 100-2106-521.60-01 | Safety Supplies / Clothing/Uniforms | - | - | - | 750 | (750) | - |
| 100-2107-521.44-08 | Repair & Maintenance / Other | 342 | - | - | - | - | - |
| 100-2107-521.51-05 | General Supplies / Ammunition (in-service) | 35,213 | 34,650 | 28,554 | 44,500 | - | 44,500 |
| 100-2107-521.51-09 | General Supplies / Other | 91 | - | - | - | - | - |
| 100-2107-521.52-02 | Books & Periodicals / Other | 239 | 267 | 304 | 1,000 | - | 1,000 |
| 100-2107-521.53-41 | Operational Supplies / Medical & Lab Supplies | 24 | 65 | 430 | 1,250 | - | 1,250 |
| 100-2107-521.56-02 | Travel / Conferences & Seminars | 10,695 | 1,962 | 4,793 | - | - | - |
| 100-2107-521.57-01 | Education & Training / Membership Dues | 845 | - | - | - | - | - |
| 100-2107-521.57-02 | Education & Training / Registration Fees | 4,566 | 7,137 | 13,240 | 3,500 | - | 3,500 |
| 100-2107-521.60-01 | Safety Supplies / Clothing/Uniforms | 163 | - | 417 | 300 | 38,200 | 38,500 |
| 100-2107-521.60-03 | Safety Supplies / Training Supplies | 1,454 | 438 | 770 | - | - | - |
| 100-2108-521.60-01 | Safety Supplies / Clothing/Uniforms | - | - | - | 1,500 | (1,500) | - |
| 100-2110-521.41-01 | Utility Services / Water | - | - | - | 2,756 | - | 2,756 |
| 100-2110-521.41-02 | Utility Services / Storm Water | - | - | - | 4,200 | - | 4,200 |
| 100-2110-521.41-04 | Utility Services / Electric | 78,499 | 79,829 | 65,648 | 98,000 | - | 98,000 |
| 100-2110-521.41-05 | Utility Services / Gas | 25,308 | 27,472 | 31,367 | 43,410 | - | 43,410 |
| 100-2110-521.44-02 | Repair & Maintenance / Misc Machinery & Equip | 325 | 119 | 1,299 | 500 | - | 500 |
| 100-2110-521.44-03 | Repair & Maintenance / Vehicles | 54,968 | 44,208 | 31,072 | 70,000 | - | 70,000 |
| 100-2110-521.44-08 | Repair & Maintenance / Other | 1,327 | 935 | 1,781 | 600 | - | 600 |
| 100-2110-521.51-06 | General Supplies / Custodial Supplies | 12,859 | 10,674 | 6,586 | 10,000 | - | 10,000 |
| 100-2110-521.51-08 | General Supplies / Hand & Shop Tools | 3,936 | 3,193 | 5,915 | 2,000 | - | 2,000 |
| 100-2110-521.51-09 | General Supplies / Other | 18 | 1,501 | - | - | - | - |
| 100-2110-521.53-01 | Operational Supplies / Gasoline | 140,862 | 99,454 | 100,120 | 124,950 | - | 124,950 |
| 100-2110-521.53-02 | Operational Supplies / Oils, Fluids, Lubricants | 4,065 | 3,461 | 3,438 | 5,000 | - | 5,000 |
| 100-2110-521.53-03 | Operational Supplies / Tires/Tubes | 9,395 | 12,639 | 8,183 | 8,000 | - | 8,000 |
| 100-2110-521.53-27 | Operational Supplies / Fire Fighting Supplies | 1,976 | 1,404 | 2,335 | 1,250 | - | 1,250 |
| 100-2110-521.58-01 | Regulatory Expenses / Certification-Permits-Lic | 245 | 245 | - | - | - | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|-------------------------------------|---|-------------------|-------------------|--------------------|-------------------|------------------|-------------------|
| 100-2112-521.60-01 | Safety Supplies / Clothing/Uniforms | - | - | - | 1,350 | (1,350) | - |
| 100-2113-521.60-01 | Safety Supplies / Clothing/Uniforms | - | - | - | 2,500 | (2,500) | - |
| 100-2114-521.51-03 | General Supplies / Photo Supplies | 5,798 | 6,495 | 4,326 | 3,000 | - | 3,000 |
| 100-2114-521.60-01 | Safety Supplies / Clothing/Uniforms | - | - | - | 300 | (300) | - |
| 6 - Capital Outlay | | 263,129 | 5,048 | 113,991 | 245,500 | 10,000 | 255,500 |
| 100-2101-521.70-01 | Capital Items / Furniture & Fixtures | 3,690 | - | - | 4,000 | - | 4,000 |
| 100-2101-521.70-02 | Capital Items / Vehicles | 253,909 | 204 | 118,835 | 240,000 | 10,000 | 250,000 |
| 100-2101-521.70-03 | Capital Items / Equipment | 2,291 | 4,844 | (4,844) | 1,500 | - | 1,500 |
| 100-2101-521.70-05 | Capital Items / Other | 3,239 | - | - | - | - | - |
| 7 - Other Financing Uses | | 27,995 | - | - | - | - | - |
| 100-2101-521.91-00 | Police / Operating Transfer Out | 27,995 | - | - | - | - | - |
| 21 - Police Department Total | | 19,659,295 | 18,773,243 | 11,558,620 | 20,704,241 | 1,430,389 | 22,134,630 |
| 22 - Fire Department | | | | | | | |
| 1 - Employee Wages | | 8,867,451 | 9,078,439 | 5,736,343 | 9,011,144 | 463,592 | 9,474,736 |
| 100-2201-522.11-01 | Regular Employees / Salary & Wages | 8,095,710 | 8,316,105 | 5,251,592 | 8,438,974 | 300,882 | 8,739,856 |
| 100-2201-522.11-08 | Regular Employees / Injury Time-Workers Comp | (578) | (886) | (1,258) | - | - | - |
| 100-2201-522.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 1,155 | - | - | - | - | - |
| 100-2201-522.13-01 | Overtime / Overtime Pay | 478,090 | 455,474 | 267,949 | 262,391 | 143,609 | 406,000 |
| 100-2201-522.13-22 | Overtime / Reimbursed OT (External) | - | (177) | - | - | - | - |
| 100-2201-522.14-01 | Misc Additional Pays / Out of Class Pay | 27,281 | 31,457 | 24,629 | 20,054 | 12,426 | 32,480 |
| 100-2201-522.14-02 | Misc Additional Pays / Task Rate | 265,392 | 276,066 | 193,431 | 289,325 | 6,675 | 296,000 |
| 100-2201-522.14-11 | Misc Additional Pays / Clothing Allowance | 400 | 400 | - | 400 | - | 400 |
| 2 - Employee Benefits | | 3,227,199 | 3,324,861 | 2,130,998 | 3,507,647 | 1,018,967 | 4,526,614 |
| 100-2201-522.21-01 | Insurance / Health Insurance | 1,639,205 | 1,579,732 | 1,035,640 | 1,782,613 | (32,684) | 1,749,929 |
| 100-2201-522.21-04 | Insurance / Life Insurance | 10,287 | 8,987 | 5,815 | 10,350 | - | 10,350 |
| 100-2201-522.21-07 | Insurance / Dental Insurance | 102,419 | 98,624 | 66,959 | 105,021 | 3,373 | 108,394 |
| 100-2201-522.21-31 | Fire / Insurance | - | - | - | - | 963,900 | 963,900 |
| 100-2201-522.22-01 | Payroll Taxes / Social Secry-OASDI 6.2% | 4,573 | 7,024 | 4,610 | 7,217 | 504 | 7,721 |
| 100-2201-522.22-02 | Payroll Taxes / Social Security-HI 1.45% | 125,039 | 131,120 | 80,272 | 127,859 | 9,519 | 137,378 |
| 100-2201-522.23-01 | Retirement / Retirement-General | 4,991 | (6,744) | 5,264 | 8,000 | (8,000) | - |
| 100-2201-522.23-04 | Retirement / Retirement-Fire | 1,340,686 | 1,506,117 | 932,437 | 1,466,587 | 82,355 | 1,548,942 |
| 3 - Professional Services | | 93,566 | 86,947 | 66,068 | 92,830 | 27,270 | 120,100 |
| 100-2201-522.30-02 | Professional Services / Consultants | 24,386 | 22,735 | 23,776 | 25,000 | 1,000 | 26,000 |
| 100-2201-522.30-04 | Professional Services / Other | 27,720 | 8,105 | 2,150 | 2,050 | 50 | 2,100 |
| 100-2201-522.32-01 | Maintenance Contracts / Computer Equip/Software | 33,014 | 48,517 | 32,209 | 60,500 | 26,200 | 86,700 |
| 100-2201-522.32-03 | Maintenance Contracts / Misc Equipment | 1,302 | 27 | 905 | 2,000 | - | 2,000 |
| 100-2201-522.32-04 | Maintenance Contracts / Other | 7,144 | 7,563 | 7,028 | 3,280 | 20 | 3,300 |
| 4 - Other Operating | | 737,604 | 643,666 | 442,295 | 699,262 | 26,058 | 725,320 |
| 100-2201-522.41-01 | Utility Services / Water | 4,662 | 7,737 | 5,696 | 3,672 | 1,328 | 5,000 |
| 100-2201-522.41-02 | Utility Services / Storm Water | 4,308 | - | - | 4,230 | 70 | 4,300 |
| 100-2201-522.41-03 | Utility Services / Sanitary Sewer | 3,433 | 3,366 | 2,239 | 2,987 | 413 | 3,400 |
| 100-2201-522.41-04 | Utility Services / Electric | 56,687 | 50,256 | 46,427 | 57,400 | - | 57,400 |
| 100-2201-522.41-05 | Utility Services / Gas | 32,096 | 19,064 | 21,709 | 40,600 | - | 40,600 |
| 100-2201-522.41-06 | Utility Services / Telephone | 8,085 | 9,166 | 9,677 | - | 9,900 | 9,900 |
| 100-2201-522.41-10 | Utility Services / Broadband Wireless-Aircrd | 758 | - | 6,066 | 16,800 | (7,680) | 9,120 |
| 100-2201-522.43-03 | Rentals / Other | - | - | 2,371 | - | - | - |
| 100-2201-522.44-01 | Repair & Maintenance / Office Furniture & Equip | - | - | - | - | 7,500 | 7,500 |
| 100-2201-522.44-02 | Repair & Maintenance / Misc Machinery & Equip | 13,958 | 21,470 | 13,052 | 8,500 | 1,500 | 10,000 |
| 100-2201-522.44-03 | Repair & Maintenance / Vehicles | 91,456 | 62,015 | 33,558 | 95,000 | (5,000) | 90,000 |
| 100-2201-522.44-04 | Repair & Maintenance / Communication Equip | 333 | 398 | 59 | 2,500 | - | 2,500 |
| 100-2201-522.44-05 | Repair & Maintenance / Buildings | 11,819 | 1,020 | - | - | 1,000 | 1,000 |
| 100-2201-522.44-08 | Repair & Maintenance / Other | 179 | 8,000 | 3,162 | - | 500 | 500 |
| 100-2201-522.51-01 | General Supplies / Postage | 1,238 | 648 | 4,169 | 600 | 600 | 1,200 |
| 100-2201-522.51-02 | General Supplies / Office Supplies | 2,796 | 2,654 | 1,814 | 5,000 | - | 5,000 |
| 100-2201-522.51-03 | General Supplies / Photo Supplies | 196 | 84 | 290 | - | 300 | 300 |
| 100-2201-522.51-04 | General Supplies / Food/Provisions | 3,443 | 4,519 | 1,921 | 3,000 | - | 3,000 |
| 100-2201-522.51-06 | General Supplies / Custodial Supplies | 13,445 | 7,979 | 7,217 | 13,000 | - | 13,000 |
| 100-2201-522.51-07 | General Supplies / Cleaning & Laundry Suppl | 6,648 | 7,436 | 1,569 | 4,000 | - | 4,000 |
| 100-2201-522.51-08 | General Supplies / Hand & Shop Tools | 5,345 | 9,864 | 3,349 | 5,000 | - | 5,000 |
| 100-2201-522.51-09 | General Supplies / Other | 2,940 | 1,400 | 3,006 | 1,700 | - | 1,700 |
| 100-2201-522.51-11 | General Supplies / Computers & Related Equip | 13,444 | 154 | 998 | - | 500 | 500 |
| 100-2201-522.52-01 | Books & Periodicals / Subscriptions | 1,535 | 340 | 50 | 1,500 | - | 1,500 |
| 100-2201-522.52-02 | Books & Periodicals / Other | 15 | 284 | 65 | - | - | - |
| 100-2201-522.52-03 | Books & Periodicals / Subscriptions-Software | 218 | 27 | 115 | - | - | - |
| 100-2201-522.53-01 | Operational Supplies / Gasoline | 57,433 | 42,067 | 46,901 | 65,000 | - | 65,000 |
| 100-2201-522.53-02 | Operational Supplies / Oils, Fluids, Lubricants | 410 | 24 | 5 | - | - | - |
| 100-2201-522.53-27 | Operational Supplies / Fire Fighting Supplies | 40,118 | 52,439 | 37,561 | 42,000 | - | 42,000 |
| 100-2201-522.53-41 | Operational Supplies / Medical & Lab Supplies | 212,820 | 189,518 | 133,203 | 200,000 | - | 200,000 |
| 100-2201-522.54-01 | Advertising / Classified Ads | 365 | - | - | - | - | - |
| 100-2201-522.54-02 | Advertising / Notices | 3,512 | 1,821 | 587 | 7,500 | - | 7,500 |
| 100-2201-522.56-01 | Travel / Local Business Meetings | 77 | 17 | 7 | 200 | (200) | - |
| 100-2201-522.56-02 | Travel / Conferences & Seminars | 6,178 | - | 631 | 6,200 | - | 6,200 |
| 100-2201-522.57-01 | Education & Training / Membership Dues | 3,414 | 2,986 | 3,706 | 1,973 | 327 | 2,300 |
| 100-2201-522.57-02 | Education & Training / Registration Fees | 36,714 | 7,062 | 9,207 | 20,000 | - | 20,000 |
| 100-2201-522.59-01 | Testing / Medical | - | 632 | - | - | - | - |
| 100-2201-522.60-01 | Safety Supplies / Clothing/Uniforms | 96,126 | 128,664 | 41,297 | 90,000 | 15,000 | 105,000 |
| 100-2201-522.60-02 | Safety Supplies / Safety Equipment | 1,402 | 555 | 611 | 900 | - | 900 |
| 100-2201-522.60-03 | Safety Supplies / Training Supplies | - | - | - | - | - | - |
| 6 - Capital Outlay | | 73,327 | 22,596 | 16,675 | 4,000 | - | 4,000 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---|---|-------------------|-------------------|--------------------|-------------------|------------------|-------------------|
| 100-2201-522.70-01 | Capital Items / Furniture & Fixtures | 10,196 | 3,784 | 14,062 | 4,000 | - | 4,000 |
| 100-2201-522.70-02 | Capital Items / Vehicles | 58,521 | - | 1,006 | - | - | - |
| 100-2201-522.70-03 | Capital Items / Equipment | - | 18,812 | - | - | - | - |
| 100-2201-522.70-05 | Capital Items / Other | 226 | - | - | - | - | - |
| 100-2201-522.70-06 | Capital Items / Communication Equip | 4,383 | - | 1,606 | - | - | - |
| 7 - Other Financing Uses | | 175,000 | - | - | - | - | - |
| 100-2201-522.91-00 | Fire / Operating Transfer Out | 175,000 | - | - | - | - | - |
| 22 - Fire Department Total | | 13,174,147 | 13,156,509 | 8,392,378 | 13,314,883 | 1,535,887 | 14,850,770 |
| 23 - Planning | | | | | | | |
| 1 - Employee Wages | | 415,863 | 366,614 | 182,463 | 346,419 | 24,278 | 370,697 |
| 100-2301-523.11-01 | Regular Employees / Salary & Wages | 398,676 | 362,302 | 181,640 | 345,569 | 24,903 | 370,472 |
| 100-2301-523.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 1,576 | 2,644 | - | - | - | - |
| 100-2301-523.13-01 | Overtime / Overtime Pay | 1,658 | 1,576 | 823 | 625 | (625) | - |
| 100-2301-523.14-09 | Misc Additional Pays / Performance Allowance | 13,775 | - | - | - | - | - |
| 100-2301-523.14-10 | Misc Additional Pays / Car Allowance | 178 | 91 | - | 225 | - | 225 |
| 2 - Employee Benefits | | 125,917 | 83,784 | 35,866 | 85,313 | 15,769 | 101,082 |
| 100-2301-523.21-01 | Insurance / Health Insurance | 59,150 | 28,591 | 6,976 | 36,000 | 5,491 | 41,491 |
| 100-2301-523.21-04 | Insurance / Life Insurance | 1,104 | 787 | 362 | 895 | - | 895 |
| 100-2301-523.21-07 | Insurance / Dental Insurance | 4,523 | 3,837 | 2,385 | 2,726 | 3,548 | 6,274 |
| 100-2301-523.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 25,271 | 22,303 | 11,449 | 16,858 | 6,111 | 22,969 |
| 100-2301-523.22-02 | Payroll Taxes / Social Security-HI 4.5% | 5,910 | 5,237 | 2,678 | 6,851 | (1,479) | 5,372 |
| 100-2301-523.23-01 | Retirement / Retirement-General | 29,959 | 23,030 | 12,015 | 21,983 | 2,098 | 24,081 |
| 3 - Professional Services | | 150,996 | 23,107 | 1,295 | 1,200 | 2,400 | 3,600 |
| 100-2301-523.30-02 | Professional Services / Consultants | 147,515 | 20,342 | - | - | - | - |
| 100-2301-523.30-04 | Professional Services / Other | 1,557 | 726 | 297 | 1,200 | - | 1,200 |
| 100-2301-523.32-04 | Maintenance Contracts / Other | 1,924 | 2,040 | 998 | - | 2,400 | 2,400 |
| 4 - Other Operating | | 18,990 | 6,597 | 3,666 | 12,450 | 510 | 12,960 |
| 100-2301-523.41-06 | Utility Services / Telephone | - | - | 153 | - | - | - |
| 100-2301-523.51-01 | General Supplies / Postage | 632 | 989 | 881 | 614 | 286 | 900 |
| 100-2301-523.51-02 | General Supplies / Office Supplies | 1,907 | 520 | 206 | 886 | (36) | 850 |
| 100-2301-523.51-04 | General Supplies / Food/Provisions | 633 | - | 124 | 200 | - | 200 |
| 100-2301-523.51-09 | General Supplies / Other | - | 127 | - | - | - | - |
| 100-2301-523.51-11 | General Supplies / Computers & Related Equip | - | 129 | - | - | - | - |
| 100-2301-523.52-01 | Books & Periodicals / Subscriptions | 50 | (10) | - | - | - | - |
| 100-2301-523.52-02 | Books & Periodicals / Other | - | - | - | - | 1,100 | 1,100 |
| 100-2301-523.54-02 | Advertising / Notices | 2,155 | 493 | 756 | 1,100 | (1,100) | - |
| 100-2301-523.56-01 | Travel / Local Business Meetings | 204 | 39 | - | 670 | - | 670 |
| 100-2301-523.56-02 | Travel / Conferences & Seminars | 10,692 | - | 210 | 6,125 | - | 6,125 |
| 100-2301-523.57-01 | Education & Training / Membership Dues | 1,499 | 1,754 | 703 | 1,005 | 1,210 | 2,215 |
| 100-2301-523.57-02 | Education & Training / Registration Fees | 155 | 405 | 634 | 1,850 | (950) | 900 |
| 100-2302-563.37-01 | Neighborhd Small Grants / Organizational Grants | 500 | 184 | - | - | - | - |
| 100-2302-563.37-02 | Neighborhd Small Grants / FOCUS Grants | 564 | 1,967 | - | - | - | - |
| 6 - Capital Outlay | | - | - | 377 | 1,050 | 5,950 | 7,000 |
| 100-2301-523.70-01 | Capital Items / Furniture & Fixtures | - | - | 377 | 1,050 | 950 | 2,000 |
| 100-2301-523.70-05 | Capital Items / Other | - | - | - | - | 5,000 | 5,000 |
| 23 - Planning Total | | 711,766 | 480,102 | 223,666 | 446,432 | 48,907 | 495,339 |
| 24 - Bldg Insp & Neighbhrd Svc | | | | | | | |
| 1 - Employee Wages | | 983,812 | 946,921 | 543,585 | 844,765 | (179,829) | 664,936 |
| 100-2401-524.11-01 | Regular Employees / Salary & Wages | 244,804 | 246,885 | 160,890 | 256,481 | (94,482) | 161,999 |
| 100-2401-524.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 7,250 | - | - | - | - | - |
| 100-2401-524.13-01 | Overtime / Overtime Pay | 8 | - | - | 500 | - | 500 |
| 100-2401-524.14-09 | Misc Additional Pays / Performance Allowance | 3,325 | - | - | - | - | - |
| 100-2401-524.14-10 | Misc Additional Pays / Car Allowance | 155 | 82 | - | - | - | - |
| 100-2402-524.11-01 | Regular Employees / Salary & Wages | 302,016 | 301,771 | 176,456 | 264,251 | (31,007) | 233,244 |
| 100-2402-524.13-01 | Overtime / Overtime Pay | 2,265 | 2,147 | 1,026 | 500 | - | 500 |
| 100-2402-524.14-09 | Misc Additional Pays / Performance Allowance | 1,000 | - | - | - | - | - |
| 100-2402-524.14-10 | Misc Additional Pays / Car Allowance | 430 | 140 | - | 350 | - | 350 |
| 100-2403-524.11-01 | Regular Employees / Salary & Wages | 120,024 | 139,612 | 88,647 | 139,219 | (45,629) | 93,590 |
| 100-2403-524.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | - | - | 8,034 | (8,034) | - |
| 100-2403-524.13-01 | Overtime / Overtime Pay | - | - | - | 500 | - | 500 |
| 100-2403-524.14-09 | Misc Additional Pays / Performance Allowance | 1,250 | - | - | - | - | - |
| 100-2403-524.14-10 | Misc Additional Pays / Car Allowance | 484 | - | - | 200 | - | 200 |
| 100-2404-524.11-01 | Regular Employees / Salary & Wages | 78,265 | 82,920 | 53,625 | 87,567 | (1,897) | 85,670 |
| 100-2404-524.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 15,630 | - | - | - | - | - |
| 100-2404-524.13-01 | Overtime / Overtime Pay | 1,878 | 1,169 | - | 500 | - | 500 |
| 100-2404-524.14-10 | Misc Additional Pays / Car Allowance | 1,054 | - | - | 100 | - | 100 |
| 100-2406-524.11-01 | Regular Employees / Salary & Wages | 159,702 | 154,563 | 62,940 | 85,163 | 1,320 | 86,483 |
| 100-2406-524.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 300 | - | - | - | - | - |
| 100-2406-524.13-01 | Overtime / Overtime Pay | - | 57 | - | 1,000 | - | 1,000 |
| 100-2406-524.14-09 | Misc Additional Pays / Performance Allowance | 6,275 | - | - | - | - | - |
| 100-2406-524.14-10 | Misc Additional Pays / Car Allowance | 1,797 | - | - | 400 | (100) | 300 |
| 100-2407-524.11-01 | Regular Employees / Salary & Wages | 35,858 | 17,575 | - | - | - | - |
| 100-2407-524.13-01 | Overtime / Overtime Pay | 44 | - | - | - | - | - |
| 2 - Employee Benefits | | 378,497 | 367,834 | 219,665 | 343,321 | (34,966) | 308,355 |
| 100-2401-524.21-01 | Insurance / Health Insurance | 55,900 | 56,470 | 38,605 | 59,096 | (5,069) | 54,027 |
| 100-2401-524.21-04 | Insurance / Life Insurance | 570 | 578 | 401 | 630 | - | 630 |
| 100-2401-524.21-07 | Insurance / Dental Insurance | 3,077 | 3,091 | 2,113 | 3,234 | (281) | 2,953 |
| 100-2401-524.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 15,444 | 14,941 | 9,647 | 15,902 | (5,827) | 10,075 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---------------------------|---|----------------|----------------|--------------------|----------------|------------------|----------------|
| 100-2401-524.22-02 | Payroll Taxes / Social Security-HI 1.45% | 3,612 | 3,494 | 2,256 | 3,994 | (1,638) | 2,356 |
| 100-2401-524.23-01 | Retirement / Retirement-General | 16,351 | 16,789 | 10,860 | 17,312 | (3,662) | 13,650 |
| 100-2402-524.21-01 | Insurance / Health Insurance | 63,665 | 49,312 | 27,004 | 39,544 | (5,837) | 33,707 |
| 100-2402-524.21-04 | Insurance / Life Insurance | 1,346 | 1,262 | 755 | 1,030 | - | 1,030 |
| 100-2402-524.21-07 | Insurance / Dental Insurance | 4,286 | 3,367 | 1,883 | 2,623 | (292) | 2,331 |
| 100-2402-524.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | 18,370 | 18,403 | 10,716 | 16,384 | (1,892) | 14,492 |
| 100-2402-524.22-02 | Payroll Taxes / Social Security-HI 1.45% | 4,296 | 4,304 | 2,506 | 3,832 | (443) | 3,389 |
| 100-2402-524.23-01 | Retirement / Retirement-General | 20,026 | 20,515 | 11,617 | 17,837 | (2,643) | 15,194 |
| 100-2403-524.21-01 | Insurance / Health Insurance | 45,251 | 56,090 | 38,083 | 58,967 | 3,440 | 62,407 |
| 100-2403-524.21-04 | Insurance / Life Insurance | 195 | 205 | 160 | 168 | - | 168 |
| 100-2403-524.21-07 | Insurance / Dental Insurance | 2,105 | 2,546 | 1,715 | 2,655 | 155 | 2,810 |
| 100-2403-524.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | 7,003 | 7,994 | 5,080 | 9,130 | (3,296) | 5,834 |
| 100-2403-524.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,638 | 1,870 | 1,188 | 2,135 | (771) | 1,364 |
| 100-2403-524.23-01 | Retirement / Retirement-General | 7,755 | 9,424 | 5,984 | 9,780 | (576) | 9,204 |
| 100-2404-524.21-01 | Insurance / Health Insurance | 21,684 | 22,139 | 11,340 | 23,084 | (6,409) | 16,675 |
| 100-2404-524.21-04 | Insurance / Life Insurance | 373 | 360 | 247 | 393 | - | 393 |
| 100-2404-524.21-07 | Insurance / Dental Insurance | 1,186 | 1,214 | 819 | 2,587 | (1,253) | 1,334 |
| 100-2404-524.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | 5,723 | 5,005 | 3,233 | 5,429 | (86) | 5,343 |
| 100-2404-524.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,339 | 1,171 | 756 | 1,270 | (21) | 1,249 |
| 100-2404-524.23-01 | Retirement / Retirement-General | 5,257 | 5,676 | 3,620 | 5,911 | (309) | 5,602 |
| 100-2406-524.21-01 | Insurance / Health Insurance | 34,270 | 30,551 | 19,018 | 26,600 | 1,551 | 28,151 |
| 100-2406-524.21-04 | Insurance / Life Insurance | 128 | 134 | 78 | 73 | - | 73 |
| 100-2406-524.21-07 | Insurance / Dental Insurance | 3,170 | 2,986 | 1,079 | 1,453 | 82 | 1,535 |
| 100-2406-524.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | 9,907 | 9,277 | 3,754 | 5,282 | 142 | 5,424 |
| 100-2406-524.22-02 | Payroll Taxes / Social Security-HI 1.45% | 2,317 | 2,170 | 878 | 1,235 | 34 | 1,269 |
| 100-2406-524.23-01 | Retirement / Retirement-General | 10,809 | 10,390 | 4,270 | 5,751 | (65) | 5,686 |
| 100-2407-524.21-01 | Insurance / Health Insurance | 6,165 | 3,578 | - | - | - | - |
| 100-2407-524.21-04 | Insurance / Life Insurance | 15 | 14 | - | - | - | - |
| 100-2407-524.21-07 | Insurance / Dental Insurance | 326 | 180 | - | - | - | - |
| 100-2407-524.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | 2,066 | 931 | - | - | - | - |
| 100-2407-524.22-02 | Payroll Taxes / Social Security-HI 1.45% | 483 | 218 | - | - | - | - |
| 100-2407-524.23-01 | Retirement / Retirement-General | 2,389 | 1,186 | - | - | - | - |
| 3 - Professional Services | | 180,003 | 127,692 | 118,653 | 111,320 | - | 111,320 |
| 100-2401-524.30-04 | Professional Services / Other | 1,699 | 424 | 184 | 720 | - | 720 |
| 100-2401-524.32-04 | Maintenance Contracts / Other | 506 | 584 | - | 600 | - | 600 |
| 100-2406-524.30-02 | Professional Services / Consultants | 56,448 | 25,979 | 69,844 | 30,000 | 40,000 | 70,000 |
| 100-2406-524.30-04 | Professional Services / Other | 60,623 | 20,051 | 18,355 | 20,000 | - | 20,000 |
| 100-2406-524.30-31 | Professional Services / Grass Removal | 60,727 | 80,654 | 30,270 | 60,000 | (40,000) | 20,000 |
| 4 - Other Operating | | 41,291 | 21,015 | 15,377 | 45,540 | (5,278) | 40,262 |
| 100-2401-524.41-06 | Utility Services / Telephone | 2,619 | 2,547 | 1,644 | 2,640 | (564) | 2,076 |
| 100-2401-524.44-01 | Repair & Maintenance / Office Furniture & Equip | - | - | - | 500 | - | 500 |
| 100-2401-524.44-03 | Repair & Maintenance / Vehicles | 6,797 | 1,900 | 2,342 | 3,000 | 200 | 3,200 |
| 100-2401-524.44-08 | Repair & Maintenance / Other | - | 1,291 | 1,528 | - | - | - |
| 100-2401-524.51-01 | General Supplies / Postage | 5,723 | 1,734 | 804 | 3,200 | (800) | 2,400 |
| 100-2401-524.51-02 | General Supplies / Office Supplies | 1,231 | 706 | 377 | 1,250 | (450) | 800 |
| 100-2401-524.51-08 | General Supplies / Hand & Shop Tools | 526 | 197 | - | 500 | (200) | 300 |
| 100-2401-524.51-09 | General Supplies / Other | 102 | - | - | - | - | - |
| 100-2401-524.51-11 | General Supplies / Computers & Related Equip | - | - | - | - | 1,500 | 1,500 |
| 100-2401-524.52-02 | Books & Periodicals / Other | 742 | 48 | - | 200 | 400 | 600 |
| 100-2401-524.53-01 | Operational Supplies / Gasoline | 4,127 | 2,780 | 2,246 | 4,400 | (900) | 3,500 |
| 100-2401-524.54-02 | Advertising / Notices | 262 | 117 | 388 | 200 | (200) | - |
| 100-2401-524.56-02 | Travel / Conferences & Seminars | 508 | - | - | 2,070 | 30 | 2,100 |
| 100-2401-524.57-01 | Education & Training / Membership Dues | 505 | 525 | 345 | 475 | (15) | 460 |
| 100-2401-524.57-02 | Education & Training / Training Schools | - | - | 40 | - | - | - |
| 100-2401-524.58-01 | Regulatory Expenses / Certification-Permits-Lic | 139 | - | - | 120 | 488 | 608 |
| 100-2401-524.60-03 | Safety Supplies / Training Supplies | 138 | 37 | - | 500 | - | 500 |
| 100-2402-524.41-06 | Utility Services / Telephone | 4 | 366 | 194 | - | - | - |
| 100-2402-524.51-09 | General Supplies / Other | 91 | 372 | 343 | - | - | - |
| 100-2402-524.52-02 | Books & Periodicals / Other | 465 | 45 | - | 200 | 300 | 500 |
| 100-2402-524.56-02 | Travel / Conferences & Seminars | 7,987 | 1,491 | - | 9,080 | (3,980) | 5,100 |
| 100-2402-524.57-01 | Education & Training / Membership Dues | 320 | 630 | 410 | 715 | (285) | 430 |
| 100-2402-524.57-02 | Education & Training / Training Schools | 3,576 | 1,460 | 1,745 | - | 1,850 | 1,850 |
| 100-2402-524.58-01 | Regulatory Expenses / Certification-Permits-Lic | 323 | 488 | 204 | 200 | 68 | 268 |
| 100-2403-524.41-06 | Utility Services / Telephone | 23 | 3 | 2 | - | - | - |
| 100-2403-524.56-02 | Travel / Conferences & Seminars | - | - | - | 6,190 | (1,590) | 4,600 |
| 100-2403-524.57-01 | Education & Training / Membership Dues | 150 | 325 | 225 | 535 | (50) | 485 |
| 100-2403-524.57-02 | Education & Training / Training Schools | 735 | 560 | 630 | - | 1,350 | 1,350 |
| 100-2403-524.58-01 | Regulatory Expenses / Certification-Permits-Lic | 40 | 112 | 41 | 360 | (200) | 160 |
| 100-2404-524.41-06 | Utility Services / Telephone | 92 | 190 | - | - | - | - |
| 100-2404-524.56-02 | Travel / Conferences & Seminars | 595 | - | - | 1,570 | (820) | 750 |
| 100-2404-524.57-01 | Education & Training / Membership Dues | 240 | 240 | 200 | 145 | (50) | 95 |
| 100-2404-524.57-02 | Education & Training / Training Schools | 200 | 260 | 930 | - | 825 | 825 |
| 100-2404-524.58-01 | Regulatory Expenses / Certification-Permits-Lic | 379 | 694 | 245 | 200 | (200) | - |
| 100-2406-524.56-02 | Travel / Conferences & Seminars | 2,352 | - | - | 6,310 | (2,310) | 4,000 |
| 100-2406-524.57-01 | Education & Training / Membership Dues | 300 | 300 | 225 | 825 | (440) | 385 |
| 100-2406-524.57-02 | Education & Training / Training Schools | - | 1,600 | 270 | - | 800 | 800 |
| 100-2406-524.58-01 | Regulatory Expenses / Certification-Permits-Lic | - | - | - | 80 | 40 | 120 |
| 100-2407-524.57-01 | Education & Training / Membership Dues | - | - | - | 75 | (75) | - |
| 6 - Capital Outlay | | 294 | 156 | - | - | - | - |
| 100-2401-524.70-01 | Capital Items / Furniture & Fixtures | 294 | 156 | - | - | - | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|--|---|------------------|------------------|--------------------|------------------|------------------|------------------|
| 24 - Bldg Insp & Neighbhd Svc Total | | 1,583,896 | 1,463,618 | 897,280 | 1,344,946 | (220,073) | 1,124,873 |
| 25 - City Treasurer | | | | | | | |
| 1 - Employee Wages | | - | - | 80,307 | 133,715 | 238,659 | 372,374 |
| 100-2501-515.11-01 | Regular Employees / Salary & Wages | - | - | 80,078 | 133,715 | 238,559 | 372,274 |
| 100-2501-515.13-01 | Overtime / Overtime Pay | - | - | 230 | - | 100 | 100 |
| 2 - Employee Benefits | | - | - | 32,589 | 61,950 | 76,462 | 138,412 |
| 100-2501-515.21-01 | Insurance / Health Insurance | - | - | 17,209 | 40,018 | 39,902 | 79,920 |
| 100-2501-515.21-04 | Insurance / Life Insurance | - | - | 120 | 184 | - | 184 |
| 100-2501-515.21-07 | Insurance / Dental Insurance | - | - | 1,227 | 2,494 | 3,124 | 5,618 |
| 100-2501-515.22-01 | Payroll Taxes / Social Secry-OASDI 6.2% | - | - | 5,881 | 8,290 | 14,797 | 23,087 |
| 100-2501-515.22-02 | Payroll Taxes / Social Security-HI 1.45% | - | - | 1,375 | 1,938 | 3,461 | 5,399 |
| 100-2501-515.23-01 | Retirement / Retirement-General | - | - | 6,776 | 9,026 | 15,178 | 24,204 |
| 3 - Professional Services | | - | - | 37,429 | 42,600 | 8,000 | 50,600 |
| 100-2501-515.30-04 | Professional Services / Other | - | - | 2,400 | 3,600 | - | 3,600 |
| 100-2501-515.30-09 | Professional Services / Banking/Brokerage Fees | - | - | 35,029 | 39,000 | 8,000 | 47,000 |
| 4 - Other Operating | | - | - | 1,723 | 21,350 | 500 | 21,850 |
| 100-2501-515.44-01 | Repair & Maintenance / Office Furniture & Equip | - | - | - | 500 | - | 500 |
| 100-2501-515.51-01 | General Supplies / Postage | - | - | 1,131 | 11,700 | 550 | 12,250 |
| 100-2501-515.51-02 | General Supplies / Office Supplies | - | - | 592 | 1,800 | - | 1,800 |
| 100-2501-515.55-02 | Printing / Out-sourced | - | - | - | 6,000 | 200 | 6,200 |
| 100-2501-515.56-02 | Travel / Conferences & Seminars | - | - | - | 1,000 | (250) | 750 |
| 100-2501-515.57-01 | Education & Training / Membership Dues | - | - | - | 100 | - | 100 |
| 100-2501-515.57-02 | Education & Training / Registration Fees | - | - | - | 250 | - | 250 |
| 25 - City Treasurer Total | | - | - | 152,048 | 259,615 | 323,621 | 583,236 |
| 30 - Health Department | | | | | | | |
| 1 - Employee Wages | | 1,495,203 | 1,038,183 | 788,892 | 1,453,026 | (179,881) | 1,273,145 |
| 100-3001-541.11-01 | Regular Employees / Salary & Wages | 375,913 | 344,006 | 238,750 | 448,505 | (66,196) | 382,309 |
| 100-3001-541.13-01 | Overtime / Overtime Pay | 1,105 | 3,002 | 724 | 1,013 | - | 1,013 |
| 100-3001-541.14-09 | Misc Additional Pays / Performance Allowance | 1,500 | - | - | - | - | - |
| 100-3001-541.14-10 | Misc Additional Pays / Car Allowance | 152 | 10 | - | - | - | - |
| 100-3002-541.11-01 | Regular Employees / Salary & Wages | 116,796 | 80,160 | 17,647 | 63,398 | (6,363) | 57,035 |
| 100-3002-541.13-01 | Overtime / Overtime Pay | 647 | 5,684 | - | 810 | - | 810 |
| 100-3002-541.14-01 | Misc Additional Pays / Out of Class Pay | (30) | - | - | - | - | - |
| 100-3002-541.14-10 | Misc Additional Pays / Car Allowance | 555 | 298 | - | - | - | - |
| 100-3003-541.11-01 | Regular Employees / Salary & Wages | 674,852 | 389,150 | 325,070 | 657,933 | (92,186) | 565,747 |
| 100-3003-541.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 7,803 | 4,782 | 31,140 | - | - | - |
| 100-3003-541.13-01 | Overtime / Overtime Pay | 899 | 20,450 | 1,653 | 3,545 | - | 3,545 |
| 100-3003-541.14-10 | Misc Additional Pays / Car Allowance | 2,587 | 578 | 180 | 3,420 | (670) | 2,750 |
| 100-3003-541.14-11 | Misc Additional Pays / Clothing Allowance | 471 | 603 | 360 | 1,140 | (1,140) | - |
| 100-3004-541.11-01 | Regular Employees / Salary & Wages | 284,148 | 187,895 | 172,548 | 268,723 | (11,306) | 257,417 |
| 100-3004-541.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 9,354 | - | - | - | - | - |
| 100-3004-541.13-01 | Overtime / Overtime Pay | - | - | - | 1,519 | - | 1,519 |
| 100-3004-541.14-09 | Misc Additional Pays / Performance Allowance | 8,000 | - | - | - | - | - |
| 100-3004-541.14-10 | Misc Additional Pays / Car Allowance | 2,969 | 1,566 | 820 | 3,020 | (2,020) | 1,000 |
| 100-3005-552.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 7,481 | - | - | - | - | - |
| 2 - Employee Benefits | | 498,968 | 368,202 | 285,219 | 529,102 | 82,278 | 611,380 |
| 100-3001-541.21-01 | Insurance / Health Insurance | 75,643 | 97,269 | 64,770 | 116,857 | (1,699) | 115,158 |
| 100-3001-541.21-04 | Insurance / Life Insurance | 1,713 | 1,396 | 870 | 1,603 | - | 1,603 |
| 100-3001-541.21-07 | Insurance / Dental Insurance | 4,877 | 5,887 | 3,412 | 7,255 | (46) | 7,209 |
| 100-3001-541.21-31 | Public Health Services / Insurance | - | - | - | - | 58,905 | 58,905 |
| 100-3001-541.22-01 | Payroll Taxes / Social Secry-OASDI 6.2% | 22,702 | 20,997 | 14,289 | 27,807 | (4,041) | 23,766 |
| 100-3001-541.22-02 | Payroll Taxes / Social Security-HI 1.45% | 5,303 | 4,911 | 3,342 | 6,518 | (960) | 5,558 |
| 100-3001-541.23-01 | Retirement / Retirement-General | 23,599 | 23,550 | 15,782 | 30,342 | (5,426) | 24,916 |
| 100-3002-541.21-01 | Insurance / Health Insurance | 21,459 | 9,671 | - | - | - | - |
| 100-3002-541.21-04 | Insurance / Life Insurance | 596 | 331 | 75 | 267 | - | 267 |
| 100-3002-541.21-07 | Insurance / Dental Insurance | 2,194 | 1,190 | 414 | - | 1,334 | 1,334 |
| 100-3002-541.22-01 | Payroll Taxes / Social Secry-OASDI 6.2% | 6,995 | 5,169 | 1,097 | 3,981 | (395) | 3,586 |
| 100-3002-541.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,636 | 1,209 | 257 | 931 | (92) | 839 |
| 100-3002-541.23-01 | Retirement / Retirement-General | 7,704 | 5,009 | 1,245 | 4,334 | (574) | 3,760 |
| 100-3003-541.21-01 | Insurance / Health Insurance | 134,331 | 71,820 | 65,448 | 135,477 | 35,101 | 170,578 |
| 100-3003-541.21-04 | Insurance / Life Insurance | 2,023 | 948 | 683 | 1,679 | - | 1,679 |
| 100-3003-541.21-07 | Insurance / Dental Insurance | 10,013 | 4,694 | 3,755 | 8,721 | 1,020 | 9,741 |
| 100-3003-541.22-01 | Payroll Taxes / Social Secry-OASDI 6.2% | 40,009 | 24,866 | 21,591 | 41,012 | (5,716) | 35,296 |
| 100-3003-541.22-02 | Payroll Taxes / Social Security-HI 1.45% | 9,357 | 5,762 | 5,049 | 9,591 | (1,336) | 8,255 |
| 100-3003-541.23-01 | Retirement / Retirement-General | 42,208 | 26,468 | 22,510 | 44,631 | (7,627) | 37,004 |
| 100-3004-541.21-01 | Insurance / Health Insurance | 41,090 | 27,354 | 33,522 | 43,747 | 15,803 | 59,550 |
| 100-3004-541.21-04 | Insurance / Life Insurance | 726 | 547 | 514 | 731 | - | 731 |
| 100-3004-541.21-07 | Insurance / Dental Insurance | 2,675 | 2,513 | 2,718 | 4,711 | 294 | 5,005 |
| 100-3004-541.22-01 | Payroll Taxes / Social Secry-OASDI 6.2% | 18,238 | 11,399 | 10,379 | 16,755 | (701) | 16,054 |
| 100-3004-541.22-02 | Payroll Taxes / Social Security-HI 1.45% | 4,265 | 2,666 | 2,428 | 3,919 | (164) | 3,755 |
| 100-3004-541.23-01 | Retirement / Retirement-General | 19,038 | 12,575 | 11,069 | 18,233 | (1,402) | 16,831 |
| 100-3005-552.22-01 | Payroll Taxes / Social Secry-OASDI 6.2% | 464 | - | - | - | - | - |
| 100-3005-552.22-02 | Payroll Taxes / Social Security-HI 1.45% | 109 | - | - | - | - | - |
| 3 - Professional Services | | 8,256 | 7,736 | 5,731 | 17,390 | (5,950) | 11,440 |
| 100-3001-541.30-02 | Professional Services / Consultants | 671 | 2 | - | 4,000 | (2,000) | 2,000 |
| 100-3001-541.30-04 | Professional Services / Other | - | 55 | - | 300 | - | 300 |
| 100-3001-541.32-04 | Maintenance Contracts / Other | 2,519 | 2,175 | 1,293 | 3,090 | - | 3,090 |
| 100-3003-541.30-02 | Professional Services / Consultants | 171 | 314 | - | 500 | (200) | 300 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|-------------------------------------|---|------------------|------------------|--------------------|------------------|------------------|------------------|
| 100-3003-541.30-04 | Professional Services / Other | 286 | 197 | 360 | 1,000 | (750) | 250 |
| 100-3003-541.32-04 | Maintenance Contracts / Other | 4,609 | 4,928 | 3,695 | 7,500 | (2,500) | 5,000 |
| 100-3004-541.30-04 | Professional Services / Other | - | 65 | 383 | 1,000 | (500) | 500 |
| 4 - Other Operating | | 112,909 | 107,838 | 37,748 | 133,473 | (17,478) | 115,995 |
| 100-3001-541.41-01 | Utility Services / Water | 1,300 | 1,636 | 1,199 | 2,000 | (250) | 1,750 |
| 100-3001-541.41-02 | Utility Services / Storm Water | 1,494 | - | - | - | - | - |
| 100-3001-541.41-03 | Utility Services / Sanitary Sewer | 793 | 208 | 146 | 500 | - | 500 |
| 100-3001-541.41-04 | Utility Services / Electric | 13,558 | 11,091 | 10,143 | 15,800 | (800) | 15,000 |
| 100-3001-541.41-05 | Utility Services / Gas | 3,867 | 2,889 | 3,119 | 5,500 | (1,000) | 4,500 |
| 100-3001-541.44-01 | Repair & Maintenance / Office Furniture & Equip | 44 | 193 | - | 200 | (100) | 100 |
| 100-3001-541.44-08 | Repair & Maintenance / Other | 71 | 4 | - | 100 | (25) | 75 |
| 100-3001-541.51-01 | General Supplies / Postage | 4,977 | 5,148 | 2,802 | 5,670 | - | 5,670 |
| 100-3001-541.51-02 | General Supplies / Office Supplies | 3,014 | 2,815 | 1,445 | 4,878 | (878) | 4,000 |
| 100-3001-541.51-04 | General Supplies / Food/Provisions | 468 | 231 | 108 | 500 | - | 500 |
| 100-3001-541.51-06 | General Supplies / Custodial Supplies | 3,609 | 3,034 | 2,495 | 3,100 | - | 3,100 |
| 100-3001-541.51-09 | General Supplies / Other | 97 | 7 | 24 | 300 | (200) | 100 |
| 100-3001-541.52-01 | Books & Periodicals / Subscriptions | 230 | 715 | 71 | 300 | - | 300 |
| 100-3001-541.52-02 | Books & Periodicals / Other | - | - | - | 500 | (500) | - |
| 100-3001-541.53-01 | Operational Supplies / Gasoline | - | - | 43 | - | 250 | 250 |
| 100-3001-541.54-02 | Advertising / Notices | - | 102 | - | 250 | (250) | - |
| 100-3001-541.55-01 | Printing / In-house (Print Shop) | (34) | - | - | - | - | - |
| 100-3001-541.55-02 | Printing / Out-sourced | 4,035 | 2,812 | 3,744 | 5,000 | (2,000) | 3,000 |
| 100-3001-541.56-01 | Travel / Local Business Meetings | 169 | - | - | 850 | (350) | 500 |
| 100-3001-541.56-02 | Travel / Conferences & Seminars | 165 | - | - | 1,550 | (550) | 1,000 |
| 100-3001-541.57-01 | Education & Training / Membership Dues | 6,455 | 7,720 | 5,541 | 6,500 | - | 6,500 |
| 100-3001-541.57-02 | Education & Training / Training Schools | 2,115 | - | - | 1,200 | - | 1,200 |
| 100-3001-541.59-02 | Testing / Other | - | - | - | 100 | (100) | - |
| 100-3002-541.51-09 | General Supplies / Other | 429 | 120 | 104 | 500 | (50) | 450 |
| 100-3002-541.53-41 | Operational Supplies / Medical & Lab Supplies | 2,581 | 3,009 | 539 | 3,000 | (500) | 2,500 |
| 100-3002-541.56-01 | Travel / Local Business Meetings | - | - | - | 150 | - | 150 |
| 100-3002-541.56-02 | Travel / Conferences & Seminars | 392 | - | - | 400 | - | 400 |
| 100-3002-541.57-01 | Education & Training / Membership Dues | 75 | 80 | - | 125 | (25) | 100 |
| 100-3002-541.57-02 | Education & Training / Training Schools | 100 | - | - | 200 | (50) | 150 |
| 100-3003-541.44-08 | Repair & Maintenance / Other | 1,131 | 1,087 | 1,048 | 1,200 | (100) | 1,100 |
| 100-3003-541.51-09 | General Supplies / Other | 5 | 5,240 | - | - | - | - |
| 100-3003-541.52-01 | Books & Periodicals / Subscriptions | - | 2,543 | - | - | - | - |
| 100-3003-541.52-02 | Books & Periodicals / Other | - | 95 | - | - | - | - |
| 100-3003-541.53-41 | Operational Supplies / Medical & Lab Supplies | 39,138 | 42,909 | 863 | 54,000 | (9,000) | 45,000 |
| 100-3003-541.56-01 | Travel / Local Business Meetings | 307 | - | 71 | 500 | (200) | 300 |
| 100-3003-541.56-02 | Travel / Conferences & Seminars | 1,512 | - | 75 | 2,400 | (400) | 2,000 |
| 100-3003-541.57-01 | Education & Training / Membership Dues | 155 | 737 | - | 1,500 | (750) | 750 |
| 100-3003-541.57-02 | Education & Training / Training Schools | 2,913 | - | - | 2,500 | - | 2,500 |
| 100-3003-541.61-01 | Insurance / Liability Ins (premiums) | 200 | 200 | 100 | 800 | (600) | 200 |
| 100-3004-541.44-03 | Repair & Maintenance / Vehicles | - | - | 1,273 | - | 1,000 | 1,000 |
| 100-3004-541.51-06 | General Supplies / Custodial Supplies | - | 50 | - | - | - | - |
| 100-3004-541.51-09 | General Supplies / Other | 954 | - | - | - | - | - |
| 100-3004-541.53-01 | Operational Supplies / Gasoline | - | - | - | - | 2,500 | 2,500 |
| 100-3004-541.53-40 | Operational Supplies / Environmental Supplies | 2,291 | 2,278 | 1,153 | 4,500 | (1,500) | 3,000 |
| 100-3004-541.56-01 | Travel / Local Business Meetings | 1,262 | 16 | - | 1,500 | (250) | 1,250 |
| 100-3004-541.56-02 | Travel / Conferences & Seminars | 887 | 373 | 125 | 2,000 | (500) | 1,500 |
| 100-3004-541.57-01 | Education & Training / Membership Dues | 808 | 720 | 240 | 700 | - | 700 |
| 100-3004-541.57-02 | Education & Training / Training Schools | 1,590 | 2,137 | 950 | 2,500 | (250) | 2,250 |
| 100-3004-541.59-02 | Testing / Other | 140 | 81 | 30 | 200 | (50) | 150 |
| 100-3005-552.41-01 | Utility Services / Water | 490 | 576 | - | - | - | - |
| 100-3005-552.41-02 | Utility Services / Storm Water | 3,339 | 3,339 | - | - | - | - |
| 100-3005-552.41-03 | Utility Services / Sanitary Sewer | 308 | 322 | - | - | - | - |
| 100-3005-552.41-04 | Utility Services / Electric | 4,884 | 1,919 | 297 | - | - | - |
| 100-3005-552.51-09 | General Supplies / Other | 591 | 1,401 | - | - | - | - |
| 6 - Capital Outlay | | 570 | 140 | 417 | 2,500 | (1,900) | 600 |
| 100-3001-541.70-01 | Capital Items / Furniture & Fixtures | 489 | 140 | 386 | 1,500 | (1,000) | 500 |
| 100-3001-541.70-05 | Capital Items / Other | 81 | - | 31 | 1,000 | (900) | 100 |
| 30 - Health Department Total | | 2,115,907 | 1,522,099 | 1,118,007 | 2,135,491 | (122,931) | 2,012,560 |
| 31 - Economic Development | | | | | | | |
| 1 - Employee Wages | | - | - | 57,038 | 86,734 | 10,414 | 97,148 |
| 100-3101-565.11-01 | Regular Employees / Salary & Wages | - | - | 57,038 | 85,884 | 10,414 | 96,298 |
| 100-3101-565.13-01 | Overtime / Overtime Pay | - | - | - | 625 | - | 625 |
| 100-3101-565.14-10 | Misc Additional Pays / Car Allowance | - | - | - | 225 | - | 225 |
| 2 - Employee Benefits | | - | - | 14,186 | 34,647 | (10,577) | 24,070 |
| 100-3101-565.21-01 | Insurance / Health Insurance | - | - | 5,360 | 18,000 | (8,367) | 9,633 |
| 100-3101-565.21-04 | Insurance / Life Insurance | - | - | 71 | 20 | - | 20 |
| 100-3101-565.21-07 | Insurance / Dental Insurance | - | - | 287 | 400 | 302 | 702 |
| 100-3101-565.22-01 | Payroll Taxes / Social Secry-OASDI 6.2% | - | - | 3,743 | 7,416 | (1,406) | 6,010 |
| 100-3101-565.22-02 | Payroll Taxes / Social Security-HI 4.5% | - | - | 875 | 3,014 | (1,609) | 1,405 |
| 100-3101-565.23-01 | Retirement / Retirement-General | - | - | 3,850 | 5,797 | 503 | 6,300 |
| 3 - Professional Services | | - | - | 9,861 | 2,400 | 3,700 | 6,100 |
| 100-3101-565.30-02 | Professional Services / Consultants | - | - | 8,563 | - | - | - |
| 100-3101-565.30-04 | Professional Services / Other | - | - | 1,298 | - | 5,100 | 5,100 |
| 100-3101-565.32-04 | Maintenance Contracts / Other | - | - | - | 2,400 | (1,400) | 1,000 |
| 4 - Other Operating | | - | - | 2,257 | 8,275 | 2,135 | 10,410 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|--|---|----------------|----------------|--------------------|----------------|------------------|----------------|
| 100-3101-565.41-06 | Utility Services / Telephone | - | - | 335 | 425 | 175 | 600 |
| 100-3101-565.51-01 | General Supplies / Postage | - | - | - | 461 | (111) | 350 |
| 100-3101-565.51-02 | General Supplies / Office Supplies | - | - | 23 | 664 | (4) | 660 |
| 100-3101-565.51-04 | General Supplies / Food/Provisions | - | - | - | 150 | - | 150 |
| 100-3101-565.54-01 | Advertising / Classified Ads | - | - | - | - | 2,500 | 2,500 |
| 100-3101-565.54-02 | Advertising / Notices | - | - | 150 | 1,100 | (600) | 500 |
| 100-3101-565.56-01 | Travel / Local Business Meetings | - | - | 588 | 380 | 1,520 | 1,900 |
| 100-3101-565.56-02 | Travel / Conferences & Seminars | - | - | - | 3,475 | (1,975) | 1,500 |
| 100-3101-565.57-01 | Education & Training / Membership Dues | - | - | 951 | 570 | (570) | - |
| 100-3101-565.57-02 | Education & Training / Registration Fees | - | - | 210 | 1,050 | 1,200 | 2,250 |
| 6 - Capital Outlay | | - | - | - | - | 1,000 | 1,000 |
| 100-3101-565.70-01 | Capital Items / Furniture & Fixtures | - | - | - | - | 1,000 | 1,000 |
| 31 - Economic Development Total | | - | - | 83,341 | 132,056 | 6,672 | 138,728 |
| 34 - Senior Center | | | | | | | |
| 1 - Employee Wages | | 147,668 | 152,638 | 91,746 | 149,742 | (17,130) | 132,612 |
| 100-3401-544.11-01 | Regular Employees / Salary & Wages | 147,668 | 152,638 | 91,746 | 149,539 | (17,130) | 132,409 |
| 100-3401-544.13-01 | Overtime / Overtime Pay | - | - | - | 203 | - | 203 |
| 2 - Employee Benefits | | 66,131 | 67,791 | 39,351 | 66,144 | 4,715 | 70,859 |
| 100-3401-544.21-01 | Insurance / Health Insurance | 43,374 | 44,271 | 26,162 | 42,504 | 6,357 | 48,861 |
| 100-3401-544.21-04 | Insurance / Life Insurance | 697 | 696 | 343 | 566 | - | 566 |
| 100-3401-544.21-07 | Insurance / Dental Insurance | 2,525 | 2,491 | 1,461 | 2,587 | 80 | 2,667 |
| 100-3401-544.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 8,668 | 8,997 | 5,247 | 9,284 | (1,062) | 8,222 |
| 100-3401-544.22-02 | Payroll Taxes / Social Security-HI 1.45% | 2,027 | 2,104 | 1,227 | 2,171 | (248) | 1,923 |
| 100-3401-544.23-01 | Retirement / Retirement-General | 8,840 | 9,232 | 4,912 | 9,032 | (412) | 8,620 |
| 3 - Professional Services | | 11,324 | 4,402 | - | 3,800 | 1,900 | 5,700 |
| 100-3401-544.30-04 | Professional Services / Other | 11,324 | 2,602 | - | 3,800 | - | 3,800 |
| 100-3401-544.32-01 | Maintenance Contracts / Computer Equip/Software | - | 1,800 | - | - | 1,900 | 1,900 |
| 4 - Other Operating | | 21,086 | 17,982 | 11,950 | 27,497 | (1,947) | 25,550 |
| 100-3401-544.41-01 | Utility Services / Water | 1,450 | 1,719 | 1,241 | 1,750 | - | 1,750 |
| 100-3401-544.41-02 | Utility Services / Storm Water | 1,689 | - | - | 1,900 | - | 1,900 |
| 100-3401-544.41-03 | Utility Services / Sanitary Sewer | 850 | 286 | 138 | 1,100 | (250) | 850 |
| 100-3401-544.41-04 | Utility Services / Electric | 7,983 | 7,689 | 5,806 | 11,000 | (2,000) | 9,000 |
| 100-3401-544.41-05 | Utility Services / Gas | 4,926 | 4,122 | 3,773 | 6,000 | 1,200 | 7,200 |
| 100-3401-544.44-01 | Repair & Maintenance / Office Furniture & Equip | 209 | 318 | 61 | 700 | (300) | 400 |
| 100-3401-544.51-01 | General Supplies / Postage | 446 | 447 | 337 | 700 | (150) | 550 |
| 100-3401-544.51-02 | General Supplies / Office Supplies | 671 | 2,000 | 147 | 1,825 | (75) | 1,750 |
| 100-3401-544.51-06 | General Supplies / Custodial Supplies | 1,881 | 1,226 | 348 | 2,300 | (300) | 2,000 |
| 100-3401-544.51-09 | General Supplies / Other | 933 | 175 | - | - | - | - |
| 100-3401-544.56-02 | Travel / Conferences | - | - | 99 | 172 | (72) | 100 |
| 100-3401-544.57-01 | Education & Training / Membership Dues | 50 | - | - | 50 | - | 50 |
| 6 - Capital Outlay | | 31 | (0) | 107 | 454 | (354) | 100 |
| 100-3401-544.70-01 | Capital Items / Furniture & Fixtures | - | - | 107 | 200 | (100) | 100 |
| 100-3401-544.70-05 | Capital Items / Other | 31 | (0) | - | 254 | (254) | - |
| 34 - Senior Center Total | | 246,241 | 242,813 | 143,154 | 247,637 | (12,816) | 234,821 |
| 35 - Library | | | | | | | |
| 1 - Employee Wages | | 1,290,402 | 1,222,149 | 833,995 | 1,371,139 | (137,880) | 1,233,259 |
| 100-3501-555.11-01 | Regular Employees / Salary & Wages | 187,517 | 188,960 | 125,063 | 254,066 | (91,927) | 162,139 |
| 100-3502-555.11-01 | Regular Employees / Salary & Wages | 64,930 | 82,588 | 44,603 | 307,654 | (91,120) | 216,534 |
| 100-3502-555.13-01 | Overtime / Overtime Pay | 760 | 671 | 582 | - | - | - |
| 100-3503-555.11-01 | Regular Employees / Salary & Wages | 476,303 | 475,592 | 331,420 | 302,841 | 90,436 | 393,277 |
| 100-3503-555.12-01 | Provisional Employees-PT / Salary & Wages | 73,166 | 45,392 | 37,100 | 36,107 | 26,424 | 62,531 |
| 100-3503-555.13-01 | Overtime / Overtime Pay | 1,768 | 1,006 | 873 | - | - | - |
| 100-3503-555.14-09 | Misc Additional Pays / Performance Allowance | 7,275 | - | - | - | - | - |
| 100-3504-555.11-01 | Regular Employees / Salary & Wages | 65,385 | 66,401 | 42,616 | 41,134 | (15,208) | 25,926 |
| 100-3504-555.12-01 | Provisional Employees-PT / Salary & Wages | 6,630 | 4,212 | 3,813 | - | 10,250 | 10,250 |
| 100-3505-555.11-01 | Regular Employees / Salary & Wages | 183,215 | 172,450 | 109,419 | 205,374 | (58,722) | 146,652 |
| 100-3505-555.12-01 | Provisional Employees-PT / Salary & Wages | 107,239 | 76,509 | 67,228 | 101,040 | 45,790 | 146,830 |
| 100-3505-555.13-01 | Overtime / Overtime Pay | - | 43 | - | - | - | - |
| 100-3505-555.14-09 | Misc Additional Pays / Performance Allowance | 1,500 | - | - | - | - | - |
| 100-3507-555.11-01 | Regular Employees / Salary & Wages | 98,473 | 104,619 | 66,120 | 103,275 | (45,296) | 57,979 |
| 100-3507-555.12-01 | Provisional Employees-PT / Salary & Wages | 3,629 | 2,190 | 5,158 | 8,507 | (8,507) | - |
| 100-3507-555.13-01 | Overtime / Overtime Pay | 12,111 | 1,515 | - | 11,141 | - | 11,141 |
| 100-3507-555.14-09 | Misc Additional Pays / Performance Allowance | 500 | - | - | - | - | - |
| 2 - Employee Benefits | | 398,327 | 363,530 | 249,936 | 413,046 | 30,686 | 443,732 |
| 100-3501-555.21-01 | Insurance / Health Insurance | 36,450 | 17,395 | 10,504 | 30,079 | (4,888) | 25,191 |
| 100-3501-555.21-04 | Insurance / Life Insurance | 670 | 633 | 472 | 731 | - | 731 |
| 100-3501-555.21-07 | Insurance / Dental Insurance | 2,369 | 2,398 | 1,659 | 3,847 | (2,057) | 1,790 |
| 100-3501-555.21-31 | Library / Insurance | - | - | - | - | 68,985 | 68,985 |
| 100-3501-555.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 11,371 | 11,815 | 8,052 | 15,752 | (5,699) | 10,053 |
| 100-3501-555.22-02 | Payroll Taxes / Social Security-HI 1.45% | 2,659 | 2,763 | 1,883 | 3,684 | (1,333) | 2,351 |
| 100-3501-555.23-01 | Retirement / Retirement-General | 12,299 | 12,755 | 8,626 | 17,149 | (6,610) | 10,539 |
| 100-3502-555.21-01 | Insurance / Health Insurance | 15,831 | 17,443 | 10,518 | 61,924 | (20,747) | 41,177 |
| 100-3502-555.21-04 | Insurance / Life Insurance | 111 | 114 | 74 | 664 | - | 664 |
| 100-3502-555.21-07 | Insurance / Dental Insurance | 1,134 | 1,210 | 746 | 4,212 | (1,165) | 3,047 |
| 100-3502-555.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 3,769 | 4,828 | 2,604 | 19,075 | (5,650) | 13,425 |
| 100-3502-555.22-02 | Payroll Taxes / Social Security-HI 1.45% | 882 | 1,129 | 609 | 4,461 | (1,321) | 3,140 |
| 100-3502-555.23-01 | Retirement / Retirement-General | 3,323 | 4,024 | 1,975 | 18,665 | (4,590) | 14,075 |
| 100-3503-555.21-01 | Insurance / Health Insurance | 100,359 | 88,270 | 66,591 | 57,521 | 16,460 | 73,981 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---------------------------|---|----------------|----------------|--------------------|----------------|------------------|----------------|
| 100-3503-555.21-04 | Insurance / Life Insurance | 997 | 665 | 506 | 538 | - | 538 |
| 100-3503-555.21-07 | Insurance / Dental Insurance | 6,785 | 5,678 | 3,720 | 3,475 | 1,682 | 5,157 |
| 100-3503-555.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 33,445 | 31,275 | 22,109 | 21,015 | 7,245 | 28,260 |
| 100-3503-555.22-02 | Payroll Taxes / Social Security-HI 1.45% | 7,822 | 7,314 | 5,171 | 4,915 | 1,694 | 6,609 |
| 100-3503-555.23-01 | Retirement / Retirement-General | 31,859 | 31,199 | 22,016 | 18,853 | 10,775 | 29,628 |
| 100-3504-555.21-01 | Insurance / Health Insurance | 11,335 | 11,575 | 7,846 | 8,047 | (3,789) | 4,258 |
| 100-3504-555.21-04 | Insurance / Life Insurance | 401 | 394 | 282 | 244 | - | 244 |
| 100-3504-555.21-07 | Insurance / Dental Insurance | 635 | 640 | 433 | 444 | (209) | 235 |
| 100-3504-555.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 4,374 | 4,280 | 2,815 | 2,530 | (287) | 2,243 |
| 100-3504-555.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,023 | 1,001 | 658 | 596 | (71) | 525 |
| 100-3504-555.23-01 | Retirement / Retirement-General | 4,724 | 4,766 | 3,134 | 2,777 | (426) | 2,351 |
| 100-3505-555.21-01 | Insurance / Health Insurance | 33,489 | 33,073 | 21,730 | 39,896 | (10,447) | 29,449 |
| 100-3505-555.21-04 | Insurance / Life Insurance | 631 | 493 | 358 | 672 | - | 672 |
| 100-3505-555.21-07 | Insurance / Dental Insurance | 2,613 | 2,542 | 1,631 | 3,011 | 818 | 3,829 |
| 100-3505-555.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 17,788 | 15,039 | 10,695 | 18,998 | (803) | 18,195 |
| 100-3505-555.22-02 | Payroll Taxes / Social Security-HI 1.45% | 4,160 | 3,517 | 2,501 | 4,443 | (188) | 4,255 |
| 100-3505-555.23-01 | Retirement / Retirement-General | 14,948 | 13,481 | 8,970 | 11,192 | 7,884 | 19,076 |
| 100-3507-555.21-01 | Insurance / Health Insurance | 13,240 | 15,415 | 10,473 | 16,093 | (7,577) | 8,516 |
| 100-3507-555.21-04 | Insurance / Life Insurance | 280 | 276 | 190 | 293 | - | 293 |
| 100-3507-555.21-07 | Insurance / Dental Insurance | 754 | 843 | 570 | 876 | (406) | 470 |
| 100-3507-555.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 7,002 | 6,584 | 4,337 | 7,621 | (3,336) | 4,285 |
| 100-3507-555.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,638 | 1,540 | 1,014 | 1,782 | (780) | 1,002 |
| 100-3507-555.23-01 | Retirement / Retirement-General | 7,157 | 7,164 | 4,463 | 6,971 | (2,478) | 4,493 |
| 3 - Professional Services | | 108,150 | 105,857 | 74,673 | 116,815 | - | 116,815 |
| 100-3501-555.30-04 | Professional Services / Other | 6,686 | 2,057 | 4,154 | 325 | - | 325 |
| 100-3501-555.32-01 | Maintenance Contracts / Computer Equip/Software | 28,989 | 27,062 | 3,927 | 28,000 | - | 28,000 |
| 100-3501-555.32-04 | Maintenance Contracts / Other | 396 | 58 | - | 2,000 | - | 2,000 |
| 100-3504-555.32-01 | Maintenance Contracts / Computer Equip/Software | 49,665 | 52,202 | 47,761 | 53,000 | - | 53,000 |
| 100-3505-555.32-01 | Maintenance Contracts / Computer Equip/Software | 22,414 | 24,477 | 18,831 | 29,000 | - | 29,000 |
| 100-3506-555.30-04 | Professional Services / Other | - | - | - | 4,490 | - | 4,490 |
| 4 - Other Operating | | 373,331 | 314,172 | 243,697 | 370,728 | (2,050) | 368,678 |
| 100-3501-555.44-01 | Repair & Maintenance / Office Furniture & Equip | - | - | - | 1,000 | - | 1,000 |
| 100-3501-555.51-01 | General Supplies / Postage | 601 | 96 | 586 | 1,000 | (500) | 500 |
| 100-3501-555.51-02 | General Supplies / Office Supplies | 19,412 | 9,028 | 3,480 | 7,500 | - | 7,500 |
| 100-3501-555.51-03 | General Supplies / Photo Supplies | - | - | - | 200 | - | 200 |
| 100-3501-555.51-09 | General Supplies / Other | 182 | (610) | 126 | - | - | - |
| 100-3501-555.56-01 | Travel / Local Business Meetings | 79 | 43 | 8 | 500 | - | 500 |
| 100-3501-555.56-02 | Travel / Conferences & Seminars | - | - | - | 1,000 | (300) | 700 |
| 100-3501-555.57-01 | Education & Training / Membership Dues | 255 | 255 | 255 | 500 | - | 500 |
| 100-3501-555.57-02 | Education & Training / Training Schools | - | - | - | 1,000 | - | 1,000 |
| 100-3502-555.51-02 | General Supplies / Office Supplies | - | 34 | - | - | - | - |
| 100-3502-555.52-02 | Books & Periodicals / Other | (15,723) | (3,358) | (4,555) | 250,000 | - | 250,000 |
| 100-3502-555.52-21 | Books & Periodicals / Young Adult | 7,384 | 6,608 | 5,759 | - | - | - |
| 100-3502-555.52-22 | Books & Periodicals / Adult Cassettes | 4,809 | 5,079 | 4,758 | - | - | - |
| 100-3502-555.52-23 | Books & Periodicals / Adult CD's | 4,024 | 3,439 | 1,760 | - | - | - |
| 100-3502-555.52-27 | Books & Periodicals / Adult Large-Type Books | 3,583 | 2,092 | 1,875 | - | - | - |
| 100-3502-555.52-28 | Books & Periodicals / Adult Non-Fiction | 68,947 | 62,087 | 42,422 | - | - | - |
| 100-3502-555.52-30 | Books & Periodicals / Adult Paperbacks | 4,787 | 3,424 | 1,500 | - | - | - |
| 100-3502-555.52-31 | Books & Periodicals / Adult Periodicals | 20,852 | 15,312 | 11,016 | - | - | - |
| 100-3502-555.52-33 | Books & Periodicals / Adult Reference | 5,969 | 7,111 | 6,711 | - | - | - |
| 100-3502-555.52-36 | Books & Periodicals / Adult-Online Services | 58,748 | 48,644 | 52,821 | - | - | - |
| 100-3502-555.52-38 | Books & Periodicals / Adult DVD's | 32,448 | 29,862 | 15,491 | - | - | - |
| 100-3502-555.52-40 | Books & Periodicals / Spanish-Language Collectn | 618 | 921 | 598 | - | - | - |
| 100-3502-555.52-42 | Books & Periodicals / Children-Online Services | 2,319 | 2,319 | 525 | - | - | - |
| 100-3502-555.52-45 | Books & Periodicals / Youth CD's | 1,323 | 485 | 46 | - | - | - |
| 100-3502-555.52-48 | Books & Periodicals / Youth Non-Fiction | 42,119 | 43,409 | 24,930 | - | - | - |
| 100-3502-555.52-50 | Books & Periodicals / Youth Paperbacks | (160) | - | - | - | - | - |
| 100-3502-555.52-51 | Books & Periodicals / Youth Periodicals | - | 1,518 | 599 | - | - | - |
| 100-3502-555.52-53 | Books & Periodicals / Youth Reference | 1,008 | 107 | - | - | - | - |
| 100-3502-555.52-55 | Books & Periodicals / Youth Cassettes | 1,155 | 860 | 1,363 | - | - | - |
| 100-3502-555.52-57 | Books & Periodicals / Childrens DVD's | 4,314 | 2,547 | 971 | - | - | - |
| 100-3504-555.44-08 | Repair & Maintenance / Other | 1,555 | - | 671 | 2,500 | (500) | 2,000 |
| 100-3504-555.51-02 | General Supplies / Office Supplies | 13,925 | 8,506 | 8,685 | 8,000 | - | 8,000 |
| 100-3505-555.51-01 | General Supplies / Postage | 1,084 | 650 | 223 | 1,500 | (500) | 1,000 |
| 100-3505-555.51-02 | General Supplies / Office Supplies | 3,188 | 2,281 | 633 | 4,000 | - | 4,000 |
| 100-3506-555.51-09 | General Supplies / Other | 4,677 | 4,842 | 5,342 | 4,800 | - | 4,800 |
| 100-3507-555.41-01 | Utility Services / Water | 9,601 | 6,908 | 5,257 | 4,000 | - | 4,000 |
| 100-3507-555.41-02 | Utility Services / Storm Water | 7,246 | - | - | 4,000 | - | 4,000 |
| 100-3507-555.41-03 | Utility Services / Sanitary Sewer | 3,150 | 1,177 | 821 | 1,300 | - | 1,300 |
| 100-3507-555.41-04 | Utility Services / Electric | 38,451 | 34,212 | 34,720 | 52,000 | - | 52,000 |
| 100-3507-555.41-05 | Utility Services / Gas | 9,076 | 7,451 | 7,609 | 16,000 | - | 16,000 |
| 100-3507-555.41-06 | Utility Services / Telephone | 2 | - | - | - | - | - |
| 100-3507-555.44-02 | Repair & Maintenance / Misc Machinery & Equip | - | - | - | 250 | - | 250 |
| 100-3507-555.44-03 | Repair & Maintenance / Vehicles | 25 | 20 | - | 1,000 | - | 1,000 |
| 100-3507-555.44-08 | Repair & Maintenance / Other | - | 45 | 34 | 200 | - | 200 |
| 100-3507-555.51-06 | General Supplies / Custodial Supplies | 8,278 | 6,647 | 6,534 | 7,500 | - | 7,500 |
| 100-3507-555.51-07 | General Supplies / Cleaning & Laundry Suppl | 3,725 | - | - | - | - | - |
| 100-3507-555.53-01 | Operational Supplies / Gasoline | 296 | 124 | 127 | 650 | (250) | 400 |
| 100-3507-555.53-02 | Operational Supplies / Oils, Fluids, Lubricants | - | - | - | 28 | - | 28 |
| 100-3507-555.53-16 | Operational Supplies / Landscaping Materials | - | - | - | 250 | - | 250 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---|---|------------------|------------------|--------------------|------------------|------------------|------------------|
| 100-3507-555.60-01 | Safety Supplies / Clothing/Uniforms | - | - | - | 50 | - | 50 |
| 6 - Capital Outlay | | 6,191 | 11,472 | 10,526 | 13,500 | - | 13,500 |
| 100-3501-555.70-01 | Capital Items / Furniture & Fixtures | - | 11,472 | 10,526 | 13,500 | - | 13,500 |
| 100-3507-555.70-01 | Capital Items / Furniture & Fixtures | 6,191 | - | - | - | - | - |
| 35 - Library Total | | 2,176,402 | 2,017,180 | 1,412,827 | 2,285,228 | (109,244) | 2,175,984 |
| 40 - Public Works Admin Office | | | | | | | |
| 1 - Employee Wages | | 205,390 | 230,804 | 173,344 | 248,010 | (35,920) | 212,090 |
| 100-4001-533.11-01 | Regular Employees / Salary & Wages | 194,561 | 228,971 | 172,050 | 243,970 | (35,920) | 208,050 |
| 100-4001-533.13-01 | Overtime / Overtime Pay | 7,329 | 1,833 | 1,293 | 4,040 | - | 4,040 |
| 100-4001-533.14-09 | Misc Additional Pays / Performance Allowance | 3,500 | - | - | - | - | - |
| 2 - Employee Benefits | | 75,869 | 85,541 | 66,303 | 93,790 | 697,529 | 791,319 |
| 100-4001-533.21-01 | Insurance / Health Insurance | 43,918 | 49,113 | 38,623 | 53,855 | 3,386 | 57,241 |
| 100-4001-533.21-04 | Insurance / Life Insurance | 390 | 456 | 374 | 457 | - | 457 |
| 100-4001-533.21-07 | Insurance / Dental Insurance | 3,128 | 3,411 | 2,714 | 3,762 | 233 | 3,995 |
| 100-4001-533.21-31 | General Public Works / Insurance | - | - | - | - | 699,615 | 699,615 |
| 100-4001-533.22-01 | Payroll Taxes / Social Secy-CASDI 6.2% | 12,229 | 13,799 | 10,470 | 15,379 | (2,229) | 13,150 |
| 100-4001-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | 2,860 | 3,227 | 2,449 | 3,596 | (521) | 3,075 |
| 100-4001-533.23-01 | Retirement / Retirement-General | 13,344 | 15,534 | 11,673 | 16,741 | (2,955) | 13,786 |
| 3 - Professional Services | | 1,595 | 7,845 | 884 | 1,500 | 15,373 | 16,873 |
| 100-4001-533.30-04 | Professional Services / Other | 352 | 7,350 | 884 | 1,500 | 15,373 | 16,873 |
| 100-4001-533.32-01 | Maintenance Contracts / Computer Equip/Software | - | 495 | - | - | - | - |
| 100-4001-533.32-02 | Maintenance Contracts / Office Equipment | 1,243 | - | - | - | - | - |
| 4 - Other Operating | | 12,623 | 5,399 | 4,049 | 10,500 | (2,800) | 7,700 |
| 100-4001-533.41-06 | Utility Services / Telephone/Internet | 1,199 | 1,123 | 749 | 1,500 | - | 1,500 |
| 100-4001-533.51-01 | General Supplies / Postage | 615 | 282 | 157 | 500 | - | 500 |
| 100-4001-533.51-02 | General Supplies / Office Supplies | 876 | 449 | 166 | 500 | - | 500 |
| 100-4001-533.51-09 | General Supplies / Other | 684 | 2 | - | 500 | - | 500 |
| 100-4001-533.51-11 | General Supplies / Computers & Related Equip | 1,046 | - | 44 | - | - | - |
| 100-4001-533.53-02 | Operational Supplies / Operational Supplies | - | - | 305 | 500 | - | 500 |
| 100-4001-533.56-01 | Travel / Local Business Meetings | 158 | - | - | - | - | - |
| 100-4001-533.56-02 | Travel / Conferences & Seminars | 1,347 | 142 | - | 1,500 | (1,500) | - |
| 100-4001-533.57-01 | Education & Training / Membership Dues | 3,177 | 1,900 | 1,950 | 2,000 | 200 | 2,200 |
| 100-4001-533.57-02 | Education & Training / Registration Fees | 2,215 | 340 | 149 | 1,500 | (1,500) | - |
| 100-4001-533.60-01 | Safety Supplies / Clothing/Uniforms | 36 | - | - | - | - | - |
| 100-4001-533.60-02 | Safety Supplies / Safety Equipment | 1,271 | 1,162 | 529 | 2,000 | - | 2,000 |
| 40 - Public Works Admin Office Total | | 295,477 | 329,589 | 244,580 | 353,800 | 674,182 | 1,027,982 |
| 41 - Building & Electrical | | | | | | | |
| 1 - Employee Wages | | 1,410,547 | 1,409,002 | 773,880 | 1,627,073 | (197,730) | 1,429,343 |
| 100-4101-533.11-01 | Regular Employees / Salary & Wages | 541,020 | 801,286 | 372,217 | 784,320 | (103,067) | 681,253 |
| 100-4101-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 123 | 205 | 19,416 | 19,392 | 5,568 | 24,960 |
| 100-4101-533.13-01 | Overtime / Overtime Pay | 22,075 | 9,152 | 5,779 | 19,796 | (6,666) | 13,130 |
| 100-4101-533.14-01 | Misc Additional Pays / Out of Class Pay | - | - | - | - | 200 | 200 |
| 100-4101-533.14-02 | Misc Additional Pays / Task Rate | 2 | 1 | 3,880 | 6,065 | (6,065) | - |
| 100-4101-533.14-04 | Misc Additional Pays / Watch Duty | 11,355 | 5,605 | 200 | - | 12,205 | 12,205 |
| 100-4101-533.14-09 | Misc Additional Pays / Performance Allowance | 17,500 | - | - | - | - | - |
| 100-4102-517.11-01 | Regular Employees / Salary & Wages | 294,466 | - | - | - | - | - |
| 100-4102-517.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 846 | - | - | - | - | - |
| 100-4102-517.13-01 | Overtime / Overtime Pay | 1,294 | - | - | - | - | - |
| 100-4108-555.11-01 | Regular Employees / Salary & Wages | 338 | - | - | - | - | - |
| 100-4109-552.11-01 | Regular Employees / Salary & Wages | 47,215 | - | - | - | - | - |
| 100-4109-552.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 7,195 | - | - | - | - | - |
| 100-4109-552.13-01 | Overtime / Overtime Pay | 179 | - | - | - | - | - |
| 100-4116-531.11-01 | Regular Employees / Salary & Wages | 91,630 | - | - | - | - | - |
| 100-4116-531.12-01 | Provisional Employees-PT / Salary & Wages | 1,965 | - | - | - | - | - |
| 100-4116-531.13-01 | Overtime / Overtime Pay | 949 | - | - | - | - | - |
| 100-4118-531.11-01 | Regular Employees / Salary & Wages | 324,696 | 575,725 | 369,190 | 777,396 | (99,436) | 677,960 |
| 100-4118-531.12-01 | Provisional Employees-PT / Salary & Wages | 660 | 504 | 108 | - | - | - |
| 100-4118-531.13-01 | Overtime / Overtime Pay | 495 | 10,919 | 400 | 13,938 | (10,908) | 3,030 |
| 100-4118-531.14-01 | Misc Additional Pays / Out of Class Pay | - | - | - | - | 200 | 200 |
| 100-4118-531.14-02 | Misc Additional Pays / Task Rate | - | - | 2,690 | 6,166 | (6,166) | - |
| 100-4118-531.14-04 | Misc Additional Pays / Watch Duty | 145 | 5,605 | - | - | 16,405 | 16,405 |
| 100-4124-531.11-01 | Regular Employees / Salary & Wages | 1,718 | - | - | - | - | - |
| 100-4124-531.13-01 | Overtime / Overtime Pay | 47 | - | - | - | - | - |
| 100-4125-533.11-01 | Regular Employees / Salary & Wages | 42,062 | - | - | - | - | - |
| 100-4125-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 1,022 | - | - | - | - | - |
| 100-4125-533.13-01 | Overtime / Overtime Pay | 1,393 | - | - | - | - | - |
| 100-4133-552.11-01 | Regular Employees / Salary & Wages | 156 | - | - | - | - | - |
| 100-4170-533.11-01 | Regular Employees / Salary & Wages | (16,664) | (12,687) | (14,050) | - | - | - |
| 100-4170-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | (126) | - | (221) | - | - | - |
| 100-4170-533.13-01 | Overtime / Overtime Pay | (471) | (99) | (27) | - | - | - |
| 100-4171-533.11-01 | Regular Employees / Salary & Wages | 16,664 | 12,687 | 14,050 | - | - | - |
| 100-4171-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 126 | - | 221 | - | - | - |
| 100-4171-533.13-01 | Overtime / Overtime Pay | 471 | 99 | 27 | - | - | - |
| 100-4172-533.11-01 | Regular Employees / Salary & Wages | (1,483) | (864) | (1,636) | - | - | - |
| 100-4172-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | - | (25) | - | - | - |
| 100-4173-533.11-01 | Regular Employees / Salary & Wages | 1,483 | 864 | 1,636 | - | - | - |
| 100-4173-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | - | 25 | - | - | - |
| 100-4174-533.11-01 | Regular Employees / Salary & Wages | (9,444) | (11,253) | (4,185) | - | - | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|-----------------------|---|----------------|----------------|--------------------|----------------|------------------|----------------|
| 100-4174-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | (26) | - | - | - | - | - |
| 100-4174-533.13-01 | Overtime / Overtime Pay | (47) | - | - | - | - | - |
| 100-4175-533.11-01 | Regular Employees / Salary & Wages | 9,444 | 11,253 | 4,185 | - | - | - |
| 100-4175-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 26 | - | - | - | - | - |
| 100-4175-533.13-01 | Overtime / Overtime Pay | 47 | - | - | - | - | - |
| 100-4178-533.11-01 | Regular Employees / Salary & Wages | (38,948) | (131) | - | - | - | - |
| 100-4178-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | (1,407) | - | - | - | - | - |
| 100-4178-533.13-01 | Overtime / Overtime Pay | (1,826) | - | - | - | - | - |
| 100-4179-533.11-01 | Regular Employees / Salary & Wages | 38,948 | 131 | - | - | - | - |
| 100-4179-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 1,407 | - | - | - | - | - |
| 100-4179-533.13-01 | Overtime / Overtime Pay | 1,826 | - | - | - | - | - |
| 100-4182-533.11-01 | Regular Employees / Salary & Wages | (4,847) | (2,101) | (2,209) | - | - | - |
| 100-4182-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | - | (176) | - | - | - |
| 100-4182-533.13-01 | Overtime / Overtime Pay | (47) | - | - | - | - | - |
| 100-4183-533.11-01 | Regular Employees / Salary & Wages | 4,847 | 2,101 | 2,209 | - | - | - |
| 100-4183-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | - | 176 | - | - | - |
| 100-4183-533.13-01 | Overtime / Overtime Pay | 47 | - | - | - | - | - |
| 2 - Employee Benefits | | 534,623 | 537,536 | 299,953 | 660,420 | (47,744) | 612,676 |
| 100-4101-533.21-01 | Insurance / Health Insurance | 116,191 | 191,729 | 102,759 | 195,704 | 37,362 | 233,066 |
| 100-4101-533.21-04 | Insurance / Life Insurance | 2,126 | 2,968 | 1,189 | 2,544 | - | 2,544 |
| 100-4101-533.21-07 | Insurance / Dental Insurance | 7,312 | 12,167 | 6,578 | 14,066 | 137 | 14,203 |
| 100-4101-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 36,214 | 49,295 | 24,023 | 51,434 | (6,066) | 45,368 |
| 100-4101-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | 8,444 | 11,529 | 5,618 | 12,029 | (1,419) | 10,610 |
| 100-4101-533.23-01 | Retirement / Retirement-General | 37,252 | 54,220 | 24,921 | 54,687 | (7,123) | 47,564 |
| 100-4102-517.21-01 | Insurance / Health Insurance | 70,932 | - | - | - | - | - |
| 100-4102-517.21-04 | Insurance / Life Insurance | 1,290 | - | - | - | - | - |
| 100-4102-517.21-07 | Insurance / Dental Insurance | 4,681 | - | - | - | - | - |
| 100-4102-517.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 17,792 | - | - | - | - | - |
| 100-4102-517.22-02 | Payroll Taxes / Social Security-HI 1.45% | 4,161 | - | - | - | - | - |
| 100-4102-517.23-01 | Retirement / Retirement-General | 19,392 | - | - | - | - | - |
| 100-4108-555.21-01 | Insurance / Health Insurance | 75 | - | - | - | - | - |
| 100-4108-555.21-04 | Insurance / Life Insurance | 0 | - | - | - | - | - |
| 100-4108-555.21-07 | Insurance / Dental Insurance | 5 | - | - | - | - | - |
| 100-4108-555.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 20 | - | - | - | - | - |
| 100-4108-555.22-02 | Payroll Taxes / Social Security-HI 1.45% | 5 | - | - | - | - | - |
| 100-4108-555.23-01 | Retirement / Retirement-General | 22 | - | - | - | - | - |
| 100-4109-552.21-01 | Insurance / Health Insurance | 13,750 | - | - | - | - | - |
| 100-4109-552.21-04 | Insurance / Life Insurance | 181 | - | - | - | - | - |
| 100-4109-552.21-07 | Insurance / Dental Insurance | 816 | - | - | - | - | - |
| 100-4109-552.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 3,269 | - | - | - | - | - |
| 100-4109-552.22-02 | Payroll Taxes / Social Security-HI 1.45% | 765 | - | - | - | - | - |
| 100-4109-552.23-01 | Retirement / Retirement-General | 3,107 | - | - | - | - | - |
| 100-4116-531.21-01 | Insurance / Health Insurance | 31,182 | - | - | - | - | - |
| 100-4116-531.21-04 | Insurance / Life Insurance | 318 | - | - | - | - | - |
| 100-4116-531.21-07 | Insurance / Dental Insurance | 1,989 | - | - | - | - | - |
| 100-4116-531.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 5,606 | - | - | - | - | - |
| 100-4116-531.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,311 | - | - | - | - | - |
| 100-4116-531.23-01 | Retirement / Retirement-General | 6,075 | - | - | - | - | - |
| 100-4118-531.21-01 | Insurance / Health Insurance | 67,350 | 121,682 | 75,143 | 200,018 | (52,754) | 147,264 |
| 100-4118-531.21-04 | Insurance / Life Insurance | 812 | 1,076 | 514 | 1,668 | - | 1,668 |
| 100-4118-531.21-07 | Insurance / Dental Insurance | 4,466 | 9,053 | 6,310 | 13,430 | (1,751) | 11,679 |
| 100-4118-531.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 19,610 | 35,527 | 22,531 | 49,445 | (6,194) | 43,251 |
| 100-4118-531.22-02 | Payroll Taxes / Social Security-HI 1.45% | 4,586 | 8,309 | 5,270 | 11,564 | (1,449) | 10,115 |
| 100-4118-531.23-01 | Retirement / Retirement-General | 21,341 | 39,981 | 25,099 | 53,831 | (8,487) | 45,344 |
| 100-4124-531.21-01 | Insurance / Health Insurance | 681 | - | - | - | - | - |
| 100-4124-531.21-04 | Insurance / Life Insurance | 10 | - | - | - | - | - |
| 100-4124-531.21-07 | Insurance / Dental Insurance | 46 | - | - | - | - | - |
| 100-4124-531.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 109 | - | - | - | - | - |
| 100-4124-531.22-02 | Payroll Taxes / Social Security-HI 1.45% | 26 | - | - | - | - | - |
| 100-4124-531.23-01 | Retirement / Retirement-General | 122 | - | - | - | - | - |
| 100-4125-533.21-01 | Insurance / Health Insurance | 13,970 | - | - | - | - | - |
| 100-4125-533.21-04 | Insurance / Life Insurance | 133 | - | - | - | - | - |
| 100-4125-533.21-07 | Insurance / Dental Insurance | 927 | - | - | - | - | - |
| 100-4125-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 2,638 | - | - | - | - | - |
| 100-4125-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | 617 | - | - | - | - | - |
| 100-4125-533.23-01 | Retirement / Retirement-General | 2,832 | - | - | - | - | - |
| 100-4133-552.21-01 | Insurance / Health Insurance | 40 | - | - | - | - | - |
| 100-4133-552.21-04 | Insurance / Life Insurance | 1 | - | - | - | - | - |
| 100-4133-552.21-07 | Insurance / Dental Insurance | 2 | - | - | - | - | - |
| 100-4133-552.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 9 | - | - | - | - | - |
| 100-4133-552.22-02 | Payroll Taxes / Social Security-HI 1.45% | 2 | - | - | - | - | - |
| 100-4133-552.23-01 | Retirement / Retirement-General | 10 | - | - | - | - | - |
| 100-4170-533.21-01 | Insurance / Health Insurance | (5,481) | (4,972) | (5,190) | - | - | - |
| 100-4170-533.21-04 | Insurance / Life Insurance | (54) | (57) | (74) | - | - | - |
| 100-4170-533.21-07 | Insurance / Dental Insurance | (344) | (312) | (337) | - | - | - |
| 100-4170-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | (1,006) | (762) | (861) | - | - | - |
| 100-4170-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | (235) | (178) | (201) | - | - | - |
| 100-4170-533.23-01 | Retirement / Retirement-General | (1,104) | (871) | (965) | - | - | - |
| 100-4171-533.21-01 | Insurance / Health Insurance | 5,481 | 4,972 | 5,190 | - | - | - |
| 100-4171-533.21-04 | Insurance / Life Insurance | 54 | 57 | 74 | - | - | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---------------------------|--|----------------|----------------|--------------------|----------------|------------------|----------------|
| 100-4171-533.21-07 | Insurance / Dental Insurance | 344 | 312 | 337 | - | - | - |
| 100-4171-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 1,006 | 762 | 861 | - | - | - |
| 100-4171-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | 235 | 178 | 201 | - | - | - |
| 100-4171-533.23-01 | Retirement / Retirement-General | 1,104 | 871 | 965 | - | - | - |
| 100-4172-533.21-01 | Insurance / Health Insurance | (421) | (264) | (614) | - | - | - |
| 100-4172-533.21-04 | Insurance / Life Insurance | (3) | (5) | (10) | - | - | - |
| 100-4172-533.21-07 | Insurance / Dental Insurance | (28) | (17) | (42) | - | - | - |
| 100-4172-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | (89) | (53) | (97) | - | - | - |
| 100-4172-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | (21) | (12) | (22) | - | - | - |
| 100-4172-533.23-01 | Retirement / Retirement-General | (97) | (60) | (109) | - | - | - |
| 100-4173-533.21-01 | Insurance / Health Insurance | 421 | 264 | 614 | - | - | - |
| 100-4173-533.21-04 | Insurance / Life Insurance | 3 | 5 | 10 | - | - | - |
| 100-4173-533.21-07 | Insurance / Dental Insurance | 28 | 17 | 42 | - | - | - |
| 100-4173-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 89 | 53 | 97 | - | - | - |
| 100-4173-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | 21 | 12 | 22 | - | - | - |
| 100-4173-533.23-01 | Retirement / Retirement-General | 97 | 60 | 109 | - | - | - |
| 100-4174-533.21-01 | Insurance / Health Insurance | (3,406) | (4,484) | (1,400) | - | - | - |
| 100-4174-533.21-04 | Insurance / Life Insurance | (40) | (53) | (20) | - | - | - |
| 100-4174-533.21-07 | Insurance / Dental Insurance | (217) | (278) | (106) | - | - | - |
| 100-4174-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | (566) | (661) | (249) | - | - | - |
| 100-4174-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | (133) | (155) | (58) | - | - | - |
| 100-4174-533.23-01 | Retirement / Retirement-General | (626) | (756) | (282) | - | - | - |
| 100-4175-533.21-01 | Insurance / Health Insurance | 3,406 | 4,484 | 1,400 | - | - | - |
| 100-4175-533.21-04 | Insurance / Life Insurance | 40 | 53 | 20 | - | - | - |
| 100-4175-533.21-07 | Insurance / Dental Insurance | 217 | 278 | 106 | - | - | - |
| 100-4175-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 566 | 661 | 249 | - | - | - |
| 100-4175-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | 133 | 155 | 58 | - | - | - |
| 100-4175-533.23-01 | Retirement / Retirement-General | 626 | 756 | 282 | - | - | - |
| 100-4178-533.21-01 | Insurance / Health Insurance | (11,697) | (31) | - | - | - | - |
| 100-4178-533.21-04 | Insurance / Life Insurance | (108) | - | - | - | - | - |
| 100-4178-533.21-07 | Insurance / Dental Insurance | (731) | (2) | - | - | - | - |
| 100-4178-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | (2,521) | (6) | - | - | - | - |
| 100-4178-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | (590) | (1) | - | - | - | - |
| 100-4178-533.23-01 | Retirement / Retirement-General | (2,673) | (7) | - | - | - | - |
| 100-4179-533.21-01 | Insurance / Health Insurance | 11,697 | 31 | - | - | - | - |
| 100-4179-533.21-04 | Insurance / Life Insurance | 108 | - | - | - | - | - |
| 100-4179-533.21-07 | Insurance / Dental Insurance | 731 | 2 | - | - | - | - |
| 100-4179-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 2,521 | 6 | - | - | - | - |
| 100-4179-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | 590 | 1 | - | - | - | - |
| 100-4179-533.23-01 | Retirement / Retirement-General | 2,673 | 7 | - | - | - | - |
| 100-4182-533.21-01 | Insurance / Health Insurance | (1,393) | (741) | (826) | - | - | - |
| 100-4182-533.21-04 | Insurance / Life Insurance | (19) | (6) | (10) | - | - | - |
| 100-4182-533.21-07 | Insurance / Dental Insurance | (98) | (52) | (55) | - | - | - |
| 100-4182-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | (292) | (124) | (142) | - | - | - |
| 100-4182-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | (68) | (29) | (33) | - | - | - |
| 100-4182-533.23-01 | Retirement / Retirement-General | (321) | (142) | (149) | - | - | - |
| 100-4183-533.21-01 | Insurance / Health Insurance | 1,393 | 741 | 826 | - | - | - |
| 100-4183-533.21-04 | Insurance / Life Insurance | 19 | 6 | 10 | - | - | - |
| 100-4183-533.21-07 | Insurance / Dental Insurance | 98 | 52 | 55 | - | - | - |
| 100-4183-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 292 | 124 | 142 | - | - | - |
| 100-4183-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | 68 | 29 | 33 | - | - | - |
| 100-4183-533.23-01 | Retirement / Retirement-General | 321 | 142 | 149 | - | - | - |
| 3 - Professional Services | | 29,955 | 36,611 | 33,034 | 59,600 | 20,100 | 79,700 |
| 100-4101-533.30-04 | Professional Services / Other | - | 1,040 | 2,081 | 15,000 | 20,000 | 35,000 |
| 100-4101-533.32-04 | Maintenance Contracts / Other | - | 34,530 | 28,872 | 43,600 | - | 43,600 |
| 100-4102-517.32-03 | Maintenance Contracts / Misc Equipment | 1,149 | - | - | - | - | - |
| 100-4102-517.32-04 | Maintenance Contracts / Other | 1,693 | - | - | - | - | - |
| 100-4103-533.32-03 | Maintenance Contracts / Misc Equipment | 1,629 | - | - | - | - | - |
| 100-4103-533.32-04 | Maintenance Contracts / Other | 54 | - | - | - | - | - |
| 100-4105-533.32-03 | Maintenance Contracts / Misc Equipment | 259 | - | - | - | - | - |
| 100-4105-533.32-04 | Maintenance Contracts / Other | 968 | - | - | - | - | - |
| 100-4107-541.32-03 | Maintenance Contracts / Misc Equipment | 580 | - | - | - | - | - |
| 100-4108-555.32-03 | Maintenance Contracts / Misc Equipment | 886 | - | - | - | - | - |
| 100-4108-555.32-04 | Maintenance Contracts / Other | 3,919 | - | - | - | - | - |
| 100-4109-552.32-03 | Maintenance Contracts / Misc Equipment | 90 | - | - | - | - | - |
| 100-4110-521.32-03 | Maintenance Contracts / Misc Equipment | 1,985 | - | - | - | - | - |
| 100-4110-521.32-04 | Maintenance Contracts / Other | 1,937 | - | - | - | - | - |
| 100-4111-522.32-03 | Maintenance Contracts / Misc Equipment | 809 | - | - | - | - | - |
| 100-4111-522.32-04 | Maintenance Contracts / Other | 1,496 | - | - | - | - | - |
| 100-4112-522.32-03 | Maintenance Contracts / Misc Equipment | 1,383 | - | - | - | - | - |
| 100-4112-522.32-04 | Maintenance Contracts / Other | 965 | - | - | - | - | - |
| 100-4113-522.32-03 | Maintenance Contracts / Misc Equipment | 1,387 | - | - | - | - | - |
| 100-4113-522.32-04 | Maintenance Contracts / Other | 1,088 | - | - | - | - | - |
| 100-4114-522.32-03 | Maintenance Contracts / Misc Equipment | 633 | - | - | - | - | - |
| 100-4115-544.32-03 | Maintenance Contracts / Misc Equipment | 444 | - | - | - | - | - |
| 100-4115-544.32-04 | Maintenance Contracts / Other | 1,416 | - | - | - | - | - |
| 100-4118-531.30-04 | Professional Services / Other | - | 1,040 | 2,081 | 1,000 | 100 | 1,100 |
| 100-4129-552.32-03 | Maintenance Contracts / Misc Equipment | 952 | - | - | - | - | - |
| 100-4130-552.32-03 | Maintenance Contracts / Misc Equipment | 3,309 | - | - | - | - | - |
| 100-4131-552.32-03 | Maintenance Contracts / Misc Equipment | 816 | - | - | - | - | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---------------------|---|----------------|----------------|--------------------|----------------|------------------|----------------|
| 100-4134-521.32-03 | Maintenance Contracts / Misc Equipment | 111 | - | - | - | - | - |
| 4 - Other Operating | | 1,140,370 | 839,689 | 810,405 | 1,386,198 | (2,678) | 1,383,520 |
| 100-4101-533.41-01 | Utility Services / Water | - | 52,921 | 40,305 | 57,000 | - | 57,000 |
| 100-4101-533.41-02 | Utility Services / Storm Water | - | 572 | - | - | - | - |
| 100-4101-533.41-04 | Utility Services / Electric | - | 111,261 | 102,036 | 155,000 | - | 155,000 |
| 100-4101-533.41-05 | Utility Services / Gas | - | 40,108 | 47,024 | 103,000 | - | 103,000 |
| 100-4101-533.41-06 | Utility Services / Telephone/Internet | 3,993 | 5,306 | 3,944 | 6,720 | - | 6,720 |
| 100-4101-533.41-08 | Utility Services / Rodent & Pest Control | 65 | 3,636 | 1,620 | 4,500 | - | 4,500 |
| 100-4101-533.43-02 | Rentals / Equipment Rental from PW | 53,772 | - | - | - | - | - |
| 100-4101-533.43-03 | Rentals / Other | - | 53 | - | - | - | - |
| 100-4101-533.44-05 | Repair & Maintenance / Buildings | 69,574 | - | - | - | - | - |
| 100-4101-533.44-07 | Repair & Maintenance / Accident Damages-repair | 11,021 | - | - | - | - | - |
| 100-4101-533.44-08 | Repair & Maintenance / Other | 3,021 | 52,376 | 102,802 | 317,000 | - | 317,000 |
| 100-4101-533.51-02 | General Supplies / Office Supplies | 256 | 157 | 21 | 300 | - | 300 |
| 100-4101-533.51-06 | General Supplies / Custodial Supplies | 88 | 138 | 82 | - | - | - |
| 100-4101-533.51-07 | General Supplies / Cleaning & Laundry Suppl | 11,510 | - | - | - | - | - |
| 100-4101-533.51-08 | General Supplies / Hand & Shop Tools | 3,339 | 326 | (74) | - | - | - |
| 100-4101-533.51-09 | General Supplies / Other | 465 | 23,635 | 10,561 | 31,500 | - | 31,500 |
| 100-4101-533.52-01 | Books & Periodicals / Subscriptions | - | - | - | 100 | - | 100 |
| 100-4101-533.52-02 | Books & Periodicals / Other | 227 | - | - | - | - | - |
| 100-4101-533.53-01 | Operational Supplies / Gasoline | - | 12,635 | 8,602 | 12,000 | - | 12,000 |
| 100-4101-533.53-02 | Operational Supplies / Operational Supplies | 1,532 | 85,481 | 60,659 | 139,000 | (150) | 138,850 |
| 100-4101-533.53-05 | Operational Supplies / Chemicals | 1,231 | - | - | - | - | - |
| 100-4101-533.53-06 | Operational Supplies / Painting Supplies | 60 | - | - | - | - | - |
| 100-4101-533.53-09 | Operational Supplies / Asphalt & Road Oils | 3 | - | - | - | - | - |
| 100-4101-533.53-12 | Operational Supplies / Lumber & Bldg Supplies | 6,902 | - | - | - | - | - |
| 100-4101-533.53-17 | Operational Supplies / Barricades | 47 | - | - | - | - | - |
| 100-4101-533.53-18 | Operational Supplies / Plumbing Parts | 468 | - | - | - | - | - |
| 100-4101-533.53-19 | Operational Supplies / Air Conditioner Parts | 6,118 | - | - | - | - | - |
| 100-4101-533.53-20 | Operational Supplies / Heating Parts | - | 5 | 19 | - | - | - |
| 100-4101-533.53-24 | Operational Supplies / Signs & Supplies | (150) | - | - | - | - | - |
| 100-4101-533.56-02 | Travel / Conferences & Seminars | - | 64 | - | 1,300 | (1,300) | - |
| 100-4101-533.57-02 | Education & Training / Registration Fees | 1,295 | - | - | 1,500 | (1,500) | - |
| 100-4101-533.58-01 | Regulatory Expenses / Certification-Permits-Lic | 26 | 497 | 497 | 500 | 150 | 650 |
| 100-4101-533.60-01 | Safety Supplies / Clothing/Uniforms | 357 | 46 | - | - | - | - |
| 100-4101-533.60-02 | Safety Supplies / Safety Equipment | 98 | 241 | 498 | 1,000 | - | 1,000 |
| 100-4102-517.41-01 | Utility Services / Water | 12,765 | - | - | - | - | - |
| 100-4102-517.41-02 | Utility Services / Storm Water | 7,241 | - | - | - | - | - |
| 100-4102-517.41-03 | Utility Services / Sanitary Sewer | 2,852 | - | - | - | - | - |
| 100-4102-517.41-04 | Utility Services / Electric | 55,014 | - | - | - | - | - |
| 100-4102-517.41-05 | Utility Services / Gas | 18,443 | - | - | - | - | - |
| 100-4102-517.41-08 | Utility Services / Rodent & Pest Control | 365 | - | - | - | - | - |
| 100-4102-517.43-03 | Rentals / Other | 1,466 | - | - | - | - | - |
| 100-4102-517.44-05 | Repair & Maintenance / Buildings | 3,004 | - | - | - | - | - |
| 100-4102-517.44-08 | Repair & Maintenance / Other | 252 | - | - | - | - | - |
| 100-4102-517.51-06 | General Supplies / Custodial Supplies | 3,832 | - | - | - | - | - |
| 100-4102-517.51-09 | General Supplies / Other | 128 | - | - | - | - | - |
| 100-4102-517.53-05 | Operational Supplies / Chemicals | 3,735 | - | - | - | - | - |
| 100-4102-517.53-06 | Operational Supplies / Painting Supplies | 285 | - | - | - | - | - |
| 100-4102-517.53-12 | Operational Supplies / Lumber & Bldg Supplies | 190 | - | - | - | - | - |
| 100-4102-517.53-18 | Operational Supplies / Plumbing Parts | 245 | - | - | - | - | - |
| 100-4102-517.53-19 | Operational Supplies / Air Conditioner Parts | 357 | - | - | - | - | - |
| 100-4102-517.53-20 | Operational Supplies / Heating Parts | 1,219 | - | - | - | - | - |
| 100-4102-517.53-21 | Operational Supplies / Electrical Supplies | 510 | - | - | - | - | - |
| 100-4103-533.41-01 | Utility Services / Water | 3,961 | - | - | - | - | - |
| 100-4103-533.41-02 | Utility Services / Storm Water | 9,447 | - | - | - | - | - |
| 100-4103-533.41-03 | Utility Services / Sanitary Sewer | 4,639 | - | - | - | - | - |
| 100-4103-533.41-04 | Utility Services / Electric | 66,321 | - | - | - | - | - |
| 100-4103-533.41-05 | Utility Services / Gas | 44,590 | - | - | - | - | - |
| 100-4103-533.41-08 | Utility Services / Rodent & Pest Control | 616 | - | - | - | - | - |
| 100-4103-533.43-03 | Rentals / Other | 181 | - | - | - | - | - |
| 100-4103-533.44-05 | Repair & Maintenance / Buildings | 1,863 | - | - | - | - | - |
| 100-4103-533.51-06 | General Supplies / Custodial Supplies | 9,109 | - | - | - | - | - |
| 100-4103-533.51-08 | General Supplies / Hand & Shop Tools | 33 | - | - | - | - | - |
| 100-4103-533.51-09 | General Supplies / Other | 1,329 | - | - | - | - | - |
| 100-4103-533.53-06 | Operational Supplies / Painting Supplies | 871 | - | - | - | - | - |
| 100-4103-533.53-12 | Operational Supplies / Lumber & Bldg Supplies | 2,594 | - | - | - | - | - |
| 100-4103-533.53-18 | Operational Supplies / Plumbing Parts | 760 | - | - | - | - | - |
| 100-4103-533.53-19 | Operational Supplies / Air Conditioner Parts | 3,188 | - | - | - | - | - |
| 100-4103-533.53-20 | Operational Supplies / Heating Parts | 2,355 | - | - | - | - | - |
| 100-4103-533.53-21 | Operational Supplies / Electrical Supplies | 720 | - | - | - | - | - |
| 100-4103-533.58-01 | Regulatory Expenses / Certification-Permits-Lic | 497 | - | - | - | - | - |
| 100-4104-533.41-01 | Utility Services / Water | 165 | - | - | - | - | - |
| 100-4104-533.41-02 | Utility Services / Storm Water | 2,065 | - | - | - | - | - |
| 100-4104-533.41-03 | Utility Services / Sanitary Sewer | 126 | - | - | - | - | - |
| 100-4105-533.41-01 | Utility Services / Water | 451 | - | - | - | - | - |
| 100-4105-533.41-02 | Utility Services / Storm Water | 160 | - | - | - | - | - |
| 100-4105-533.41-03 | Utility Services / Sanitary Sewer | 487 | - | - | - | - | - |
| 100-4105-533.41-04 | Utility Services / Electric | 1,222 | 102 | - | - | - | - |
| 100-4105-533.41-05 | Utility Services / Gas | 4,505 | - | - | - | - | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|--------------------|--|----------------|----------------|--------------------|----------------|------------------|----------------|
| 100-4105-533.51-09 | General Supplies / Other | 92 | - | - | - | - | - |
| 100-4105-533.53-20 | Operational Supplies / Heating Parts | 665 | - | - | - | - | - |
| 100-4107-541.51-09 | General Supplies / Other | 24 | - | - | - | - | - |
| 100-4107-541.53-06 | Operational Supplies / Painting Supplies | 136 | - | - | - | - | - |
| 100-4107-541.53-12 | Operational Supplies / Lumber & Bldg Supplies | 458 | - | - | - | - | - |
| 100-4107-541.53-18 | Operational Supplies / Plumbing Parts | 26 | - | - | - | - | - |
| 100-4107-541.53-20 | Operational Supplies / Heating Parts | 440 | - | - | - | - | - |
| 100-4107-541.53-21 | Operational Supplies / Electrical Supplies | 107 | - | - | - | - | - |
| 100-4108-555.51-09 | General Supplies / Other | 11 | - | - | - | - | - |
| 100-4108-555.53-06 | Operational Supplies / Painting Supplies | 272 | - | - | - | - | - |
| 100-4108-555.53-12 | Operational Supplies / Lumber & Bldg Supplies | 71 | - | - | - | - | - |
| 100-4108-555.53-18 | Operational Supplies / Plumbing Parts | 41 | - | - | - | - | - |
| 100-4108-555.53-21 | Operational Supplies / Electrical Supplies | 128 | - | - | - | - | - |
| 100-4109-552.51-09 | General Supplies / Other | 33 | - | - | - | - | - |
| 100-4109-552.53-06 | Operational Supplies / Painting Supplies | 61 | - | - | - | - | - |
| 100-4109-552.53-12 | Operational Supplies / Lumber & Bldg Supplies | 72 | - | - | - | - | - |
| 100-4109-552.53-18 | Operational Supplies / Plumbing Parts | 787 | - | - | - | - | - |
| 100-4109-552.53-20 | Operational Supplies / Heating Parts | 577 | - | - | - | - | - |
| 100-4109-552.53-21 | Operational Supplies / Electrical Supplies | 517 | - | - | - | - | - |
| 100-4110-521.44-05 | Repair & Maintenance / Buildings | 4,068 | - | - | - | - | - |
| 100-4110-521.44-08 | Repair & Maintenance / Other | 1,322 | - | - | - | - | - |
| 100-4110-521.51-09 | General Supplies / Other | 277 | - | - | - | - | - |
| 100-4110-521.53-06 | Operational Supplies / Painting Supplies | 101 | - | - | - | - | - |
| 100-4110-521.53-12 | Operational Supplies / Lumber & Bldg Supplies | 1,100 | - | - | - | - | - |
| 100-4110-521.53-18 | Operational Supplies / Plumbing Parts | 1,266 | - | - | - | - | - |
| 100-4110-521.53-19 | Operational Supplies / Air Conditioner Parts | 1,321 | - | - | - | - | - |
| 100-4110-521.53-20 | Operational Supplies / Heating Parts | 2,897 | - | - | - | - | - |
| 100-4110-521.53-21 | Operational Supplies / Electrical Supplies | 57 | - | - | - | - | - |
| 100-4111-522.41-08 | Utility Services / Rodent & Pest Control | 524 | - | - | - | - | - |
| 100-4111-522.51-09 | General Supplies / Other | 90 | - | - | - | - | - |
| 100-4111-522.53-06 | Operational Supplies / Painting Supplies | 27 | - | - | - | - | - |
| 100-4111-522.53-12 | Operational Supplies / Lumber & Bldg Supplies | 311 | - | - | - | - | - |
| 100-4111-522.53-18 | Operational Supplies / Plumbing Parts | 98 | - | - | - | - | - |
| 100-4111-522.53-20 | Operational Supplies / Heating Parts | 338 | - | - | - | - | - |
| 100-4111-522.53-21 | Operational Supplies / Electrical Supplies | 28 | - | - | - | - | - |
| 100-4112-522.41-08 | Utility Services / Rodent & Pest Control | 524 | - | - | - | - | - |
| 100-4112-522.44-08 | Repair & Maintenance / Other | 5,663 | - | - | - | - | - |
| 100-4112-522.51-09 | General Supplies / Other | 94 | - | - | - | - | - |
| 100-4112-522.53-06 | Operational Supplies / Painting Supplies | 273 | - | - | - | - | - |
| 100-4112-522.53-12 | Operational Supplies / Lumber & Bldg Supplies | 274 | - | - | - | - | - |
| 100-4112-522.53-18 | Operational Supplies / Plumbing Parts | 3 | - | - | - | - | - |
| 100-4112-522.53-20 | Operational Supplies / Heating Parts | 1,189 | - | - | - | - | - |
| 100-4112-522.53-21 | Operational Supplies / Electrical Supplies | 39 | - | - | - | - | - |
| 100-4113-522.41-08 | Utility Services / Rodent & Pest Control | 524 | - | - | - | - | - |
| 100-4113-522.51-09 | General Supplies / Other | 247 | - | - | - | - | - |
| 100-4113-522.53-05 | Operational Supplies / Chemicals | 15 | - | - | - | - | - |
| 100-4113-522.53-12 | Operational Supplies / Lumber & Bldg Supplies | 281 | - | - | - | - | - |
| 100-4113-522.53-18 | Operational Supplies / Plumbing Parts | 319 | - | - | - | - | - |
| 100-4113-522.53-19 | Operational Supplies / Air Conditioner Parts | 407 | - | - | - | - | - |
| 100-4113-522.53-20 | Operational Supplies / Heating Parts | 1,426 | - | - | - | - | - |
| 100-4113-522.53-21 | Operational Supplies / Electrical Supplies | 154 | - | - | - | - | - |
| 100-4114-522.41-08 | Utility Services / Rodent & Pest Control | 524 | - | - | - | - | - |
| 100-4114-522.51-09 | General Supplies / Other | 394 | - | - | - | - | - |
| 100-4114-522.53-06 | Operational Supplies / Painting Supplies | 585 | - | - | - | - | - |
| 100-4114-522.53-12 | Operational Supplies / Lumber & Bldg Supplies | 81 | - | - | - | - | - |
| 100-4114-522.53-19 | Operational Supplies / Air Conditioner Parts | 222 | - | - | - | - | - |
| 100-4114-522.53-20 | Operational Supplies / Heating Parts | 442 | - | - | - | - | - |
| 100-4114-522.53-21 | Operational Supplies / Electrical Supplies | 71 | - | - | - | - | - |
| 100-4115-544.51-09 | General Supplies / Other | 102 | - | - | - | - | - |
| 100-4115-544.53-06 | Operational Supplies / Painting Supplies | 366 | - | - | - | - | - |
| 100-4115-544.53-12 | Operational Supplies / Lumber & Bldg Supplies | 651 | - | - | - | - | - |
| 100-4115-544.53-18 | Operational Supplies / Plumbing Parts | 457 | - | - | - | - | - |
| 100-4115-544.53-20 | Operational Supplies / Heating Parts | 998 | - | - | - | - | - |
| 100-4115-544.53-21 | Operational Supplies / Electrical Supplies | 354 | - | - | - | - | - |
| 100-4116-531.41-04 | Utility Services / Electric | 78,630 | (663) | - | - | - | - |
| 100-4116-531.44-07 | Repair & Maintenance / Accident Damages-repair | 10,249 | - | - | - | - | - |
| 100-4116-531.51-09 | General Supplies / Other | 3 | - | - | - | - | - |
| 100-4116-531.53-21 | Operational Supplies / Electrical Supplies | 2,514 | - | - | - | - | - |
| 100-4118-531.41-04 | Utility Services / Electric | 305,241 | 299,346 | 315,626 | 400,000 | (5,000) | 395,000 |
| 100-4118-531.41-06 | Utility Services / Telephone | - | 4,672 | 3,627 | 4,800 | 500 | 5,300 |
| 100-4118-531.44-07 | Repair & Maintenance / Accident Damages-repair | 20,657 | 40,736 | 31,922 | 35,000 | 5,000 | 40,000 |
| 100-4118-531.44-08 | Repair & Maintenance / Other | - | 8,762 | 12,511 | 15,000 | - | 15,000 |
| 100-4118-531.51-02 | General Supplies / Office Supplies | - | 120 | 39 | 200 | - | 200 |
| 100-4118-531.51-09 | General Supplies / Other | 679 | 6,290 | 2,693 | 8,600 | - | 8,600 |
| 100-4118-531.52-01 | Books & Periodicals / Subscriptions | - | 373 | - | - | - | - |
| 100-4118-531.53-01 | Operational Supplies / Gasoline | - | 6,186 | 10,736 | 12,000 | - | 12,000 |
| 100-4118-531.53-02 | Operational Supplies / Operational Supplies | 695 | 42,900 | 59,098 | 75,000 | - | 75,000 |
| 100-4118-531.53-06 | Operational Supplies / Painting Supplies | 1,668 | - | - | - | - | - |
| 100-4118-531.53-08 | Operational Supplies / Concrete & Cement | 69 | - | - | - | - | - |
| 100-4118-531.53-09 | Operational Supplies / Asphalt & Road Oils | 16 | - | - | - | - | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---|--|------------------|------------------|--------------------|------------------|------------------|------------------|
| 100-4118-531.53-10 | Operational Supplies / Sand, Stone, & Gravel | 19 | - | - | - | - | - |
| 100-4118-531.53-21 | Operational Supplies / Electrical Supplies | 108,183 | 276 | (6,074) | - | - | - |
| 100-4118-531.56-02 | Travel / Conferences & Seminars | - | - | - | 1,300 | (1,300) | - |
| 100-4118-531.57-02 | Education & Training / Registration Fees | - | 665 | 405 | 2,500 | 500 | 3,000 |
| 100-4118-531.58-01 | Regulatory Expenses / Certification-Permits-Lic | - | 439 | 878 | 628 | 372 | 1,000 |
| 100-4118-531.59-02 | Testing / Other | - | 198 | 109 | 250 | 50 | 300 |
| 100-4118-531.60-02 | Safety Supplies / Safety Equipment | - | 348 | 240 | 500 | - | 500 |
| 100-4119-532.41-04 | Utility Services / Electric | 47,593 | 39,481 | - | - | - | - |
| 100-4120-533.51-09 | General Supplies / Other | 483 | - | - | - | - | - |
| 100-4120-533.53-12 | Operational Supplies / Lumber & Bldg Supplies | 64 | - | - | - | - | - |
| 100-4120-533.53-17 | Operational Supplies / Barricades | 5,073 | - | - | - | - | - |
| 100-4123-531.51-09 | General Supplies / Other | 4,307 | - | - | - | - | - |
| 100-4123-531.53-06 | Operational Supplies / Painting Supplies | 11,967 | - | - | - | - | - |
| 100-4124-531.44-07 | Repair & Maintenance / Accident Damages-repair | 126 | - | - | - | - | - |
| 100-4124-531.51-09 | General Supplies / Other | 1,632 | - | - | - | - | - |
| 100-4124-531.53-06 | Operational Supplies / Painting Supplies | 79 | - | - | - | - | - |
| 100-4124-531.53-07 | Operational Supplies / Pipe, Steel Bars & Sheets | 1,135 | - | - | - | - | - |
| 100-4124-531.53-08 | Operational Supplies / Concrete & Cement | 107 | - | - | - | - | - |
| 100-4124-531.53-12 | Operational Supplies / Lumber & Bldg Supplies | 43 | - | - | - | - | - |
| 100-4124-531.53-24 | Operational Supplies / Signs & Supplies | 10,367 | - | - | - | - | - |
| 100-4125-533.41-04 | Utility Services / Electric | 3,784 | - | - | - | - | - |
| 100-4125-533.51-09 | General Supplies / Other | 1,393 | - | - | - | - | - |
| 100-4125-533.53-12 | Operational Supplies / Lumber & Bldg Supplies | 829 | - | - | - | - | - |
| 100-4125-533.53-21 | Operational Supplies / Electrical Supplies | 143 | - | - | - | - | - |
| 100-4127-552.53-12 | Operational Supplies / Lumber & Bldg Supplies | 23 | - | - | - | - | - |
| 100-4128-552.41-04 | Utility Services / Electric | 699 | - | - | - | - | - |
| 100-4128-552.51-09 | General Supplies / Other | 55 | - | - | - | - | - |
| 100-4128-552.53-18 | Operational Supplies / Plumbing Parts | 979 | - | - | - | - | - |
| 100-4129-552.41-01 | Utility Services / Water | 710 | - | - | - | - | - |
| 100-4129-552.41-02 | Utility Services / Storm Water | 543 | - | - | - | - | - |
| 100-4129-552.41-03 | Utility Services / Sanitary Sewer | 309 | - | - | - | - | - |
| 100-4129-552.51-06 | General Supplies / Custodial Supplies | 407 | - | - | - | - | - |
| 100-4129-552.51-09 | General Supplies / Other | 38 | - | - | - | - | - |
| 100-4130-552.41-01 | Utility Services / Water | 6,403 | - | - | - | - | - |
| 100-4130-552.41-02 | Utility Services / Storm Water | 5,051 | - | - | - | - | - |
| 100-4130-552.41-03 | Utility Services / Sanitary Sewer | 120 | - | - | - | - | - |
| 100-4130-552.41-04 | Utility Services / Electric | 4,366 | - | - | - | - | - |
| 100-4130-552.41-05 | Utility Services / Gas | 1,007 | - | - | - | - | - |
| 100-4130-552.44-05 | Repair & Maintenance / Buildings | 466 | - | - | - | - | - |
| 100-4130-552.51-06 | General Supplies / Custodial Supplies | 1,354 | - | - | - | - | - |
| 100-4130-552.51-09 | General Supplies / Other | 1,484 | - | - | - | - | - |
| 100-4130-552.53-05 | Operational Supplies / Chemicals | 368 | - | - | - | - | - |
| 100-4130-552.53-06 | Operational Supplies / Painting Supplies | 267 | - | - | - | - | - |
| 100-4130-552.53-12 | Operational Supplies / Lumber & Bldg Supplies | 119 | - | - | - | - | - |
| 100-4130-552.53-18 | Operational Supplies / Plumbing Parts | 1,937 | - | - | - | - | - |
| 100-4130-552.53-21 | Operational Supplies / Electrical Supplies | 137 | - | - | - | - | - |
| 100-4131-552.41-02 | Utility Services / Storm Water | 830 | - | - | - | - | - |
| 100-4131-552.41-04 | Utility Services / Electric | 1,455 | - | - | - | - | - |
| 100-4131-552.41-05 | Utility Services / Gas | 1,438 | - | - | - | - | - |
| 100-4131-552.51-07 | General Supplies / Cleaning & Laundry Suppl | 1,368 | - | - | - | - | - |
| 100-4131-552.51-09 | General Supplies / Other | 18 | - | - | - | - | - |
| 100-4132-552.41-01 | Utility Services / Water | 1,059 | - | - | - | - | - |
| 100-4132-552.41-02 | Utility Services / Storm Water | 2,252 | - | - | - | - | - |
| 100-4132-552.41-03 | Utility Services / Sanitary Sewer | 359 | - | - | - | - | - |
| 100-4132-552.41-04 | Utility Services / Electric | 1,135 | - | - | - | - | - |
| 100-4132-552.51-06 | General Supplies / Custodial Supplies | 177 | - | - | - | - | - |
| 100-4132-552.53-06 | Operational Supplies / Painting Supplies | 89 | - | - | - | - | - |
| 100-4132-552.53-18 | Operational Supplies / Plumbing Parts | 212 | - | - | - | - | - |
| 100-4133-552.41-05 | Utility Services / Gas | 440 | - | - | - | - | - |
| 100-4134-521.51-09 | General Supplies / Other | 123 | - | - | - | - | - |
| 100-4134-521.53-12 | Operational Supplies / Lumber & Bldg Supplies | 321 | - | - | - | - | - |
| 100-4134-521.53-18 | Operational Supplies / Plumbing Parts | 6 | - | - | - | - | - |
| 6 - Capital Outlay | | 15,253 | - | - | - | - | - |
| 100-4101-533.70-03 | Capital Items / Equipment | 9,105 | - | - | - | - | - |
| 100-4101-533.70-04 | Capital Items / Infrastructure | 26 | - | - | - | - | - |
| 100-4101-533.70-05 | Capital Items / Other | 6,123 | - | - | - | - | - |
| 7 - Other Financing Uses | | 15,900 | - | - | - | - | - |
| 100-4101-533.91-00 | General Public Works / Operating Transfer Out | 15,900 | - | - | - | - | - |
| 41 - Building & Electrical Total | | 3,146,648 | 2,822,838 | 1,917,272 | 3,733,291 | (228,052) | 3,505,239 |
| 42 - Sanitation & Streets | | | | | | | |
| 1 - Employee Wages | | 1,551,564 | 1,586,231 | 1,181,146 | 2,178,273 | (56,596) | 2,121,677 |
| 100-4201-535.11-01 | Regular Employees / Salary & Wages | 401,369 | 1,197,478 | 667,500 | 1,335,294 | (59,594) | 1,275,700 |
| 100-4201-535.11-08 | Regular Employees / Injury Time-Workers Comp | (491) | (1,643) | (1,296) | - | - | - |
| 100-4201-535.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 294 | 7,088 | 5,371 | - | - | - |
| 100-4201-535.13-01 | Overtime / Overtime Pay | 62,864 | 80,832 | 39,351 | 49,692 | (1,212) | 48,480 |
| 100-4201-535.14-01 | Misc Additional Pays / Out of Class Pay | - | 1,000 | 500 | - | - | - |
| 100-4201-535.14-02 | Misc Additional Pays / Task Rate | 187 | 15,240 | 11,595 | 66,792 | (1,752) | 65,040 |
| 100-4201-535.14-04 | Misc Additional Pays / Watch Duty | 5,750 | 5,605 | 100 | - | 2,935 | 2,935 |
| 100-4201-535.14-09 | Misc Additional Pays / Performance Allowance | 6,000 | - | - | - | - | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|-----------------------|---|----------------|----------------|--------------------|----------------|------------------|----------------|
| 100-4202-535.11-01 | Regular Employees / Salary & Wages | 639,233 | - | - | - | - | - |
| 100-4202-535.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 2,092 | - | - | - | - | - |
| 100-4202-535.13-01 | Overtime / Overtime Pay | 19,503 | - | - | - | - | - |
| 100-4202-535.14-02 | Misc Additional Pays / Task Rate | 14,873 | - | - | - | - | - |
| 100-4212-531.11-01 | Regular Employees / Salary & Wages | 189,561 | - | - | - | - | - |
| 100-4212-531.12-01 | Provisional Employees-PT / Salary & Wages | 24 | - | - | - | - | - |
| 100-4212-531.13-01 | Overtime / Overtime Pay | 75,664 | - | - | - | - | - |
| 100-4218-531.11-01 | Regular Employees / Salary & Wages | 105,537 | 212,416 | 383,015 | 1,282,311 | (3,059) | 1,279,252 |
| 100-4218-531.12-01 | Provisional Employees-PT / Salary & Wages | 9,408 | 20,906 | 3,967 | 27,626 | 6,174 | 33,800 |
| 100-4218-531.13-01 | Overtime / Overtime Pay | 489 | 47,309 | 68,872 | 75,750 | (3,030) | 72,720 |
| 100-4218-531.14-01 | Misc Additional Pays / Out of Class Pay | - | - | 500 | - | 1,880 | 1,880 |
| 100-4218-531.14-02 | Misc Additional Pays / Task Rate | - | - | 1,671 | 5,808 | (5,808) | - |
| 100-4218-531.14-04 | Misc Additional Pays / Watch Duty | - | - | - | - | 6,870 | 6,870 |
| 100-4225-532.11-01 | Regular Employees / Salary & Wages | 18,144 | - | - | - | - | - |
| 100-4225-532.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 60 | - | - | - | - | - |
| 100-4225-532.13-01 | Overtime / Overtime Pay | 1,005 | - | - | - | - | - |
| 100-4270-535.11-01 | Regular Employees / Salary & Wages | (73,674) | (49,948) | (1,096) | - | - | - |
| 100-4270-535.12-01 | Provisional Employees-PT / Prov. Salary & Wages | (151) | (245) | - | - | - | - |
| 100-4270-535.13-01 | Overtime / Overtime Pay | (1,160) | - | - | - | - | - |
| 100-4271-535.11-01 | Regular Employees / Salary & Wages | 73,674 | 49,948 | 1,096 | - | - | - |
| 100-4271-535.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 151 | 245 | - | - | - | - |
| 100-4271-535.13-01 | Overtime / Overtime Pay | 1,160 | - | - | - | - | - |
| 100-4272-535.11-01 | Regular Employees / Salary & Wages | (85,683) | (90,521) | (72,624) | (105,000) | - | (105,000) |
| 100-4272-535.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | (47) | - | - | - | - |
| 100-4272-535.13-01 | Overtime / Overtime Pay | (1,157) | (860) | (188) | - | - | - |
| 100-4273-535.11-01 | Regular Employees / Salary & Wages | 85,683 | 90,521 | 72,624 | - | - | - |
| 100-4273-535.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | 47 | - | - | - | - |
| 100-4273-535.13-01 | Overtime / Overtime Pay | 1,157 | 860 | 188 | - | - | - |
| 100-4274-535.11-01 | Regular Employees / Salary & Wages | (286,631) | (369,249) | (150,529) | (270,000) | - | (270,000) |
| 100-4274-535.12-01 | Provisional Employees-PT / Prov. Salary & Wages | (12,168) | (13,069) | (2,142) | - | - | - |
| 100-4274-535.13-01 | Overtime / Overtime Pay | (2,092) | (1,698) | (439) | - | - | - |
| 100-4275-535.11-01 | Regular Employees / Salary & Wages | 286,631 | 369,249 | 150,529 | - | - | - |
| 100-4275-535.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 12,168 | 13,069 | 2,142 | - | - | - |
| 100-4275-535.13-01 | Overtime / Overtime Pay | 2,092 | 1,698 | 439 | - | - | - |
| 100-4276-535.11-01 | Regular Employees / Salary & Wages | (263,698) | (294,618) | (169,654) | (290,000) | - | (290,000) |
| 100-4276-535.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | (360) | (10,083) | - | - | - |
| 100-4276-535.13-01 | Overtime / Overtime Pay | (10,710) | (11,405) | (8,940) | - | - | - |
| 100-4276-535.14-02 | Misc Additional Pays / Task Rate | (6,487) | (6,744) | (53,230) | - | - | - |
| 100-4277-535.11-01 | Regular Employees / Salary & Wages | 263,698 | 294,593 | 169,654 | - | - | - |
| 100-4277-535.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | 360 | 10,083 | - | - | - |
| 100-4277-535.13-01 | Overtime / Overtime Pay | 10,710 | 11,405 | 8,940 | - | - | - |
| 100-4277-535.14-02 | Misc Additional Pays / Task Rate | 6,487 | 6,744 | 53,230 | - | - | - |
| 100-4278-535.11-01 | Regular Employees / Salary & Wages | - | 25 | - | - | - | - |
| 2 - Employee Benefits | | 758,103 | 680,112 | 500,816 | 1,009,608 | 115,308 | 1,124,916 |
| 100-4201-535.21-01 | Insurance / Health Insurance | 167,895 | 368,708 | 198,065 | 431,674 | (41,517) | 390,157 |
| 100-4201-535.21-04 | Insurance / Life Insurance | 1,595 | 3,445 | 1,774 | 3,451 | - | 3,451 |
| 100-4201-535.21-07 | Insurance / Dental Insurance | 11,278 | 23,797 | 13,288 | 27,441 | (3,738) | 23,703 |
| 100-4201-535.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 39,207 | 77,611 | 42,875 | 90,010 | (3,697) | 86,313 |
| 100-4201-535.22-02 | Payroll Taxes / Social Security-HI 1.45% | 9,169 | 18,150 | 10,027 | 21,051 | (864) | 20,187 |
| 100-4201-535.23-01 | Retirement / Retirement-General | 42,665 | 86,939 | 47,885 | 97,995 | (7,505) | 90,490 |
| 100-4202-535.21-01 | Insurance / Health Insurance | 206,418 | - | - | - | - | - |
| 100-4202-535.21-04 | Insurance / Life Insurance | 1,720 | - | - | - | - | - |
| 100-4202-535.21-07 | Insurance / Dental Insurance | 13,710 | - | - | - | - | - |
| 100-4202-535.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 39,941 | - | - | - | - | - |
| 100-4202-535.22-02 | Payroll Taxes / Social Security-HI 1.45% | 9,341 | - | - | - | - | - |
| 100-4202-535.23-01 | Retirement / Retirement-General | 44,030 | - | - | - | - | - |
| 100-4212-531.21-01 | Insurance / Health Insurance | 73,123 | - | - | - | - | - |
| 100-4212-531.21-04 | Insurance / Life Insurance | 607 | - | - | - | - | - |
| 100-4212-531.21-07 | Insurance / Dental Insurance | 4,690 | - | - | - | - | - |
| 100-4212-531.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 15,754 | - | - | - | - | - |
| 100-4212-531.22-02 | Payroll Taxes / Social Security-HI 1.45% | 3,685 | - | - | - | - | - |
| 100-4212-531.23-01 | Retirement / Retirement-General | 17,257 | - | - | - | - | - |
| 100-4218-531.21-01 | Insurance / Health Insurance | 28,662 | 58,624 | 114,189 | 409,141 | (28,455) | 380,686 |
| 100-4218-531.21-04 | Insurance / Life Insurance | 322 | 536 | 1,258 | 3,514 | - | 3,514 |
| 100-4218-531.21-07 | Insurance / Dental Insurance | 1,789 | 3,841 | 6,989 | 26,008 | (1,380) | 24,628 |
| 100-4218-531.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 6,947 | 16,940 | 27,610 | 86,273 | 187 | 86,460 |
| 100-4218-531.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,625 | 3,962 | 6,457 | 20,177 | 44 | 20,221 |
| 100-4218-531.23-01 | Retirement / Retirement-General | 6,969 | 17,558 | 30,399 | 92,061 | (1,417) | 90,644 |
| 100-4225-532.21-01 | Insurance / Health Insurance | 6,588 | - | - | - | - | - |
| 100-4225-532.21-04 | Insurance / Life Insurance | 29 | - | - | - | - | - |
| 100-4225-532.21-07 | Insurance / Dental Insurance | 432 | - | - | - | - | - |
| 100-4225-532.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 1,136 | - | - | - | - | - |
| 100-4225-532.22-02 | Payroll Taxes / Social Security-HI 1.45% | 266 | - | - | - | - | - |
| 100-4225-532.23-01 | Retirement / Retirement-General | 1,255 | - | - | - | - | - |
| 100-4270-535.21-01 | Insurance / Health Insurance | (24,149) | (17,416) | (260) | - | - | - |
| 100-4270-535.21-04 | Insurance / Life Insurance | (214) | (104) | (0) | - | - | - |
| 100-4270-535.21-07 | Insurance / Dental Insurance | (1,410) | (1,135) | (19) | - | - | - |
| 100-4270-535.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | (4,452) | (2,976) | (58) | - | - | - |
| 100-4270-535.22-02 | Payroll Taxes / Social Security-HI 1.45% | (1,041) | (696) | (14) | - | - | - |
| 100-4270-535.23-01 | Retirement / Retirement-General | (4,906) | (3,383) | (66) | - | - | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---------------------------|--|----------------|----------------|--------------------|----------------|------------------|----------------|
| 100-4271-535.21-01 | Insurance / Health Insurance | 24,149 | 17,416 | 260 | - | - | - |
| 100-4271-535.21-04 | Insurance / Life Insurance | 214 | 104 | 0 | - | - | - |
| 100-4271-535.21-07 | Insurance / Dental Insurance | 1,410 | 1,135 | 19 | - | - | - |
| 100-4271-535.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 4,452 | 2,976 | 58 | - | - | - |
| 100-4271-535.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,041 | 696 | 14 | - | - | - |
| 100-4271-535.23-01 | Retirement / Retirement-General | 4,906 | 3,383 | 66 | - | - | - |
| 100-4272-535.21-01 | Insurance / Health Insurance | (20,490) | (20,559) | (16,649) | (31,200) | 31,200 | - |
| 100-4272-535.21-04 | Insurance / Life Insurance | (121) | (151) | (139) | (240) | - | (240) |
| 100-4272-535.21-07 | Insurance / Dental Insurance | (1,162) | (1,198) | (1,072) | (2,520) | 2,520 | - |
| 100-4272-535.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | (5,258) | (5,471) | (4,300) | (6,510) | - | (6,510) |
| 100-4272-535.22-02 | Payroll Taxes / Social Security-HI 1.45% | (1,230) | (1,280) | (1,006) | (1,523) | - | (1,523) |
| 100-4272-535.23-01 | Retirement / Retirement-General | (5,742) | (6,179) | (4,865) | (7,035) | 210 | (6,825) |
| 100-4273-535.21-01 | Insurance / Health Insurance | 20,490 | 20,559 | 16,649 | - | - | - |
| 100-4273-535.21-04 | Insurance / Life Insurance | 121 | 151 | 139 | - | - | - |
| 100-4273-535.21-07 | Insurance / Dental Insurance | 1,162 | 1,198 | 1,072 | - | - | - |
| 100-4273-535.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 5,258 | 5,471 | 4,300 | - | - | - |
| 100-4273-535.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,230 | 1,280 | 1,006 | - | - | - |
| 100-4273-535.23-01 | Retirement / Retirement-General | 5,742 | 6,179 | 4,865 | - | - | - |
| 100-4274-535.21-01 | Insurance / Health Insurance | (88,230) | (115,070) | (36,262) | (78,000) | 78,000 | - |
| 100-4274-535.21-04 | Insurance / Life Insurance | (897) | (1,096) | (384) | (600) | - | (600) |
| 100-4274-535.21-07 | Insurance / Dental Insurance | (5,412) | (7,382) | (2,704) | (6,300) | 6,300 | - |
| 100-4274-535.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | (18,005) | (22,816) | (9,192) | (16,740) | - | (16,740) |
| 100-4274-535.22-02 | Payroll Taxes / Social Security-HI 1.45% | (4,211) | (5,336) | (2,150) | (3,915) | - | (3,915) |
| 100-4274-535.23-01 | Retirement / Retirement-General | (19,003) | (24,946) | (10,213) | (18,090) | 540 | (17,550) |
| 100-4275-535.21-01 | Insurance / Health Insurance | 88,230 | 115,070 | 36,262 | - | - | - |
| 100-4275-535.21-04 | Insurance / Life Insurance | 897 | 1,096 | 384 | - | - | - |
| 100-4275-535.21-07 | Insurance / Dental Insurance | 5,412 | 7,382 | 2,704 | - | - | - |
| 100-4275-535.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 18,005 | 22,816 | 9,192 | - | - | - |
| 100-4275-535.22-02 | Payroll Taxes / Social Security-HI 1.45% | 4,211 | 5,336 | 2,150 | - | - | - |
| 100-4275-535.23-01 | Retirement / Retirement-General | 19,003 | 24,946 | 10,213 | - | - | - |
| 100-4276-535.21-01 | Insurance / Health Insurance | (74,180) | (83,506) | (58,927) | (78,000) | 78,000 | - |
| 100-4276-535.21-04 | Insurance / Life Insurance | (428) | (489) | (327) | (600) | - | (600) |
| 100-4276-535.21-07 | Insurance / Dental Insurance | (4,258) | (4,165) | (2,893) | (6,300) | 6,300 | - |
| 100-4276-535.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | (16,644) | (18,433) | (14,480) | (17,980) | - | (17,980) |
| 100-4276-535.22-02 | Payroll Taxes / Social Security-HI 1.45% | (3,893) | (4,311) | (3,387) | (4,205) | - | (4,205) |
| 100-4276-535.23-01 | Retirement / Retirement-General | (18,325) | (20,941) | (15,685) | (19,430) | 580 | (18,850) |
| 100-4277-535.21-01 | Insurance / Health Insurance | 74,180 | 83,494 | 58,927 | - | - | - |
| 100-4277-535.21-04 | Insurance / Life Insurance | 428 | 489 | 327 | - | - | - |
| 100-4277-535.21-07 | Insurance / Dental Insurance | 4,258 | 4,165 | 2,893 | - | - | - |
| 100-4277-535.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 16,644 | 18,431 | 14,480 | - | - | - |
| 100-4277-535.22-02 | Payroll Taxes / Social Security-HI 1.45% | 3,893 | 4,311 | 3,387 | - | - | - |
| 100-4277-535.23-01 | Retirement / Retirement-General | 18,325 | 20,939 | 15,685 | - | - | - |
| 100-4278-535.21-01 | Insurance / Health Insurance | - | 12 | - | - | - | - |
| 100-4278-535.21-04 | Insurance / Life Insurance | - | 0 | - | - | - | - |
| 100-4278-535.21-07 | Insurance / Dental Insurance | - | 1 | - | - | - | - |
| 100-4278-535.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | - | 1 | - | - | - | - |
| 100-4278-535.22-02 | Payroll Taxes / Social Security-HI 1.45% | - | 0 | - | - | - | - |
| 100-4278-535.23-01 | Retirement / Retirement-General | - | 2 | - | - | - | - |
| 3 - Professional Services | | 34,612 | 20,709 | 13,417 | 47,576 | (20,076) | 27,500 |
| 100-4201-535.30-02 | Professional Services / Consultants | - | 6,247 | - | - | - | - |
| 100-4201-535.30-04 | Professional Services / Other | 1,960 | 14,078 | 8,740 | 40,576 | (20,076) | 20,500 |
| 100-4202-535.30-04 | Professional Services / Other | 31,260 | - | - | - | - | - |
| 100-4203-535.30-04 | Professional Services / Other | 1,392 | - | - | - | - | - |
| 100-4218-531.30-04 | Professional Services / Other | - | 384 | 4,677 | 7,000 | - | 7,000 |
| 4 - Other Operating | | 880,100 | 785,656 | 637,135 | 865,626 | (35,611) | 830,015 |
| 100-4201-535.41-01 | Utility Services / Water | - | - | - | 1,000 | (1,000) | - |
| 100-4201-535.41-02 | Utility Services / Storm Water | - | 17,222 | - | - | - | - |
| 100-4201-535.41-04 | Utility Services / Electric | - | 3,081 | 2,620 | 4,000 | - | 4,000 |
| 100-4201-535.41-06 | Utility Services / Telephone/Internet | 3,961 | 5,827 | 2,410 | 4,320 | 480 | 4,800 |
| 100-4201-535.41-08 | Utility Services / Rodent & Pest Control | - | 4,727 | 4,104 | 5,000 | (5,000) | - |
| 100-4201-535.43-03 | Rentals / Other | 623 | 89 | - | - | - | - |
| 100-4201-535.44-03 | Repair & Maintenance / Vehicles | 430 | - | - | - | - | - |
| 100-4201-535.44-07 | Repair & Maintenance / Accident Damages-repair | - | - | - | 1,000 | (1,000) | - |
| 100-4201-535.44-08 | Repair & Maintenance / Other | 8 | 108,725 | 102,400 | 85,050 | 9,950 | 95,000 |
| 100-4201-535.51-02 | General Supplies / Office Supplies | 973 | 708 | 282 | 1,000 | - | 1,000 |
| 100-4201-535.51-06 | General Supplies / Custodial Supplies | - | 16 | - | - | - | - |
| 100-4201-535.51-07 | General Supplies / Cleaning & Laundry Suppl | 6,096 | - | - | - | - | - |
| 100-4201-535.51-08 | General Supplies / Hand & Shop Tools | 3,821 | 177 | - | - | - | - |
| 100-4201-535.51-09 | General Supplies / Other | 258 | 5,235 | 2,085 | 2,400 | - | 2,400 |
| 100-4201-535.53-01 | Operational Supplies / Gasoline | - | 46,367 | 43,150 | 70,050 | (5,050) | 65,000 |
| 100-4201-535.53-02 | Operational Supplies / Operational Supplies | - | 734 | 370 | 5,000 | - | 5,000 |
| 100-4201-535.53-04 | Operational Supplies / Propane | 550 | - | - | - | - | - |
| 100-4201-535.53-08 | Operational Supplies / Concrete & Cement | 10,867 | - | - | - | - | - |
| 100-4201-535.53-09 | Operational Supplies / Asphalt & Road Oils | 25,502 | (22) | - | - | - | - |
| 100-4201-535.53-10 | Operational Supplies / Sand, Stone, & Gravel | 309 | - | - | - | - | - |
| 100-4201-535.53-12 | Operational Supplies / Lumber & Bldg Supplies | 537 | - | - | - | - | - |
| 100-4201-535.53-23 | Operational Supplies / Salt & Ice Control | 10,172 | - | - | - | - | - |
| 100-4201-535.53-53 | Operational Supplies / Refuse Carts | - | 29,997 | - | - | - | - |
| 100-4201-535.55-02 | Printing / Out-sourced | 4,497 | - | - | - | - | - |
| 100-4201-535.57-01 | Education & Training / Membership Dues | 100 | - | - | - | - | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|--|---|------------------|------------------|--------------------|------------------|------------------|------------------|
| 100-4201-535.57-02 | Education & Training / Training Schools | 110 | - | - | 1,500 | (1,500) | - |
| 100-4201-535.58-01 | Regulatory Expenses / Certification-Permits-Lic | 298 | 764 | 16 | 500 | 175 | 675 |
| 100-4201-535.60-01 | Safety Supplies / Clothing/Uniforms | 3,849 | 478 | - | - | - | - |
| 100-4201-535.60-02 | Safety Supplies / Safety Equipment | 1,893 | 4,470 | 3,891 | 2,500 | 500 | 3,000 |
| 100-4202-535.41-08 | Utility Services / Rodent & Pest Control | 4,495 | - | - | - | - | - |
| 100-4202-535.43-02 | Rentals / Equipment Rental from PW | 174,509 | - | - | - | - | - |
| 100-4208-535.41-04 | Utility Services / Electric | 3,453 | - | - | - | - | - |
| 100-4213-531.53-23 | Operational Supplies / Salt & Ice Control | 313,232 | - | - | - | - | - |
| 100-4218-531.41-06 | Utility Services / Telephone | - | - | 3,163 | 5,760 | 480 | 6,240 |
| 100-4218-531.43-02 | Rentals / Equipment Rental from PW | 278,786 | - | - | - | - | - |
| 100-4218-531.44-08 | Repair & Maintenance / Other | - | 189,392 | 176,997 | 115,000 | 65,000 | 180,000 |
| 100-4218-531.51-02 | General Supplies / Office Supplies | 13 | 786 | 264 | 1,000 | - | 1,000 |
| 100-4218-531.51-09 | General Supplies / Other | - | 1,981 | 426 | 5,600 | - | 5,600 |
| 100-4218-531.53-01 | Operational Supplies / Gasoline | - | 47,719 | 54,671 | 135,000 | (35,000) | 100,000 |
| 100-4218-531.53-02 | Operational Supplies / Operational Supplies | - | 52,359 | 39,484 | 70,246 | (10,246) | 60,000 |
| 100-4218-531.53-08 | Operational Supplies / Concrete & Cement | - | 89 | - | - | - | - |
| 100-4218-531.53-23 | Operational Supplies / Salt & Ice Control | - | 259,783 | 186,881 | 330,000 | (58,200) | 271,800 |
| 100-4218-531.53-28 | Operational Supplies / Brine | - | 3,525 | 12,526 | 15,000 | 5,000 | 20,000 |
| 100-4218-531.56-02 | Travel / Conferences & Seminars | - | - | - | 700 | 300 | 1,000 |
| 100-4218-531.57-02 | Education & Training / Registration Fees | - | 15 | 300 | 1,000 | - | 1,000 |
| 100-4218-531.58-01 | Regulatory Expenses / Certification-Permits-Lic | - | 295 | 97 | 500 | - | 500 |
| 100-4218-531.60-02 | Safety Supplies / Safety Equipment | - | 1,118 | 999 | 2,500 | (500) | 2,000 |
| 100-4238-535.41-09 | Utility Services / Dumping Fees | 3,916 | - | - | - | - | - |
| 100-4239-533.53-53 | Operational Supplies / Refuse Carts | 26,839 | - | - | - | - | - |
| 6 - Capital Outlay | | - | 6,761 | - | - | - | - |
| 100-4218-531.70-02 | Capital Items / Vehicles | - | 6,719 | - | - | - | - |
| 100-4239-533.75-05 | Capital Outlay / Residential Containers | - | 43 | - | - | - | - |
| 42 - Sanitation & Streets Total | | 3,224,379 | 3,079,470 | 2,332,514 | 4,101,083 | 3,025 | 4,104,108 |
| 43 - Forestry | | | | | | | |
| 1 - Employee Wages | | 818,633 | 874,764 | 572,808 | 911,211 | (31,258) | 879,953 |
| 100-4301-533.11-01 | Regular Employees / Salary & Wages | 285,157 | 755,219 | 458,678 | 756,592 | (89,444) | 667,148 |
| 100-4301-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 2,806 | 111,748 | 101,116 | 159,822 | 58,898 | 218,720 |
| 100-4301-533.13-01 | Overtime / Overtime Pay | 8,495 | 7,779 | 13,014 | 8,585 | - | 8,585 |
| 100-4301-533.14-01 | Misc Additional Pays / Out of Class Pay | - | - | - | - | 500 | 500 |
| 100-4301-533.14-02 | Misc Additional Pays / Task Rate | - | 18 | - | 1,212 | (1,212) | - |
| 100-4301-533.14-09 | Misc Additional Pays / Performance Allowance | 6,000 | - | - | - | - | - |
| 100-4302-561.11-01 | Regular Employees / Salary & Wages | 9,785 | - | - | - | - | - |
| 100-4302-561.12-01 | Provisional Employees-PT / Salary & Wages | 75 | - | - | - | - | - |
| 100-4302-561.13-01 | Overtime / Overtime Pay | 77 | - | - | - | - | - |
| 100-4303-552.11-01 | Regular Employees / Salary & Wages | 41,078 | - | - | - | - | - |
| 100-4303-552.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 22,134 | - | - | - | - | - |
| 100-4303-552.13-01 | Overtime / Overtime Pay | 860 | - | - | - | - | - |
| 100-4304-533.11-01 | Regular Employees / Salary & Wages | 21,147 | - | - | - | - | - |
| 100-4304-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 9,239 | - | - | - | - | - |
| 100-4304-533.13-01 | Overtime / Overtime Pay | 31 | - | - | - | - | - |
| 100-4305-531.11-01 | Regular Employees / Salary & Wages | 37,701 | - | - | - | - | - |
| 100-4305-531.12-01 | Provisional Employees-PT / Salary & Wages | 50,494 | - | - | - | - | - |
| 100-4305-531.13-01 | Overtime / Overtime Pay | 373 | - | - | - | - | - |
| 100-4306-532.11-01 | Regular Employees / Salary & Wages | 521 | - | - | - | - | - |
| 100-4307-532.11-01 | Regular Employees / Salary & Wages | 9,522 | - | - | - | - | - |
| 100-4307-532.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 11,909 | - | - | - | - | - |
| 100-4308-561.11-01 | Regular Employees / Salary & Wages | 269,046 | - | - | - | - | - |
| 100-4308-561.12-01 | Provisional Employees-PT / Salary & Wages | 29,921 | - | - | - | - | - |
| 100-4308-561.13-01 | Overtime / Overtime Pay | 2,265 | - | - | - | - | - |
| 100-4378-533.11-01 | Regular Employees / Salary & Wages | (2,257) | - | - | - | - | - |
| 100-4378-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | (2,357) | - | - | - | - | - |
| 100-4378-533.13-01 | Overtime / Overtime Pay | (18) | - | - | - | - | - |
| 100-4379-533.11-01 | Regular Employees / Salary & Wages | 2,257 | - | - | - | - | - |
| 100-4379-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 2,357 | - | - | - | - | - |
| 100-4379-533.13-01 | Overtime / Overtime Pay | 18 | - | - | - | - | - |
| 100-4380-533.11-01 | Regular Employees / Salary & Wages | (15,101) | (6,712) | (5,959) | (15,000) | - | (15,000) |
| 100-4380-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | (1,362) | (878) | (303) | - | - | - |
| 100-4380-533.13-01 | Overtime / Overtime Pay | (285) | (205) | (388) | - | - | - |
| 100-4381-533.11-01 | Regular Employees / Salary & Wages | 15,101 | 6,712 | 5,959 | - | - | - |
| 100-4381-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 1,362 | 878 | 303 | - | - | - |
| 100-4381-533.13-01 | Overtime / Overtime Pay | 285 | 205 | 388 | - | - | - |
| 100-4382-533.11-01 | Regular Employees / Salary & Wages | (8,217) | (497) | (146) | - | - | - |
| 100-4382-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | (2,246) | (839) | (126) | - | - | - |
| 100-4382-533.13-01 | Overtime / Overtime Pay | (240) | - | - | - | - | - |
| 100-4383-533.11-01 | Regular Employees / Salary & Wages | 8,217 | 497 | 146 | - | - | - |
| 100-4383-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 2,246 | 839 | 126 | - | - | - |
| 100-4383-533.13-01 | Overtime / Overtime Pay | 240 | - | - | - | - | - |
| 2 - Employee Benefits | | 322,023 | 357,269 | 217,429 | 369,818 | (14,170) | 355,648 |
| 100-4301-533.21-01 | Insurance / Health Insurance | 80,558 | 223,766 | 132,130 | 234,705 | (6,619) | 228,086 |
| 100-4301-533.21-04 | Insurance / Life Insurance | 1,209 | 2,062 | 1,334 | 1,847 | - | 1,847 |
| 100-4301-533.21-07 | Insurance / Dental Insurance | 5,798 | 15,004 | 9,731 | 15,760 | (649) | 15,111 |
| 100-4301-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 18,552 | 52,702 | 34,458 | 57,425 | (1,938) | 55,487 |
| 100-4301-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | 4,339 | 12,325 | 8,059 | 13,430 | (453) | 12,977 |
| 100-4301-533.23-01 | Retirement / Retirement-General | 19,915 | 51,409 | 31,717 | 51,731 | (6,538) | 45,193 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---------------------------|--|----------------|----------------|--------------------|----------------|------------------|----------------|
| 100-4302-561.21-01 | Insurance / Health Insurance | 2,935 | - | - | - | - | - |
| 100-4302-561.21-04 | Insurance / Life Insurance | 19 | - | - | - | - | - |
| 100-4302-561.21-07 | Insurance / Dental Insurance | 226 | - | - | - | - | - |
| 100-4302-561.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 591 | - | - | - | - | - |
| 100-4302-561.22-02 | Payroll Taxes / Social Security-HI 1.45% | 138 | - | - | - | - | - |
| 100-4302-561.23-01 | Retirement / Retirement-General | 646 | - | - | - | - | - |
| 100-4303-552.21-01 | Insurance / Health Insurance | 12,206 | - | - | - | - | - |
| 100-4303-552.21-04 | Insurance / Life Insurance | 85 | - | - | - | - | - |
| 100-4303-552.21-07 | Insurance / Dental Insurance | 946 | - | - | - | - | - |
| 100-4303-552.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 3,873 | - | - | - | - | - |
| 100-4303-552.22-02 | Payroll Taxes / Social Security-HI 1.45% | 906 | - | - | - | - | - |
| 100-4303-552.23-01 | Retirement / Retirement-General | 2,758 | - | - | - | - | - |
| 100-4304-533.21-01 | Insurance / Health Insurance | 6,061 | - | - | - | - | - |
| 100-4304-533.21-04 | Insurance / Life Insurance | 35 | - | - | - | - | - |
| 100-4304-533.21-07 | Insurance / Dental Insurance | 501 | - | - | - | - | - |
| 100-4304-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 1,834 | - | - | - | - | - |
| 100-4304-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | 429 | - | - | - | - | - |
| 100-4304-533.23-01 | Retirement / Retirement-General | 1,387 | - | - | - | - | - |
| 100-4305-531.21-01 | Insurance / Health Insurance | 11,618 | - | - | - | - | - |
| 100-4305-531.21-04 | Insurance / Life Insurance | 85 | - | - | - | - | - |
| 100-4305-531.21-07 | Insurance / Dental Insurance | 884 | - | - | - | - | - |
| 100-4305-531.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 5,395 | - | - | - | - | - |
| 100-4305-531.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,262 | - | - | - | - | - |
| 100-4305-531.23-01 | Retirement / Retirement-General | 2,495 | - | - | - | - | - |
| 100-4306-532.21-01 | Insurance / Health Insurance | 175 | - | - | - | - | - |
| 100-4306-532.21-04 | Insurance / Life Insurance | 0 | - | - | - | - | - |
| 100-4306-532.21-07 | Insurance / Dental Insurance | 12 | - | - | - | - | - |
| 100-4306-532.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 31 | - | - | - | - | - |
| 100-4306-532.22-02 | Payroll Taxes / Social Security-HI 1.45% | 7 | - | - | - | - | - |
| 100-4306-532.23-01 | Retirement / Retirement-General | 34 | - | - | - | - | - |
| 100-4307-532.21-01 | Insurance / Health Insurance | 2,189 | - | - | - | - | - |
| 100-4307-532.21-04 | Insurance / Life Insurance | 18 | - | - | - | - | - |
| 100-4307-532.21-07 | Insurance / Dental Insurance | 155 | - | - | - | - | - |
| 100-4307-532.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 1,311 | - | - | - | - | - |
| 100-4307-532.22-02 | Payroll Taxes / Social Security-HI 1.45% | 307 | - | - | - | - | - |
| 100-4307-532.23-01 | Retirement / Retirement-General | 625 | - | - | - | - | - |
| 100-4308-561.21-01 | Insurance / Health Insurance | 83,466 | - | - | - | - | - |
| 100-4308-561.21-04 | Insurance / Life Insurance | 414 | - | - | - | - | - |
| 100-4308-561.21-07 | Insurance / Dental Insurance | 5,645 | - | - | - | - | - |
| 100-4308-561.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 17,961 | - | - | - | - | - |
| 100-4308-561.22-02 | Payroll Taxes / Social Security-HI 1.45% | 4,201 | - | - | - | - | - |
| 100-4308-561.23-01 | Retirement / Retirement-General | 17,789 | - | - | - | - | - |
| 100-4378-533.21-01 | Insurance / Health Insurance | (655) | - | - | - | - | - |
| 100-4378-533.21-04 | Insurance / Life Insurance | (4) | - | - | - | - | - |
| 100-4378-533.21-07 | Insurance / Dental Insurance | (48) | - | - | - | - | - |
| 100-4378-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | (281) | - | - | - | - | - |
| 100-4378-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | (66) | - | - | - | - | - |
| 100-4378-533.23-01 | Retirement / Retirement-General | (149) | - | - | - | - | - |
| 100-4379-533.21-01 | Insurance / Health Insurance | 655 | - | - | - | - | - |
| 100-4379-533.21-04 | Insurance / Life Insurance | 4 | - | - | - | - | - |
| 100-4379-533.21-07 | Insurance / Dental Insurance | 48 | - | - | - | - | - |
| 100-4379-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 281 | - | - | - | - | - |
| 100-4379-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | 66 | - | - | - | - | - |
| 100-4379-533.23-01 | Retirement / Retirement-General | 149 | - | - | - | - | - |
| 100-4380-533.21-01 | Insurance / Health Insurance | (5,268) | (1,933) | (2,267) | (2,200) | 2,200 | - |
| 100-4380-533.21-04 | Insurance / Life Insurance | (19) | (9) | (12) | (930) | - | (930) |
| 100-4380-533.21-07 | Insurance / Dental Insurance | (383) | (123) | (138) | (200) | 200 | - |
| 100-4380-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | (988) | (473) | (392) | (800) | (130) | (930) |
| 100-4380-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | (231) | (111) | (92) | (150) | (68) | (218) |
| 100-4380-533.23-01 | Retirement / Retirement-General | (1,003) | (474) | (427) | (800) | (175) | (975) |
| 100-4381-533.21-01 | Insurance / Health Insurance | 5,268 | 1,933 | 2,267 | - | - | - |
| 100-4381-533.21-04 | Insurance / Life Insurance | 19 | 9 | 12 | - | - | - |
| 100-4381-533.21-07 | Insurance / Dental Insurance | 383 | 123 | 138 | - | - | - |
| 100-4381-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 988 | 473 | 392 | - | - | - |
| 100-4381-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | 231 | 111 | 92 | - | - | - |
| 100-4381-533.23-01 | Retirement / Retirement-General | 1,003 | 474 | 427 | - | - | - |
| 100-4382-533.21-01 | Insurance / Health Insurance | (2,559) | (158) | (39) | - | - | - |
| 100-4382-533.21-04 | Insurance / Life Insurance | (22) | (1) | (1) | - | - | - |
| 100-4382-533.21-07 | Insurance / Dental Insurance | (163) | (8) | (3) | - | - | - |
| 100-4382-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | (643) | (83) | (17) | - | - | - |
| 100-4382-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | (150) | (19) | (4) | - | - | - |
| 100-4382-533.23-01 | Retirement / Retirement-General | (555) | (32) | (11) | - | - | - |
| 100-4383-533.21-01 | Insurance / Health Insurance | 2,559 | 158 | 39 | - | - | - |
| 100-4383-533.21-04 | Insurance / Life Insurance | 22 | 1 | 1 | - | - | - |
| 100-4383-533.21-07 | Insurance / Dental Insurance | 163 | 8 | 3 | - | - | - |
| 100-4383-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 643 | 83 | 17 | - | - | - |
| 100-4383-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | 150 | 19 | 4 | - | - | - |
| 100-4383-533.23-01 | Retirement / Retirement-General | 555 | 32 | 11 | - | - | - |
| 3 - Professional Services | | - | 4,690 | 2,081 | 18,000 | (5,000) | 13,000 |
| 100-4301-533.30-04 | Professional Services / Other | - | 4,690 | 2,081 | 18,000 | (5,000) | 13,000 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|--------------------------------------|---|------------------|------------------|--------------------|------------------|------------------|------------------|
| 4 - Other Operating | | 249,303 | 239,200 | 191,595 | 229,681 | - | 229,681 |
| 100-4301-533.41-01 | Utility Services / Water | 551 | 4,815 | 2,879 | 6,500 | (1,000) | 5,500 |
| 100-4301-533.41-06 | Utility Services / Telephone/Internet | 2,304 | 3,184 | 4,800 | 7,860 | 2,880 | 10,740 |
| 100-4301-533.41-09 | Utility Services / Dumping Fees | 2,625 | 6,450 | - | - | - | - |
| 100-4301-533.43-02 | Rentals / Equipment Rental from PW | 69,818 | - | - | - | - | - |
| 100-4301-533.44-07 | Repair & Maintenance / Accident Damages-repair | 727 | 8 | - | 6,000 | (1,064) | 4,936 |
| 100-4301-533.44-08 | Repair & Maintenance / Other | 3,036 | 80,911 | 68,598 | 54,316 | 684 | 55,000 |
| 100-4301-533.51-01 | General Supplies / Postage | 1,147 | - | - | - | - | - |
| 100-4301-533.51-02 | General Supplies / Office Supplies | 187 | - | - | - | - | - |
| 100-4301-533.51-08 | General Supplies / Hand & Shop Tools | 16,439 | 51 | - | - | - | - |
| 100-4301-533.51-09 | General Supplies / Other | 5,113 | 24,731 | 9,789 | 25,025 | - | 25,025 |
| 100-4301-533.53-01 | Operational Supplies / Gasoline | - | 19,989 | 27,773 | 28,220 | - | 28,220 |
| 100-4301-533.53-02 | Operational Supplies / Operational Supplies | - | 95,926 | 78,910 | 96,810 | - | 96,810 |
| 100-4301-533.53-05 | Operational Supplies / Chemicals | 45,578 | - | - | - | - | - |
| 100-4301-533.53-16 | Operational Supplies / Landscaping Materials | (11,239) | 411 | (2,062) | - | - | - |
| 100-4301-533.53-18 | Operational Supplies / Plumbing Parts | 100 | - | - | - | - | - |
| 100-4301-533.56-02 | Travel / Conferences & Seminars | - | - | - | 2,500 | (2,500) | - |
| 100-4301-533.57-01 | Education & Training / Membership Dues | - | - | - | 300 | - | 300 |
| 100-4301-533.57-02 | Education & Training / Registration Fees | 1,962 | 2,394 | 731 | 2,000 | - | 2,000 |
| 100-4301-533.58-01 | Regulatory Expenses / Certification-Permits-Lic | 74 | 317 | 148 | 150 | 1,000 | 1,150 |
| 100-4301-533.60-01 | Safety Supplies / Clothing/Uniforms | 2,739 | 13 | 29 | - | - | - |
| 100-4301-533.60-02 | Safety Supplies / Safety Equipment | 116 | - | - | - | - | - |
| 100-4302-561.53-16 | Operational Supplies / Landscaping Materials | 73,583 | - | - | - | - | - |
| 100-4303-552.41-02 | Utility Services / Storm Water | 2,326 | - | - | - | - | - |
| 100-4303-552.53-16 | Operational Supplies / Landscaping Materials | 2,987 | - | - | - | - | - |
| 100-4303-552.53-18 | Operational Supplies / Plumbing Parts | 254 | - | - | - | - | - |
| 100-4304-533.41-02 | Utility Services / Storm Water | 1,623 | - | - | - | - | - |
| 100-4304-533.53-16 | Operational Supplies / Landscaping Materials | 2,764 | - | - | - | - | - |
| 100-4304-533.53-18 | Operational Supplies / Plumbing Parts | 325 | - | - | - | - | - |
| 100-4305-531.53-05 | Operational Supplies / Chemicals | 1,203 | - | - | - | - | - |
| 100-4305-531.53-16 | Operational Supplies / Landscaping Materials | 11,770 | - | - | - | - | - |
| 100-4305-531.53-18 | Operational Supplies / Plumbing Parts | 1,813 | - | - | - | - | - |
| 100-4308-561.44-07 | Repair & Maintenance / Accident Damages-repair | 6,500 | - | - | - | - | - |
| 100-4308-561.53-16 | Operational Supplies / Landscaping Materials | 2,876 | - | - | - | - | - |
| 43 - Forestry Total | | 1,389,959 | 1,475,924 | 983,913 | 1,528,710 | (50,428) | 1,478,282 |
| 44 - Inventory Services | | | | | | | |
| 1 - Employee Wages | | 74,712 | 62,510 | 61,818 | 112,161 | 4,273 | 116,434 |
| 100-4401-533.11-01 | Regular Employees / Salary & Wages | 73,472 | 61,593 | 60,886 | 108,121 | 4,273 | 112,394 |
| 100-4401-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 125 | 116 | 72 | - | - | - |
| 100-4401-533.13-01 | Overtime / Overtime Pay | 65 | 801 | 860 | 4,040 | - | 4,040 |
| 100-4401-533.14-09 | Misc Additional Pays / Performance Allowance | 1,050 | - | - | - | - | - |
| 2 - Employee Benefits | | 38,740 | 34,810 | 26,712 | 56,790 | 3,626 | 60,416 |
| 100-4401-533.21-01 | Insurance / Health Insurance | 26,787 | 24,471 | 16,828 | 37,928 | 3,163 | 41,091 |
| 100-4401-533.21-04 | Insurance / Life Insurance | 272 | 237 | 201 | 341 | - | 341 |
| 100-4401-533.21-07 | Insurance / Dental Insurance | 1,549 | 1,504 | 966 | 2,370 | 138 | 2,508 |
| 100-4401-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 4,298 | 3,560 | 3,690 | 6,954 | 264 | 7,218 |
| 100-4401-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,005 | 833 | 863 | 1,626 | 63 | 1,689 |
| 100-4401-533.23-01 | Retirement / Retirement-General | 4,827 | 4,206 | 4,164 | 7,571 | (2) | 7,569 |
| 3 - Professional Services | | 5,848 | 10,135 | 4,480 | 14,000 | (1,500) | 12,500 |
| 100-4401-533.30-04 | Professional Services / Other | 2,348 | 6,635 | 4,480 | 10,000 | (1,500) | 8,500 |
| 100-4401-533.32-04 | Maintenance Contracts / Other | 3,500 | 3,500 | - | 4,000 | - | 4,000 |
| 4 - Other Operating | | 1,857 | 809 | 698 | 15,580 | (1,300) | 14,280 |
| 100-4401-533.41-06 | Utility Services / Telephone/Internet | - | 11 | 8 | 480 | - | 480 |
| 100-4401-533.44-08 | Repair & Maintenance / Other | 542 | 2 | 401 | 500 | - | 500 |
| 100-4401-533.51-02 | General Supplies / Office Supplies | 664 | 262 | 111 | 1,000 | - | 1,000 |
| 100-4401-533.51-06 | General Supplies / Custodial Supplies | 403 | 37 | 5 | - | - | - |
| 100-4401-533.51-09 | General Supplies / Other | 249 | 276 | 31 | 11,700 | - | 11,700 |
| 100-4401-533.53-01 | Operational Supplies / Gasoline | - | 222 | 142 | 600 | - | 600 |
| 100-4401-533.56-02 | Travel / Conferences & Seminars | - | - | - | 1,300 | (1,300) | - |
| 5 - Miscellaneous | | 69 | 252 | 76 | 200 | - | 200 |
| 100-4401-533.64-01 | Misc Adjustments/Expenses / Inventory Adjustments | - | 105 | - | - | - | - |
| 100-4401-533.64-03 | Misc Adjustments/Expenses / Inv Freight Chg/Discounts | 69 | 147 | 76 | 200 | - | 200 |
| 44 - Inventory Services Total | | 121,224 | 108,515 | 93,784 | 198,731 | 5,099 | 203,830 |
| 45 - Fleet Services | | | | | | | |
| 1 - Employee Wages | | 621,980 | 552,790 | 328,377 | 527,849 | (133,895) | 393,954 |
| 100-4501-533.11-01 | Regular Employees / Salary & Wages | 599,639 | 544,214 | 322,589 | 517,042 | (133,994) | 383,048 |
| 100-4501-533.13-01 | Overtime / Overtime Pay | 10,591 | 8,576 | 5,787 | 10,706 | - | 10,706 |
| 100-4501-533.14-01 | Misc Additional Pays / Out of Class Pay | - | - | - | - | 200 | 200 |
| 100-4501-533.14-02 | Misc Additional Pays / Task Rate | - | - | - | 101 | (101) | - |
| 100-4501-533.14-09 | Misc Additional Pays / Performance Allowance | 11,750 | - | - | - | - | - |
| 2 - Employee Benefits | | 243,719 | 223,638 | 140,407 | 215,131 | (42,684) | 172,447 |
| 100-4501-533.21-01 | Insurance / Health Insurance | 144,620 | 136,179 | 87,798 | 127,886 | (19,571) | 108,315 |
| 100-4501-533.21-04 | Insurance / Life Insurance | 1,364 | 714 | 378 | 830 | - | 830 |
| 100-4501-533.21-07 | Insurance / Dental Insurance | 11,351 | 9,867 | 6,068 | 10,404 | (2,564) | 7,840 |
| 100-4501-533.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 37,292 | 32,835 | 19,472 | 32,727 | (8,584) | 24,143 |
| 100-4501-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | 8,721 | 7,679 | 4,554 | 7,654 | (1,942) | 5,712 |
| 100-4501-533.23-01 | Retirement / Retirement-General | 40,372 | 36,364 | 22,136 | 35,630 | (10,023) | 25,607 |
| 3 - Professional Services | | 1,306 | 7,836 | 12,240 | 23,000 | - | 23,000 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---------------------------------------|---|------------------|------------------|--------------------|------------------|------------------|------------------|
| 100-4501-533.30-04 | Professional Services / Other | 556 | 7,836 | 12,240 | 23,000 | - | 23,000 |
| 100-4501-533.32-03 | Maintenance Contracts / Misc Equipment | 750 | - | - | - | - | - |
| 4 - Other Operating | | 140,772 | 88,893 | 76,889 | 124,462 | (1,632) | 122,830 |
| 100-4501-533.41-06 | Utility Services / Telephone/Internet | 774 | 741 | 454 | 432 | 368 | 800 |
| 100-4501-533.43-02 | Rentals / Equipment Rental from PW | (576,885) | - | - | - | - | - |
| 100-4501-533.44-02 | Repair & Maintenance / Misc Machinery & Equip | 7,917 | - | - | - | - | - |
| 100-4501-533.44-03 | Repair & Maintenance / Vehicles | 449,350 | 11,363 | 1,398 | - | - | - |
| 100-4501-533.44-08 | Repair & Maintenance / Other | 716 | 45,687 | 42,555 | 72,000 | - | 72,000 |
| 100-4501-533.51-02 | General Supplies / Office Supplies | 1,089 | 819 | 239 | 1,000 | (500) | 500 |
| 100-4501-533.51-07 | General Supplies / Cleaning & Laundry Suppl | 9,028 | 5,289 | - | - | - | - |
| 100-4501-533.51-08 | General Supplies / Hand & Shop Tools | 7,639 | 5,170 | - | - | - | - |
| 100-4501-533.51-09 | General Supplies / Other | 14,025 | 12,100 | 18,094 | 22,500 | - | 22,500 |
| 100-4501-533.52-01 | Books & Periodicals / Subscriptions | - | 3,698 | 6,743 | 12,530 | - | 12,530 |
| 100-4501-533.52-03 | Books & Periodicals / Subscriptions-Software | 7,143 | - | - | - | - | - |
| 100-4501-533.53-01 | Operational Supplies / Gasoline | 216,006 | 3,276 | 6,343 | 6,000 | - | 6,000 |
| 100-4501-533.56-02 | Travel / Conferences & Seminars | - | 449 | - | 1,500 | (1,500) | - |
| 100-4501-533.57-01 | Education & Training / Membership Dues | 290 | - | - | - | - | - |
| 100-4501-533.57-02 | Education & Training / Registration Fees | 2,530 | 11 | - | 6,500 | - | 6,500 |
| 100-4501-533.58-01 | Regulatory Expenses / Certification-Permits-Lic | 206 | 209 | 252 | 500 | - | 500 |
| 100-4501-533.60-02 | Safety Supplies / Safety Equipment | 943 | 82 | 811 | 1,500 | - | 1,500 |
| 6 - Capital Outlay | | 671,384 | 291,740 | - | - | - | - |
| 100-4501-533.70-02 | Capital Items / Vehicles | 671,384 | 291,740 | - | - | - | - |
| 45 - Fleet Services Total | | 1,679,160 | 1,164,897 | 557,912 | 890,442 | (178,211) | 712,231 |
| 46 - Engineering | | | | | | | |
| 1 - Employee Wages | | 912,955 | 867,213 | 502,225 | 917,811 | (73,676) | 844,135 |
| 100-4601-533.11-01 | Regular Employees / Salary & Wages | 861,334 | 852,945 | 491,689 | 866,341 | (67,712) | 798,629 |
| 100-4601-533.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | - | - | 26,220 | (2,964) | 23,256 |
| 100-4601-533.13-01 | Overtime / Overtime Pay | 18,326 | 7,738 | 5,967 | 17,250 | - | 17,250 |
| 100-4601-533.14-09 | Misc Additional Pays / Performance Allowance | 23,500 | - | - | - | - | - |
| 100-4601-533.14-10 | Misc Additional Pays / Car Allowance | 9,795 | 6,530 | 4,569 | 8,000 | (3,000) | 5,000 |
| 2 - Employee Benefits | | 353,195 | 349,087 | 206,073 | 347,640 | (14,600) | 333,040 |
| 100-4601-533.21-01 | Insurance / Health Insurance | 211,995 | 212,772 | 126,065 | 203,990 | (1,508) | 202,482 |
| 100-4601-533.21-04 | Insurance / Life Insurance | 1,983 | 1,847 | 1,166 | 1,859 | - | 1,859 |
| 100-4601-533.21-07 | Insurance / Dental Insurance | 13,642 | 13,280 | 8,323 | 14,300 | (1,048) | 13,252 |
| 100-4601-533.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 54,049 | 51,381 | 29,907 | 55,674 | (5,089) | 50,585 |
| 100-4601-533.22-02 | Payroll Taxes / Social Security-HI 1.45% | 12,640 | 12,017 | 6,994 | 13,020 | (1,190) | 11,830 |
| 100-4601-533.23-01 | Retirement / Retirement-General | 58,866 | 57,790 | 33,619 | 58,797 | (5,765) | 53,032 |
| 3 - Professional Services | | 41,697 | 34,231 | 2,582 | 57,206 | (9,301) | 47,905 |
| 100-4601-533.30-02 | Professional Services / Consultants | 17,661 | 15,555 | - | 31,000 | (5,000) | 26,000 |
| 100-4601-533.30-04 | Professional Services / Other | 3,800 | - | - | - | - | - |
| 100-4601-533.32-01 | Maintenance Contracts / Computer Equip/Software | - | - | 2,184 | 2,500 | (2,500) | - |
| 100-4601-533.32-04 | Maintenance Contracts / Other | 20,236 | 18,676 | 398 | 23,706 | (1,801) | 21,905 |
| 4 - Other Operating | | 22,423 | 17,634 | 16,921 | 40,360 | (1,000) | 39,360 |
| 100-4601-533.41-06 | Utility Services / Telephone/Internet | 8,240 | 8,510 | 5,684 | 8,640 | - | 8,640 |
| 100-4601-533.44-01 | Repair & Maintenance / Office Furniture & Equip | 248 | - | - | - | - | - |
| 100-4601-533.44-03 | Repair & Maintenance / Vehicles | - | - | 995 | 3,000 | - | 3,000 |
| 100-4601-533.44-08 | Repair & Maintenance / Other | - | - | 138 | - | - | - |
| 100-4601-533.51-01 | General Supplies / Postage | 3,394 | 2,247 | 2,421 | 3,500 | - | 3,500 |
| 100-4601-533.51-02 | General Supplies / Office Supplies | 2,790 | 1,897 | 2,158 | 2,000 | - | 2,000 |
| 100-4601-533.51-09 | General Supplies / Other | 1,868 | 974 | 392 | 2,500 | - | 2,500 |
| 100-4601-533.51-11 | General Supplies / Computers & Related Equip | 74 | - | - | - | - | - |
| 100-4601-533.52-01 | Books & Periodicals / Subscriptions | 249 | 249 | - | 250 | 50 | 300 |
| 100-4601-533.53-01 | Operational Supplies / Gasoline | - | 73 | 843 | 1,520 | 100 | 1,620 |
| 100-4601-533.54-02 | Advertising / Notices | (753) | - | - | 200 | (200) | - |
| 100-4601-533.55-04 | Printing / Bid Documents for re-sale | - | - | (95) | - | - | - |
| 100-4601-533.56-02 | Travel / Conferences & Seminars | 3,154 | 663 | 1,622 | 6,900 | - | 6,900 |
| 100-4601-533.57-01 | Education & Training / Membership Dues | 985 | 919 | 325 | 1,850 | 50 | 1,900 |
| 100-4601-533.57-02 | Education & Training / Registration Fees | 1,604 | 1,922 | 2,438 | 9,400 | (1,000) | 8,400 |
| 100-4601-533.58-01 | Regulatory Expenses / Certification-Permits-Lic | 169 | 179 | - | 500 | - | 500 |
| 100-4601-533.60-01 | Safety Supplies / Clothing/Uniforms | - | - | - | 100 | - | 100 |
| 100-4602-521.51-09 | General Supplies / Other | 200 | - | - | - | - | - |
| 100-4602-521.56-03 | Travel / Other | 200 | - | - | - | - | - |
| 6 - Capital Outlay | | - | - | - | 1,000 | - | 1,000 |
| 100-4601-533.70-03 | Capital Items / Equipment | - | - | - | 1,000 | - | 1,000 |
| 46 - Engineering Total | | 1,330,270 | 1,268,165 | 727,801 | 1,364,017 | (98,577) | 1,265,440 |
| 50 - City Promotion/Celebratns | | | | | | | |
| 1 - Employee Wages | | - | - | 4,908 | 11,595 | 4,362 | 15,957 |
| 100-5007-552.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | - | 4,908 | 11,595 | 4,362 | 15,957 |
| 2 - Employee Benefits | | - | - | 375 | 887 | 1,370 | 2,257 |
| 100-5007-552.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | - | - | 304 | 719 | 270 | 989 |
| 100-5007-552.22-02 | Payroll Taxes / Social Security-HI 1.45% | - | - | 71 | 168 | 63 | 231 |
| 100-5007-552.23-01 | Retirement / Retirement-General | - | - | - | - | 1,037 | 1,037 |
| 3 - Professional Services | | 41,911 | (238) | 15,153 | 26,500 | 3,500 | 30,000 |
| 100-5002-517.30-04 | Professional Services / Other | 41,911 | (238) | 15,153 | 26,500 | 3,500 | 30,000 |
| 4 - Other Operating | | 44,685 | 2,377 | 32,320 | 88,375 | 2,750 | 91,125 |
| 100-5001-517.51-02 | General Supplies / Office Supplies | - | - | - | 100 | (100) | - |
| 100-5001-517.51-04 | General Supplies / Food/Provisions | 67 | - | - | 100 | (100) | - |
| 100-5001-517.51-09 | General Supplies / Other | 342 | - | - | 1,000 | (1,000) | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---|---|------------------|------------------|--------------------|------------------|------------------|------------------|
| 100-5002-517.51-01 | General Supplies / Postage | 61 | - | 5,733 | 17,050 | 2,950 | 20,000 |
| 100-5002-517.51-02 | General Supplies / Office Supplies | 110 | - | - | 150 | (50) | 100 |
| 100-5002-517.51-04 | General Supplies / Food/Provisions | 11,347 | 1,678 | 969 | 10,500 | - | 10,500 |
| 100-5002-517.51-09 | General Supplies / Other | 14,768 | 699 | 10,564 | 12,000 | - | 12,000 |
| 100-5002-517.55-02 | Printing / Out-sourced | - | - | 8,007 | 17,000 | 1,000 | 18,000 |
| 100-5003-517.51-09 | General Supplies / Other | 1,141 | - | - | 18,000 | - | 18,000 |
| 100-5004-517.51-02 | General Supplies / Office Supplies | 436 | - | - | 400 | (400) | - |
| 100-5005-517.51-09 | General Supplies / Other | 16,413 | - | - | - | - | - |
| 100-5007-552.41-01 | Utility Services / Water | - | - | 288 | 800 | - | 800 |
| 100-5007-552.41-02 | Utility Services / Storm Water | - | - | 2,504 | 3,500 | - | 3,500 |
| 100-5007-552.41-03 | Utility Services / Sanitary Sewer | - | - | 170 | 400 | - | 400 |
| 100-5007-552.41-04 | Utility Services / Electric | - | - | 2,563 | 6,000 | - | 6,000 |
| 100-5007-552.41-06 | Utility Services / Telephone | - | - | 270 | - | 450 | 450 |
| 100-5007-552.51-09 | General Supplies / Other | - | - | 1,250 | 1,375 | - | 1,375 |
| 50 - City Promotion/Celebratns Total | | 86,596 | 2,139 | 52,756 | 127,357 | 11,982 | 139,339 |
| 52 - Undistrib Fringe Benefits | | | | | | | |
| 1 - Employee Wages | | 7,500 | 17,000 | 8,228 | 450,000 | - | 450,000 |
| 100-5216-517.14-09 | Misc Additional Pays / Performance Allowance | 7,500 | 17,000 | 8,228 | 450,000 | - | 450,000 |
| 2 - Employee Benefits | | 2,050,807 | 1,667,743 | 431,653 | 2,460,875 | (883,485) | 1,577,390 |
| 100-5202-517.29-03 | Other Employee Benefits / Accrued Vacation | 153,774 | 193,153 | - | 75,000 | - | 75,000 |
| 100-5202-517.29-04 | Other Employee Benefits / Accrued Overtime | (212,373) | (67,151) | - | 35,000 | - | 35,000 |
| 100-5204-517.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | - | 29 | - | - | - | - |
| 100-5205-517.23-01 | Retirement / Retirement-General | - | 683 | - | 50,000 | (25,000) | 25,000 |
| 100-5206-517.23-03 | Retirement / Retirement-Police | - | - | - | 65,000 | (40,000) | 25,000 |
| 100-5206-517.23-04 | Retirement / Retirement-Fire | 10,693 | - | 4,139 | 65,000 | (40,000) | 25,000 |
| 100-5207-517.21-30 | Insurance / HealthIns-ActiveEmpl Prem | - | - | - | 50,000 | - | 50,000 |
| 100-5207-517.21-31 | Insurance / HealthIns-Retiree Prem | 1,150,000 | 1,150,000 | - | 1,150,000 | (817,360) | 332,640 |
| 100-5207-517.21-55 | Insurance / Plan Premium Costs | - | - | - | - | 218,500 | 218,500 |
| 100-5209-517.21-04 | Insurance / Life Insurance | 129,546 | 130,959 | 101,769 | 145,000 | (15,000) | 130,000 |
| 100-5209-517.21-05 | Insurance / Life Ins-Prem Share Cred | (117,367) | (118,961) | (77,722) | (113,000) | (7,000) | (120,000) |
| 100-5210-517.25-01 | Tuition Reimbursement / Tuition Reimbursement | 16,096 | 6,426 | 5,377 | 45,000 | - | 45,000 |
| 100-5211-517.21-07 | Insurance / Dental Insurance | (521,517) | (536,178) | (341,676) | (550,000) | - | (550,000) |
| 100-5211-517.21-08 | Insurance / Dntl Ins-Prem Share Cred | (2,848) | (15,969) | (12,824) | (2,750) | - | (2,750) |
| 100-5211-517.21-50 | Insurance / IBNR Expense | 3,248 | (5,992) | - | - | - | - |
| 100-5211-517.21-70 | Insurance / Dental Premiums-Care Plus | 256,145 | 237,909 | 209,950 | 264,000 | - | 264,000 |
| 100-5211-517.21-72 | Insurance / Dental-Std Plan Claims | 265,564 | 242,216 | 157,028 | 290,000 | 10,000 | 300,000 |
| 100-5212-517.29-01 | Other Employee Benefits / Workers Compensation | 844,594 | 332,163 | 248,652 | 550,000 | (200,000) | 350,000 |
| 100-5213-517.29-02 | Other Employee Benefits / Unemployment Compensatn | 271 | 30,847 | 7,741 | 20,000 | - | 20,000 |
| 100-5216-517.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | - | 688 | - | - | - | - |
| 100-5216-517.22-02 | Payroll Taxes / Social Security-HI 1.45% | - | 161 | - | - | - | - |
| 100-5216-517.23-01 | Retirement / Retirement-General | - | 749 | - | - | - | - |
| 100-5217-517.21-11 | Insurance / Long Term Disability Ins | 74,985 | 81,039 | 54,244 | 80,000 | - | 80,000 |
| 100-5218-517.21-12 | Insurance / Vision Plan Premiums | 8,727 | 13,947 | 10,575 | 14,400 | (400) | 14,000 |
| 100-5218-517.21-13 | Insurance / Vision Plan Prem Share cr | (8,732) | (13,947) | (9,448) | (14,400) | 400 | (14,000) |
| 100-5219-517.21-14 | Insurance / PremOnly HRA Contribution | - | 3,897 | 72,947 | 241,125 | 33,875 | 275,000 |
| 100-5219-517.21-15 | Insurance / HRA Acct Admin Fees | - | 1,075 | 900 | 1,500 | (1,500) | - |
| 3 - Professional Services | | 56,215 | 52,826 | 46,863 | 94,600 | (18,400) | 76,200 |
| 100-5201-517.30-04 | Professional Services / Other | 5,559 | 6,548 | 4,573 | 6,600 | 100 | 6,700 |
| 100-5212-517.30-02 | Professional Services / Consultants | 13,000 | 15,000 | 15,500 | 17,000 | 1,500 | 18,500 |
| 100-5212-517.30-04 | Professional Services / Other | 37,656 | 31,278 | 26,790 | 71,000 | (20,000) | 51,000 |
| 4 - Other Operating | | 71,238 | 73,737 | 106,343 | 83,593 | 16,407 | 100,000 |
| 100-5212-517.61-01 | Insurance / Liability Ins (premiums) | 71,238 | 73,737 | 106,343 | 83,593 | 16,407 | 100,000 |
| 52 - Undistrib Fringe Benefits Total | | 2,185,760 | 1,811,305 | 593,087 | 3,089,068 | (885,478) | 2,203,590 |
| 88 - General City Expense | | | | | | | |
| 1 - Employee Wages | | 4,381 | - | - | 367,000 | (67,000) | 300,000 |
| 100-8810-517.11-35 | Regular Employees / ContractSettlmnt Sal/Frng | - | - | - | 367,000 | (67,000) | 300,000 |
| 100-8813-517.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 4,381 | - | - | - | - | - |
| 2 - Employee Benefits | | 335 | - | - | - | - | - |
| 100-8813-517.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | 272 | - | - | - | - | - |
| 100-8813-517.22-02 | Payroll Taxes / Social Security-HI 1.45% | 64 | - | - | - | - | - |
| 3 - Professional Services | | 105,629 | 68,973 | 60,242 | 160,150 | 24,850 | 185,000 |
| 100-8801-517.30-02 | Professional Services / Consultants | 3,993 | 12,337 | 436 | 150 | 14,850 | 15,000 |
| 100-8808-517.32-01 | Maintenance Contracts / Computer Equip/Software | 5,780 | - | - | - | - | - |
| 100-8810-517.30-02 | Professional Services / Consultants | - | - | - | 15,000 | 10,000 | 25,000 |
| 100-8811-517.30-02 | Professional Services / Consultants | 1,050 | 13,660 | - | 15,000 | - | 15,000 |
| 100-8812-517.30-01 | Professional Services / Audit | 32,585 | 40,835 | 40,825 | 35,000 | - | 35,000 |
| 100-8813-517.30-04 | Professional Services / Other | 62,221 | 2,141 | 18,982 | 95,000 | - | 95,000 |
| 4 - Other Operating | | 497,368 | 592,418 | 535,910 | 653,650 | 18,750 | 672,400 |
| 100-8802-517.58-02 | Regulatory Expenses / Animal Control Fees | 133,900 | 176,357 | 120,752 | 182,000 | 500 | 182,500 |
| 100-8807-517.53-01 | Operational Supplies / Gasoline | (5,238) | (147) | 2,400 | - | - | - |
| 100-8808-517.51-09 | General Supplies / Other | - | - | - | 1,500 | - | 1,500 |
| 100-8808-517.56-01 | Travel / Local Business Meetings | - | - | - | 250 | 500 | 750 |
| 100-8808-517.56-02 | Travel / Conferences & Seminars | - | - | - | 500 | - | 500 |
| 100-8808-517.57-02 | Education & Training / Registration Fees | - | - | - | 1,000 | - | 1,000 |
| 100-8810-517.51-04 | General Supplies / Food/Provisions | - | 159 | - | 500 | 250 | 750 |
| 100-8810-517.56-01 | Travel / Local Business Meetings | - | - | - | - | 500 | 500 |
| 100-8811-517.61-01 | Insurance / Liability Ins (premiums) | 368,210 | 396,483 | 412,711 | 464,400 | - | 464,400 |
| 100-8813-517.51-04 | General Supplies / Food/Provisions | 381 | - | - | - | 500 | 500 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|--|---|--------------------|--------------------|---------------------|--------------------|------------------|------------------|
| 100-8813-517.51-09 | General Supplies / Other | 116 | 19,566 | 46 | 3,500 | 16,500 | 20,000 |
| 5 - Miscellaneous | | 71,938 | 77,551 | 194,698 | 51,000 | (1,000) | 50,000 |
| 100-8803-517.62-01 | Refunds on Taxes / Real Estate | 18,897 | 68,933 | 193,775 | 35,000 | - | 35,000 |
| 100-8803-517.62-02 | Refunds on Taxes / Personal Property | 4,132 | 3,548 | - | 5,000 | - | 5,000 |
| 100-8806-517.63-01 | Bad Debts / Bad Debt Expense | 12,317 | 3,679 | 4 | 10,000 | - | 10,000 |
| 100-8807-517.64-50 | Misc Adjustments/Expenses / Misc Exp-To Be Billed | (7,686) | 1,391 | 919 | - | - | - |
| 100-8807-517.64-53 | Misc Adjustments/Expenses / To be billed via Tax Roll | 44,277 | - | - | - | - | - |
| 100-8814-517.64-02 | Misc Adjustments/Expenses / City Treasurer Adjustment | - | - | - | 1,000 | (1,000) | - |
| 6 - Capital Outlay | | 41,088 | 4,184 | 4,417 | 5,500 | - | 5,500 |
| 100-8813-517.31-01 | Project Activities / Contractors | - | 394 | - | 500 | - | 500 |
| 100-8813-517.31-02 | Project Activities / Other | 41,088 | 3,790 | 4,417 | 5,000 | - | 5,000 |
| 7 - Other Financing Uses | | 675,000 | 763,206 | - | 800,000 | (800,000) | - |
| 100-8817-517.91-00 | Administrative / Operating Transfer Out | - | 763,206 | - | - | - | - |
| 100-8817-517.91-10 | Operating Transfer Out / OPEB Funding-Hlth Ins | 675,000 | - | - | 800,000 | (800,000) | - |
| 88 - General City Expense Total | | 1,395,739 | 1,506,332 | 795,268 | 2,037,300 | (824,400) | 1,212,900 |
| 98 - | | | | | | | |
| 4 - Other Operating | | 343,572 | 52,070 | 29 | - | - | - |
| 100-9898-511.43-02 | Rentals / Equipment Rental from PW | 5,795 | 16 | - | - | - | - |
| 100-9898-511.49-99 | OVER/SHORT / INVENTORY | 337,778 | 52,054 | 29 | - | - | - |
| 7 - Other Financing Uses | | 1,798,823 | 4,857,553 | - | - | - | - |
| 100-9898-511.91-00 | Legislative / Operating Transfer Out | 1,798,823 | 4,857,553 | - | - | - | - |
| 98 - Total | | 2,142,395 | 4,909,623 | 29 | - | - | - |
| 100 - GENERAL FUND Total | | (241,409) | (95,003) | (18,187,347) | - | - | - |
| 201 - Tourism Fund | | | | | | | |
| 00 - Revenues | | | | | | | |
| 41 - Taxes | | (240,364) | (142,661) | (204,956) | (150,000) | (250,000) | (400,000) |
| 201-0000-414.01-00 | Hotel Room Tax / Hotel Room Tax | (240,364) | (142,661) | (204,956) | (150,000) | (250,000) | (400,000) |
| 46 - Miscellaneous Revenue | | (106,371) | (2,126) | (1,357) | (105,000) | 105,000 | - |
| 201-0000-465.01-00 | Contributions & Donations / Contributions & Donations | (100,000) | - | - | (100,000) | 100,000 | - |
| 201-0000-465.90-04 | Contrib to City / Sale of Materials - tax | (6,371) | (2,126) | (1,357) | (5,000) | 5,000 | - |
| 00 - Revenues Total | | (346,735) | (144,787) | (206,313) | (255,000) | (145,000) | (400,000) |
| 51 - Tourism/Promotion | | | | | | | |
| 1 - Employee Wages | | - | - | - | - | 28,801 | 28,801 |
| 201-5101-517.11-01 | Regular Employees / Salary & Wages | - | - | - | - | 28,801 | 28,801 |
| 2 - Employee Benefits | | - | - | - | - | 13,080 | 13,080 |
| 201-5101-517.21-01 | Insurance / Health Insurance | - | - | - | - | 8,337 | 8,337 |
| 201-5101-517.21-07 | Insurance / Dental Insurance | - | - | - | - | 667 | 667 |
| 201-5101-517.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | - | - | - | - | 1,786 | 1,786 |
| 201-5101-517.22-02 | Payroll Taxes / Social Security-HI 1.45% | - | - | - | - | 418 | 418 |
| 201-5101-517.23-01 | Retirement / Retirement-General | - | - | - | - | 1,872 | 1,872 |
| 3 - Professional Services | | 23,319 | 67,339 | 1,997 | 42,000 | 23,250 | 65,250 |
| 201-5101-517.30-04 | Professional Services / Other | 21,508 | 65,437 | - | 40,000 | 22,750 | 62,750 |
| 201-5101-517.32-01 | Maintenance Contracts / Computer Equip/Software | 1,811 | 1,902 | 1,997 | 2,000 | 500 | 2,500 |
| 4 - Other Operating | | 232,099 | 18,184 | 946 | 172,000 | 112,750 | 284,750 |
| 201-5101-517.43-03 | Rentals / Other | 720 | - | - | 1,000 | 1,000 | 2,000 |
| 201-5101-517.51-09 | General Supplies / Other | 1,121 | 14,097 | 107 | 101,000 | 99,000 | 200,000 |
| 201-5101-517.51-12 | General Supplies / Promotional Items | 9,324 | 3,398 | - | 30,000 | 5,000 | 35,000 |
| 201-5101-517.54-03 | Advertising / Other | 220,934 | 689 | 839 | 40,000 | 7,750 | 47,750 |
| 7 - Other Financing Uses | | 38,187 | 40,554 | - | 41,000 | (41,000) | - |
| 201-5101-517.91-00 | Administrative / Operating Transfer Out | 38,187 | 40,554 | - | 41,000 | (41,000) | - |
| 51 - Tourism/Promotion Total | | 293,606 | 126,077 | 2,943 | 255,000 | 136,881 | 391,881 |
| 201 - Tourism Fund Total | | (53,129) | (18,710) | (203,370) | - | (8,119) | (8,119) |
| 220 - Comm Dev Block Grant | | | | | | | |
| 00 - Revenues | | | | | | | |
| 43 - Intergovernmental Revenue | | (1,666,679) | (1,058,454) | (1,142,807) | (1,486,317) | 1,486,317 | - |
| 220-0000-431.01-00 | Federal Grant Revenue / Comm Dev Block Grant | (1,392,334) | (842,027) | (896,196) | (1,295,317) | 1,295,317 | - |
| 220-0000-438.05-00 | Grant Program Income / Misc Program Income | (274,345) | (216,428) | (246,611) | (191,000) | 191,000 | - |
| 00 - Revenues Total | | (1,666,679) | (1,058,454) | (1,142,807) | (1,486,317) | 1,486,317 | - |
| 75 - CDBG | | | | | | | |
| 1 - Employee Wages | | 314,074 | 281,502 | 167,486 | 241,885 | 42,687 | 284,572 |
| 220-7520-563.11-01 | Regular Employees / Salary & Wages | (8,099) | - | - | 28,667 | (28,667) | - |
| 220-7521-563.11-01 | Regular Employees / Salary & Wages | 106,565 | 131,966 | 54,155 | 94,547 | 62,041 | 156,588 |
| 220-7521-563.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | 190 | - | - | - | - |
| 220-7521-563.13-01 | Overtime / Overtime Pay | 923 | 596 | 81 | 500 | (500) | - |
| 220-7521-563.14-01 | Misc Additional Pays / Out of Class Pay | - | - | - | 285 | (285) | - |
| 220-7521-563.14-10 | Misc Additional Pays / Car Allowance | - | - | - | 100 | - | 100 |
| 220-7522-563.11-01 | Regular Employees / Salary & Wages | 156,045 | 126,857 | 94,623 | 100,158 | 11,755 | 111,913 |
| 220-7522-563.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 9,273 | 8,295 | 6,170 | - | - | - |
| 220-7522-563.13-01 | Overtime / Overtime Pay | (65) | 323 | - | - | - | - |
| 220-7522-563.14-10 | Misc Additional Pays / Car Allowance | 39 | 18 | - | - | - | - |
| 220-7525-565.11-01 | Regular Employees / Salary & Wages | (126) | - | - | - | - | - |
| 220-7525-565.13-01 | Overtime / Overtime Pay | 26 | - | - | - | - | - |
| 220-7525-565.14-10 | Misc Additional Pays / Car Allowance | - | - | - | - | 225 | 225 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---------------------------|---|----------------|----------------|--------------------|----------------|------------------|----------------|
| 220-7526-565.11-01 | Regular Employees / Salary & Wages | 37,765 | - | - | - | - | - |
| 220-7526-565.13-01 | Overtime / Overtime Pay | (65) | - | - | - | - | - |
| 220-7529-563.11-01 | Regular Employees / Salary & Wages | 599 | 813 | 5 | 2,706 | (1,404) | 1,302 |
| 220-7529-563.14-10 | Misc Additional Pays / Car Allowance | - | - | - | 20 | - | 20 |
| 220-7533-563.11-01 | Regular Employees / Salary & Wages | 11,194 | 12,371 | 12,452 | 14,862 | (478) | 14,384 |
| 220-7533-563.14-10 | Misc Additional Pays / Car Allowance | - | 73 | - | 40 | - | 40 |
| 2 - Employee Benefits | | 108,601 | 107,144 | 65,838 | 98,111 | 23,899 | 122,010 |
| 220-7520-563.21-01 | Insurance / Health Insurance | - | - | - | 2,323 | (2,323) | - |
| 220-7520-563.21-04 | Insurance / Life Insurance | - | - | - | 28 | (28) | - |
| 220-7520-563.21-07 | Insurance / Dental Insurance | - | - | - | 299 | (299) | - |
| 220-7520-563.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | - | - | - | 1,777 | (1,777) | - |
| 220-7520-563.22-02 | Payroll Taxes / Social Security-HI 4.5% | - | - | - | 416 | (416) | - |
| 220-7520-563.23-01 | Retirement / Retirement-General | - | - | - | 1,935 | (1,935) | - |
| 220-7521-563.21-01 | Insurance / Health Insurance | 24,721 | 21,793 | 10,322 | 19,742 | 17,335 | 37,077 |
| 220-7521-563.21-04 | Insurance / Life Insurance | 148 | 240 | 100 | 193 | 28 | 221 |
| 220-7521-563.21-07 | Insurance / Dental Insurance | 1,534 | 1,682 | 784 | 1,290 | 1,524 | 2,814 |
| 220-7521-563.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 6,066 | 8,192 | 3,214 | 5,862 | 3,846 | 9,708 |
| 220-7521-563.22-02 | Payroll Taxes / Social Security-HI 4.5% | 1,418 | 1,924 | 752 | 1,371 | 900 | 2,271 |
| 220-7521-563.23-01 | Retirement / Retirement-General | 6,680 | 9,115 | 3,615 | 6,382 | 3,796 | 10,178 |
| 220-7522-563.21-01 | Insurance / Health Insurance | 34,007 | 34,489 | 23,703 | 30,781 | 1,796 | 32,577 |
| 220-7522-563.21-04 | Insurance / Life Insurance | 180 | 203 | 213 | 83 | - | 83 |
| 220-7522-563.21-07 | Insurance / Dental Insurance | 2,193 | 2,095 | 1,318 | 1,685 | 87 | 1,772 |
| 220-7522-563.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 13,157 | 8,104 | 5,988 | 6,210 | 729 | 6,939 |
| 220-7522-563.22-02 | Payroll Taxes / Social Security-HI 4.5% | 1,884 | 1,895 | 1,401 | 1,452 | 171 | 1,623 |
| 220-7522-563.23-01 | Retirement / Retirement-General | 5,228 | 6,003 | 4,052 | 6,761 | 932 | 7,693 |
| 220-7522-563.23-03 | Retirement / Retirement-Police | 4,945 | 4,373 | 4,038 | - | - | - |
| 220-7525-565.21-01 | Insurance / Health Insurance | 56 | - | - | - | - | - |
| 220-7525-565.21-04 | Insurance / Life Insurance | 0 | - | - | - | - | - |
| 220-7525-565.21-07 | Insurance / Dental Insurance | 3 | - | - | - | - | - |
| 220-7525-565.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 29 | - | - | - | - | - |
| 220-7525-565.22-02 | Payroll Taxes / Social Security-HI 4.5% | 7 | - | - | - | - | - |
| 220-7525-565.23-01 | Retirement / Retirement-General | 31 | - | - | - | - | - |
| 220-7526-565.21-01 | Insurance / Health Insurance | (33) | - | - | - | - | - |
| 220-7526-565.21-04 | Insurance / Life Insurance | (1) | - | - | - | - | - |
| 220-7526-565.21-07 | Insurance / Dental Insurance | (2) | - | - | - | - | - |
| 220-7526-565.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | (11) | - | - | - | - | - |
| 220-7526-565.22-02 | Payroll Taxes / Social Security-HI 4.5% | (3) | - | - | - | - | - |
| 220-7526-565.23-01 | Retirement / Retirement-General | (12) | - | - | - | - | - |
| 220-7529-563.21-01 | Insurance / Health Insurance | 315 | 399 | - | 861 | (209) | 652 |
| 220-7529-563.21-04 | Insurance / Life Insurance | 1 | 0 | - | 6 | - | 6 |
| 220-7529-563.21-07 | Insurance / Dental Insurance | 19 | 23 | - | 63 | (35) | 28 |
| 220-7529-563.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 34 | 47 | 0 | 168 | (87) | 81 |
| 220-7529-563.22-02 | Payroll Taxes / Social Security-HI 4.5% | 8 | 11 | 0 | 39 | (20) | 19 |
| 220-7529-563.23-01 | Retirement / Retirement-General | 39 | 55 | - | 183 | (98) | 85 |
| 220-7533-563.21-01 | Insurance / Health Insurance | 4,157 | 4,518 | 4,350 | 5,709 | 101 | 5,810 |
| 220-7533-563.21-04 | Insurance / Life Insurance | 16 | 16 | 16 | 25 | - | 25 |
| 220-7533-563.21-07 | Insurance / Dental Insurance | 227 | 247 | 237 | 328 | (16) | 312 |
| 220-7533-563.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 665 | 718 | 725 | 921 | (29) | 892 |
| 220-7533-563.22-02 | Payroll Taxes / Social Security-HI 4.5% | 156 | 168 | 170 | 215 | (6) | 209 |
| 220-7533-563.23-01 | Retirement / Retirement-General | 739 | 831 | 839 | 1,003 | (68) | 935 |
| 3 - Professional Services | | 7,517 | 15,248 | 6,101 | 39,041 | 17,809 | 56,850 |
| 220-7520-563.30-02 | Professional Services / Consultants | - | - | - | 1,000 | (1,000) | - |
| 220-7521-563.30-01 | Professional Services / Audit | 4,600 | 3,500 | - | 5,445 | 55 | 5,500 |
| 220-7521-563.30-02 | Professional Services / Consultants | - | 9,000 | 4,125 | 25,246 | 12,954 | 38,200 |
| 220-7521-563.30-04 | Professional Services / Other | 756 | 744 | 473 | - | - | - |
| 220-7521-563.30-05 | Professional Services / Legal/Litigation | - | - | - | 2,250 | 50 | 2,300 |
| 220-7521-563.32-04 | Maintenance Contracts / Other | 1,479 | 2,004 | 1,503 | 4,000 | - | 4,000 |
| 220-7522-563.30-01 | Professional Services / Audit | 682 | - | - | - | - | - |
| 220-7525-565.30-04 | Professional Services / Other | - | - | - | - | 5,100 | 5,100 |
| 220-7525-565.32-04 | Maintenance Contracts / Other | - | - | - | - | 1,000 | 1,000 |
| 220-7533-563.32-04 | Maintenance Contracts / Other | - | - | - | 1,100 | (350) | 750 |
| 4 - Other Operating | | 47,007 | 41,555 | 35,216 | 37,266 | 7,895 | 45,161 |
| 220-7520-563.43-01 | Rentals / Buildings/Space Rent Exp | - | - | - | 938 | (938) | - |
| 220-7520-563.51-02 | General Supplies / Office Supplies | - | - | - | 150 | (150) | - |
| 220-7520-563.55-01 | Printing / In-house (Print Shop) | - | - | - | 150 | (150) | - |
| 220-7521-563.41-06 | Utility Services / Telephone | 420 | 380 | 225 | 1,100 | - | 1,100 |
| 220-7521-563.43-01 | Rentals / Buildings/Space Rent Exp | 4,256 | 4,818 | 5,996 | 3,958 | 1 | 3,959 |
| 220-7521-563.44-01 | Repair & Maintenance / Office Furniture & Equip | - | - | - | 250 | 250 | 500 |
| 220-7521-563.51-01 | General Supplies / Postage | 601 | 415 | 462 | 1,325 | (200) | 1,125 |
| 220-7521-563.51-02 | General Supplies / Office Supplies | 115 | 858 | - | 1,823 | - | 1,823 |
| 220-7521-563.51-04 | General Supplies / Food/Provisions | - | - | - | 60 | - | 60 |
| 220-7521-563.52-01 | Books & Periodicals / Subscriptions | - | 223 | - | - | - | - |
| 220-7521-563.52-03 | Books & Periodicals / Subscriptions-Software | 553 | 629 | - | 2,950 | (50) | 2,900 |
| 220-7521-563.54-01 | Advertising / Classified Ads | - | - | - | 225 | (225) | - |
| 220-7521-563.54-02 | Advertising / Notices | 948 | 1,136 | 269 | 1,500 | (100) | 1,400 |
| 220-7521-563.55-01 | Printing / In-house (Print Shop) | 116 | - | - | 625 | - | 625 |
| 220-7521-563.55-02 | Printing / Out-sourced | - | - | - | 200 | (150) | 50 |
| 220-7521-563.56-01 | Travel / Local Business Meetings | 132 | - | - | 2,500 | (1,100) | 1,400 |
| 220-7521-563.56-02 | Travel / Conferences & Seminars | 167 | 200 | 420 | 4,500 | - | 4,500 |
| 220-7521-563.57-01 | Education & Training / Membership Dues | 1,095 | 1,145 | 1,075 | 1,645 | (445) | 1,200 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---|--|--------------------|--------------------|--------------------|--------------------|------------------|------------------|
| 220-7521-563.57-02 | Education & Training / Registration Fees | 5,472 | 440 | 95 | 3,400 | 400 | 3,800 |
| 220-7521-563.61-01 | Insurance / Liability Ins (premiums) | - | - | - | 6,600 | - | 6,600 |
| 220-7522-563.41-06 | Utility Services / Telephone | 1,942 | - | - | - | - | - |
| 220-7522-563.51-01 | General Supplies / Postage | 682 | - | - | - | - | - |
| 220-7522-563.51-02 | General Supplies / Office Supplies | 1,624 | 1,384 | 799 | - | - | - |
| 220-7522-563.51-04 | General Supplies / Food/Provisions | 128 | - | - | - | - | - |
| 220-7522-563.51-09 | General Supplies / Other | 2,056 | 5,052 | 953 | - | - | - |
| 220-7522-563.52-02 | Books & Periodicals / Other | 184 | - | - | - | - | - |
| 220-7522-563.53-16 | Operational Supplies / Landscaping Materials | 24,999 | 24,876 | 24,921 | - | - | - |
| 220-7522-563.55-01 | Printing / In-house (Print Shop) | 43 | - | - | - | - | - |
| 220-7522-563.55-02 | Printing / Out-sourced | 488 | - | - | - | - | - |
| 220-7522-563.61-01 | Insurance / Liability Ins (premiums) | 240 | - | - | - | - | - |
| 220-7525-565.41-06 | Utility Services / Telephone | - | - | - | - | 600 | 600 |
| 220-7525-565.51-01 | General Supplies / Postage | - | - | - | - | 350 | 350 |
| 220-7525-565.51-02 | General Supplies / Office Supplies | - | - | - | - | 660 | 660 |
| 220-7525-565.51-04 | General Supplies / Food/Provisions | - | - | - | - | 150 | 150 |
| 220-7525-565.54-01 | Advertising / Classified Ads | - | - | - | - | 2,500 | 2,500 |
| 220-7525-565.54-02 | Advertising / Notices | - | - | - | - | 500 | 500 |
| 220-7525-565.56-01 | Travel / Local Business Meetings | - | - | - | - | 1,900 | 1,900 |
| 220-7525-565.56-02 | Travel / Conferences & Seminars | - | - | - | - | 1,500 | 1,500 |
| 220-7525-565.57-02 | Education & Training / Registration Fees | - | - | - | - | 2,250 | 2,250 |
| 220-7529-563.43-01 | Rentals / Buildings/Space Rent Exp | - | - | - | 671 | 47 | 718 |
| 220-7529-563.51-01 | General Supplies / Postage | 242 | - | - | 50 | - | 50 |
| 220-7529-563.51-02 | General Supplies / Office Supplies | 249 | - | - | 250 | - | 250 |
| 220-7529-563.51-09 | General Supplies / Other | 254 | - | - | 100 | - | 100 |
| 220-7529-563.55-01 | Printing / In-house (Print Shop) | - | - | - | 100 | - | 100 |
| 220-7529-563.56-01 | Travel / Local Business Meetings | - | - | - | 50 | - | 50 |
| 220-7529-563.56-02 | Travel / Conferences & Seminars | - | - | - | 125 | - | 125 |
| 220-7529-563.57-01 | Education & Training / Membership Dues | - | - | - | 50 | - | 50 |
| 220-7529-563.57-02 | Education & Training / Registration Fees | - | - | - | 300 | - | 300 |
| 220-7533-563.41-06 | Utility Services / Telephone | - | - | - | 45 | - | 45 |
| 220-7533-563.43-01 | Rentals / Buildings/Space Rent Exp | - | - | - | 876 | 85 | 961 |
| 220-7533-563.51-01 | General Supplies / Postage | - | - | - | 50 | - | 50 |
| 220-7533-563.51-02 | General Supplies / Office Supplies | - | - | - | 125 | - | 125 |
| 220-7533-563.54-02 | Advertising / Notices | - | - | - | 40 | (40) | - |
| 220-7533-563.55-01 | Printing / In-house (Print Shop) | - | - | - | 35 | - | 35 |
| 220-7533-563.56-02 | Travel / Conferences & Seminars | - | - | - | 500 | - | 500 |
| 220-7533-563.57-02 | Education & Training / Registration Fees | - | - | - | - | 250 | 250 |
| 6 - Capital Outlay | | 1,189,311 | 612,638 | 862,795 | 1,161,556 | (313,594) | 847,962 |
| 220-7521-563.31-01 | Project Activities / Contractors | 331 | 250 | 124 | - | - | - |
| 220-7521-563.31-02 | Project Activities / Other | 168 | 5,458 | 330 | 1,046,056 | (660,094) | 385,962 |
| 220-7521-563.70-03 | Capital Items / Equipment | - | - | - | 500 | (500) | - |
| 220-7521-563.70-05 | Capital Items / Other | - | - | - | - | 500 | 500 |
| 220-7522-563.31-01 | Project Activities / Contractors | 121,799 | 2,707 | 48,803 | - | - | - |
| 220-7522-563.31-02 | Project Activities / Other | 614,564 | 159,265 | 289,352 | - | - | - |
| 220-7522-563.70-03 | Capital Items / Equipment | - | - | - | - | 500 | 500 |
| 220-7525-565.31-02 | Project Activities / Other | - | - | - | - | 345,000 | 345,000 |
| 220-7525-565.70-01 | Capital Items / Furniture & Fixtures | - | - | - | - | 1,000 | 1,000 |
| 220-7526-565.31-02 | Project Activities / Other | 268,173 | 363,531 | 487,550 | - | - | - |
| 220-7533-563.31-01 | Project Activities / Contractors | 217 | - | - | - | - | - |
| 220-7533-563.31-02 | Project Activities / Other | 8,478 | 1,018 | 757 | 115,000 | - | 115,000 |
| 220-7534-563.31-01 | Project Activities / Contractors | 175,579 | 80,408 | 35,879 | - | - | - |
| 75 - CDBG Total | | 1,666,510 | 1,058,087 | 1,137,436 | 1,577,859 | (221,304) | 1,356,555 |
| 220 - Comm Dev Block Grant Total | | (169) | (368) | (5,371) | 91,542 | 1,265,013 | 1,356,555 |
| 222 - Voucher Program | | | | | | | |
| 00 - Revenues | | | | | | | |
| 43 - Intergovernmental Revenue | | (3,325,952) | (3,285,264) | (3,016,734) | (3,287,829) | 3,287,829 | - |
| 222-0000-431.10-01 | Voucher Program / HUD Mngmnt Fees Reimb | (332,253) | (316,114) | (294,017) | (329,829) | 329,829 | - |
| 222-0000-431.10-02 | Voucher Program / HUD Spec Funding | - | (1,910) | (10) | - | - | - |
| 222-0000-431.10-04 | Voucher Program / Voucher Fees-Portability | (131) | - | - | - | - | - |
| 222-0000-431.10-05 | Voucher Program / Repayment Agreements | (2,314) | (2,607) | (9,473) | - | - | - |
| 223-0000-431.10-01 | Voucher Program / HUD Mngmnt Fees Reimb | - | - | - | (2,958,000) | 2,958,000 | - |
| 223-0000-431.10-03 | Voucher Program / HUD Voucher Prgm Reimb | (2,983,579) | (2,962,026) | (2,703,761) | - | - | - |
| 223-0000-431.10-05 | Voucher Program / Repayment Agreements | (2,339) | (2,607) | (9,473) | - | - | - |
| 226-0000-431.10-09 | Voucher Program / New VASH Award | (5,336) | - | - | - | - | - |
| 46 - Miscellaneous Revenue | | (15,696) | (4,259) | (47) | - | - | - |
| 222-0000-461.01-00 | Interest Revenue / Interest on Investments | (15,696) | (4,259) | (47) | - | - | - |
| 49 - Other Financing Sources | | (18,035) | - | - | - | - | - |
| 223-0000-491.00-00 | Other Financing Sources / Operating Transfers In | (18,035) | - | - | - | - | - |
| 00 - Revenues Total | | (3,359,684) | (3,289,522) | (3,016,781) | (3,287,829) | 3,287,829 | - |
| 76 - Voucher/Sec 8 Rent Assist | | | | | | | |
| 1 - Employee Wages | | 151,437 | 166,787 | 103,298 | 217,986 | (20,543) | 197,443 |
| 222-7601-563.11-01 | Regular Employees / Salary & Wages | 150,698 | 161,642 | 100,974 | 216,836 | (22,444) | 194,392 |
| 222-7601-563.13-01 | Overtime / Overtime Pay | - | 3,909 | 1,647 | 400 | 1,901 | 2,301 |
| 222-7601-563.14-01 | Misc Additional Pays / Out of Class Pay | - | - | 500 | - | - | - |
| 222-7601-563.14-10 | Misc Additional Pays / Car Allowance | 739 | - | 57 | 750 | - | 750 |
| 222-7603-563.11-01 | Regular Employees / Salary & Wages | - | 1,237 | 119 | - | - | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---|--|------------------|------------------|--------------------|------------------|------------------|------------------|
| 2 - Employee Benefits | | 60,483 | 71,698 | 41,350 | 101,487 | (19,562) | 81,925 |
| 222-7601-563.21-01 | Insurance / Health Insurance | 39,079 | 41,702 | 24,558 | 54,049 | (4,188) | 49,861 |
| 222-7601-563.21-04 | Insurance / Life Insurance | 215 | 215 | 164 | 367 | - | 367 |
| 222-7601-563.21-07 | Insurance / Dental Insurance | 3,435 | 3,658 | 2,309 | 4,885 | (856) | 4,029 |
| 222-7601-563.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 9,023 | 9,924 | 6,148 | 13,444 | (1,392) | 12,052 |
| 222-7601-563.22-02 | Payroll Taxes / Social Security-HI 4.5% | 2,110 | 2,321 | 1,438 | 3,144 | (649) | 2,495 |
| 222-7601-563.23-01 | Retirement / Retirement-General | 9,890 | 11,169 | 6,678 | 25,598 | (12,477) | 13,121 |
| 222-7601-563.29-03 | Other Employee Benefits / Accrued Vacation | (237) | 2,068 | - | - | - | - |
| 222-7601-563.29-04 | Other Employee Benefits / Accrued Overtime | (3,032) | (33) | - | - | - | - |
| 222-7603-563.21-01 | Insurance / Health Insurance | - | 471 | 37 | - | - | - |
| 222-7603-563.21-04 | Insurance / Life Insurance | - | 2 | 0 | - | - | - |
| 222-7603-563.21-07 | Insurance / Dental Insurance | - | 26 | 2 | - | - | - |
| 222-7603-563.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | - | 73 | 7 | - | - | - |
| 222-7603-563.22-02 | Payroll Taxes / Social Security-HI 4.5% | - | 17 | 2 | - | - | - |
| 222-7603-563.23-01 | Retirement / Retirement-General | - | 85 | 8 | - | - | - |
| 3 - Professional Services | | 27,042 | 26,278 | 30,924 | 130,392 | 13,108 | 143,500 |
| 222-7601-563.30-01 | Professional Services / Audit | 2,800 | - | - | 2,800 | - | 2,800 |
| 222-7601-563.30-02 | Professional Services / Consultants | - | - | - | 100,000 | 10,000 | 110,000 |
| 222-7601-563.30-04 | Professional Services / Other | 2,816 | 2,462 | 3,518 | 2,900 | 300 | 3,200 |
| 222-7601-563.30-05 | Professional Services / Legal/Litigation | - | - | - | 400 | - | 400 |
| 222-7601-563.32-04 | Maintenance Contracts / Other | 21,426 | 23,816 | 4,754 | 24,292 | 2,808 | 27,100 |
| 222-7604-563.30-04 | Professional Services / Other | - | - | 22,652 | - | - | - |
| 4 - Other Operating | | 2,954,212 | 3,033,089 | 2,585,972 | 29,051 | 2,840 | 31,891 |
| 222-7601-563.41-06 | Utility Services / Telephone | 2,579 | 2,261 | 1,802 | 2,600 | - | 2,600 |
| 222-7601-563.43-01 | Rentals / Buildings/Space Rent Exp | 11,043 | 11,549 | 9,101 | 11,651 | 2,090 | 13,741 |
| 222-7601-563.43-03 | Rentals / Other | - | - | (1,993) | - | - | - |
| 222-7601-563.43-06 | Rentals / Port-Ins | 1,330 | - | - | - | - | - |
| 222-7601-563.44-01 | Repair & Maintenance / Office Furniture & Equip | - | - | - | 200 | - | 200 |
| 222-7601-563.51-01 | General Supplies / Postage | 274 | 681 | 134 | 800 | 200 | 1,000 |
| 222-7601-563.51-02 | General Supplies / Office Supplies | 294 | 79 | 410 | 1,150 | (200) | 950 |
| 222-7601-563.51-09 | General Supplies / Other | 527 | 104 | 228 | - | - | - |
| 222-7601-563.52-01 | Books & Periodicals / Subscriptions | - | - | 239 | 300 | - | 300 |
| 222-7601-563.52-03 | Books & Periodicals / Subscriptions-Software | 120 | 485 | - | - | - | - |
| 222-7601-563.54-02 | Advertising / Notices | - | 48 | 698 | - | - | - |
| 222-7601-563.55-01 | Printing / In-house (Print Shop) | - | - | - | 1,100 | (300) | 800 |
| 222-7601-563.56-01 | Travel / Local Business Meetings | 164 | - | - | 1,850 | - | 1,850 |
| 222-7601-563.56-02 | Travel / Conferences & Seminars | 2,829 | 2,059 | 2,710 | 1,400 | 200 | 1,600 |
| 222-7601-563.57-01 | Education & Training / Membership Dues | 775 | 1,750 | - | 1,800 | (50) | 1,750 |
| 222-7601-563.57-02 | Education & Training / Registration Fees | 900 | - | 2,129 | 1,300 | 900 | 2,200 |
| 222-7601-563.61-01 | Insurance / Liability Ins (premiums) | - | - | - | 4,900 | - | 4,900 |
| 223-7602-563.43-03 | Rentals / Other | 1,762,268 | 1,756,594 | 1,486,234 | - | - | - |
| 223-7602-563.43-04 | Rentals / Other Reimbursements | 9,625 | 9,578 | 5,467 | - | - | - |
| 223-7602-563.43-05 | Rentals / Port-Outs | 42,151 | 47,127 | 22,436 | - | - | - |
| 223-7602-563.43-07 | Rentals / Project Based HAP | 445,262 | 471,752 | 415,472 | - | - | - |
| 226-7605-563.43-04 | Rentals / Other Reimbursements | 5,571 | 3,717 | 2,079 | - | - | - |
| 226-7605-563.43-05 | Rentals / Port-Outs | 17,565 | 7,257 | - | - | - | - |
| 226-7605-563.43-08 | Rentals / Rentals/ VASH HAP | 650,937 | 718,050 | 638,825 | - | - | - |
| 6 - Capital Outlay | | - | 68,691 | 341 | 2,907,772 | 150,544 | 3,058,316 |
| 222-7601-563.31-02 | Project Activities / Other | - | - | (31) | 2,905,872 | 150,444 | 3,056,316 |
| 222-7601-563.70-01 | Capital Items / Furniture & Fixtures | - | - | 372 | 900 | 100 | 1,000 |
| 222-7601-563.70-05 | Capital Items / Other | - | 917 | - | 1,000 | - | 1,000 |
| 222-7603-563.70-05 | Capital Items / Other | - | 67,774 | - | - | - | - |
| 7 - Other Financing Uses | | 18,035 | - | - | - | - | - |
| 222-7601-563.91-00 | Urban Redevel & Housing / Operating Transfer Out | 18,035 | - | - | - | - | - |
| 76 - Voucher/Sec 8 Rent Assist Total | | 3,211,211 | 3,366,543 | 2,761,886 | 3,386,688 | 126,387 | 3,513,075 |
| 222 - Voucher Program Total | | (148,473) | 77,020 | (254,895) | 98,859 | 3,414,216 | 3,513,075 |
| 224 - HOME PROGRAM FUND | | | | | | | |
| 00 - Revenues | | | | | | | |
| 43 - Intergovernmental Revenue | | (625,373) | (79,802) | (63,346) | (318,711) | 318,711 | - |
| 224-0000-431.03-01 | HOME Program / Program Income | (314,156) | - | - | - | - | - |
| 224-0000-431.12-00 | Federal Grant Revenue / 1st Time Home Buyer-Fed | (186,914) | - | - | - | - | - |
| 224-0000-438.11-00 | Grant Program Income / Loan Repayments | (124,303) | (79,802) | (63,346) | (318,711) | 318,711 | - |
| 46 - Miscellaneous Revenue | | (11,458) | (3,060) | (761) | (80,000) | 80,000 | - |
| 224-0000-461.00-00 | Miscellaneous Revenue / Interest Revenue | (11,458) | (3,060) | (761) | (80,000) | 80,000 | - |
| 00 - Revenues Total | | (636,832) | (82,862) | (64,107) | (398,711) | 398,711 | - |
| 77 - Home Program | | | | | | | |
| 1 - Employee Wages | | 10,046 | 14,681 | 9,317 | 12,067 | 2,984 | 15,051 |
| 224-7701-563.11-01 | Regular Employees / Salary & Wages | 9,925 | 14,613 | 9,317 | 11,967 | 2,984 | 14,951 |
| 224-7701-563.14-10 | Misc Additional Pays / Car Allowance | 121 | 68 | - | 100 | - | 100 |
| 2 - Employee Benefits | | 5,079 | 7,290 | 4,931 | 6,564 | 410 | 6,974 |
| 224-7701-563.21-01 | Insurance / Health Insurance | 3,484 | 4,939 | 3,424 | 4,555 | 243 | 4,798 |
| 224-7701-563.21-04 | Insurance / Life Insurance | 13 | 18 | 15 | 20 | - | 20 |
| 224-7701-563.21-07 | Insurance / Dental Insurance | 202 | 291 | 195 | 265 | 12 | 277 |
| 224-7701-563.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 589 | 855 | 542 | 742 | 81 | 823 |
| 224-7701-563.22-02 | Payroll Taxes / Social Security-HI 4.5% | 138 | 200 | 127 | 174 | 19 | 193 |
| 224-7701-563.23-01 | Retirement / Retirement-General | 653 | 987 | 627 | 808 | 55 | 863 |
| 3 - Professional Services | | 3,224 | 803 | 555 | 3,803 | (453) | 3,350 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|--------------------------------------|--|--------------------|--------------------|--------------------|--------------------|------------------|--------------------|
| 224-7701-563.30-01 | Professional Services / Audit | 2,500 | - | - | 1,250 | (1,250) | - |
| 224-7701-563.30-02 | Professional Services / Consultants | - | - | - | - | 1,250 | 1,250 |
| 224-7701-563.30-04 | Professional Services / Other | 724 | 803 | 555 | 1,259 | (359) | 900 |
| 224-7701-563.30-05 | Professional Services / Legal/Litigation | - | - | - | 1,294 | (94) | 1,200 |
| 4 - Other Operating | | 701 | 784 | 635 | 3,221 | (796) | 2,425 |
| 224-7701-563.41-06 | Utility Services / Telephone | - | - | - | 40 | - | 40 |
| 224-7701-563.43-01 | Rentals / Buildings/Space Rent Exp | 604 | 748 | 615 | 788 | 17 | 805 |
| 224-7701-563.51-01 | General Supplies / Postage | - | - | - | 40 | - | 40 |
| 224-7701-563.51-02 | General Supplies / Office Supplies | 98 | 36 | 20 | 30 | - | 30 |
| 224-7701-563.51-09 | General Supplies / Other | - | - | - | 30 | - | 30 |
| 224-7701-563.52-03 | Books & Periodicals / Subscriptions-Software | - | - | - | 1,500 | (750) | 750 |
| 224-7701-563.54-02 | Advertising / Notices | - | - | - | 80 | - | 80 |
| 224-7701-563.56-01 | Travel / Local Business Meetings | - | - | - | 100 | (50) | 50 |
| 224-7701-563.56-02 | Travel / Conferences & Seminars | - | - | - | 463 | (13) | 450 |
| 224-7701-563.57-02 | Education & Training / Registration Fees | - | - | - | 150 | - | 150 |
| 6 - Capital Outlay | | 99,469 | 81,925 | 291,695 | 373,056 | (32,614) | 340,442 |
| 224-7701-563.31-01 | Project Activities / Contractors | 94,056 | 80,958 | 291,385 | - | - | - |
| 224-7701-563.31-02 | Project Activities / Other | 5,412 | 967 | 310 | 372,856 | (32,614) | 340,242 |
| 224-7701-563.70-01 | Capital Items / Furniture & Fixtures | - | - | - | 200 | - | 200 |
| 77 - Home Program Total | | 118,519 | 105,484 | 307,132 | 398,711 | (30,469) | 368,242 |
| 224 - HOME PROGRAM FUND Total | | (518,313) | 22,622 | 243,026 | - | 368,242 | 368,242 |
| 240 - Health Grants | | | | | | | |
| 00 - Revenues | | | | | | | |
| 43 - Intergovernmental Revenue | | (1,058,137) | (1,772,390) | (760,258) | (1,072,065) | (579,984) | (1,652,049) |
| 240-0000-431.20-00 | Federal Grant Revenue / Prevention Grant-St Aid | (15,468) | (18,021) | (5,440) | (10,411) | 1,416 | (8,995) |
| 240-0000-431.21-01 | WIC-Women/Infant/Childrn / WIC-State Aid | (755,159) | (767,704) | (413,282) | (771,797) | (106,097) | (877,894) |
| 240-0000-431.21-02 | WIC-Women/Infant/Childrn / WIC State Aid Infrastruct | (7,441) | (12,049) | - | (12,625) | 12,625 | - |
| 240-0000-431.21-04 | WIC-Women/Infant/Childrn / WIC Farmers Market | (6,259) | (6,656) | (5,199) | - | (10,285) | (10,285) |
| 240-0000-431.21-07 | WIC-Women/Infant/Childrn / Peer Counseling | (4,441) | (14,376) | (15,098) | (29,090) | 1,270 | (27,820) |
| 240-0000-431.21-09 | WIC-Women/Infant/Childrn / WIC SNAP Nutr Ed | (21,666) | (20,995) | (14,819) | (23,337) | - | (23,337) |
| 240-0000-431.21-10 | WIC-Women/Infant/Childrn / WIC Outreach Grant | (19,683) | - | (19,646) | (19,646) | - | (19,646) |
| 240-0000-431.22-00 | Federal Grant Revenue / MCH-Maternal/Child Hlth | (25,591) | (26,418) | (5,453) | - | (27,169) | (27,169) |
| 240-0000-431.22-02 | MCH-Maternal/Child Hlth / MCH-BT | - | - | - | (26,420) | 26,420 | - |
| 240-0000-431.26-00 | Federal Grant Revenue / IAP Immunization | (17,069) | (9,557) | (4,992) | (17,018) | 962 | (16,056) |
| 240-0000-431.27-00 | Federal Grant Revenue / CDC Tobacco | (6) | - | - | - | - | - |
| 240-0000-431.28-03 | Women Cancer / WWWP Srvc Coord Fed | (82) | - | - | - | - | - |
| 240-0000-431.28-04 | Women Cancer / W Wmn GPR LPHD | - | (9,479) | - | - | - | - |
| 240-0000-431.29-00 | Federal Grant Revenue / Bio Terror Planning | (58,860) | (45,307) | (15,292) | (52,196) | (754) | (52,950) |
| 240-0000-431.29-01 | Bio Terror Planning / Bio T Prepare-CR1 | (21,832) | (26,378) | (6,974) | (16,558) | (3,207) | (19,765) |
| 240-0000-431.34-02 | PubHlth Emer Response / COVID 19 Response | - | (51,496) | (700) | - | - | - |
| 240-0000-431.39-00 | Federal Grant Revenue / FDA-AFDO Retail Stnds Grn | (23,544) | - | (255) | - | - | - |
| 240-0000-431.81-01 | HHS-Emergency Response / PubHlth Crisis Resp-Opiod | (18,500) | (5,930) | (7,689) | (25,000) | 250 | (24,750) |
| 240-0000-431.82-00 | Federal Grant Revenue / HCET Grant | (10,900) | (2,812) | - | (27,000) | - | (27,000) |
| 240-0000-431.83-00 | Federal Grant Revenue / Cardiff Grant | (27,247) | (207,658) | (26,518) | (25,000) | (5,000) | (30,000) |
| 240-0000-431.84-03 | CARES Act-COVID Funds / Contact Tracing-DHS grant | - | (484,958) | (198,306) | - | - | - |
| 240-0000-431.84-04 | CARES Act-COVID Funds / Local Coord ofTesting-DHS | - | (26,040) | - | - | - | - |
| 240-0000-431.84-05 | CARES Act-COVID Funds / PHEP Planning-COVID | - | (30,000) | - | - | - | - |
| 240-0000-431.84-06 | CARES Act-COVID Funds / ELC-Epidmly & Lab Capcty | - | (1,151) | (17,590) | - | (475,000) | (475,000) |
| 240-0000-433.01-00 | Other Misc Grant Funding / Health Grant-Comm Funding | (2,026) | - | - | (5,400) | 5,400 | - |
| 240-0000-434.20-00 | State Grants / Lead Grant-State Aid | (10,458) | (5,404) | (3,005) | (10,567) | (815) | (11,382) |
| 240-0000-434.23-00 | State Grants / WPP-WiPartnrshPgm-WAWMSD | (150) | - | - | - | - | - |
| 240-0000-434.24-00 | State Grants / TB Treatmnt Assistnce Pgm | (1,147) | - | - | - | - | - |
| 240-0000-437.20-00 | Intergovernment-Other / March of Dimes Grants | (10,609) | - | - | - | - | - |
| 49 - Other Financing Sources | | - | 249 | - | - | - | - |
| 240-0000-491.00-00 | Other Financing Sources / Operating Transfers In | - | 249 | - | - | - | - |
| 00 - Revenues Total | | (1,058,137) | (1,772,141) | (760,258) | (1,072,065) | (579,984) | (1,652,049) |
| 79 - Health Grants | | | | | | | |
| 1 - Employee Wages | | 605,747 | 923,405 | 568,936 | 639,487 | 23,911 | 663,398 |
| 240-7901-542.11-01 | Regular Employees / Salary & Wages | 2,070 | 39,127 | 394 | - | 2,000 | 2,000 |
| 240-7901-542.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | 45 | 73 | - | - | - |
| 240-7901-542.13-01 | Overtime / Overtime Pay | - | 68 | - | - | - | - |
| 240-7904-542.11-01 | Regular Employees / Salary & Wages | 513,904 | 483,413 | 351,209 | 544,480 | 63,227 | 607,707 |
| 240-7904-542.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 2,229 | 13,806 | 14,976 | - | - | - |
| 240-7904-542.13-01 | Overtime / Overtime Pay | - | 233 | - | - | - | - |
| 240-7905-542.11-01 | Regular Employees / Salary & Wages | 16,409 | 4,341 | 4,018 | 30,554 | (14,554) | 16,000 |
| 240-7905-542.13-01 | Overtime / Overtime Pay | 90 | 182 | - | - | - | - |
| 240-7905-542.14-01 | Misc Additional Pays / Out of Class Pay | - | 9 | - | - | - | - |
| 240-7908-542.11-01 | Regular Employees / Salary & Wages | 6,564 | 3,595 | 2,633 | 8,145 | (2,145) | 6,000 |
| 240-7911-542.11-01 | Regular Employees / Salary & Wages | 10,360 | 6,262 | 3,750 | 10,182 | (297) | 9,885 |
| 240-7913-542.11-01 | Regular Employees / Salary & Wages | 15,157 | 14,546 | 1,266 | 26,071 | (4,265) | 21,806 |
| 240-7913-542.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 513 | 638 | - | - | - | - |
| 240-7913-542.13-01 | Overtime / Overtime Pay | - | 1,076 | - | - | - | - |
| 240-7915-542.11-01 | Regular Employees / Salary & Wages | 5,976 | 1,803 | 3,650 | 20,055 | (20,055) | - |
| 240-7925-542.11-01 | Regular Employees / Salary & Wages | 11,950 | - | - | - | - | - |
| 240-7926-542.11-01 | Regular Employees / Salary & Wages | 7,435 | 239 | - | - | - | - |
| 240-7927-542.11-01 | Regular Employees / Salary & Wages | 13,089 | 4,216 | 5,793 | - | - | - |
| 240-7930-542.11-01 | Regular Employees / Salary & Wages | - | 104,473 | 11,035 | - | - | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|-----------------------|---|----------------|----------------|--------------------|----------------|------------------|----------------|
| 240-7930-542.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | 78,587 | 55,753 | - | - | - |
| 240-7930-542.13-01 | Overtime / Overtime Pay | - | 1,207 | - | - | - | - |
| 240-7931-542.11-01 | Regular Employees / Salary & Wages | - | 71,346 | 798 | - | - | - |
| 240-7931-542.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | 21,529 | 9,563 | - | - | - |
| 240-7931-542.13-01 | Overtime / Overtime Pay | - | 589 | - | - | - | - |
| 240-7932-542.11-01 | Regular Employees / Salary & Wages | - | 43,868 | 508 | - | - | - |
| 240-7932-542.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | 4,694 | 7,552 | - | - | - |
| 240-7932-542.13-01 | Overtime / Overtime Pay | - | 68 | - | - | - | - |
| 240-7933-542.11-01 | Regular Employees / Salary & Wages | - | 4,298 | - | - | - | - |
| 240-7934-542.11-01 | Regular Employees / Salary & Wages | - | 18,776 | - | - | - | - |
| 240-7934-542.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | 107 | - | - | - | - |
| 240-7934-542.13-01 | Overtime / Overtime Pay | - | 265 | - | - | - | - |
| 240-7935-542.11-01 | Regular Employees / Salary & Wages | - | - | 9,414 | - | - | - |
| 240-7935-542.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | - | 5,633 | - | - | - |
| 240-7935-542.13-01 | Overtime / Overtime Pay | - | - | 168 | - | - | - |
| 240-7936-542.11-01 | Regular Employees / Salary & Wages | - | - | 70,968 | - | - | - |
| 240-7936-542.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | - | 9,536 | - | - | - |
| 240-7936-542.13-01 | Overtime / Overtime Pay | - | - | 248 | - | - | - |
| 2 - Employee Benefits | | 257,862 | 332,410 | 172,506 | 262,336 | (40,416) | 221,920 |
| 240-7901-542.21-01 | Insurance / Health Insurance | 43 | 6,170 | 51 | - | - | - |
| 240-7901-542.21-04 | Insurance / Life Insurance | - | 125 | 0 | - | - | - |
| 240-7901-542.21-07 | Insurance / Dental Insurance | 2 | 538 | 3 | - | - | - |
| 240-7901-542.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 168 | 2,472 | 28 | - | 124 | 124 |
| 240-7901-542.22-02 | Payroll Taxes / Social Security-HI 1.45% | 39 | 631 | 7 | - | 29 | 29 |
| 240-7901-542.23-01 | Retirement / Retirement-General | 178 | 3,040 | 27 | - | 130 | 130 |
| 240-7904-542.21-01 | Insurance / Health Insurance | 139,904 | 128,347 | 64,466 | 140,753 | (30,646) | 110,107 |
| 240-7904-542.21-04 | Insurance / Life Insurance | 946 | 898 | 684 | 1,089 | - | 1,089 |
| 240-7904-542.21-07 | Insurance / Dental Insurance | 9,558 | 8,608 | 6,154 | 10,079 | 923 | 11,002 |
| 240-7904-542.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 30,465 | 29,579 | 22,216 | 33,758 | 3,920 | 37,678 |
| 240-7904-542.22-02 | Payroll Taxes / Social Security-HI 1.45% | 7,125 | 6,918 | 5,196 | 7,895 | 917 | 8,812 |
| 240-7904-542.23-01 | Retirement / Retirement-General | 33,220 | 32,215 | 23,690 | 35,855 | 3,646 | 39,501 |
| 240-7905-542.21-01 | Insurance / Health Insurance | 4,667 | 618 | 464 | 9,943 | (9,943) | - |
| 240-7905-542.21-04 | Insurance / Life Insurance | 95 | 18 | 10 | 85 | - | 85 |
| 240-7905-542.21-07 | Insurance / Dental Insurance | 258 | 27 | 21 | 534 | (534) | - |
| 240-7905-542.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 1,240 | 275 | 293 | 1,894 | (902) | 992 |
| 240-7905-542.22-02 | Payroll Taxes / Social Security-HI 1.45% | 290 | 64 | 68 | 443 | (211) | 232 |
| 240-7905-542.23-01 | Retirement / Retirement-General | 1,373 | 308 | 154 | 2,062 | (1,022) | 1,040 |
| 240-7908-542.21-01 | Insurance / Health Insurance | 2,062 | 1,198 | 943 | 3,151 | (3,151) | - |
| 240-7908-542.21-04 | Insurance / Life Insurance | 4 | 2 | 2 | 6 | - | 6 |
| 240-7908-542.21-07 | Insurance / Dental Insurance | 156 | 104 | 77 | 252 | (252) | - |
| 240-7908-542.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 394 | 213 | 151 | 505 | (133) | 372 |
| 240-7908-542.22-02 | Payroll Taxes / Social Security-HI 1.45% | 92 | 50 | 35 | 118 | (31) | 87 |
| 240-7908-542.23-01 | Retirement / Retirement-General | 434 | 243 | 173 | 550 | (160) | 390 |
| 240-7911-542.21-01 | Insurance / Health Insurance | 4,618 | 2,227 | - | 3,939 | (3,939) | - |
| 240-7911-542.21-04 | Insurance / Life Insurance | 9 | 8 | 2 | 7 | - | 7 |
| 240-7911-542.21-07 | Insurance / Dental Insurance | 371 | 184 | 104 | 315 | 36 | 351 |
| 240-7911-542.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 730 | 368 | 232 | 631 | (18) | 613 |
| 240-7911-542.22-02 | Payroll Taxes / Social Security-HI 1.45% | 171 | 86 | 54 | 148 | (5) | 143 |
| 240-7911-542.23-01 | Retirement / Retirement-General | 810 | 423 | 253 | 687 | (44) | 643 |
| 240-7913-542.21-01 | Insurance / Health Insurance | 2,859 | 4,149 | 92 | - | 5,002 | 5,002 |
| 240-7913-542.21-04 | Insurance / Life Insurance | 65 | 27 | 1 | - | - | - |
| 240-7913-542.21-07 | Insurance / Dental Insurance | 190 | 266 | 5 | - | 400 | 400 |
| 240-7913-542.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 1,207 | 974 | 60 | 1,616 | (264) | 1,352 |
| 240-7913-542.22-02 | Payroll Taxes / Social Security-HI 1.45% | 282 | 228 | 14 | 378 | (62) | 316 |
| 240-7913-542.23-01 | Retirement / Retirement-General | 1,268 | 1,063 | 66 | - | 1,417 | 1,417 |
| 240-7915-542.21-01 | Insurance / Health Insurance | 494 | 203 | 450 | 2,573 | (2,573) | - |
| 240-7915-542.21-04 | Insurance / Life Insurance | 2 | 1 | 2 | 40 | (40) | - |
| 240-7915-542.21-07 | Insurance / Dental Insurance | 29 | 11 | 27 | 142 | (142) | - |
| 240-7915-542.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 260 | 106 | 221 | 1,243 | (1,243) | - |
| 240-7915-542.22-02 | Payroll Taxes / Social Security-HI 1.45% | 61 | 25 | 52 | 291 | (291) | - |
| 240-7915-542.23-01 | Retirement / Retirement-General | 280 | 118 | 250 | 1,354 | (1,354) | - |
| 240-7925-542.21-01 | Insurance / Health Insurance | 1,365 | - | - | - | - | - |
| 240-7925-542.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 731 | - | - | - | - | - |
| 240-7925-542.22-02 | Payroll Taxes / Social Security-HI 1.45% | 171 | - | - | - | - | - |
| 240-7925-542.23-01 | Retirement / Retirement-General | 783 | - | - | - | - | - |
| 240-7926-542.21-01 | Insurance / Health Insurance | 1,859 | 159 | - | - | - | - |
| 240-7926-542.21-04 | Insurance / Life Insurance | 12 | - | - | - | - | - |
| 240-7926-542.21-07 | Insurance / Dental Insurance | 117 | 9 | - | - | - | - |
| 240-7926-542.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 410 | 18 | - | - | - | - |
| 240-7926-542.22-02 | Payroll Taxes / Social Security-HI 1.45% | 102 | 4 | - | - | - | - |
| 240-7926-542.23-01 | Retirement / Retirement-General | 483 | 21 | - | - | - | - |
| 240-7927-542.21-01 | Insurance / Health Insurance | 2,413 | 943 | 731 | - | - | - |
| 240-7927-542.21-04 | Insurance / Life Insurance | 25 | 8 | 12 | - | - | - |
| 240-7927-542.21-07 | Insurance / Dental Insurance | 169 | 55 | 41 | - | - | - |
| 240-7927-542.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 1,188 | 89 | 345 | - | - | - |
| 240-7927-542.22-02 | Payroll Taxes / Social Security-HI 1.45% | 308 | 61 | 81 | - | - | - |
| 240-7927-542.23-01 | Retirement / Retirement-General | 1,308 | 556 | 390 | - | - | - |
| 240-7930-542.21-01 | Insurance / Health Insurance | - | 17,969 | 2,988 | - | - | - |
| 240-7930-542.21-04 | Insurance / Life Insurance | - | 337 | 15 | - | - | - |
| 240-7930-542.21-07 | Insurance / Dental Insurance | - | 1,287 | 201 | - | - | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---------------------------|---|----------------|----------------|--------------------|----------------|------------------|----------------|
| 240-7930-542.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | - | 11,207 | 4,111 | - | - | - |
| 240-7930-542.22-02 | Payroll Taxes / Social Security-HI 1.45% | - | 2,621 | 961 | - | - | - |
| 240-7930-542.23-01 | Retirement / Retirement-General | - | 7,129 | 839 | - | - | - |
| 240-7931-542.21-01 | Insurance / Health Insurance | - | 18,044 | 176 | - | - | - |
| 240-7931-542.21-04 | Insurance / Life Insurance | - | 201 | 3 | - | - | - |
| 240-7931-542.21-07 | Insurance / Dental Insurance | - | 1,104 | 12 | - | - | - |
| 240-7931-542.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | - | 5,258 | 635 | - | - | - |
| 240-7931-542.22-02 | Payroll Taxes / Social Security-HI 1.45% | - | 1,230 | 148 | - | - | - |
| 240-7931-542.23-01 | Retirement / Retirement-General | - | 4,472 | 52 | - | - | - |
| 240-7932-542.21-01 | Insurance / Health Insurance | - | 10,474 | - | - | - | - |
| 240-7932-542.21-04 | Insurance / Life Insurance | - | 140 | 3 | - | - | - |
| 240-7932-542.21-07 | Insurance / Dental Insurance | - | 742 | 6 | - | - | - |
| 240-7932-542.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | - | 2,920 | 485 | - | - | - |
| 240-7932-542.22-02 | Payroll Taxes / Social Security-HI 1.45% | - | 683 | 113 | - | - | - |
| 240-7932-542.23-01 | Retirement / Retirement-General | - | 2,981 | 21 | - | - | - |
| 240-7933-542.21-01 | Insurance / Health Insurance | - | 983 | - | - | - | - |
| 240-7933-542.21-04 | Insurance / Life Insurance | - | 43 | - | - | - | - |
| 240-7933-542.21-07 | Insurance / Dental Insurance | - | 54 | - | - | - | - |
| 240-7933-542.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | - | 278 | - | - | - | - |
| 240-7933-542.22-02 | Payroll Taxes / Social Security-HI 1.45% | - | 65 | - | - | - | - |
| 240-7933-542.23-01 | Retirement / Retirement-General | - | 311 | - | - | - | - |
| 240-7934-542.21-01 | Insurance / Health Insurance | - | 3,778 | - | - | - | - |
| 240-7934-542.21-04 | Insurance / Life Insurance | - | 73 | - | - | - | - |
| 240-7934-542.21-07 | Insurance / Dental Insurance | - | 273 | - | - | - | - |
| 240-7934-542.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | - | 1,150 | - | - | - | - |
| 240-7934-542.22-02 | Payroll Taxes / Social Security-HI 1.45% | - | 269 | - | - | - | - |
| 240-7934-542.23-01 | Retirement / Retirement-General | - | 1,285 | - | - | - | - |
| 240-7935-542.21-01 | Insurance / Health Insurance | - | - | 3,005 | - | - | - |
| 240-7935-542.21-04 | Insurance / Life Insurance | - | - | 26 | - | - | - |
| 240-7935-542.21-07 | Insurance / Dental Insurance | - | - | 196 | - | - | - |
| 240-7935-542.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | - | - | 915 | - | - | - |
| 240-7935-542.22-02 | Payroll Taxes / Social Security-HI 1.45% | - | - | 214 | - | - | - |
| 240-7935-542.23-01 | Retirement / Retirement-General | - | - | 862 | - | - | - |
| 240-7936-542.21-01 | Insurance / Health Insurance | - | - | 15,871 | - | - | - |
| 240-7936-542.21-04 | Insurance / Life Insurance | - | - | 199 | - | - | - |
| 240-7936-542.21-07 | Insurance / Dental Insurance | - | - | 962 | - | - | - |
| 240-7936-542.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | - | - | 4,831 | - | - | - |
| 240-7936-542.22-02 | Payroll Taxes / Social Security-HI 1.45% | - | - | 1,130 | - | - | - |
| 240-7936-542.23-01 | Retirement / Retirement-General | - | - | 5,128 | - | - | - |
| 3 - Professional Services | | 227 | 93,505 | 9,789 | 10,411 | (10,411) | - |
| 240-7901-542.30-02 | Professional Services / Consultants | - | - | - | 10,411 | (10,411) | - |
| 240-7901-542.30-04 | Professional Services / Other | - | 2,253 | - | - | - | - |
| 240-7925-542.30-04 | Professional Services / Other | 227 | - | - | - | - | - |
| 240-7930-542.30-03 | Professional Services / Temp Agency Services | - | 26,520 | - | - | - | - |
| 240-7930-542.30-04 | Professional Services / Other | - | - | 214 | - | - | - |
| 240-7931-542.30-03 | Professional Services / Temp Agency Services | - | 33,710 | 9,545 | - | - | - |
| 240-7932-542.30-03 | Professional Services / Temp Agency Services | - | 9,570 | - | - | - | - |
| 240-7933-542.30-04 | Professional Services / Other | - | 20,008 | - | - | - | - |
| 240-7934-542.30-04 | Professional Services / Other | - | 293 | - | - | - | - |
| 240-7935-542.30-04 | Professional Services / Other | - | 1,151 | - | - | - | - |
| 240-7936-542.32-01 | Maintenance Contracts / Computer Equip/Software | - | - | 29 | - | - | - |
| 4 - Other Operating | | 46,827 | 26,258 | 15,626 | - | 4,775 | 4,775 |
| 240-7901-542.51-01 | General Supplies / Postage | - | 250 | - | - | - | - |
| 240-7901-542.51-02 | General Supplies / Office Supplies | - | 240 | - | - | - | - |
| 240-7901-542.54-02 | Advertising / Notices | - | 2,778 | - | - | - | - |
| 240-7901-542.55-01 | Printing / In-house (Print Shop) | 17 | - | - | - | - | - |
| 240-7901-542.55-02 | Printing / Out-sourced | - | 4,480 | - | - | - | - |
| 240-7901-542.56-02 | Travel / Conferences & Seminars | 385 | - | - | - | - | - |
| 240-7901-542.57-02 | Education & Training / Training Schools | - | 1,258 | - | - | - | - |
| 240-7904-542.41-06 | Utility Services / Telephone | 60 | 60 | 40 | - | - | - |
| 240-7904-542.44-01 | Repair & Maintenance / Office Furniture & Equip | - | - | 349 | - | - | - |
| 240-7904-542.51-01 | General Supplies / Postage | - | 1,718 | 2,414 | - | - | - |
| 240-7904-542.51-02 | General Supplies / Office Supplies | 5,073 | 909 | 1,395 | - | - | - |
| 240-7904-542.51-11 | General Supplies / Computers & Related Equip | - | 3,782 | 1,165 | - | - | - |
| 240-7904-542.52-01 | Books & Periodicals / Subscriptions | - | 50 | - | - | - | - |
| 240-7904-542.54-02 | Advertising / Notices | 19,683 | - | - | - | - | - |
| 240-7904-542.55-01 | Printing / In-house (Print Shop) | 73 | 36 | 291 | - | - | - |
| 240-7904-542.55-02 | Printing / Out-sourced | - | - | 150 | - | - | - |
| 240-7904-542.56-02 | Travel / Conferences & Seminars | 1,031 | 444 | - | - | - | - |
| 240-7904-542.57-01 | Education & Training / Membership Dues | 200 | 200 | - | - | - | - |
| 240-7904-542.57-02 | Education & Training / Training Schools | 1,439 | 1,335 | 1,680 | - | - | - |
| 240-7905-542.56-02 | Travel / Conferences & Seminars | - | 170 | - | - | - | - |
| 240-7908-542.56-02 | Travel / Conferences & Seminars | 461 | - | - | - | - | - |
| 240-7911-542.53-41 | Operational Supplies / Medical & Lab Supplies | - | - | 642 | - | - | - |
| 240-7913-542.44-01 | Repair & Maintenance / Office Furniture & Equip | 146 | - | - | - | - | - |
| 240-7913-542.51-02 | General Supplies / Office Supplies | 49 | 240 | - | - | 200 | 200 |
| 240-7913-542.51-09 | General Supplies / Other | 1,802 | - | - | - | - | - |
| 240-7913-542.53-41 | Operational Supplies / Medical & Lab Supplies | 1,813 | 3,193 | 76 | - | 2,500 | 2,500 |
| 240-7913-542.55-01 | Printing / In-house (Print Shop) | 642 | - | - | - | - | - |
| 240-7913-542.55-02 | Printing / Out-sourced | - | - | 1,437 | - | - | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|----------------------------------|---|------------------|------------------|--------------------|------------------|------------------|------------------|
| 240-7913-542.56-01 | Travel / Local Business Meetings | 32 | - | - | - | - | - |
| 240-7913-542.56-02 | Travel / Conferences & Seminars | 572 | 1,065 | - | - | 1,565 | 1,565 |
| 240-7913-542.57-01 | Education & Training / Membership Dues | 4,420 | 510 | - | - | 510 | 510 |
| 240-7913-542.57-02 | Education & Training / Training Schools | - | 1,085 | - | - | - | - |
| 240-7915-542.56-02 | Travel / Conferences & Seminars | 131 | - | - | - | - | - |
| 240-7915-542.65-02 | Public Health Grants / Health & Human Services | - | - | 3,358 | - | - | - |
| 240-7925-542.51-09 | General Supplies / Other | 3,341 | - | 441 | - | - | - |
| 240-7925-542.53-40 | Operational Supplies / Environmental Supplies | - | - | 199 | - | - | - |
| 240-7925-542.56-01 | Travel / Local Business Meetings | 88 | - | - | - | - | - |
| 240-7925-542.56-02 | Travel / Conferences & Seminars | 4,888 | - | - | - | - | - |
| 240-7925-542.57-02 | Education & Training / Training Schools | - | - | 1,988 | - | - | - |
| 240-7926-542.51-04 | General Supplies / Food/Provisions | 28 | - | - | - | - | - |
| 240-7926-542.56-01 | Travel / Local Business Meetings | 454 | - | - | - | - | - |
| 240-7934-542.52-01 | Books & Periodicals / Subscriptions | - | 2,457 | - | - | - | - |
| 6 - Capital Outlay | | 147,134 | 397,077 | 186,258 | 159,831 | 602,125 | 761,956 |
| 240-7901-542.31-02 | Project Activities / Other | 12,566 | 6,042 | 5,557 | - | 6,712 | 6,712 |
| 240-7903-542.31-02 | Project Activities / Other | 10,609 | - | - | - | - | - |
| 240-7904-542.31-01 | Project Activities / Contractors | - | - | 8 | - | - | - |
| 240-7904-542.31-02 | Project Activities / Other | 49,737 | 96,733 | 32,463 | 68,891 | 74,195 | 143,086 |
| 240-7904-542.70-01 | Capital Items / Furniture & Fixtures | - | 12,495 | 4,039 | - | - | - |
| 240-7905-542.31-02 | Project Activities / Other | 1,169 | 20,406 | 525 | - | 8,820 | 8,820 |
| 240-7906-542.31-02 | Project Activities / Other | - | 9,479 | - | - | - | - |
| 240-7908-542.31-02 | Project Activities / Other | 290 | - | - | - | 4,527 | 4,527 |
| 240-7909-542.31-02 | Project Activities / Other | 6 | - | - | - | - | - |
| 240-7910-542.31-02 | Project Activities / Other | 82 | - | - | - | - | - |
| 240-7911-542.31-02 | Project Activities / Other | - | - | 311 | 1,109 | 3,305 | 4,414 |
| 240-7913-542.31-02 | Project Activities / Other | 49,485 | 42,894 | 21,214 | 37,831 | (184) | 37,647 |
| 240-7915-542.31-02 | Project Activities / Other | 22,042 | 205,391 | 116,412 | - | 30,000 | 30,000 |
| 240-7926-542.31-02 | Project Activities / Other | - | 2,362 | (100) | 27,000 | - | 27,000 |
| 240-7927-542.31-02 | Project Activities / Other | - | - | 3,829 | 25,000 | (250) | 24,750 |
| 240-7928-542.31-02 | Project Activities / Other | 1,147 | - | - | - | - | - |
| 240-7934-542.31-02 | Project Activities / Other | - | 1,274 | - | - | - | - |
| 240-7935-542.31-02 | Project Activities / Other | - | - | 2,000 | - | 475,000 | 475,000 |
| 79 - Health Grants Total | | 1,057,797 | 1,772,655 | 953,115 | 1,072,065 | 579,984 | 1,652,049 |
| 240 - Health Grants Total | | (341) | 514 | 192,857 | - | - | - |
| 260 - Communications | | | | | | | |
| 00 - Revenues | | | | | | | |
| 43 - Intergovernmental Revenue | | - | (64,104) | (127,101) | (127,101) | - | (127,101) |
| 260-0000-435.04-00 | State Shared Revenues / Video Service ProviderAid | - | (64,104) | (127,101) | (127,101) | - | (127,101) |
| 44 - Charges for Service | | (629,918) | (568,881) | (262,109) | (540,000) | 65,000 | (475,000) |
| 260-0000-448.01-00 | Cable / Cable Oper Franchise Fees | (481,499) | (439,511) | (184,302) | (420,000) | 46,000 | (374,000) |
| 260-0000-448.01-01 | Cable Oper Franchise Fees / AT&T - | (148,419) | (129,370) | (77,807) | (120,000) | 19,000 | (101,000) |
| 46 - Miscellaneous Revenue | | (7,103) | (3,335) | (1,151) | (21,000) | 5,000 | (16,000) |
| 260-0000-469.01-00 | Miscellaneous Revenue / Miscellaneous Fees | - | - | - | (5,000) | 5,000 | - |
| 260-0000-469.10-00 | Miscellaneous Revenue / Print Shop Revenue | (7,103) | (3,335) | (1,151) | (16,000) | - | (16,000) |
| 49 - Other Financing Sources | | (38,187) | (40,554) | - | (40,000) | 40,000 | - |
| 260-0000-491.00-00 | Other Financing Sources / Operating Transfers In | (38,187) | (40,554) | - | (40,000) | 40,000 | - |
| 00 - Revenues Total | | (675,209) | (676,873) | (390,362) | (728,101) | 110,000 | (618,101) |
| 82 - Communications | | | | | | | |
| 1 - Employee Wages | | 449,478 | 414,481 | 263,649 | 390,424 | 16,818 | 407,242 |
| 260-8201-517.11-01 | Regular Employees / Salary & Wages | 302,354 | 306,525 | 188,510 | 273,387 | 15,573 | 288,960 |
| 260-8201-517.11-03 | Regular Employees / Holidays | (409) | - | - | - | - | - |
| 260-8201-517.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 21,987 | 3,106 | 2,789 | 5,081 | (5,081) | - |
| 260-8201-517.13-01 | Overtime / Overtime Pay | 3,865 | 695 | 932 | 3,038 | (38) | 3,000 |
| 260-8201-517.14-09 | Misc Additional Pays / Performance Allowance | 12,450 | - | - | - | - | - |
| 260-8201-517.14-10 | Misc Additional Pays / Car Allowance | 231 | - | - | 150 | (25) | 125 |
| 260-8202-517.11-01 | Regular Employees / Salary & Wages | 107,064 | 102,574 | 71,418 | 107,765 | 6,392 | 114,157 |
| 260-8202-517.13-01 | Overtime / Overtime Pay | 1,935 | 1,580 | - | 1,003 | (3) | 1,000 |
| 2 - Employee Benefits | | 160,066 | 155,429 | 106,453 | 153,405 | 17,933 | 171,338 |
| 260-8201-517.21-01 | Insurance / Health Insurance | 64,397 | 65,078 | 44,667 | 62,093 | 11,780 | 73,873 |
| 260-8201-517.21-04 | Insurance / Life Insurance | 172 | 201 | 153 | 172 | - | 172 |
| 260-8201-517.21-07 | Insurance / Dental Insurance | 4,113 | 4,076 | 2,789 | 3,729 | 1,081 | 4,810 |
| 260-8201-517.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 20,298 | 18,608 | 11,506 | 17,453 | 649 | 18,102 |
| 260-8201-517.22-02 | Payroll Taxes / Social Security-HI 1.45% | 4,747 | 4,352 | 2,691 | 4,082 | 152 | 4,234 |
| 260-8201-517.23-01 | Retirement / Retirement-General | 19,683 | 19,676 | 12,232 | 18,659 | 318 | 18,977 |
| 260-8202-517.21-01 | Insurance / Health Insurance | 29,257 | 27,247 | 20,572 | 31,130 | 1,817 | 32,947 |
| 260-8202-517.21-04 | Insurance / Life Insurance | 120 | 113 | 124 | 125 | - | 125 |
| 260-8202-517.21-07 | Insurance / Dental Insurance | 1,627 | 1,492 | 1,126 | 444 | 1,359 | 1,803 |
| 260-8202-517.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 6,700 | 6,169 | 4,496 | 6,681 | 459 | 7,140 |
| 260-8202-517.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,567 | 1,443 | 1,052 | 1,563 | 107 | 1,670 |
| 260-8202-517.23-01 | Retirement / Retirement-General | 7,386 | 6,975 | 5,045 | 7,274 | 211 | 7,485 |
| 3 - Professional Services | | 92,368 | 82,552 | 36,600 | 45,700 | (750) | 44,950 |
| 260-8201-517.30-04 | Professional Services / Other | 18,056 | 2,937 | 4,439 | 5,000 | (750) | 4,250 |
| 260-8201-517.32-01 | Maintenance Contracts / Computer Equip/Software | 9,288 | 9,179 | 8,347 | 12,000 | - | 12,000 |
| 260-8202-517.30-13 | Professional Services / Leases | 40,332 | 36,636 | - | - | - | - |
| 260-8202-517.32-01 | Maintenance Contracts / Computer Equip/Software | 20,811 | 31,159 | 20,678 | 21,000 | 1,000 | 22,000 |
| 260-8202-517.32-02 | Maintenance Contracts / Office Equipment | - | - | - | 1,700 | - | 1,700 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---|--|--------------------|--------------------|--------------------|--------------------|------------------|--------------------|
| 260-8202-517.32-04 | Maintenance Contracts / Other | 3,881 | 2,641 | 3,136 | 6,000 | (1,000) | 5,000 |
| 4 - Other Operating | | 113,425 | 90,590 | 28,976 | 85,612 | (23,562) | 62,050 |
| 260-8201-517.41-06 | Utility Services / Telephone/Internet | 1,265 | 1,855 | 532 | 2,000 | (1,000) | 1,000 |
| 260-8201-517.43-01 | Rentals / Buildings/Space Rent Exp | - | - | - | 9,500 | (9,500) | - |
| 260-8201-517.43-03 | Rentals / Other | 974 | - | 5 | 500 | - | 500 |
| 260-8201-517.44-08 | Repair & Maintenance / Other | 235 | - | 145 | 500 | - | 500 |
| 260-8201-517.51-01 | General Supplies / Postage | 23,555 | 9,846 | 291 | 5,000 | (500) | 4,500 |
| 260-8201-517.51-02 | General Supplies / Office Supplies | 505 | - | - | 500 | (100) | 400 |
| 260-8201-517.51-04 | General Supplies / Food/Provisions | 174 | - | - | - | - | - |
| 260-8201-517.51-09 | General Supplies / Other | 9,617 | 6,600 | 5,936 | 9,012 | (2,012) | 7,000 |
| 260-8201-517.51-11 | General Supplies / Computers & Related Equip | - | 5,839 | 999 | - | - | - |
| 260-8201-517.54-03 | Advertising / Other | 2,417 | 338 | 75 | 2,000 | - | 2,000 |
| 260-8201-517.54-04 | Advertising / Public Relation Materials | 7,647 | 2,796 | 1,340 | 7,500 | (1,500) | 6,000 |
| 260-8201-517.55-01 | Printing / In-house (Print Shop) | 13,890 | - | - | - | - | - |
| 260-8201-517.55-02 | Printing / Out-sourced | 14,318 | 13,544 | - | 5,000 | (5,000) | - |
| 260-8201-517.56-01 | Travel / Local Business Meetings | 14 | - | 116 | 100 | 50 | 150 |
| 260-8201-517.56-02 | Travel / Conferences & Seminars | 1,133 | - | - | 2,500 | - | 2,500 |
| 260-8201-517.57-01 | Education & Training / Membership Dues | 2,865 | 4,369 | 2,845 | 3,000 | (3,000) | - |
| 260-8201-517.57-02 | Education & Training / Registration Fees | 290 | 449 | - | 1,000 | - | 1,000 |
| 260-8202-517.41-06 | Utility Services / Telephone/Internet | 409 | 639 | 280 | 500 | - | 500 |
| 260-8202-517.44-02 | Repair & Maintenance / Misc Machinery & Equip | 445 | 1,190 | 423 | 1,000 | - | 1,000 |
| 260-8202-517.51-02 | General Supplies / Office Supplies | 30,703 | 40,093 | 15,176 | 30,000 | - | 30,000 |
| 260-8202-517.51-09 | General Supplies / Other | 2,970 | 3,030 | 605 | 5,000 | (1,000) | 4,000 |
| 260-8202-517.57-02 | Education & Training / Registration Fees | - | - | 209 | 1,000 | - | 1,000 |
| 5 - Miscellaneous | | 231 | - | - | 200 | (100) | 100 |
| 260-8201-517.64-04 | Misc Adjustments/Expenses / Shipping Charges | 231 | - | - | 200 | (100) | 100 |
| 7 - Other Financing Uses | | 50,000 | 50,000 | - | - | - | - |
| 260-8201-517.91-00 | Administrative / Operating Transfer Out | 50,000 | 50,000 | - | - | - | - |
| 82 - Communications Total | | 865,569 | 793,052 | 435,678 | 675,341 | 10,339 | 685,680 |
| 260 - Communications Total | | 190,360 | 116,179 | 45,316 | (52,760) | 120,339 | 67,579 |
| 501 - WATER UTILITY | | | | | | | |
| 00 - Revenues | | | | | | | |
| 44 - Charges for Service | | (8,484,258) | (8,511,468) | (6,354,982) | (8,553,050) | (252,950) | (8,806,000) |
| 501-0000-449.02-01 | Metered Sales / Residential | (4,154,628) | (4,313,776) | (3,219,382) | (4,200,000) | (200,000) | (4,400,000) |
| 501-0000-449.02-02 | Metered Sales / Commercial | (1,260,344) | (1,179,552) | (826,507) | (1,270,000) | (30,000) | (1,300,000) |
| 501-0000-449.02-03 | Metered Sales / Industrial | (218,471) | (290,494) | (235,106) | (230,000) | (70,000) | (300,000) |
| 501-0000-449.02-04 | Metered Sales / Governmental/Public Auth | (269,439) | (244,001) | (121,385) | (275,000) | 75,000 | (200,000) |
| 501-0000-449.02-05 | Metered Sales / Multiple Family | (810,097) | (845,008) | (642,616) | (820,000) | (30,000) | (850,000) |
| 501-0000-449.03-01 | Fire Protection / Private Fire Protection | (70,020) | (70,784) | (53,992) | (70,500) | (500) | (71,000) |
| 501-0000-449.03-02 | Fire Protection / Public Fire Protection | (1,313,567) | (1,315,282) | (999,522) | (1,314,000) | (16,000) | (1,330,000) |
| 501-0000-449.04-00 | Enterprise Funds / Penalties/Interest | (92,008) | (17,953) | (64,358) | (95,000) | 5,000 | (90,000) |
| 501-0000-449.05-01 | Other Misc Charges/Rev / Hydrant Service | (35,509) | (9,448) | (4,128) | (15,000) | - | (15,000) |
| 501-0000-449.05-02 | Other Misc Charges/Rev / Misc Meter Charges | (6,990) | (4,597) | (6,202) | (7,000) | (1,000) | (8,000) |
| 501-0000-449.06-00 | Enterprise Funds / Sewer Util Cost Allocatn | (90,291) | (40,753) | - | (91,000) | 31,000 | (60,000) |
| 501-0000-449.07-01 | Revenues from Merchndisng / Labor-Rev from Merch | (1,068) | (1,044) | (539) | (850) | (150) | (1,000) |
| 501-0000-449.07-02 | Revenues from Merchndisng / Materials-Rev from Merch | (9,261) | (2,898) | (1,578) | (10,000) | 5,000 | (5,000) |
| 501-0000-449.07-03 | Revenues from Merchndisng / Misc-Rev from Merch | (1,844) | (1,658) | (222) | (1,700) | 700 | (1,000) |
| 501-0000-449.08-02 | Sale of Fixed Assets / Sale of Scrap | (3,811) | (3,589) | (1,335) | (5,000) | - | (5,000) |
| 501-0000-449.09-00 | Enterprise Funds / Water Tower Revenue | (146,911) | (170,632) | (178,109) | (148,000) | (22,000) | (170,000) |
| 46 - Miscellaneous Revenue | | (24,487) | (141,172) | (7,098) | (11,800) | (3,200) | (15,000) |
| 501-0000-465.02-04 | Contrib in Aid of Constr / CIAC-Taps | (23,800) | (18,200) | (7,100) | (11,800) | (3,200) | (15,000) |
| 501-0000-465.02-05 | Contrib in Aid of Constr / CIAC-Hydrants | - | (5,500) | - | - | - | - |
| 501-0000-465.02-06 | Contrib in Aid of Constr / CIAC-Mains | - | (113,648) | - | - | - | - |
| 501-0000-469.00-00 | Miscellaneous Revenue / Miscellaneous Revenue | (652) | (3,818) | - | - | - | - |
| 501-0000-469.01-00 | Miscellaneous Revenue / Miscellaneous Fees | (35) | (5) | 2 | - | - | - |
| 49 - Other Financing Sources | | - | (13,101) | - | - | - | - |
| 501-0000-492.01-00 | Sale of Fixed Assets / Proceeds-Asset Dispositn | - | (13,101) | - | - | - | - |
| 00 - Revenues Total | | (8,508,744) | (8,665,741) | (6,362,080) | (8,564,850) | (256,150) | (8,821,000) |
| 26 - Source of Supply & Pumpng | | | | | | | |
| 1 - Employee Wages | | 20,235 | 7,245 | 11,676 | 53,980 | 56,451 | 110,431 |
| 501-2602-537.11-01 | Regular Employees / Salary & Wages | 16,113 | 4,107 | 8,012 | 53,980 | 56,451 | 110,431 |
| 501-2602-537.11-08 | Regular Employees / Injury Time-Workers Comp | - | - | (474) | - | - | - |
| 501-2602-537.13-01 | Overtime / Overtime Pay | 4,122 | 3,138 | 4,138 | - | - | - |
| 2 - Employee Benefits | | 6,299 | (108,461) | 4,679 | 24,912 | 26,852 | 51,764 |
| 501-2602-537.21-01 | Insurance / Health Insurance | 3,431 | 1,665 | 2,851 | 15,756 | 17,593 | 33,349 |
| 501-2602-537.21-04 | Insurance / Life Insurance | 305 | 4,451 | 27 | 122 | - | 122 |
| 501-2602-537.21-07 | Insurance / Dental Insurance | 276 | 128 | 232 | 1,260 | 1,407 | 2,667 |
| 501-2602-537.22-01 | Payroll Taxes / Social Secry-OASDI 6.2% | 1,227 | 442 | 617 | 3,347 | 3,500 | 6,847 |
| 501-2602-537.22-02 | Payroll Taxes / Social Security-HI 1.45% | 287 | 103 | 144 | 783 | 818 | 1,601 |
| 501-2602-537.23-01 | Retirement / Retirement-General | 772 | 490 | 808 | 3,644 | 3,534 | 7,178 |
| 501-2602-537.24-01 | Retirement-Unfunded Liab / Retirement-General | - | (115,740) | - | - | - | - |
| 3 - Professional Services | | 2,901,677 | 2,843,043 | 2,031,799 | 3,005,000 | (5,000) | 3,000,000 |
| 501-2601-537.34-01 | Milw Water Works Contract / Purchased Water | 2,900,406 | 2,843,014 | 2,031,799 | 3,005,000 | (5,000) | 3,000,000 |
| 501-2602-537.30-02 | Professional Services / Consultants | 1,271 | 29 | - | - | - | - |
| 4 - Other Operating | | 138,349 | 131,657 | 165,021 | 181,400 | 800 | 182,200 |
| 501-2601-537.41-04 | Utility Services / Electric | 96,220 | 105,356 | 104,928 | 100,000 | 5,000 | 105,000 |
| 501-2601-537.41-05 | Utility Services / Gas | 3,092 | 2,366 | 3,014 | 3,200 | 800 | 4,000 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---|---|------------------|------------------|--------------------|------------------|------------------|------------------|
| 501-2601-537.51-01 | General Supplies / Postage | 2,445 | 2,420 | 2,308 | 4,500 | - | 4,500 |
| 501-2601-537.51-07 | General Supplies / Cleaning & Laundry Suppl | 2,234 | 2,549 | 1,388 | 2,500 | - | 2,500 |
| 501-2601-537.53-22 | Operational Supplies / Welding Supplies | 272 | 319 | 246 | 300 | - | 300 |
| 501-2601-537.53-41 | Operational Supplies / Medical & Lab Supplies | 8 | 34 | - | 600 | - | 600 |
| 501-2601-537.60-02 | Safety Supplies / Safety Equipment | 37 | 18 | - | 500 | - | 500 |
| 501-2602-537.44-08 | Repair & Maintenance / Other | 327 | - | - | - | - | - |
| 501-2602-537.44-51 | Repair & Maintenance / Pump Equip Maintenance | 24,341 | 4,140 | 20,671 | 15,000 | - | 15,000 |
| 501-2602-537.51-01 | General Supplies / Postage | 542 | 1,358 | 123 | 800 | - | 800 |
| 501-2603-537.53-05 | Operational Supplies / Chemicals | - | 1,752 | - | 5,000 | - | 5,000 |
| 501-2603-537.53-41 | Operational Supplies / Medical & Lab Supplies | - | - | 1,507 | 4,000 | - | 4,000 |
| 501-2603-537.59-02 | Testing / Other | 8,830 | 11,344 | 30,837 | 45,000 | (5,000) | 40,000 |
| 7 - Other Financing Uses | | (54,822) | (31,066) | - | (50,000) | - | (50,000) |
| 501-2601-537.80-03 | Debt / Amortization of Prem/Disc | (54,822) | (31,066) | - | (50,000) | - | (50,000) |
| 26 - Source of Supply & Pumpng Total | | 3,011,738 | 2,842,417 | 2,213,175 | 3,215,292 | 79,103 | 3,294,395 |
| 27 - Transmission/Distrib Exp | | | | | | | |
| 1 - Employee Wages | | 729,858 | 691,731 | 438,045 | 799,019 | 204,996 | 1,004,015 |
| 501-2701-537.11-01 | Regular Employees / Salary & Wages | 31,790 | 34,593 | 10,289 | 75,068 | 34,662 | 109,730 |
| 501-2701-537.13-01 | Overtime / Overtime Pay | 7,210 | 727 | 16 | - | 60,600 | 60,600 |
| 501-2701-537.14-02 | Misc Additional Pays / Task Rate | - | - | 100 | - | - | - |
| 501-2701-537.14-04 | Misc Additional Pays / Watch Duty | - | - | - | - | 11,605 | 11,605 |
| 501-2701-537.14-09 | Misc Additional Pays / Performance Allowance | 7,500 | - | - | - | - | - |
| 501-2702-537.11-01 | Regular Employees / Salary & Wages | 27,133 | 23,760 | 8,313 | 10,298 | 96,843 | 107,141 |
| 501-2702-537.11-02 | Regular Employees / Vacation | (990) | - | - | - | - | - |
| 501-2702-537.11-03 | Regular Employees / Holidays | (509) | - | - | - | - | - |
| 501-2702-537.11-04 | Regular Employees / Sick Leave | (878) | - | - | - | - | - |
| 501-2702-537.11-23 | Regular Employees / transfer journal payroll | (26,838) | (23,438) | - | - | - | - |
| 501-2702-537.13-01 | Overtime / Overtime Pay | 5,475 | 5,490 | - | - | - | - |
| 501-2702-537.14-02 | Misc Additional Pays / Task Rate | - | - | 300 | - | - | - |
| 501-2702-537.14-04 | Misc Additional Pays / Watch Duty | 1,645 | 1,480 | - | - | - | - |
| 501-2705-537.11-01 | Regular Employees / Salary & Wages | - | - | 50,518 | 72,605 | 518,724 | 591,329 |
| 501-2705-537.13-01 | Overtime / Overtime Pay | - | - | 1,811 | - | - | - |
| 501-2705-537.14-02 | Misc Additional Pays / Task Rate | - | - | 2,935 | - | - | - |
| 501-2705-537.14-04 | Misc Additional Pays / Watch Duty | 4,105 | - | 100 | - | - | - |
| 501-2706-537.11-01 | Regular Employees / Salary & Wages | 92,085 | 105,824 | 65,750 | 53,980 | (53,980) | - |
| 501-2706-537.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 2,081 | 1,467 | 1,014 | - | - | - |
| 501-2706-537.13-01 | Overtime / Overtime Pay | 12,201 | 12,715 | 6,384 | - | - | - |
| 501-2707-537.11-01 | Regular Employees / Salary & Wages | 333,287 | 342,063 | 169,212 | 184,293 | (184,293) | - |
| 501-2707-537.11-08 | Regular Employees / Injury Time-Workers Comp | - | (713) | - | - | - | - |
| 501-2707-537.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 277 | 245 | 228 | - | - | - |
| 501-2707-537.13-01 | Overtime / Overtime Pay | 24,544 | 3,537 | 3,403 | - | - | - |
| 501-2707-537.14-03 | Misc Additional Pays / Shift Differential | - | 1,006 | - | - | - | - |
| 501-2707-537.14-04 | Misc Additional Pays / Watch Duty | - | 2,766 | - | - | - | - |
| 501-2708-537.11-01 | Regular Employees / Salary & Wages | 102,114 | 103,135 | 45,530 | 165,539 | (41,929) | 123,610 |
| 501-2708-537.11-08 | Regular Employees / Injury Time-Workers Comp | - | (219) | - | - | - | - |
| 501-2708-537.13-01 | Overtime / Overtime Pay | 5,465 | 735 | 1,247 | - | - | - |
| 501-2708-537.14-03 | Misc Additional Pays / Shift Differential | - | 310 | - | - | - | - |
| 501-2708-537.14-04 | Misc Additional Pays / Watch Duty | - | 852 | - | - | - | - |
| 501-2709-537.11-01 | Regular Employees / Salary & Wages | 60,552 | 23,597 | 29,886 | 82,385 | (82,385) | - |
| 501-2709-537.11-20 | Regular Employees / Transferred Labor In | (30,373) | (11,955) | - | - | - | - |
| 501-2709-537.13-01 | Overtime / Overtime Pay | 194 | 313 | 81 | - | - | - |
| 501-2710-537.11-01 | Regular Employees / Salary & Wages | 68,146 | 62,676 | 40,883 | 122,296 | (122,296) | - |
| 501-2710-537.11-08 | Regular Employees / Injury Time-Workers Comp | - | (131) | - | - | - | - |
| 501-2710-537.13-01 | Overtime / Overtime Pay | 3,643 | 206 | 45 | - | - | - |
| 501-2710-537.14-04 | Misc Additional Pays / Watch Duty | - | 507 | - | - | - | - |
| 501-2710-537.14-05 | Misc Additional Pays / Acting Supervisor | - | 185 | - | - | - | - |
| 501-2711-537.11-01 | Regular Employees / Salary & Wages | - | - | - | 32,555 | (32,555) | - |
| 2 - Employee Benefits | | 324,118 | 300,269 | 209,031 | 400,291 | 94,788 | 495,079 |
| 501-2701-537.21-01 | Insurance / Health Insurance | 7,657 | 5,854 | 1,431 | 28,085 | (15,870) | 12,215 |
| 501-2701-537.21-04 | Insurance / Life Insurance | 120 | 59 | 16 | 426 | - | 426 |
| 501-2701-537.21-07 | Insurance / Dental Insurance | 557 | 596 | 203 | 2,698 | (698) | 2,000 |
| 501-2701-537.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 2,849 | 2,342 | 718 | 11,841 | (561) | 11,280 |
| 501-2701-537.22-02 | Payroll Taxes / Social Security-HI 1.45% | 666 | 548 | 168 | 2,770 | (132) | 2,638 |
| 501-2701-537.23-01 | Retirement / Retirement-General | 3,116 | 2,411 | 665 | 12,642 | (817) | 11,825 |
| 501-2702-537.21-01 | Insurance / Health Insurance | 15,891 | 11,025 | 3,734 | 4,617 | 44,244 | 48,861 |
| 501-2702-537.21-04 | Insurance / Life Insurance | 103 | 63 | 24 | 29 | - | 29 |
| 501-2702-537.21-07 | Insurance / Dental Insurance | 1,054 | 683 | 216 | 259 | 2,479 | 2,738 |
| 501-2702-537.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 1,969 | 1,844 | 507 | 638 | 6,005 | 6,643 |
| 501-2702-537.22-02 | Payroll Taxes / Social Security-HI 1.45% | 460 | 431 | 119 | 149 | 1,405 | 1,554 |
| 501-2702-537.23-01 | Retirement / Retirement-General | 2,323 | 2,101 | 575 | 695 | 6,269 | 6,964 |
| 501-2705-537.21-01 | Insurance / Health Insurance | - | - | 18,203 | - | 228,795 | 228,795 |
| 501-2705-537.21-04 | Insurance / Life Insurance | - | - | 65 | - | 1,222 | 1,222 |
| 501-2705-537.21-07 | Insurance / Dental Insurance | - | - | 1,312 | - | 15,097 | 15,097 |
| 501-2705-537.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | - | - | 3,331 | 4,502 | 32,160 | 36,662 |
| 501-2705-537.22-02 | Payroll Taxes / Social Security-HI 1.45% | - | - | 779 | 1,053 | 7,521 | 8,574 |
| 501-2705-537.23-01 | Retirement / Retirement-General | - | - | 3,686 | 4,901 | 33,535 | 38,436 |
| 501-2706-537.21-01 | Insurance / Health Insurance | 24,758 | 27,112 | 18,925 | 15,756 | (15,756) | - |
| 501-2706-537.21-04 | Insurance / Life Insurance | 186 | 212 | 140 | 122 | (122) | - |
| 501-2706-537.21-07 | Insurance / Dental Insurance | 1,904 | 2,270 | 1,486 | 1,260 | (1,260) | - |
| 501-2706-537.22-01 | Payroll Taxes / Social Secrty-OASDI 6.2% | 6,389 | 7,213 | 4,364 | 3,347 | (3,347) | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|--|--|------------------|------------------|--------------------|------------------|------------------|------------------|
| 501-2706-537.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,494 | 1,687 | 1,021 | 783 | (783) | - |
| 501-2706-537.23-01 | Retirement / Retirement-General | 6,836 | 7,992 | 4,876 | 3,644 | (3,644) | - |
| 501-2707-537.21-01 | Insurance / Health Insurance | 96,171 | 89,165 | 53,540 | 39,784 | (39,784) | - |
| 501-2707-537.21-04 | Insurance / Life Insurance | 814 | 701 | 352 | 428 | (428) | - |
| 501-2707-537.21-07 | Insurance / Dental Insurance | 6,481 | 7,739 | 4,195 | 4,068 | (4,068) | - |
| 501-2707-537.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | 20,186 | 20,688 | 10,340 | 11,426 | (11,426) | - |
| 501-2707-537.22-02 | Payroll Taxes / Social Security-HI 1.45% | 4,721 | 4,838 | 2,418 | 2,672 | (2,672) | - |
| 501-2707-537.23-01 | Retirement / Retirement-General | 21,913 | 23,353 | 11,742 | 12,440 | (12,440) | - |
| 501-2708-537.21-01 | Insurance / Health Insurance | 29,906 | 28,274 | 14,499 | 56,597 | (18,078) | 38,519 |
| 501-2708-537.21-04 | Insurance / Life Insurance | 269 | 243 | 89 | 641 | - | 641 |
| 501-2708-537.21-07 | Insurance / Dental Insurance | 2,242 | 2,205 | 996 | 5,061 | (2,592) | 2,469 |
| 501-2708-537.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | 6,633 | 6,359 | 2,769 | 15,223 | (7,559) | 7,664 |
| 501-2708-537.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,551 | 1,487 | 648 | 3,560 | (1,768) | 1,792 |
| 501-2708-537.23-01 | Retirement / Retirement-General | 7,190 | 7,191 | 3,150 | 16,574 | (8,539) | 8,035 |
| 501-2709-537.21-01 | Insurance / Health Insurance | 17,940 | 7,458 | 9,862 | 36,935 | (36,935) | - |
| 501-2709-537.21-04 | Insurance / Life Insurance | 149 | 64 | 87 | 231 | (231) | - |
| 501-2709-537.21-07 | Insurance / Dental Insurance | 1,158 | 492 | 601 | 2,070 | (2,070) | - |
| 501-2709-537.21-99 | Insurance / Transfers | (13,854) | (5,696) | - | - | - | - |
| 501-2709-537.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | 3,627 | 1,425 | 1,765 | 5,108 | (5,108) | - |
| 501-2709-537.22-02 | Payroll Taxes / Social Security-HI 1.45% | 848 | 333 | 413 | 1,195 | (1,195) | - |
| 501-2709-537.23-01 | Retirement / Retirement-General | 3,984 | 1,619 | 2,012 | 5,561 | (5,561) | - |
| 501-2710-537.21-01 | Insurance / Health Insurance | 22,143 | 17,340 | 16,131 | 39,784 | (39,784) | - |
| 501-2710-537.21-04 | Insurance / Life Insurance | 146 | 76 | 53 | 366 | (366) | - |
| 501-2710-537.21-07 | Insurance / Dental Insurance | 1,588 | 1,556 | 1,073 | 3,404 | (3,404) | - |
| 501-2710-537.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | 4,288 | 3,767 | 2,403 | 9,132 | (9,132) | - |
| 501-2710-537.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,003 | 881 | 562 | 2,136 | (2,136) | - |
| 501-2710-537.23-01 | Retirement / Retirement-General | 4,686 | 4,269 | 2,770 | 9,942 | (9,942) | - |
| 501-2711-537.21-01 | Insurance / Health Insurance | - | - | - | 10,148 | (10,148) | - |
| 501-2711-537.21-04 | Insurance / Life Insurance | - | - | - | 75 | (75) | - |
| 501-2711-537.21-07 | Insurance / Dental Insurance | - | - | - | 826 | (826) | - |
| 501-2711-537.22-01 | Payroll Taxes / Social Security-OASDI 6.2% | - | - | - | 2,018 | (2,018) | - |
| 501-2711-537.22-02 | Payroll Taxes / Social Security-HI 1.45% | - | - | - | 472 | (472) | - |
| 501-2711-537.23-01 | Retirement / Retirement-General | - | - | - | 2,197 | (2,197) | - |
| 3 - Professional Services | | 68,502 | 81,971 | 22,872 | 21,000 | 20,000 | 41,000 |
| 501-2705-537.30-04 | Professional Services / Other | 7,093 | - | - | - | - | - |
| 501-2706-537.30-02 | Professional Services / Consultants | 44,909 | 68,031 | 22,872 | 20,000 | 20,000 | 40,000 |
| 501-2707-537.30-04 | Professional Services / Other | 15,200 | 13,900 | - | - | - | - |
| 501-2708-537.30-04 | Professional Services / Other | 1,300 | - | - | - | - | - |
| 501-2709-537.30-04 | Professional Services / Other | - | 40 | - | 1,000 | - | 1,000 |
| 4 - Other Operating | | 540,836 | 465,992 | 443,909 | 562,500 | 87,000 | 649,500 |
| 501-2705-537.44-53 | Repair & Maintenance / Struct/Improv Maintenance | 6,112 | - | - | - | - | - |
| 501-2705-537.53-06 | Operational Supplies / Painting Supplies | 347 | - | - | - | - | - |
| 501-2706-537.44-54 | Repair & Maintenance / Distr Resv/Standpipe Mnt | 139,050 | 142,338 | 161,649 | 161,000 | - | 161,000 |
| 501-2706-537.44-56 | Repair & Maintenance / Distribution Main Maint | - | - | 205 | - | - | - |
| 501-2706-537.51-09 | General Supplies / Other | 161 | - | - | - | - | - |
| 501-2706-537.53-41 | Operational Supplies / Medical & Lab Supplies | 2,773 | 3,040 | 5,097 | 6,000 | - | 6,000 |
| 501-2706-537.58-01 | Regulatory Expenses / Certification-Permits-Lic | 545 | 408 | - | 1,000 | - | 1,000 |
| 501-2707-537.43-02 | Rentals / Equipment Rental from PW | 93,540 | 100,000 | 74,997 | 72,000 | 28,000 | 100,000 |
| 501-2707-537.43-03 | Rentals / Other | (170) | 4,800 | - | - | - | - |
| 501-2707-537.44-56 | Repair & Maintenance / Distribution Main Maint | 53,471 | 40,396 | 61,271 | 75,000 | 15,000 | 90,000 |
| 501-2707-537.51-08 | General Supplies / Hand & Shop Tools | 1,688 | 1,198 | 881 | 4,000 | - | 4,000 |
| 501-2707-537.53-08 | Operational Supplies / Concrete & Cement | 93,852 | 63,396 | 47,744 | 90,000 | - | 90,000 |
| 501-2707-537.53-09 | Operational Supplies / Asphalt & Road Oils | 30 | - | - | 1,000 | - | 1,000 |
| 501-2707-537.53-10 | Operational Supplies / Sand, Stone, & Gravel | 1,872 | 9,846 | 5,392 | 15,000 | - | 15,000 |
| 501-2707-537.53-12 | Operational Supplies / Lumber & Bldg Supplies | 1,447 | - | 1,686 | 2,000 | - | 2,000 |
| 501-2707-537.53-52 | Operational Supplies / Valves & Wtr Main Parts | 15,898 | - | - | - | - | - |
| 501-2708-537.43-02 | Rentals / Equipment Rental from PW | 35,240 | 39,150 | 29,997 | 36,000 | 4,000 | 40,000 |
| 501-2708-537.44-57 | Repair & Maintenance / Services Maintenance | 1,464 | 21,453 | 19,481 | 35,000 | - | 35,000 |
| 501-2708-537.44-63 | Repair & Maintenance / Maint-Diggers Hotline | 3,021 | 2,080 | 2,081 | 4,000 | - | 4,000 |
| 501-2708-537.51-08 | General Supplies / Hand & Shop Tools | 49 | - | 5 | - | - | - |
| 501-2708-537.51-09 | General Supplies / Other | 219 | - | - | 500 | - | 500 |
| 501-2708-537.53-06 | Operational Supplies / Painting Supplies | 413 | 477 | 119 | 3,000 | - | 3,000 |
| 501-2708-537.53-08 | Operational Supplies / Concrete & Cement | 5 | - | - | - | - | - |
| 501-2708-537.53-10 | Operational Supplies / Sand, Stone, & Gravel | 39,926 | 1,268 | - | - | 15,000 | 15,000 |
| 501-2709-537.44-59 | Repair & Maintenance / Water Meter Maint | 3,680 | 6,741 | 2,469 | 10,000 | - | 10,000 |
| 501-2709-537.51-08 | General Supplies / Hand & Shop Tools | 215 | - | - | - | - | - |
| 501-2709-537.51-09 | General Supplies / Other | 105 | - | - | - | - | - |
| 501-2709-537.53-50 | Operational Supplies / Meters & Meter Supplies | 4,730 | 2,957 | 666 | 6,000 | - | 6,000 |
| 501-2709-537.59-02 | Testing / Other | 11,223 | 3,012 | 4,134 | 10,000 | - | 10,000 |
| 501-2710-537.44-60 | Repair & Maintenance / Hydrant Maintenance | 16,298 | 23,220 | 26,035 | 30,000 | 25,000 | 55,000 |
| 501-2710-537.51-08 | General Supplies / Hand & Shop Tools | 61 | - | - | - | - | - |
| 501-2710-537.51-09 | General Supplies / Other | 1,749 | 210 | - | 1,000 | - | 1,000 |
| 501-2710-537.53-51 | Operational Supplies / Hydrants & Hydrant Parts | 8,279 | - | - | - | - | - |
| 501-2710-537.59-02 | Testing / Other | 3,542 | - | - | - | - | - |
| 6 - Capital Outlay | | - | - | 118,023 | 3 | (3) | - |
| 501-2705-537.71-01 | Capital Outlay-Water Dept / Reservoir & Standpipes | - | - | - | 1 | (1) | - |
| 501-2706-537.71-07 | Capital Outlay-Water Dept / SCADA Equipment | - | - | 12,800 | - | - | - |
| 501-2709-537.71-05 | Capital Outlay-Water Dept / Water Meters | - | - | 103,392 | 1 | (1) | - |
| 501-2710-537.71-06 | Capital Outlay-Water Dept / Hydrants | - | - | 1,831 | 1 | (1) | - |
| 27 - Transmission/Distrib Exp Total | | 1,663,314 | 1,539,963 | 1,231,881 | 1,782,813 | 406,781 | 2,189,594 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|--|---|----------------|----------------|--------------------|----------------|------------------|----------------|
| 28 - Customer Accounts Exp | | | | | | | |
| 1 - Employee Wages | | 167,655 | 164,838 | 101,919 | 242,503 | (158,248) | 84,255 |
| 501-2801-537.11-01 | Regular Employees / Salary & Wages | 12,942 | 10,519 | 12,585 | 42,853 | (42,853) | - |
| 501-2801-537.13-01 | Overtime / Overtime Pay | - | 393 | - | - | - | - |
| 501-2802-537.11-01 | Regular Employees / Salary & Wages | 154,213 | 153,926 | 89,334 | 153,571 | (69,316) | 84,255 |
| 501-2802-537.14-09 | Misc Additional Pays / Performance Allowance | 500 | - | - | - | - | - |
| 501-2803-537.11-01 | Regular Employees / Salary & Wages | - | - | - | 46,079 | (46,079) | - |
| 2 - Employee Benefits | | 58,145 | 62,243 | 38,454 | 96,940 | (56,564) | 40,376 |
| 501-2801-537.21-01 | Insurance / Health Insurance | 1,263 | 956 | 5,321 | 14,765 | (14,765) | - |
| 501-2801-537.21-04 | Insurance / Life Insurance | 58 | 48 | 18 | 103 | (103) | - |
| 501-2801-537.21-07 | Insurance / Dental Insurance | 496 | 383 | 324 | 1,085 | (1,085) | - |
| 501-2801-537.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 1,542 | 1,294 | 733 | 2,657 | (2,657) | - |
| 501-2801-537.22-02 | Payroll Taxes / Social Security-HI 1.45% | 361 | 303 | 171 | 621 | (621) | - |
| 501-2801-537.23-01 | Retirement / Retirement-General | 1,688 | 1,457 | 849 | 2,893 | (2,893) | - |
| 501-2802-537.21-01 | Insurance / Health Insurance | 28,893 | 33,749 | 17,725 | 28,047 | (2,094) | 25,953 |
| 501-2802-537.21-04 | Insurance / Life Insurance | 484 | 278 | 220 | 457 | 176 | 633 |
| 501-2802-537.21-07 | Insurance / Dental Insurance | 1,766 | 2,021 | 1,181 | 1,844 | 23 | 1,867 |
| 501-2802-537.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 9,222 | 9,230 | 5,039 | 10,321 | (5,097) | 5,224 |
| 501-2802-537.22-02 | Payroll Taxes / Social Security-HI 1.45% | 2,157 | 2,159 | 1,178 | 2,200 | (978) | 1,222 |
| 501-2802-537.23-01 | Retirement / Retirement-General | 10,215 | 10,364 | 5,695 | 10,616 | (5,139) | 5,477 |
| 501-2803-537.21-01 | Insurance / Health Insurance | - | - | - | 13,850 | (13,850) | - |
| 501-2803-537.21-04 | Insurance / Life Insurance | - | - | - | 73 | (73) | - |
| 501-2803-537.21-07 | Insurance / Dental Insurance | - | - | - | 773 | (773) | - |
| 501-2803-537.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | - | - | - | 2,857 | (2,857) | - |
| 501-2803-537.22-02 | Payroll Taxes / Social Security-HI 1.45% | - | - | - | 668 | (668) | - |
| 501-2803-537.23-01 | Retirement / Retirement-General | - | - | - | 3,110 | (3,110) | - |
| 3 - Professional Services | | 1,931 | 17,264 | 80 | 12,500 | 3,360 | 15,860 |
| 501-2801-537.32-01 | Maintenance Contracts / Computer Equip/Software | 40 | - | - | - | 10,000 | 10,000 |
| 501-2801-537.32-04 | Maintenance Contracts / Other | - | 17,131 | - | 10,000 | (10,000) | - |
| 501-2802-537.30-04 | Professional Services / Other | 91 | 94 | - | - | - | - |
| 501-2802-537.30-09 | Utilities / Professional Services | - | - | - | - | 3,360 | 3,360 |
| 501-2802-537.32-01 | Maintenance Contracts / Computer Equip/Software | 1,800 | 40 | 80 | 2,500 | - | 2,500 |
| 4 - Other Operating | | 12,623 | 8,891 | 8,045 | 10,000 | - | 10,000 |
| 501-2802-537.51-01 | General Supplies / Postage | 11,666 | 8,891 | 8,045 | 10,000 | - | 10,000 |
| 501-2802-537.55-02 | Printing / Out-sourced | 957 | - | - | - | - | - |
| 28 - Customer Accounts Exp Total | | 240,353 | 253,237 | 148,498 | 361,943 | (211,452) | 150,491 |
| 29 - Administrative & General | | | | | | | |
| 1 - Employee Wages | | 461,129 | 427,518 | 242,976 | 470,259 | (305,012) | 165,247 |
| 501-2901-537.11-01 | Regular Employees / Salary & Wages | 435,272 | 403,905 | 241,917 | 450,259 | (285,012) | 165,247 |
| 501-2901-537.12-01 | Provisional Employees-PT / Prov. Salary & Wages | (238) | - | - | - | - | - |
| 501-2901-537.13-01 | Overtime / Overtime Pay | 2,737 | 1,348 | 997 | - | - | - |
| 501-2901-537.14-09 | Misc Additional Pays / Performance Allowance | 1,625 | - | - | - | - | - |
| 501-2902-537.11-01 | Regular Employees / Salary & Wages | 21,710 | 22,265 | 61 | 20,000 | (20,000) | - |
| 501-2902-537.13-01 | Overtime / Overtime Pay | 22 | - | - | - | - | - |
| 2 - Employee Benefits | | 468,344 | 596,163 | 222,066 | 427,234 | (310,480) | 116,754 |
| 501-2901-537.21-01 | Insurance / Health Insurance | 206,473 | 212,804 | 144,557 | 208,919 | (169,371) | 39,548 |
| 501-2901-537.21-04 | Insurance / Life Insurance | 807 | 791 | 570 | 1,100 | 78 | 1,178 |
| 501-2901-537.21-07 | Insurance / Dental Insurance | 6,139 | 7,438 | 4,354 | 6,200 | (3,554) | 2,646 |
| 501-2901-537.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 26,414 | 24,028 | 14,360 | 27,316 | (17,071) | 10,245 |
| 501-2901-537.22-02 | Payroll Taxes / Social Security-HI 1.45% | 6,225 | 5,619 | 3,359 | 6,179 | (3,783) | 2,396 |
| 501-2901-537.23-01 | Retirement / Retirement-General | 144,107 | 49,198 | 16,381 | 130,142 | (119,401) | 10,741 |
| 501-2901-537.24-01 | Retirement-Unfunded Liab / Retirement-General | 75,411 | 194,795 | - | - | - | - |
| 501-2901-537.29-01 | Other Employee Benefits / Workers Compensation | 10,376 | 83,579 | 38,471 | 40,000 | 10,000 | 50,000 |
| 501-2901-537.29-02 | Other Employee Benefits / Unemployment Compensatn | 476 | - | - | - | - | - |
| 501-2901-537.29-03 | Other Employee Benefits / Accrued Vacation | (3,423) | 9,479 | - | - | - | - |
| 501-2901-537.29-04 | Other Employee Benefits / Accrued Overtime | (13,335) | (409) | - | - | - | - |
| 501-2902-537.21-01 | Insurance / Health Insurance | 5,019 | 5,171 | 9 | 4,741 | (4,741) | - |
| 501-2902-537.21-04 | Insurance / Life Insurance | 90 | 41 | 0 | 78 | (78) | - |
| 501-2902-537.21-07 | Insurance / Dental Insurance | 413 | 420 | 1 | 379 | (379) | - |
| 501-2902-537.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 1,350 | 1,377 | 2 | 909 | (909) | - |
| 501-2902-537.22-02 | Payroll Taxes / Social Security-HI 1.45% | 316 | 322 | 0 | 213 | (213) | - |
| 501-2902-537.23-01 | Retirement / Retirement-General | 1,486 | 1,507 | 2 | 1,058 | (1,058) | - |
| 3 - Professional Services | | 74,164 | 134,226 | 79,060 | 167,250 | (1,436) | 165,814 |
| 501-2901-537.30-01 | Professional Services / Audit | 4,750 | 4,750 | 4,750 | 4,750 | - | 4,750 |
| 501-2901-537.30-02 | Professional Services / Consultants | 32,925 | 89,865 | 43,851 | 124,000 | (14,000) | 110,000 |
| 501-2901-537.30-04 | Professional Services / Other | 287 | 1,490 | - | - | - | - |
| 501-2901-537.30-05 | Professional Services / Legal/Litigation | 1,899 | 2,288 | 917 | 2,500 | - | 2,500 |
| 501-2901-537.30-13 | Utilities / Professional Services | - | - | - | - | 804 | 804 |
| 501-2901-537.32-01 | Maintenance Contracts / Computer Equip/Software | 1,360 | 3,680 | 3,288 | 3,000 | 11,760 | 14,760 |
| 501-2901-537.32-04 | Maintenance Contracts / Other | 32,944 | 32,152 | 26,254 | 33,000 | - | 33,000 |
| 4 - Other Operating | | 1,150,884 | 1,253,593 | 966,866 | 1,177,350 | 134,400 | 1,311,750 |
| 501-2901-537.41-01 | Utility Services / Water | 7,085 | 19,027 | 6,527 | 6,200 | - | 6,200 |
| 501-2901-537.41-02 | Utility Services / Storm Water | 188 | - | - | 250 | - | 250 |
| 501-2901-537.41-03 | Utility Services / Sanitary Sewer | 163 | 142 | 136 | 350 | - | 350 |
| 501-2901-537.41-06 | Utility Services / Telephone/Internet | 4,027 | 6,676 | 3,565 | 5,500 | 1,500 | 7,000 |
| 501-2901-537.42-01 | Taxes / Property Taxes | 965,840 | 1,069,473 | 846,000 | 965,000 | 105,000 | 1,070,000 |
| 501-2901-537.43-01 | Rentals / Buildings/Space Rent Exp | 22,558 | 30,808 | 31,500 | 22,600 | 19,400 | 42,000 |
| 501-2901-537.43-03 | Rentals / Other | 4,500 | 4,500 | 3,454 | 4,500 | - | 4,500 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|--|--|--------------------|--------------------|--------------------|--------------------|------------------|--------------------|
| 501-2901-537.44-02 | Repair & Maintenance / Misc Machinery & Equip | 2,693 | 640 | - | 5,000 | - | 5,000 |
| 501-2901-537.44-03 | Repair & Maintenance / Vehicles | 40,362 | 27,348 | 10,879 | 55,000 | - | 55,000 |
| 501-2901-537.44-08 | Repair & Maintenance / Other | - | 19,689 | 10,097 | - | - | - |
| 501-2901-537.44-58 | Repair & Maintenance / Services-Labor Maint | - | 659 | - | - | - | - |
| 501-2901-537.51-01 | General Supplies / Postage | 176 | 31 | 107 | - | - | - |
| 501-2901-537.51-02 | General Supplies / Office Supplies | 3,920 | 1,945 | 913 | 3,500 | - | 3,500 |
| 501-2901-537.51-06 | General Supplies / Custodial Supplies | 1,164 | 1,026 | 1,191 | 3,000 | - | 3,000 |
| 501-2901-537.51-07 | General Supplies / Cleaning & Laundry Suppl | 198 | 94 | - | 1,200 | - | 1,200 |
| 501-2901-537.51-08 | General Supplies / Hand & Shop Tools | 1,925 | 2,794 | 1,645 | 5,000 | - | 5,000 |
| 501-2901-537.51-09 | General Supplies / Other | 442 | 225 | - | 2,000 | - | 2,000 |
| 501-2901-537.52-02 | Books & Periodicals / Other | - | - | - | 200 | - | 200 |
| 501-2901-537.52-03 | Books & Periodicals / Subscriptions-Software | 80 | - | - | - | - | - |
| 501-2901-537.53-01 | Operational Supplies / Gasoline | 22,092 | 16,716 | 20,430 | 24,000 | 2,000 | 26,000 |
| 501-2901-537.53-02 | Operational Supplies / Oils, Fluids, Lubricants | 296 | 82 | 146 | 400 | - | 400 |
| 501-2901-537.53-04 | Operational Supplies / Propane | 141 | 22 | 54 | 200 | - | 200 |
| 501-2901-537.53-05 | Operational Supplies / Chemicals | 29 | - | - | - | - | - |
| 501-2901-537.53-06 | Operational Supplies / Painting Supplies | 201 | 303 | - | 500 | - | 500 |
| 501-2901-537.53-08 | Operational Supplies / Concrete & Cement | 2,234 | - | - | 2,000 | - | 2,000 |
| 501-2901-537.53-18 | Operational Supplies / Plumbing Parts | 7,876 | - | - | 2,500 | - | 2,500 |
| 501-2901-537.53-21 | Operational Supplies / Electrical Supplies | 40 | - | - | 250 | - | 250 |
| 501-2901-537.53-50 | Operational Supplies / Meters & Meter Supplies | 56 | - | - | - | - | - |
| 501-2901-537.55-01 | Printing / In-house (Print Shop) | 1,820 | 544 | - | - | - | - |
| 501-2901-537.55-02 | Printing / Out-sourced | 10,019 | 1,170 | - | 14,000 | - | 14,000 |
| 501-2901-537.56-01 | Travel / Local Business Meetings | 15 | - | - | - | - | - |
| 501-2901-537.56-02 | Travel / Conferences & Seminars | 2,451 | 1,268 | 262 | 8,000 | (3,000) | 5,000 |
| 501-2901-537.56-03 | Travel / Other | 25 | - | - | - | - | - |
| 501-2901-537.57-01 | Education & Training / Membership Dues | 6,749 | 1,846 | 6,184 | 2,500 | 4,500 | 7,000 |
| 501-2901-537.57-02 | Education & Training / Registration Fees | 4,467 | (916) | 499 | 5,500 | - | 5,500 |
| 501-2901-537.58-01 | Regulatory Expenses / Certification-Permits-Lic | 9,635 | 16,084 | - | 9,000 | - | 9,000 |
| 501-2901-537.59-02 | Testing / Other | 113 | - | - | - | - | - |
| 501-2901-537.60-01 | Safety Supplies / Clothing/Uniforms | 1,566 | 54 | - | 1,200 | - | 1,200 |
| 501-2901-537.60-02 | Safety Supplies / Safety Equipment | 1,589 | 1,508 | 778 | 3,000 | - | 3,000 |
| 501-2901-537.61-01 | Insurance / Liability Ins (premiums) | 24,149 | 29,838 | 22,500 | 25,000 | 5,000 | 30,000 |
| 5 - Miscellaneous | | 870,200 | 1,000,021 | 756,715 | 904,000 | 101,000 | 1,005,000 |
| 501-2901-537.63-01 | Bad Debts / Bad Debt Expense | 873 | 4,828 | (1,985) | 4,000 | 1,000 | 5,000 |
| 501-2901-537.66-01 | Depreciation / Depreciation Expense | 869,326 | 995,193 | 758,700 | 900,000 | 100,000 | 1,000,000 |
| 6 - Capital Outlay | | 46,128 | 4,263 | 1,620,733 | 55,001 | 4,999 | 60,000 |
| 501-2901-537.31-01 | Project Activities / Contractors | 41,788 | 3,627 | 495,127 | 55,000 | 5,000 | 60,000 |
| 501-2901-537.31-02 | Project Activities / Other | 4,341 | 636 | 717 | - | - | - |
| 501-2901-537.70-02 | Capital Items / Vehicles | - | - | 10,385 | 1 | (1) | - |
| 501-2901-537.71-05 | Capital Outlay-Water Dept / Water Meters | - | - | 8,736 | - | - | - |
| 501-2901-537.75-01 | Capital Outlay / Work in Progress (equiv) | - | - | 1,105,768 | - | - | - |
| 7 - Other Financing Uses | | 324,458 | 318,582 | 211,491 | 314,000 | 6,000 | 320,000 |
| 501-2901-537.80-02 | Debt / Interest | 293,142 | 299,109 | 210,489 | 282,000 | 18,000 | 300,000 |
| 501-2901-537.80-04 | Debt / Debt Fees | 31,316 | 19,473 | 1,003 | 32,000 | (12,000) | 20,000 |
| 29 - Administrative & General Total | | 3,395,307 | 3,734,366 | 4,099,908 | 3,515,094 | (370,529) | 3,144,565 |
| 98 - | | | | | | | |
| 4 - Other Operating | | (2,817) | (540) | - | - | - | - |
| 501-9898-511.49-99 | OVER/SHORT / INVENTORY | (2,817) | (540) | - | - | - | - |
| 98 - Total | | (2,817) | (540) | - | - | - | - |
| 501 - WATER UTILITY Total | | (200,849) | (296,298) | 1,331,382 | 310,292 | (352,247) | (41,955) |
| 510 - SANITARY SEWER UTILITY | | | | | | | |
| 00 - Revenues | | | | | | | |
| 43 - Intergovernmental Revenue | | (18,627) | (32,033) | (14,850) | (12,000) | (3,000) | (15,000) |
| 510-0000-431.72-00 | Federal Grant Revenue / Interest Rate Subsidy | (627) | (283) | - | - | - | - |
| 510-0000-433.02-00 | Other Misc Grant Funding / MMSD | (18,000) | (31,750) | (14,850) | (12,000) | (3,000) | (15,000) |
| 44 - Charges for Service | | (8,383,047) | (8,792,916) | (6,333,934) | (8,623,000) | (52,000) | (8,675,000) |
| 510-0000-449.04-00 | Enterprise Funds / Penalties/Interest | (81,690) | (76,834) | (58,608) | (83,000) | 8,000 | (75,000) |
| 510-0000-449.30-00 | Enterprise Funds / Sanitary Sewer-City | (3,946,083) | (3,988,128) | (2,824,177) | (3,980,000) | (20,000) | (4,000,000) |
| 510-0000-449.31-01 | Metro Sanitary Sewer / MMSD-Residential | (2,449,130) | (2,546,113) | (1,984,130) | (2,550,000) | 50,000 | (2,500,000) |
| 510-0000-449.31-02 | Metro Sanitary Sewer / MMSD-Commercial | (1,788,766) | (2,083,806) | (1,396,508) | (1,900,000) | (100,000) | (2,000,000) |
| 510-0000-449.31-03 | Metro Sanitary Sewer / MMSD-Industrial | (117,377) | (98,035) | (70,511) | (110,000) | 10,000 | (100,000) |
| 46 - Miscellaneous Revenue | | (10,771) | - | - | - | - | - |
| 510-0000-469.00-00 | Miscellaneous Revenue / Miscellaneous Revenue | (10,761) | - | - | - | - | - |
| 510-0000-469.01-00 | Miscellaneous Revenue / Miscellaneous Fees | (10) | - | - | - | - | - |
| 49 - Other Financing Sources | | - | (9,075) | - | - | - | - |
| 510-0000-492.01-00 | Sale of Fixed Assets / Proceeds-Asset Dispositrn | - | (9,075) | - | - | - | - |
| 00 - Revenues Total | | (8,412,444) | (8,834,023) | (6,348,784) | (8,635,000) | (55,000) | (8,690,000) |
| 38 - Sanitary Sewer | | | | | | | |
| 1 - Employee Wages | | 350,034 | 372,767 | 261,285 | 483,984 | (7,546) | 476,438 |
| 510-3801-536.11-01 | Regular Employees / Salary & Wages | 87,435 | 102,397 | 18,584 | 408,610 | (303,610) | 105,000 |
| 510-3801-536.12-01 | Provisional Employees-PT / Salary & Wages | - | 1,781 | - | 4,978 | (4,978) | - |
| 510-3801-536.13-01 | Overtime / Overtime Pay | 1,239 | 899 | - | 4,775 | (4,775) | - |
| 510-3803-536.11-01 | Regular Employees / Salary & Wages | 257,403 | 266,740 | 240,826 | 65,621 | 305,817 | 371,438 |
| 510-3803-536.12-01 | Provisional Employees-PT / Salary & Wages | - | - | 25 | - | - | - |
| 510-3803-536.13-01 | Overtime / Overtime Pay | 2,332 | 950 | 1,850 | - | - | - |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---|---|--------------------|--------------------|--------------------|--------------------|------------------|--------------------|
| 510-3803-536.14-09 | Misc Additional Pays / Performance Allowance | 1,625 | - | - | - | - | - |
| 2 - Employee Benefits | | 148,522 | 138,468 | 98,641 | 206,372 | 35,772 | 242,144 |
| 510-3801-536.21-01 | Insurance / Health Insurance | 20,968 | 20,907 | 4,390 | 110,395 | (78,895) | 31,500 |
| 510-3801-536.21-04 | Insurance / Life Insurance | 185 | 1,259 | 12 | 958 | (958) | - |
| 510-3801-536.21-07 | Insurance / Dental Insurance | 1,195 | 1,218 | 279 | 7,633 | (5,533) | 2,100 |
| 510-3801-536.22-01 | Payroll Taxes / Social Secry-OASDI 6.2% | 5,368 | 5,557 | 1,070 | 25,854 | (19,344) | 6,510 |
| 510-3801-536.22-02 | Payroll Taxes / Social Security-HI 1.45% | 1,255 | 1,300 | 250 | 6,048 | (4,525) | 1,523 |
| 510-3801-536.23-01 | Retirement / Retirement-General | 5,863 | 6,241 | 1,213 | 27,698 | (20,873) | 6,825 |
| 510-3803-536.21-01 | Insurance / Health Insurance | 45,510 | 58,279 | 54,069 | 17,114 | 116,813 | 133,927 |
| 510-3803-536.21-04 | Insurance / Life Insurance | 559 | 484 | 407 | 166 | 958 | 1,124 |
| 510-3803-536.21-07 | Insurance / Dental Insurance | 3,132 | 3,932 | 3,459 | 1,056 | 5,022 | 6,078 |
| 510-3803-536.22-01 | Payroll Taxes / Social Secry-OASDI 6.2% | 14,678 | 16,281 | 14,179 | 4,069 | 18,960 | 23,029 |
| 510-3803-536.22-02 | Payroll Taxes / Social Security-HI 1.45% | 3,458 | 3,807 | 3,316 | 952 | 4,433 | 5,385 |
| 510-3803-536.23-01 | Retirement / Retirement-General | 46,349 | 19,203 | 15,997 | 4,429 | 19,714 | 24,143 |
| 3 - Professional Services | | 4,528,674 | 4,688,283 | 2,734,679 | 4,605,595 | 282,574 | 4,888,169 |
| 510-3801-536.30-04 | Professional Services / Other | - | - | - | 3,000 | 5,949 | 8,949 |
| 510-3803-536.30-01 | Professional Services / Audit | 4,000 | 4,000 | 4,000 | 4,000 | - | 4,000 |
| 510-3803-536.30-04 | Professional Services / Other | 91 | 94 | - | 95 | 85,000 | 85,095 |
| 510-3803-536.30-05 | Professional Services / Legal/Litigation | - | - | - | 500 | - | 500 |
| 510-3803-536.30-09 | Sanitary Sewer / Professional Services | - | - | - | - | 3,360 | 3,360 |
| 510-3803-536.32-03 | Maintenance Contracts / Misc Equipment | 17,591 | 16,265 | 12,199 | 18,000 | (1,735) | 16,265 |
| 510-3803-536.33-01 | MMSD Sanitary Swr Service / Residential | 2,368,867 | 2,467,148 | 1,517,101 | 2,400,000 | 100,000 | 2,500,000 |
| 510-3803-536.33-02 | MMSD Sanitary Swr Service / Commercial | 1,480,523 | 1,439,657 | 876,995 | 1,500,000 | - | 1,500,000 |
| 510-3803-536.33-03 | MMSD Sanitary Swr Service / Industrial | 556,483 | 669,919 | 324,384 | 575,000 | 100,000 | 675,000 |
| 510-3803-536.33-04 | MMSD Sanitary Swr Service / Household Haz Waste | 101,118 | 91,201 | - | 105,000 | (10,000) | 95,000 |
| 4 - Other Operating | | 494,578 | 429,589 | 121,413 | 584,730 | (126,215) | 458,515 |
| 510-3801-536.41-01 | Utility Services / Water | - | - | - | 4,500 | (2,000) | 2,500 |
| 510-3801-536.41-04 | Utility Services / Electric | 370 | 238 | 226 | 400 | - | 400 |
| 510-3801-536.41-06 | Utility Services / Telephone | 662 | 696 | 1,494 | 1,920 | (480) | 1,440 |
| 510-3801-536.43-01 | Rentals / Buildings/Space Rent Exp | 7,271 | 9,945 | 7,200 | 7,500 | - | 7,500 |
| 510-3801-536.43-02 | Rentals / Equipment Rental from PW | 31,500 | 31,500 | 23,625 | 31,500 | - | 31,500 |
| 510-3801-536.44-03 | Repair & Maintenance / Vehicles | 14,289 | 34,303 | - | 15,000 | - | 15,000 |
| 510-3801-536.44-08 | Repair & Maintenance / Other | - | 21,007 | 6,711 | 36,550 | (6,550) | 30,000 |
| 510-3801-536.51-08 | General Supplies / Hand & Shop Tools | 7 | 969 | 237 | 500 | (500) | - |
| 510-3801-536.51-09 | General Supplies / Other | 203 | 333 | 399 | 3,500 | (500) | 3,000 |
| 510-3801-536.53-01 | Operational Supplies / Gasoline | 11,095 | 9,548 | 8,517 | 12,500 | - | 12,500 |
| 510-3801-536.53-02 | Operational Supplies / Operational Supplies | - | 3,803 | 2,392 | 16,200 | (1,200) | 15,000 |
| 510-3801-536.53-08 | Operational Supplies / Concrete & Cement | 10,749 | - | - | 7,000 | (2,000) | 5,000 |
| 510-3801-536.53-09 | Operational Supplies / Asphalt & Road Oils | - | - | - | 1,000 | (500) | 500 |
| 510-3801-536.53-13 | Operational Supplies / Manhole Castings | - | - | 4,488 | - | 2,000 | 2,000 |
| 510-3801-536.53-15 | Operational Supplies / Sewer Materials | - | - | 11 | 500 | (200) | 300 |
| 510-3801-536.56-02 | Travel / Conferences & Seminars | - | - | 528 | 1,200 | 300 | 1,500 |
| 510-3801-536.57-02 | Education & Training / Registration Fees | 2,436 | - | - | 2,160 | 2,215 | 4,375 |
| 510-3801-536.60-02 | Safety Supplies / Safety Equipment | - | 8,607 | 101 | 1,500 | (500) | 1,000 |
| 510-3802-536.44-08 | Repair & Maintenance / Other | - | (325) | - | - | - | - |
| 510-3803-536.41-01 | Utility Services / Water | 304,054 | 205,135 | - | 320,000 | (110,000) | 210,000 |
| 510-3803-536.41-04 | Utility Services / Electric | 7,689 | - | - | - | - | - |
| 510-3803-536.43-01 | Rentals / Buildings/Space Rent Exp | - | 10,472 | - | - | 11,000 | 11,000 |
| 510-3803-536.44-03 | Repair & Maintenance / Vehicles | 16,044 | - | - | 15,000 | (15,000) | - |
| 510-3803-536.51-01 | General Supplies / Postage | 11,666 | 8,891 | 8,045 | 10,000 | (1,000) | 9,000 |
| 510-3803-536.51-08 | General Supplies / Hand & Shop Tools | - | - | 5 | - | - | - |
| 510-3803-536.55-02 | Printing / Out-sourced | - | - | - | 1,000 | (1,000) | - |
| 510-3803-536.58-01 | Regulatory Expenses / Certification-Permits-Lic | - | - | - | 300 | (300) | - |
| 510-3803-536.61-01 | Insurance / Liability Insurance | 5,000 | 5,000 | 3,600 | 5,000 | - | 5,000 |
| 510-3803-536.61-02 | Insurance / Claims | 2,430 | 16,700 | 8,834 | 19,000 | - | 19,000 |
| 510-3803-536.65-01 | Administrative Support / Admin Support Charges | 69,113 | 62,767 | 45,000 | 71,000 | - | 71,000 |
| 5 - Miscellaneous | | 555,268 | 569,036 | 395,100 | 567,000 | (12,000) | 555,000 |
| 510-3803-536.63-01 | Bad Debts / Bad Debt Expense | 3,504 | 2,066 | - | 6,000 | (1,000) | 5,000 |
| 510-3803-536.66-01 | Depreciation / Depreciation Expense | 540,008 | 548,715 | 395,100 | 561,000 | (11,000) | 550,000 |
| 510-3803-536.66-03 | Depreciation / Loss on Asset Retirement | 11,756 | 18,254 | - | - | - | - |
| 6 - Capital Outlay | | 434,025 | 74,464 | 4,196,607 | 522,500 | - | 522,500 |
| 510-3803-536.31-01 | Project Activities / Contractors | 401,198 | 43,213 | 1,911,808 | 500,000 | - | 500,000 |
| 510-3803-536.31-02 | Project Activities / Other | 1,516 | - | - | 500 | - | 500 |
| 510-3803-536.31-50 | Project Activities / MMSD Funded Projects | 18,000 | 33,500 | 13,100 | 22,000 | - | 22,000 |
| 510-3803-536.75-01 | Capital Outlay / Work in Progress (equiv) | 13,311 | (2,249) | 2,271,699 | - | - | - |
| 7 - Other Financing Uses | | 493,030 | 563,807 | 329,179 | 439,000 | 16,000 | 455,000 |
| 510-3803-536.80-02 | Debt / Interest | 421,796 | 426,635 | 291,790 | 392,000 | 8,000 | 400,000 |
| 510-3803-536.80-03 | Debt / Amortization of Prem/Disc | (69,814) | (30,390) | - | (40,000) | 10,000 | (30,000) |
| 510-3803-536.80-04 | Debt / Debt Fees | 34,971 | 31,633 | 1,389 | 37,000 | (2,000) | 35,000 |
| 510-3803-536.91-00 | Sanitary Sewer / Operating Transfer Out | 106,077 | 135,931 | 36,000 | 50,000 | - | 50,000 |
| 38 - Sanitary Sewer Total | | 7,004,131 | 6,836,415 | 8,136,905 | 7,409,181 | 188,585 | 7,597,766 |
| 510 - SANITARY SEWER UTILITY Total | | (1,408,313) | (1,997,608) | 1,788,121 | (1,225,819) | 133,585 | (1,092,234) |
| 520 - Parking Utility | | | | | | | |
| 00 - Revenues | | | | | | | |
| 41 - Taxes | | (43,000) | (43,000) | (43,000) | - | (43,000) | (43,000) |
| 520-0000-411.01-00 | Property Taxes / Real Estate | (43,000) | (43,000) | (43,000) | - | (43,000) | (43,000) |
| 44 - Charges for Service | | (21,651) | (22,361) | (23,835) | - | (27,500) | (27,500) |
| 520-0000-449.41-00 | Enterprise Funds / Parking Lot Leases | (19,103) | (20,290) | (18,019) | - | (21,000) | (21,000) |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|--|---|------------------|------------------|--------------------|----------------|------------------|-----------------|
| 520-0000-449.42-02 | Parking Permits / Indiv Parking Permits-Eas | (2,548) | (2,071) | (5,816) | - | (6,500) | (6,500) |
| 00 - Revenues Total | | (64,651) | (65,361) | (66,835) | - | (70,500) | (70,500) |
| 16 - Parking Utility | | | | | | | |
| 1 - Employee Wages | | 23,330 | 10,306 | 8,086 | 12,406 | 7,675 | 20,081 |
| 520-1601-539.11-01 | Regular Employees / Salary & Wages | 21,627 | 9,198 | 7,307 | 12,406 | 6,575 | 18,981 |
| 520-1601-539.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 1,362 | 878 | 303 | - | 500 | 500 |
| 520-1601-539.13-01 | Overtime / Overtime Pay | 340 | 230 | 476 | - | 600 | 600 |
| 2 - Employee Benefits | | 9,663 | 4,659 | 3,741 | 4,133 | 4,273 | 8,406 |
| 520-1601-539.21-01 | Insurance / Health Insurance | 5,672 | 2,365 | 2,501 | 2,578 | 2,748 | 5,326 |
| 520-1601-539.21-04 | Insurance / Life Insurance | (181) | 55 | 21 | 44 | - | 44 |
| 520-1601-539.21-07 | Insurance / Dental Insurance | 416 | 158 | 162 | 137 | 212 | 349 |
| 520-1601-539.22-01 | Payroll Taxes / Social Sectry-OASDI 6.2% | 1,141 | 629 | 455 | 592 | 585 | 1,177 |
| 520-1601-539.22-02 | Payroll Taxes / Social Security-HI 1.45% | 267 | 147 | 107 | 138 | 138 | 276 |
| 520-1601-539.23-01 | Retirement / Retirement-General | 2,347 | 1,305 | 495 | 644 | 590 | 1,234 |
| 3 - Professional Services | | 1,050 | - | 525 | 525 | - | 525 |
| 520-1601-537.30-01 | Professional Services / Audit | 1,050 | - | 525 | 525 | - | 525 |
| 4 - Other Operating | | 48,615 | 43,016 | 28,427 | 43,550 | (2,150) | 41,400 |
| 520-1601-539.41-01 | Utility Services / Water | - | 7,337 | 5,503 | - | 7,000 | 7,000 |
| 520-1601-539.41-02 | Utility Services / Storm Water | 7,337 | - | - | 9,000 | (9,000) | - |
| 520-1601-539.41-04 | Utility Services / Electric | 10,445 | 5,113 | - | 7,500 | (3,700) | 3,800 |
| 520-1601-539.43-02 | Rentals / Equipment Rental from PW | 30,000 | 30,000 | 22,500 | 26,000 | 4,000 | 30,000 |
| 520-1601-539.53-21 | Operational Supplies / Electrical Supplies | 24 | - | - | 250 | (250) | - |
| 520-1601-539.53-24 | Operational Supplies / Signs & Supplies | - | - | - | 200 | (200) | - |
| 520-1601-539.65-01 | Administrative Support / Admin Support Charges | 809 | 566 | 424 | 600 | - | 600 |
| 16 - Parking Utility Total | | 82,658 | 57,981 | 40,779 | 60,614 | 9,798 | 70,412 |
| 520 - Parking Utility Total | | 18,007 | (7,380) | (26,055) | 60,614 | (60,702) | (88) |
| 530 - Beloit Rd Housing Utility | | | | | | | |
| 00 - Revenues | | | | | | | |
| 44 - Charges for Service | | (167,311) | (13,217) | - | - | - | - |
| 530-0000-449.50-02 | Beloit Rd Public Hsg Rev / Management Fee-7% | (58,144) | (13,217) | - | - | - | - |
| 530-0000-449.50-03 | Beloit Rd Public Hsg Rev / Maint Svcs Revenue-DPW | (109,167) | - | - | - | - | - |
| 46 - Miscellaneous Revenue | | (144,586) | (168,045) | (127,033) | - | - | - |
| 530-0000-461.01-00 | Interest Revenue / Interest on Investments | (144,586) | (168,045) | (127,033) | - | - | - |
| 00 - Revenues Total | | (311,897) | (181,263) | (127,033) | - | - | - |
| 17 - Beloit Rd Housing | | | | | | | |
| 1 - Employee Wages | | 82,688 | 4,439 | 1,236 | - | - | - |
| 530-1703-539.11-01 | Regular Employees / Salary & Wages | 41,297 | 245 | 3 | - | - | - |
| 530-1703-539.12-01 | Provisional Employees-PT / Prov. Salary & Wages | 3,764 | - | - | - | - | - |
| 530-1703-539.13-01 | Overtime / Overtime Pay | 1,872 | 12 | 5 | - | - | - |
| 530-1706-539.11-01 | Regular Employees / Salary & Wages | 35,737 | 4,182 | 1,227 | - | - | - |
| 530-1706-539.13-01 | Overtime / Overtime Pay | 20 | - | - | - | - | - |
| 2 - Employee Benefits | | 48,304 | 7,970 | 707 | - | - | - |
| 530-1703-539.21-01 | Insurance / Health Insurance | 12,373 | 53 | 1 | - | - | - |
| 530-1703-539.21-04 | Insurance / Life Insurance | 255 | 320 | 0 | - | - | - |
| 530-1703-539.21-07 | Insurance / Dental Insurance | 780 | 3 | 0 | - | - | - |
| 530-1703-539.22-01 | Payroll Taxes / Social Sectry-OASDI 6.2% | 2,813 | 14 | 0 | - | - | - |
| 530-1703-539.22-02 | Payroll Taxes / Social Security-HI 1.45% | 658 | 3 | 0 | - | - | - |
| 530-1703-539.23-01 | Retirement / Retirement-General | 12,818 | 5,854 | 0 | - | - | - |
| 530-1706-539.21-01 | Insurance / Health Insurance | 12,723 | 1,028 | 502 | - | - | - |
| 530-1706-539.21-04 | Insurance / Life Insurance | 47 | 9 | 3 | - | - | - |
| 530-1706-539.21-07 | Insurance / Dental Insurance | 925 | 87 | 28 | - | - | - |
| 530-1706-539.22-01 | Payroll Taxes / Social Sectry-OASDI 6.2% | 2,091 | 256 | 71 | - | - | - |
| 530-1706-539.22-02 | Payroll Taxes / Social Security-HI 1.45% | 489 | 60 | 17 | - | - | - |
| 530-1706-539.23-01 | Retirement / Retirement-General | 2,330 | 282 | 84 | - | - | - |
| 3 - Professional Services | | - | 16,500 | 500 | - | - | - |
| 530-1705-539.30-02 | Professional Services / Consultants | - | 16,500 | 500 | - | - | - |
| 4 - Other Operating | | 11,044 | - | - | - | - | - |
| 530-1703-539.51-09 | General Supplies / Other | 10,747 | - | - | - | - | - |
| 530-1704-539.51-02 | General Supplies / Office Supplies | 20 | - | - | - | - | - |
| 530-1704-539.54-02 | Advertising / Notices | 277 | - | - | - | - | - |
| 7 - Other Financing Uses | | 120,000 | 123,586 | - | - | - | - |
| 530-1704-539.91-01 | Operating Transfer Out / Beliot Housing Pilot | 120,000 | 123,586 | - | - | - | - |
| 17 - Beloit Rd Housing Total | | 262,036 | 152,495 | 2,443 | - | - | - |
| 530 - Beloit Rd Housing Utility Total | | (49,861) | (28,768) | (124,589) | - | - | - |
| 540 - STORM WATER FUND | | | | | | | |
| 00 - Revenues | | | | | | | |
| 43 - Intergovernmental Revenue | | (321,715) | (605,311) | - | (350,000) | - | (350,000) |
| 540-0000-433.02-00 | Other Misc Grant Funding / MMSD | (321,715) | (605,311) | - | (350,000) | - | (350,000) |
| 44 - Charges for Service | | (3,997,133) | (4,010,676) | (3,017,015) | (4,010,400) | (4,600) | (4,015,000) |
| 540-0000-449.04-00 | Enterprise Funds / Penalties/Interest | (28,113) | (26,762) | (20,147) | (27,400) | 400 | (27,000) |
| 540-0000-449.60-00 | Enterprise Funds / Storm Water Revenue | (3,965,951) | (3,980,882) | (2,993,622) | (3,980,000) | (5,000) | (3,985,000) |
| 540-0000-449.60-03 | Storm Water Revenue / Sale of Rain Barrels | (3,068) | (3,031) | (3,246) | (3,000) | - | (3,000) |
| 45 - Fines/Forfeitures/Assmts | | - | (30,862) | - | (27,000) | 2,000 | (25,000) |
| 540-0000-455.01-00 | Special Assesments / Special Assessment Rev | - | (30,862) | - | (27,000) | 2,000 | (25,000) |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|---------------------------------|--|--------------------|--------------------|--------------------|--------------------|------------------|--------------------|
| 46 - Miscellaneous Revenue | | (100,339) | (252,751) | (27,112) | - | - | - |
| 540-0000-465.02-00 | Contributions & Donations / Contrib in Aid of Constr | - | (246,184) | - | - | - | - |
| 540-0000-469.00-00 | Miscellaneous Revenue / Miscellaneous Revenue | (98,939) | (180) | (12,682) | - | - | - |
| 540-0000-469.01-00 | Miscellaneous Revenue / Miscellaneous Fees | (1,400) | (6,387) | (14,430) | - | - | - |
| 49 - Other Financing Sources | | (12,301) | (3,200) | - | - | - | - |
| 540-0000-492.01-00 | Sale of Fixed Assets / Proceeds-Asset Dispositn | (12,301) | (3,200) | - | - | - | - |
| 00 - Revenues Total | | (4,431,489) | (4,902,800) | (3,044,127) | (4,387,400) | (2,600) | (4,390,000) |
| 18 - Storm Water Program | | | | | | | |
| 1 - Employee Wages | | 565,644 | 517,078 | 268,048 | 652,240 | (131,198) | 521,042 |
| 540-1801-538.11-01 | Regular Employees / Salary & Wages | 373,177 | 316,032 | 164,857 | 471,948 | (143,840) | 328,108 |
| 540-1801-538.12-01 | Provisional Employees-PT / Salary & Wages | 12,194 | 11,335 | 2,142 | 3,192 | (3,192) | - |
| 540-1801-538.13-01 | Overtime / Overtime Pay | 2,230 | 1,460 | 955 | 2,100 | (2,100) | - |
| 540-1805-538.11-01 | Regular Employees / Salary & Wages | 13 | - | - | - | - | - |
| 540-1807-538.11-01 | Regular Employees / Salary & Wages | 175,973 | 187,926 | 99,596 | 175,000 | 17,934 | 192,934 |
| 540-1807-538.12-01 | Provisional Employees-PT / Salary & Wages | - | - | 176 | - | - | - |
| 540-1807-538.13-01 | Overtime / Overtime Pay | 431 | 324 | 322 | - | - | - |
| 540-1807-538.14-09 | Misc Additional Pays / Performance Allowance | 1,625 | - | - | - | - | - |
| 2 - Employee Benefits | | 263,988 | 239,164 | 104,468 | 373,743 | (105,921) | 267,822 |
| 540-1801-538.21-01 | Insurance / Health Insurance | 91,739 | 105,907 | 39,810 | 188,471 | (90,794) | 97,677 |
| 540-1801-538.21-03 | Insurance / Hlth Ins-other offsets | - | - | - | 15,884 | (15,884) | - |
| 540-1801-538.21-04 | Insurance / Life Insurance | (340) | 2,923 | 438 | 697 | - | 697 |
| 540-1801-538.21-07 | Insurance / Dental Insurance | 5,636 | 6,758 | 2,960 | 6,800 | (322) | 6,478 |
| 540-1801-538.22-01 | Payroll Taxes / Social Sectry-OASDI 6.2% | 18,603 | 20,238 | 10,080 | 42,144 | (21,801) | 20,343 |
| 540-1801-538.22-02 | Payroll Taxes / Social Security-HI 1.45% | 4,351 | 4,733 | 2,358 | 9,856 | (5,098) | 4,758 |
| 540-1801-538.23-01 | Retirement / Retirement-General | 19,665 | 22,025 | 11,213 | 45,391 | (24,064) | 21,327 |
| 540-1805-538.21-01 | Insurance / Health Insurance | 6 | - | - | - | - | - |
| 540-1805-538.21-07 | Insurance / Dental Insurance | 0 | - | - | - | - | - |
| 540-1805-538.22-01 | Payroll Taxes / Social Sectry-OASDI 6.2% | 1 | - | - | - | - | - |
| 540-1805-538.22-02 | Payroll Taxes / Social Security-HI 1.45% | 0 | - | - | - | - | - |
| 540-1805-538.23-01 | Retirement / Retirement-General | 1 | - | - | - | - | - |
| 540-1807-538.21-01 | Insurance / Health Insurance | 34,323 | 43,778 | 22,765 | 35,000 | 51,251 | 86,251 |
| 540-1807-538.21-03 | Insurance / Hlth Ins-other offsets | - | - | - | 500 | (500) | - |
| 540-1807-538.21-04 | Insurance / Life Insurance | 444 | 317 | 130 | - | - | - |
| 540-1807-538.21-07 | Insurance / Dental Insurance | 2,442 | 3,009 | 1,384 | 2,500 | 490 | 2,990 |
| 540-1807-538.22-01 | Payroll Taxes / Social Sectry-OASDI 6.2% | 10,904 | 11,429 | 5,640 | 11,000 | 962 | 11,962 |
| 540-1807-538.22-02 | Payroll Taxes / Social Security-HI 1.45% | 2,550 | 2,673 | 1,319 | 2,500 | 298 | 2,798 |
| 540-1807-538.23-01 | Retirement / Retirement-General | 73,664 | 15,375 | 6,372 | 13,000 | (459) | 12,541 |
| 3 - Professional Services | | 69,770 | 173,259 | 106,029 | 136,900 | 81,110 | 218,010 |
| 540-1801-538.30-04 | Professional Services / Other | 2,103 | 5,440 | 9,583 | 8,000 | 20,250 | 28,250 |
| 540-1805-538.30-04 | Professional Services / Other | 2,000 | 2,000 | - | - | - | - |
| 540-1807-538.30-01 | Professional Services / Audit | 4,800 | - | 2,400 | 4,800 | (2,400) | 2,400 |
| 540-1807-538.30-02 | Professional Services / Consultants | 25,959 | 82,381 | 53,339 | 66,000 | 14,000 | 80,000 |
| 540-1807-538.30-04 | Professional Services / Other | 22,060 | 75,212 | 34,538 | 50,000 | 45,000 | 95,000 |
| 540-1807-538.30-09 | Storm Water / Professional Services | - | - | - | - | 3,360 | 3,360 |
| 540-1807-538.32-04 | Maintenance Contracts / Other | 12,848 | 8,225 | 6,169 | 8,100 | 900 | 9,000 |
| 4 - Other Operating | | 512,265 | 456,239 | 278,847 | 741,796 | (164,849) | 576,947 |
| 540-1801-538.41-01 | Utility Services / Water | - | - | - | 2,300 | - | 2,300 |
| 540-1801-538.41-04 | Utility Services / Electric | 3,391 | 2,713 | 1,963 | 3,541 | - | 3,541 |
| 540-1801-538.41-05 | Utility Services / Gas | 2,037 | 1,165 | 1,288 | 2,060 | - | 2,060 |
| 540-1801-538.41-06 | Utility Services / Telephone | 1,614 | 1,187 | 2,576 | 3,360 | - | 3,360 |
| 540-1801-538.41-09 | Utility Services / Dumping Fees | 13,787 | 116,552 | 22,202 | 185,000 | (47,994) | 137,006 |
| 540-1801-538.43-02 | Rentals / Equipment Rental from PW | 100,940 | 100,940 | 75,699 | 101,000 | - | 101,000 |
| 540-1801-538.44-03 | Repair & Maintenance / Vehicles | 36,207 | - | 3,784 | 20,000 | - | 20,000 |
| 540-1801-538.44-08 | Repair & Maintenance / Other | 3,021 | 56,496 | 44,397 | 25,000 | 26,000 | 51,000 |
| 540-1801-538.51-08 | General Supplies / Hand & Shop Tools | 765 | - | 32 | 500 | (500) | - |
| 540-1801-538.51-09 | General Supplies / Other | - | 1,590 | 2,979 | 15,000 | 13,680 | 28,680 |
| 540-1801-538.53-01 | Operational Supplies / Gasoline | - | 11,373 | 25,990 | 50,000 | (20,000) | 30,000 |
| 540-1801-538.53-02 | Operational Supplies / Operational Supplies | - | 59,013 | 52,149 | 87,000 | (47,000) | 40,000 |
| 540-1801-538.53-08 | Operational Supplies / Concrete & Cement | 78,811 | 923 | - | 35,000 | (35,000) | - |
| 540-1801-538.53-09 | Operational Supplies / Asphalt & Road Oils | 4,599 | - | - | 20,000 | (20,000) | - |
| 540-1801-538.53-11 | Operational Supplies / Brick & Block | 811 | - | - | 7,000 | (7,000) | - |
| 540-1801-538.53-14 | Operational Supplies / Catch Basin Castings | - | - | 133 | - | - | - |
| 540-1801-538.53-40 | Operational Supplies / Environmental Supplies | 8,083 | 19,562 | - | 23,000 | (23,000) | - |
| 540-1801-538.60-02 | Safety Supplies / Safety Equipment | - | 448 | 277 | 1,000 | - | 1,000 |
| 540-1802-538.44-03 | Repair & Maintenance / Vehicles | 17,880 | 3,483 | 411 | 20,000 | - | 20,000 |
| 540-1802-538.44-08 | Repair & Maintenance / Other | - | 599 | - | - | - | - |
| 540-1802-538.53-01 | Operational Supplies / Gasoline | 2,903 | 1,123 | - | 3,000 | - | 3,000 |
| 540-1803-538.44-08 | Repair & Maintenance / Other | - | 450 | - | - | - | - |
| 540-1804-538.41-09 | Utility Services / Dumping Fees | 30,703 | - | - | 32,000 | - | 32,000 |
| 540-1804-538.44-03 | Repair & Maintenance / Vehicles | 21,976 | 12,629 | (2) | 21,000 | - | 21,000 |
| 540-1804-538.44-08 | Repair & Maintenance / Other | - | 1,874 | 24 | - | - | - |
| 540-1804-538.53-01 | Operational Supplies / Gasoline | 13,876 | 5,257 | - | 16,000 | - | 16,000 |
| 540-1805-538.41-09 | Utility Services / Dumping Fees | 100,417 | - | - | - | - | - |
| 540-1807-538.43-01 | Rentals / Buildings/Space Rent Exp | 17,035 | 23,254 | 17,100 | 17,035 | 7,965 | 25,000 |
| 540-1807-538.51-01 | General Supplies / Postage | 11,666 | 8,891 | 8,045 | 9,000 | 1,000 | 10,000 |
| 540-1807-538.61-01 | Insurance / Liability Ins (premiums) | 5,000 | 5,000 | 3,600 | 5,000 | - | 5,000 |
| 540-1807-538.65-01 | Administrative Support / Admin Support Charges | 36,746 | 21,717 | 16,200 | 38,000 | (13,000) | 25,000 |
| 5 - Miscellaneous | | 683,816 | 708,632 | 530,100 | 681,800 | 29,700 | 711,500 |
| 540-1807-538.63-01 | Bad Debts / Bad Debt Expense | 1,385 | 689 | - | 1,800 | (300) | 1,500 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|--|---|--------------------|--------------------|--------------------|--------------------|------------------|--------------------|
| 540-1807-538.66-01 | Depreciation / Depreciation Expense | 682,431 | 707,943 | 530,100 | 680,000 | 30,000 | 710,000 |
| 6 - Capital Outlay | | 1,344,215 | (283,486) | 1,252,762 | 445,000 | 7,000 | 452,000 |
| 540-1801-538.70-03 | Capital Items / Equipment | - | - | 43,000 | - | - | - |
| 540-1807-538.31-01 | Project Activities / Contractors | 1,250,503 | (384,288) | 333,447 | 350,000 | - | 350,000 |
| 540-1807-538.31-02 | Project Activities / Other | 66 | - | - | - | - | - |
| 540-1807-538.31-06 | Project Activities / Rain Barrel Program | 6,600 | 7,500 | 11,400 | 5,000 | 7,000 | 12,000 |
| 540-1807-538.70-02 | Capital Items / Vehicles | 90,000 | 90,000 | 67,500 | 90,000 | - | 90,000 |
| 540-1807-538.75-01 | Capital Outlay / Work in Progress (equiv) | (2,955) | 3,302 | 797,415 | - | - | - |
| 7 - Other Financing Uses | | 330,627 | 330,479 | 246,849 | 328,700 | 600 | 329,300 |
| 540-1807-538.80-02 | Debt / Interest | 32,733 | 31,133 | 21,774 | 29,500 | 500 | 30,000 |
| 540-1807-538.80-03 | Debt / Amortization of Prem/Disc | (2,202) | (736) | - | (800) | - | (800) |
| 540-1807-538.80-04 | Debt / Debt Fees | 96 | 82 | 74 | - | 100 | 100 |
| 540-1807-538.91-00 | Storm Water / Operating Transfer Out | 300,000 | 300,000 | 225,000 | 300,000 | - | 300,000 |
| 18 - Storm Water Program Total | | 3,770,325 | 2,141,364 | 2,787,102 | 3,360,179 | (283,558) | 3,076,621 |
| 540 - STORM WATER FUND Total | | (661,164) | (2,761,436) | (257,024) | (1,027,221) | (286,158) | (1,313,379) |
| 550 - Solid Waste Fund | | | | | | | |
| 00 - Revenues | | | | | | | |
| 43 - Intergovernmental Revenue | | (253,287) | (253,171) | (254,427) | (254,000) | - | (254,000) |
| 550-0000-434.02-00 | State Grants / State Recycling Funds | (253,287) | (253,171) | (254,427) | (254,000) | - | (254,000) |
| 44 - Charges for Service | | (1,914,060) | (1,910,380) | (1,500,640) | (1,921,800) | (585,635) | (2,507,435) |
| 550-0000-444.10-00 | Public Works / Sale of Refuse Carts | - | - | (20,895) | - | (148,000) | (148,000) |
| 550-0000-449.04-00 | Enterprise Funds / Penalties/Interest | (24,407) | (22,791) | (17,152) | (23,800) | 800 | (23,000) |
| 550-0000-449.34-00 | Enterprise Funds / Recycling Fees | (1,889,653) | (1,887,590) | (1,417,070) | (1,898,000) | (438,435) | (2,336,435) |
| 550-0000-449.34-01 | Recycling Fees / Sale of Recyclables | - | - | (45,522) | - | - | - |
| 46 - Miscellaneous Revenue | | - | - | 5 | - | - | - |
| 550-0000-469.01-00 | Miscellaneous Revenue / Miscellaneous Fees | - | - | 5 | - | - | - |
| 49 - Other Financing Sources | | - | (4,700) | (11,250) | - | - | - |
| 550-0000-492.03-00 | Sale of Fixed Assets / Gain/Loss-Sale of Assets | - | (4,700) | (11,250) | - | - | - |
| 00 - Revenues Total | | (2,167,347) | (2,168,252) | (1,766,312) | (2,175,800) | (585,635) | (2,761,435) |
| 42 - Sanitation & Streets | | | | | | | |
| 1 - Employee Wages | | 426,688 | 391,527 | 288,169 | 394,575 | 154,843 | 549,418 |
| 550-4233-535.11-01 | Regular Employees / Salary & Wages | 407,774 | 372,976 | 263,517 | 370,475 | 154,943 | 525,418 |
| 550-4233-535.12-01 | Provisional Employees-PT / Prov. Salary & Wages | - | 360 | 10,083 | 12,100 | (100) | 12,000 |
| 550-4233-535.13-01 | Overtime / Overtime Pay | 10,802 | 11,447 | 10,122 | 6,000 | - | 6,000 |
| 550-4233-535.14-02 | Misc Additional Pays / Task Rate | 6,487 | 6,744 | 4,447 | 6,000 | - | 6,000 |
| 550-4233-535.14-09 | Misc Additional Pays / Performance Allowance | 1,625 | - | - | - | - | - |
| 2 - Employee Benefits | | 184,141 | 165,444 | 111,217 | 157,022 | 111,968 | 268,990 |
| 550-4233-535.21-01 | Insurance / Health Insurance | 90,631 | 101,561 | 67,912 | 95,265 | 88,620 | 183,885 |
| 550-4233-535.21-04 | Insurance / Life Insurance | 561 | 1,925 | 425 | 946 | - | 946 |
| 550-4233-535.21-07 | Insurance / Dental Insurance | 5,613 | 5,624 | 3,505 | 7,608 | 2,204 | 9,812 |
| 550-4233-535.22-01 | Payroll Taxes / Social Secy-OASDI 6.2% | 21,483 | 23,294 | 16,946 | 22,969 | 9,607 | 32,576 |
| 550-4233-535.22-02 | Payroll Taxes / Social Security-HI 1.45% | 5,024 | 5,448 | 3,963 | 5,372 | 2,247 | 7,619 |
| 550-4233-535.23-01 | Retirement / Retirement-General | 23,634 | 26,221 | 18,466 | 24,862 | 9,290 | 34,152 |
| 550-4235-535.23-01 | Retirement / Retirement-General | 37,195 | 1,371 | - | - | - | - |
| 3 - Professional Services | | 4,416 | 4,819 | 12,334 | 12,976 | 4,560 | 17,536 |
| 550-4233-535.30-01 | Professional Services / Audit | 4,325 | 475 | 2,400 | 2,400 | - | 2,400 |
| 550-4233-535.30-04 | Professional Services / Other | 91 | 94 | - | - | 1,200 | 1,200 |
| 550-4233-535.30-09 | Sanitation / Professional Services | - | - | - | - | 3,360 | 3,360 |
| 550-4233-535.32-03 | Maintenance Contracts / Misc Equipment | - | 4,250 | 9,934 | 10,576 | - | 10,576 |
| 4 - Other Operating | | 947,784 | 1,249,639 | 667,706 | 1,192,829 | 552,040 | 1,744,869 |
| 550-4233-535.41-06 | Utility Services / Telephone/Internet | - | - | 1,495 | 1,920 | - | 1,920 |
| 550-4233-535.41-09 | Utility Services / Dumping Fees | 727,817 | 1,063,414 | 459,900 | 1,000,000 | 370,540 | 1,370,540 |
| 550-4233-535.43-01 | Rentals / Buildings/Space Rent Exp | 5,009 | 6,902 | 4,950 | 5,009 | - | 5,009 |
| 550-4233-535.43-02 | Rentals / Equipment Rental from PW | 91,000 | 91,000 | 68,247 | 91,000 | - | 91,000 |
| 550-4233-535.44-03 | Repair & Maintenance / Vehicles | 17,796 | 3,913 | 14 | - | - | - |
| 550-4233-535.44-08 | Repair & Maintenance / Other | - | 29,717 | 51,024 | 35,000 | 15,000 | 50,000 |
| 550-4233-535.51-01 | General Supplies / Postage | 11,666 | 8,891 | 8,045 | 8,000 | - | 8,000 |
| 550-4233-535.51-02 | General Supplies / Office Supplies | 18 | 290 | 257 | 400 | - | 400 |
| 550-4233-535.51-07 | General Supplies / Cleaning & Laundry Suppl | 6 | - | - | - | - | - |
| 550-4233-535.51-08 | General Supplies / Hand & Shop Tools | - | - | 5 | - | - | - |
| 550-4233-535.51-09 | General Supplies / Other | - | 2,343 | 3,538 | 5,500 | (2,500) | 3,000 |
| 550-4233-535.53-01 | Operational Supplies / Gasoline | 11,515 | 16,958 | 24,829 | 15,000 | 20,000 | 35,000 |
| 550-4233-535.53-53 | Operational Supplies / Refuse Carts | - | - | 26,994 | - | 148,000 | 148,000 |
| 550-4233-535.55-02 | Printing / Out-sourced | 4,497 | 1,885 | 64 | 4,500 | - | 4,500 |
| 550-4233-535.56-02 | Travel / Conferences & Seminars | 500 | - | - | 1,500 | 1,000 | 2,500 |
| 550-4233-535.61-01 | Insurance / Liability Insurance | 5,000 | 5,000 | 3,600 | 5,000 | - | 5,000 |
| 550-4233-535.65-01 | Administrative Support / Admin Support Charges | 16,556 | 19,325 | 14,400 | 20,000 | - | 20,000 |
| 550-4235-535.41-09 | Utility Services / Dumping Fees | 56,404 | - | - | - | - | - |
| 550-4235-535.51-09 | General Supplies / Other | - | - | 343 | - | - | - |
| 5 - Miscellaneous | | 46,152 | 43,043 | 31,500 | 49,000 | - | 49,000 |
| 550-4233-535.63-01 | Bad Debts / Bad Debt Expense | 1,498 | 963 | - | 2,000 | - | 2,000 |
| 550-4233-535.66-01 | Depreciation / Depreciation Expense | 44,654 | 42,080 | 31,500 | 47,000 | - | 47,000 |
| 6 - Capital Outlay | | - | - | 147,426 | - | - | - |
| 550-4233-535.70-03 | Capital Items / Equipment | - | - | 147,426 | - | - | - |
| 7 - Other Financing Uses | | 100,000 | 100,000 | 72,000 | 100,000 | - | 100,000 |
| 550-4238-535.91-00 | Sanitation / Operating Transfer Out | 100,000 | 100,000 | 72,000 | 100,000 | - | 100,000 |
| 42 - Sanitation & Streets Total | | 1,709,180 | 1,954,472 | 1,330,351 | 1,906,402 | 823,411 | 2,729,813 |

| Account | Description | 2019 Actual | 2020 Actual | 2021 Yr-to-Date | 2021 Budget | Budget Change | 2022 Budget |
|------------------------------|-------------|-------------|-------------|-----------------|-------------|---------------|-------------|
| 550 - Solid Waste Fund Total | | (458,167) | (213,780) | (435,961) | (269,398) | 237,776 | (31,622) |