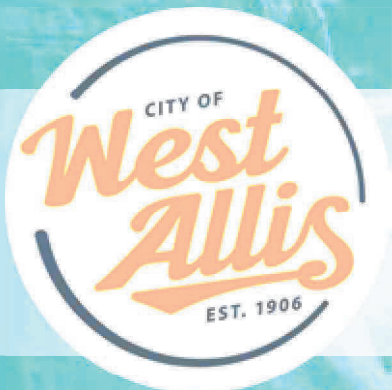




# 2020 **BUDGET** ACTION PLAN &



## **BUDGET OVERVIEW** Revenues and Expenditures

**CITY OF WEST ALLIS  
REVENUE SUMMARY-ALL FUNDS  
2020 BUDGET**

	<b>2017 Actual Revenues</b>	<b>2018 Actual Revenues</b>	<b>2019 Budgeted Revenues</b>	<b>2019 YTD Revenues</b>	<b>2019 Estimated Revenues</b>	<b>2020 Budgeted Revenues</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Taxes</b>								
Real Estate & Personal Property	\$ 34,266,464	\$ 35,116,823	\$ 35,507,600	\$ -	\$ 35,507,600	\$ 36,907,600	\$ 1,400,000	3.94%
Mobile Home/Trailer	\$ 67,758	\$ 71,278	\$ 70,000	\$ 82,695	\$ 70,000	\$ 70,000	\$ -	0.00%
Hotel/Motel	\$ 83,397	\$ 88,998	\$ 80,000	\$ 73,869	\$ 105,000	\$ 160,000	\$ 80,000	100.00%
State Sales Tax	\$ 150	\$ 4,014	\$ -	\$ 2,688	\$ -	\$ -	\$ -	0.00%
Tax Equiv. - Medical Office Buildings	\$ 281,146	\$ 300,401	\$ 296,100	\$ 317,655	\$ 280,500	\$ 281,100	\$ (15,000)	-5.07%
Tax Equiv. - Parking Structures	\$ 120,582	\$ 120,582	\$ 120,400	\$ 120,400	\$ 120,400	\$ 120,400	\$ -	0.00%
Tax Equiv. - Women's Pavilion	\$ 155,777	\$ 155,777	\$ 155,400	\$ 155,400	\$ 155,400	\$ 155,400	\$ -	0.00%
Tax Equiv. - Laboratory Equip - hosp	\$ 123,031	\$ 123,031	\$ 128,100	\$ 128,100	\$ 128,100	\$ 128,100	\$ -	0.00%
Other Tax Equivalent (Holie,Beths.)	\$ 175,227	\$ 179,097	\$ 180,700	\$ 186,340	\$ 185,400	\$ 187,100	\$ 6,400	3.54%
Tax Equiv. - Voluntary PILOT	\$ 3,000	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ -	\$ (3,000)	-100.00%
Tax Delinquencies & Penalties	\$ 391,644	\$ 459,075	\$ 347,500	\$ 149,232	\$ 365,300	\$ 347,500	\$ -	0.00%
<b>Total Taxes</b>	<b>\$ 35,668,175</b>	<b>\$ 36,622,077</b>	<b>\$ 36,888,800</b>	<b>\$ 1,216,380</b>	<b>\$ 36,917,700</b>	<b>\$ 38,357,200</b>	<b>\$ 1,468,400</b>	<b>3.98%</b>
<b>Intergovernmental Grants &amp; Aids</b>								
State Shared Revenues	\$ 7,297,983	\$ 7,294,641	\$ 7,286,100	\$ 1,092,915	\$ 7,293,000	\$ 7,284,500	\$ (1,600)	-0.02%
Expenditure Restraint Program	\$ 1,498,668	\$ 1,519,285	\$ 1,532,600	\$ 1,532,604	\$ 1,532,600	\$ 1,547,500	\$ 14,900	0.97%
Exempt Computer Equipment	\$ 175,071	\$ 177,645	\$ 177,650	\$ 181,944	\$ 181,900	\$ 181,900	\$ 4,250	2.39%
Personal Property Aid	\$ -	\$ -	\$ 406,400	\$ 400,591	\$ 400,600	\$ 410,700	\$ 4,300	1.06%
Fire Insurance Premiums Tax Rebates	\$ 170,024	\$ 160,199	\$ 170,000	\$ 174,203	\$ 174,200	\$ 170,000	\$ -	0.00%
Municipal Services Payment	\$ 188,492	\$ 199,511	\$ 200,000	\$ 213,890	\$ 213,900	\$ 192,900	\$ (7,100)	-3.55%
State Fair Service Contract	\$ 66,650	\$ 35,858	\$ 35,000	\$ -	\$ 135,000	\$ 135,000	\$ 100,000	285.71%
Transportation/Highway Aids	\$ 2,248,523	\$ 2,482,335	\$ 2,392,100	\$ 1,768,075	\$ 2,357,400	\$ 2,562,100	\$ 170,000	7.11%
Milwaukee County Library	\$ 276,459	\$ 258,136	\$ 250,000	\$ 239,689	\$ 239,700	\$ 240,000	\$ (10,000)	-4.00%
Misc Intergovernmental Grants & Aids	\$ -	\$ 23,000	\$ 23,000	\$ 10,000	\$ 23,000	\$ -	\$ (23,000)	-100.00%
<b>Total Grants &amp; Aids</b>	<b>\$ 11,921,871</b>	<b>\$ 12,150,609</b>	<b>\$ 12,472,850</b>	<b>\$ 5,613,910</b>	<b>\$ 12,551,300</b>	<b>\$ 12,724,600</b>	<b>\$ 251,750</b>	<b>2.02%</b>
<b>Licenses, Permits, Fees</b>								
Malt Beverage & Liquor	\$ 94,966	\$ 94,129	\$ 91,800	\$ 101,499	\$ 101,900	\$ 98,500	\$ 6,700	7.30%
All Other Licenses	\$ 139,420	\$ 132,157	\$ 144,250	\$ 140,977	\$ 149,200	\$ 150,600	\$ 6,350	4.40%
Bldg., Plumbg, & Electrical Permits	\$ 754,960	\$ 1,141,258	\$ 823,000	\$ 791,121	\$ 893,400	\$ 891,400	\$ 68,400	8.31%
Planning & Development Fees	\$ 45,394	\$ 36,435	\$ 38,500	\$ 29,797	\$ 35,000	\$ 36,500	\$ (2,000)	-5.19%
Overnight Parking Permits	\$ 458,097	\$ 505,185	\$ 462,600	\$ 406,522	\$ 476,600	\$ 476,600	\$ 14,000	3.03%
Fire Inspection Fee	\$ 89,294	\$ 89,549	\$ 90,000	\$ 73,915	\$ 90,000	\$ 180,000	\$ 90,000	100.00%
Landlord Tenant Fee	\$ 65,650	\$ 75,250	\$ 66,000	\$ 52,950	\$ 66,000	\$ 66,000	\$ -	0.00%
All Other Permits	\$ 68,118	\$ 78,183	\$ 81,900	\$ 62,496	\$ 73,700	\$ 93,500	\$ 11,600	14.16%
<b>Total Licenses, Permits, Fees</b>	<b>\$ 1,715,899</b>	<b>\$ 2,152,146</b>	<b>\$ 1,798,050</b>	<b>\$ 1,659,277</b>	<b>\$ 1,885,800</b>	<b>\$ 1,993,100</b>	<b>\$ 195,050</b>	<b>10.85%</b>
<b>Penalties and Forfeitures</b>								
Court Fines & Costs	\$ 1,265,484	\$ 728,883	\$ 925,600	\$ 470,510	\$ 519,200	\$ 570,000	\$ (355,600)	-38.42%
Parking Violations	\$ 914,051	\$ 918,999	\$ 950,000	\$ 909,957	\$ 950,000	\$ 950,000	\$ -	0.00%
<b>Total Penalties and Forfeitures</b>	<b>\$ 2,179,535</b>	<b>\$ 1,647,882</b>	<b>\$ 1,875,600</b>	<b>\$ 1,380,466</b>	<b>\$ 1,469,200</b>	<b>\$ 1,520,000</b>	<b>\$ (355,600)</b>	<b>-18.96%</b>

**CITY OF WEST ALLIS  
REVENUE SUMMARY-ALL FUNDS  
2020 BUDGET**

	2017 Actual Revenues	2018 Actual Revenues	2019 Budgeted Revenues	2019 YTD Revenues	2019 Estimated Revenues	2020 Budgeted Revenues	\$ Change	% Change
<b>Charges for Services</b>								
General Government	\$ 82,318	\$ 233,819	\$ 104,650	\$ 71,004	\$ 97,700	\$ 96,100	\$ (8,550)	-8.17%
TID Administration	\$ -	\$ -	\$ 122,150	\$ -	\$ -	\$ -	\$ (122,150)	-100.00%
HIDTA Admin Fees	\$ 98,000	\$ 87,168	\$ 100,000	\$ 102,000	\$ 102,000	\$ 102,000	\$ 2,000	2.00%
Resident & Non- Resident Ambulance Fee	\$ 1,471,096	\$ 1,869,454	\$ 1,752,000	\$ 1,448,177	\$ 1,802,000	\$ 1,802,000	\$ 50,000	2.85%
Milwaukee County Paramedic Aid	\$ 53,389	\$ 123,344	\$ 100,000	\$ 62,375	\$ 100,000	\$ 100,000	\$ -	0.00%
MMSD Tunnel Rescue Admin Fee	\$ 1,000	\$ 16,019	\$ -	\$ 363	\$ 400	\$ -	\$ -	-
Police	\$ 120,741	\$ 288,184	\$ 442,900	\$ 442,756	\$ 488,100	\$ 326,600	\$ (116,300)	-26.26%
Fire	\$ 106,272	\$ 117,076	\$ 147,400	\$ 107,888	\$ 142,500	\$ 183,500	\$ 36,100	24.49%
Health	\$ 344,443	\$ 392,553	\$ 385,700	\$ 361,459	\$ 405,300	\$ 405,300	\$ 19,600	5.08%
Village of West Milw.-Health Servs. Agrmnt.	\$ 80,664	\$ 90,125	\$ 90,000	\$ 52,295	\$ 90,000	\$ 90,000	\$ -	0.00%
Senior Center	\$ 8,302	\$ 7,159	\$ 9,000	\$ 4,817	\$ 7,300	\$ 7,300	\$ (1,700)	-18.89%
Public Works Services	\$ 181,745	\$ 237,473	\$ 192,000	\$ 302,764	\$ 321,200	\$ 175,200	\$ (16,800)	-8.75%
Public Works Equipment Earnings	\$ 396,723	\$ 507,440	\$ 450,000	\$ -	\$ 450,000	\$ 450,000	\$ -	0.00%
Inderdepartment Charges for Service	\$ -	\$ 72,702	\$ -	\$ -	\$ -	\$ -	\$ -	-
Code Compliance/Prop Maintenance	\$ -	\$ 30,654	\$ -	\$ (25,399)	\$ -	\$ -	\$ -	-
City Engineer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Finance	\$ 131	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ -	-
Information Technology	\$ 4,500	\$ 5,835	\$ 4,500	\$ 805	\$ 5,500	\$ 5,500	\$ 1,000	22.22%
Print Shop	\$ 2,006	\$ 82	\$ 100	\$ -	\$ -	\$ -	\$ (100)	-100.00%
City Attorney	\$ 19,322	\$ 1,221	\$ 65,000	\$ 1,363	\$ 1,500	\$ 1,500	\$ (63,500)	-97.69%
Administrative	\$ 117,277	\$ 106,425	\$ 120,000	\$ -	\$ 120,000	\$ 120,000	\$ -	0.00%
Library	\$ 66,942	\$ 62,570	\$ 70,850	\$ 52,613	\$ 66,100	\$ 66,100	\$ (4,750)	-6.70%
City Clerk/Treasurer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>Total Charges For Services</b>	<b>\$ 3,154,870</b>	<b>\$ 4,249,305</b>	<b>\$ 4,156,250</b>	<b>\$ 2,985,280</b>	<b>\$ 4,199,600</b>	<b>\$ 3,931,100</b>	<b>\$ (225,150)</b>	<b>-5.42%</b>
<b>Miscellaneous Revenue</b>								
Interest on Investment	\$ 1,311,447	\$ 1,353,480	\$ 900,000	\$ 1,594,623	\$ 1,600,000	\$ 1,070,000	\$ 170,000	18.89%
Interest on Special Assessments	\$ (1,858)	\$ 3,500	\$ 2,500	\$ 2,286	\$ 2,500	\$ 2,500	\$ -	0.00%
Rental of City Property	\$ 87,785	\$ 74,051	\$ 91,100	\$ 6,613	\$ 74,000	\$ 74,000	\$ (17,100)	-18.77%
Green Market Rentals	\$ 104,505	\$ 99,754	\$ 105,000	\$ 55,150	\$ 57,800	\$ 57,800	\$ (47,200)	-44.95%
Other Sales	\$ 68,976	\$ 89,640	\$ 101,550	\$ (2,737)	\$ 66,500	\$ 66,500	\$ (35,050)	-34.52%
Hospital Transaction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Annual Hospital Base Payment	\$ 315,000	\$ 357,801	\$ 325,000	\$ 326,220	\$ 363,400	\$ 363,400	\$ 38,400	11.82%
Donations	\$ 8,250	\$ 7,157	\$ 4,000	\$ 20,050	\$ 20,000	\$ 10,000	\$ 6,000	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 1,894,105</b>	<b>\$ 1,985,383</b>	<b>\$ 1,529,150</b>	<b>\$ 2,002,205</b>	<b>\$ 2,184,200</b>	<b>\$ 1,644,200</b>	<b>\$ 115,050</b>	<b>7.52%</b>
<b>Transfers and Reserve Funds Applied</b>								
Beloit Rd Housing Incentive Payment	\$ 120,000	\$ 120,000	\$ 120,000	\$ -	\$ 120,000	\$ 120,000	\$ -	0.00%
Tax Equivalent-Water Utility	\$ 1,035,155	\$ 1,019,738	\$ 1,050,000	\$ -	\$ 1,050,000	\$ 1,050,000	\$ -	0.00%
Storm Water Administrative Support	\$ -	\$ 900,000	\$ 300,000	\$ -	\$ 300,000	\$ 300,000	\$ -	0.00%
Solid Waste Administrative Support	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ -	0.00%
Sanitary Sewer Administrative Support	\$ 350,000	\$ 350,000	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -	0.00%
Cable Administrative Support	\$ -	\$ 100,000	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -	0.00%
Internal Service Fund - Liability Insurance	\$ -	\$ 284,195	\$ 52,300	\$ 52,287	\$ 52,300	\$ 58,300	\$ 6,000	11.47%
Operating Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
General Fund Applied	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves Applied	\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ 800,000	\$ -	0.00%
<b>Total Transfers &amp; Reserve Funds Applied</b>	<b>\$ 1,605,155</b>	<b>\$ 2,873,933</b>	<b>\$ 2,522,300</b>	<b>\$ 52,287</b>	<b>\$ 1,722,300</b>	<b>\$ 2,528,300</b>	<b>\$ 6,000</b>	<b>0.24%</b>
<b>Total General Fund Revenue</b>	<b>\$ 58,139,610</b>	<b>\$ 61,681,335</b>	<b>\$ 61,243,000</b>	<b>\$ 14,909,806</b>	<b>\$ 60,930,100</b>	<b>\$ 62,698,500</b>	<b>\$ 1,455,500</b>	<b>2.38%</b>

**CITY OF WEST ALLIS  
REVENUE SUMMARY-ALL FUNDS  
2020 BUDGET**

	2017 Actual Revenues	2018 Actual Revenues	2019 Budgeted Revenues	2019 YTD Revenues	2019 Estimated Revenues	2020 Budgeted Revenues	\$ Change	% Change
<b>Special Revenue Funds</b>								
Communications	\$ 580,149	\$ 687,456	\$ 725,000	\$ 358,081	\$ 670,985	\$ 680,000	\$ (45,000)	-6.21%
Tourism	\$ 202,605	\$ 308,576	\$ 300,000	\$ 248,398	\$ 371,918	\$ 455,000	\$ 155,000	51.67%
Community Development Block Grant Program	\$ 1,275,296	\$ 976,594	\$ 1,364,422	\$ 1,115,732	\$ 1,464,360	\$ 1,464,842	\$ 100,420	7.36%
Housing Assistance Programs	\$ 4,156,365	\$ 3,678,263	\$ 3,589,404	\$ 3,365,655	\$ 3,931,751	\$ 3,704,842	\$ 115,438	3.22%
EPA Revolving Loan Fund	\$ 65,436	\$ 322,390	\$ 244,707	\$ 16,047	\$ 21,400	\$ 229,707	\$ -	0.00%
Health Grants	\$ 955,598	\$ 1,048,367	\$ 967,400	\$ 726,455	\$ 1,034,647	\$ 1,112,302	\$ 144,902	14.98%
Police Grants	\$ 263,178	\$ 350,105	\$ 295,133	\$ 288,045	\$ 333,449	\$ 270,033	\$ (25,100)	-8.50%
HIDTA	\$ 1,515,200	\$ 1,984,746	\$ 1,450,000	\$ 1,344,210	\$ 1,724,554	\$ 2,405,200	\$ 955,200	65.88%
Police Asset Forfeiture Fund	\$ 430,914	\$ 116,774	\$ 350,000	\$ 90,924	\$ 122,046	\$ 110,000	\$ (240,000)	-68.57%
Police Misc Funds	\$ 72,357	\$ 80,470	\$ 83,500	\$ 76,810	\$ 78,157	\$ 73,500	\$ (10,000)	-11.98%
Fire Grants	\$ 10,762	\$ 9,424	\$ 10,000	\$ 10,000	\$ 11,480	\$ 11,000	\$ 1,000	10.00%
Fire Misc Funds	\$ 28,598	\$ 28,265	\$ 25,000	\$ 32,985	\$ 39,985	\$ 26,000	\$ 1,000	4.00%
IT Joint Ventures	\$ 17,420	\$ 17,000	\$ 17,000	\$ 11,250	\$ 11,250	\$ 11,250	\$ (5,750)	-33.82%
Artscape Fund	\$ 141,797	\$ 3,000	\$ 10,000	\$ -	\$ -	\$ 10,000	\$ -	0.00%
Christmas Parade Fund	\$ 3,500	\$ 22,407	\$ 10,000	\$ 26,871	\$ 31,871	\$ 20,000	\$ 10,000	100.00%
Senior Center Misc Funds	\$ 2,369	\$ 6,607	\$ 6,000	\$ 5,533	\$ 6,200	\$ 6,000	\$ -	0.00%
Library Misc Funds	\$ 4,507	\$ 4,240	\$ 1,500	\$ 1,338	\$ 1,788	\$ 3,700	\$ 2,200	146.67%
Library Endowment Fund	\$ 292,309	\$ 31,024	\$ 200,000	\$ 23,132	\$ 46,132	\$ 50,000	\$ (150,000)	-75.00%
Water-Lead Service Fund	\$ 836,804	\$ -	\$ 852,821	\$ 1,268,604	\$ 1,339,604	\$ 500,000	\$ (352,821)	-41.37%
TID 7 Area Rehab and Assistance Fund	\$ 2,929	\$ 253,647	\$ 3,000	\$ -	\$ 3,000	\$ 3,000	\$ -	0.00%
TID 11 Area Rehab and Assistance Fund	\$ 500,000	\$ 50	\$ 1,000	\$ -	\$ -	\$ 1,000	\$ -	0.00%
TID 14 Area Rehab and Assistance Fund	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500	\$ 1,500	
<b>Total Special Revenue Funds</b>	<b>\$ 11,858,093</b>	<b>\$ 9,929,405</b>	<b>\$ 10,505,887</b>	<b>\$ 9,011,550</b>	<b>\$ 11,244,577</b>	<b>\$ 11,148,876</b>	<b>\$ 657,989</b>	<b>6.26%</b>
<b>Capital Projects Funds</b>								
Capital Improvements	\$ 7,787,864	\$ 9,166,243	\$ 5,140,251	\$ 144,289	\$ 5,140,251	\$ 5,732,572	\$ 592,321	11.52%
TIF Districts	\$ 6,446,542	\$ 9,731,596	\$ 9,060,546	\$ 1,839,498	\$ 18,624,260	\$ 10,141,992	\$ 1,081,446	11.94%
<b>Total Capital Projects Fund</b>	<b>\$ 14,234,406</b>	<b>\$ 18,897,839</b>	<b>\$ 14,200,797</b>	<b>\$ 1,983,787</b>	<b>\$ 23,764,511</b>	<b>\$ 15,874,564</b>	<b>\$ 1,673,767</b>	<b>11.79%</b>
<b>Debt Service Revenues</b>								
Real Estate & Personal Property	\$ 399,194	\$ 3,920,432	\$ 4,095,747	\$ 4,095,747	\$ 4,095,747	\$ 4,084,240	\$ (11,507)	-0.28%
Hospital & TIF Financing Sources & Refunding	\$ 9,343,959	\$ 9,957,911	\$ 5,022,564	\$ 12,027,133	\$ 12,202,133	\$ 6,926,702	\$ 1,904,138	37.91%
<b>Total Debt Service</b>	<b>\$ 9,743,153</b>	<b>\$ 13,878,343</b>	<b>\$ 9,118,311</b>	<b>\$ 16,122,880</b>	<b>\$ 16,297,880</b>	<b>\$ 11,010,942</b>	<b>\$ 1,892,631</b>	<b>20.76%</b>
<b>Enterprise Funds</b>								
Parking System	\$ 65,668	\$ 64,532	\$ 66,500	\$ 12,857	\$ 63,980	\$ 64,000	\$ (2,500)	-3.76%
Beloit Rd Public Housing	\$ 321,679	\$ 317,358	\$ 366,525	\$ 278,632	\$ 365,525	\$ 175,000	\$ (191,525)	-52.25%
Storm Sewer Program	\$ 4,160,943	\$ 4,066,813	\$ 4,413,439	\$ 2,349,099	\$ 4,012,750	\$ 4,076,060	\$ (337,379)	-7.64%
Water Utility	\$ 8,174,250	\$ 8,545,760	\$ 8,346,100	\$ 5,014,252	\$ 8,400,300	\$ 9,238,400	\$ 892,300	10.69%
Sanitary Sewer Utility	\$ 7,736,904	\$ 8,345,052	\$ 8,098,000	\$ 4,867,043	\$ 8,225,633	\$ 8,219,500	\$ 121,500	1.50%
Solid Waste Fund	\$ 2,193,641	\$ 2,162,567	\$ 2,169,000	\$ 1,381,388	\$ 2,156,289	\$ 2,133,000	\$ (36,000)	-1.66%
<b>Total Enterprise Funds</b>	<b>\$ 22,653,085</b>	<b>\$ 23,502,082</b>	<b>\$ 23,459,564</b>	<b>\$ 13,903,271</b>	<b>\$ 23,224,477</b>	<b>\$ 23,905,960</b>	<b>\$ 446,396</b>	<b>1.90%</b>
<b>Internal Service Funds</b>								
Employee Health Insurance Revenues	\$ 13,803,563	\$ 16,162,522	\$ 14,660,000	\$ 8,403,051	\$ 15,646,660	\$ 16,278,500	\$ 1,618,500	11.04%
Liability Insurance Pool Revenues	\$ 92,030	\$ 96,999	\$ 90,000	\$ 52,287	\$ 52,287	\$ 52,300	\$ (37,700)	-41.89%
<b>Total Internal Service Revenues</b>	<b>\$ 13,895,593</b>	<b>\$ 16,259,521</b>	<b>\$ 14,750,000</b>	<b>\$ 8,455,338</b>	<b>\$ 15,698,947</b>	<b>\$ 16,330,800</b>	<b>\$ 1,580,800</b>	<b>10.72%</b>
<b>TOTAL ALL CITY REVENUE</b>	<b>\$ 130,523,940</b>	<b>\$ 144,148,525</b>	<b>\$ 133,277,559</b>	<b>\$ 64,386,632</b>	<b>\$ 151,160,492</b>	<b>\$ 140,969,642</b>	<b>\$ 7,707,083</b>	<b>5.78%</b>

**CITY OF WEST ALLIS  
EXPENDITURE SUMMARY-ALL FUNDS  
2020 BUDGET**

<b>EXPENDITURES</b>	2017	2018	2019	2019	2019	2019	2020	Change	% Change
	Actual	Actual	Budget	Year-to-Date	Estimated	Projected Variance to Bdgt	Budget		
<b>GENERAL GOVERNMENT</b>									
Common Council	\$ 242,801	\$ 226,050	\$ 238,322	\$ 153,210	\$ 212,051	\$ 26,271	\$ 175,141	\$ (63,181)	-26.51%
Mayor	\$ 126,300	\$ 132,465	\$ 136,932	\$ 97,444	\$ 137,047	\$ (115)	\$ 136,624	\$ (308)	-0.22%
City Attorney	\$ 863,255	\$ 762,755	\$ 908,310	\$ 630,536	\$ 858,758	\$ 49,554	\$ 866,754	\$ (41,556)	-4.58%
Municipal Court	\$ 547,590	\$ 354,519	\$ 361,426	\$ 236,856	\$ 334,738	\$ 26,688	\$ 308,655	\$ (52,771)	-14.60%
City Assessor	\$ 290,411	\$ 342,359	\$ 459,091	\$ 339,291	\$ 420,879	\$ 38,212	\$ 287,051	\$ (172,040)	-37.47%
Administration	\$ 209,840	\$ 238,766	\$ 247,986	\$ 180,858	\$ 248,388	\$ (402)	\$ 262,628	\$ 14,642	5.90%
Information Technology	\$ 1,929,464	\$ 1,853,065	\$ 1,919,758	\$ 1,452,351	\$ 1,961,199	\$ (41,441)	\$ 2,081,990	\$ 162,232	8.45%
Human Resources	\$ 452,773	\$ 603,709	\$ 598,219	\$ 371,883	\$ 551,204	\$ 47,017	\$ 600,163	\$ 1,944	0.32%
Finance	\$ 720,667	\$ 745,980	\$ 940,567	\$ 546,499	\$ 841,520	\$ 99,047	\$ 931,675	\$ (8,892)	-0.95%
City Clerk	\$ 416,696	\$ 518,205	\$ 482,921	\$ 337,883	\$ 503,931	\$ (21,010)	\$ 557,720	\$ 74,799	15.49%
Promotion, Celebrations, Awards	\$ 42,081	\$ 54,992	\$ 89,225	\$ 82,551	\$ 91,760	\$ (2,535)	\$ 72,175	\$ (17,050)	-19.11%
General Fringe Benefits *, Workers Comp, Insurance	\$ 1,432,989	\$ 2,336,026	\$ 2,412,700	\$ 562,869	\$ 2,207,200	\$ 205,500	\$ 2,583,000	\$ 170,300	7.06%
Other General Government	\$ 1,783,819	\$ 5,730,932	\$ 1,582,283	\$ 711,662	\$ 1,599,484	\$ (17,201)	\$ 1,622,250	\$ 39,967	2.53%
<b>TOTAL GENERAL GOVERNMENT</b>	\$ 9,058,685	\$ 13,899,824	\$ 10,377,740	\$ 5,703,892	\$ 9,968,159	\$ 409,586	\$ 10,485,826	\$ 108,086	1.04%
<b>PUBLIC SAFETY</b>									
Police & Fire Commission	\$ 34,948	\$ 34,332	\$ 39,200	\$ 10,741	\$ 39,200	\$ -	\$ 37,775	\$ (1,425)	-3.64%
Police	\$ 17,927,246	\$ 18,219,498	\$ 19,016,707	\$ 13,219,291	\$ 19,298,588	\$ (281,879)	\$ 19,962,670	\$ 945,963	4.97%
Fire	\$ 12,372,901	\$ 12,273,916	\$ 12,788,365	\$ 8,858,149	\$ 12,790,852	\$ (2,487)	\$ 13,329,715	\$ 541,350	4.23%
Building Insp & Neighborhood Services	\$ 1,179,103	\$ 1,398,391	\$ 1,414,677	\$ 1,077,137	\$ 1,488,758	\$ (74,082)	\$ 1,494,663	\$ 79,986	5.65%
Planning/Community Development	\$ 420,750	\$ 413,993	\$ 501,278	\$ 364,313	\$ 526,091	\$ (24,813)	\$ 498,283	\$ (2,995)	-0.60%
<b>TOTAL PUBLIC SAFETY</b>	\$ 31,934,948	\$ 32,340,129	\$ 33,760,227	\$ 23,529,632	\$ 34,143,489	\$ (383,261)	\$ 35,323,106	\$ 1,562,879	4.63%
<b>PUBLIC WORKS</b>									
Engineering	\$ 1,102,367	\$ 1,161,924	\$ 1,352,928	\$ 852,925	\$ 1,308,864	\$ 44,065	\$ 1,338,504	\$ (14,424)	-1.07%
Public Works	\$ 8,658,640	\$ 9,564,645	\$ 10,905,140	\$ 7,314,307	\$ 10,383,738	\$ 521,395	\$ 10,679,342	\$ (225,798)	-2.07%
<b>TOTAL PUBLIC WORKS</b>	\$ 9,761,007	\$ 10,726,569	\$ 12,258,068	\$ 8,167,232	\$ 11,692,602	\$ 565,460	\$ 12,017,846	\$ (240,222)	-1.96%
<b>HEALTH, CULTURE, RECREATION</b>									
Health Department	\$ 2,112,199	\$ 2,113,240	\$ 2,320,478	\$ 1,549,495	\$ 2,136,094	\$ 184,386	\$ 2,313,984	\$ (6,494)	-0.28%
Senior Center	\$ 217,688	\$ 187,400	\$ 232,824	\$ 178,147	\$ 249,848	\$ (17,026)	\$ 253,061	\$ 20,237	8.69%
Library	\$ 2,036,157	\$ 2,061,100	\$ 2,293,663	\$ 1,558,202	\$ 2,170,429	\$ 123,235	\$ 2,304,677	\$ 11,014	0.48%
<b>TOTAL HEALTH, CULTURE, RECREATION</b>	\$ 4,366,043	\$ 4,361,740	\$ 4,846,965	\$ 3,285,844	\$ 4,556,371	\$ 290,596	\$ 4,871,722	\$ 24,757	0.51%
<b>TOTAL GENERAL FUND EXPENDITURES</b>	\$ 55,120,684	\$ 61,328,262	\$ 61,243,000	\$ 40,686,600	\$ 60,360,621	\$ 882,380	\$ 62,698,500	\$ 1,455,500	2.38%

\* City paid fringe benefit expenses for social security, medicare, pension, as well as health, dental, and life insurance are included in departmental budgets. General fringe benefits includes cost of miscellaneous benefit programs not specifically attributable to individual departments

**CITY OF WEST ALLIS  
EXPENDITURE SUMMARY-ALL FUNDS  
2020 BUDGET**

<b>EXPENDITURES</b>	2017	2018	2019	2019	2019	2019	2020	Change	% Change
	Actual	Actual	Budget	Year-to-Date	Estimated	Projected Variance to Bdgt	Budget		
<b>SPECIAL REVENUE FUND EXPENDITURES</b>									
Communications	\$ 684,474	\$ 952,129	\$ 920,541	\$ 567,050	\$ 866,449	\$ 54,092	\$ 990,577	\$ 70,036	7.61%
Tourism	\$ 30,781	\$ 232,716	\$ 429,500	\$ 200,001	\$ 254,986	\$ 174,514	\$ 455,000	\$ 25,500	5.94%
Community Development Block Grant Program	\$ 1,434,684	\$ 976,245	\$ 1,364,422	\$ 1,115,824	\$ 1,463,822	\$ (99,400)	\$ 1,464,842	\$ 100,420	7.36%
Housing Assistance Programs	\$ 3,728,489	\$ 3,813,331	\$ 3,589,404	\$ 2,696,629	\$ 3,326,629	\$ 262,775	\$ 3,704,842	\$ 115,438	3.22%
EPA Revolving Loan Fund	\$ 42,277	\$ 298,553	\$ 204,707	\$ 1,878	\$ 2,500	\$ 202,207	\$ 200,500	\$ (4,207)	-2.06%
Health Grants	\$ 955,598	\$ 1,048,112	\$ 967,400	\$ 726,455	\$ 1,034,902	\$ (67,502)	\$ 1,112,302	\$ 144,902	14.98%
Police Grants	\$ 263,178	\$ 317,969	\$ 265,456	\$ 260,353	\$ 303,772	\$ (38,316)	\$ 242,816	\$ (22,640)	-8.53%
HIDTA	\$ 1,515,200	\$ 2,016,588	\$ 1,479,677	\$ 1,372,196	\$ 1,754,525	\$ (274,848)	\$ 2,432,417	\$ 952,740	64.39%
Police Asset Forfeiture Fund	\$ 39,686	\$ 186,572	\$ 350,000	\$ 62,983	\$ 105,000	\$ 245,000	\$ 110,000	\$ (240,000)	-68.57%
Police Misc Funds	\$ 81,569	\$ 51,995	\$ 79,500	\$ 65,421	\$ 66,695	\$ 12,805	\$ 69,500	\$ (10,000)	-12.58%
Fire Grants	\$ 8,504	\$ 62,952	\$ 10,000	\$ 8,151	\$ 9,051	\$ 949	\$ 11,000	\$ 1,000	10.00%
Fire Misc Funds	\$ 35,125	\$ 15,688	\$ 25,000	\$ 16,645	\$ 25,000	\$ -	\$ 26,000	\$ 1,000	4.00%
IT Joint Ventures	\$ -	\$ 32,393	\$ 50,000	\$ 5,000	\$ 5,000	\$ 45,000	\$ 50,000	\$ -	0.00%
Artscape Fund	\$ 6,997	\$ -	\$ 100,000	\$ 9,738	\$ 20,000	\$ 80,000	\$ 100,000	\$ -	0.00%
Christmas Parade Fund	\$ -	\$ 14,169	\$ 10,000	\$ 2,740	\$ 15,000	\$ (5,000)	\$ 20,000	\$ 10,000	100.00%
Senior Center Misc Funds	\$ 2,251	\$ 3,097	\$ 6,000	\$ 5,281	\$ 5,600	\$ 400	\$ 6,000	\$ -	0.00%
Library Misc Funds	\$ 1,666	\$ 6,267	\$ 1,500	\$ 416	\$ 500	\$ 1,000	\$ 41,200	\$ 39,700	2646.67%
Library Endowment Fund	\$ 54,125	\$ 61,076	\$ 70,000	\$ 16,580	\$ 20,000	\$ 50,000	\$ 50,000	\$ (20,000)	-28.57%
Water-Lead Service Fund	\$ 836,804	\$ 3,171	\$ 852,821	\$ 1,265,433	\$ 1,336,433	\$ (483,612)	\$ 500,000	\$ (352,821)	-41.37%
TID 7 Area Rehab and Assistance Fund	\$ 201	\$ 356	\$ 1,000	\$ 119	\$ 150	\$ 850	\$ 1,000	\$ -	0.00%
TID 11 Area Rehab and Assistance Fund	\$ 3	\$ 19,949	\$ 25,000	\$ 37	\$ 50	\$ 24,950	\$ 15,000	\$ (10,000)	-40.00%
TID 14 Area Rehab and Assistance Fund	\$ 36,416	\$ 40,103	\$ 40,000	\$ 8,500	\$ 9,000	\$ 31,000	\$ 25,000	\$ (15,000)	-37.50%
<b>TOTAL SPECIAL REVENUE FUND EXPENDITURES</b>	<b>\$ 9,758,028</b>	<b>\$ 10,153,431</b>	<b>\$ 10,841,928</b>	<b>\$ 8,407,430</b>	<b>\$ 10,625,064</b>	<b>\$ 216,864</b>	<b>\$ 11,627,996</b>	<b>\$ 786,068</b>	<b>7.25%</b>
<b>CAPITAL PROJECTS FUND EXPENDITURES</b>									
Capital Improvements	\$ 6,822,390	\$ 5,691,939	\$ 5,140,251	\$ 5,833,644	\$ 5,140,251	\$ -	\$ 5,732,572	\$ 592,321	11.52%
TID Improvements	\$ 5,766,921	\$ 6,909,652	\$ 5,838,569	\$ 982,711	\$ 16,360,773	\$ (10,522,204)	\$ 7,678,750	\$ 1,840,181	31.52%
<b>TOTAL CAPITAL PROJECTS FUND EXPENDITURES</b>	<b>\$ 12,589,311</b>	<b>\$ 12,601,591</b>	<b>\$ 10,978,820</b>	<b>\$ 6,816,355</b>	<b>\$ 21,501,024</b>	<b>\$ (10,522,204)</b>	<b>\$ 13,411,322</b>	<b>\$ 2,432,502</b>	<b>22.16%</b>
<b>DEBT SERVICE FUND EXPENDITURES</b>									
General Debt Service Expenditures	\$ 4,763,464	\$ 4,251,183	\$ 4,162,147	\$ 4,166,708	\$ 4,216,708	\$ (54,561)	\$ 4,084,240	\$ (77,907)	-1.87%
Hospital & TID Debt Service Expenditures	\$ 4,744,974	\$ 9,862,404	\$ 5,022,565	\$ 12,027,133	\$ 12,027,133	\$ (7,004,568)	\$ 6,926,702	\$ 1,904,137	37.91%
<b>TOTAL DEBT SERVICE FUND EXPENDITURES</b>	<b>\$ 9,508,438</b>	<b>\$ 14,113,587</b>	<b>\$ 9,184,712</b>	<b>\$ 16,193,841</b>	<b>\$ 16,243,841</b>	<b>\$ (7,059,129)</b>	<b>\$ 11,010,942</b>	<b>\$ 1,826,230</b>	<b>19.88%</b>

**CITY OF WEST ALLIS  
EXPENDITURE SUMMARY-ALL FUNDS  
2020 BUDGET**

<i><b>EXPENDITURES</b></i>	2017	2018	2019	2019	2019	2019	2020	Change	% Change
	Actual	Actual	Budget	Year-to-Date	Estimated	Projected Variance to Bdgt	Budget		
<i><b>ENTERPRISE FUND EXPENDITURES</b></i>									
Parking System	\$ 76,277	\$ 51,248	\$ 77,287	\$ 32,630	\$ 62,775	\$ 14,512	\$ 60,575	\$ (16,712)	-21.62%
Beloit Rd Public Housing	\$ 258,936	\$ 288,109	\$ 305,753	\$ 105,671	\$ 305,753	\$ -	\$ 120,000	\$ (185,753)	-60.75%
Storm Sewer Program	\$ 2,581,559	\$ 3,448,326	\$ 2,745,061	\$ 2,090,894	\$ 2,787,577	\$ (42,516)	\$ 2,229,118	\$ (515,943)	-18.80%
Water Utility	\$ 6,725,615	\$ 8,679,202	\$ 8,591,523	\$ 6,206,354	\$ 8,238,710	\$ 352,813	\$ 8,291,173	\$ (300,350)	-3.50%
Sanitary Utility	\$ 6,444,196	\$ 6,452,547	\$ 6,074,328	\$ 3,154,548	\$ 6,170,397	\$ (96,069)	\$ 6,409,840	\$ 335,512	5.52%
Solid Waste Fund	\$ 2,911,106	\$ 1,796,920	\$ 1,905,876	\$ 713,643	\$ 1,818,639	\$ 87,237	\$ 1,541,563	\$ (364,313)	-19.12%
<i><b>TOTAL ENTERPRISE FUND EXPENDITURES</b></i>	<i><b>\$ 18,997,689</b></i>	<i><b>\$ 20,716,352</b></i>	<i><b>\$ 19,699,828</b></i>	<i><b>\$ 12,303,740</b></i>	<i><b>\$ 19,383,851</b></i>	<i><b>\$ 315,977</b></i>	<i><b>\$ 18,652,269</b></i>	<i><b>\$ (1,047,559)</b></i>	<i><b>-5.32%</b></i>
<i><b>INTERNAL SERVICE FUND EXPENDITURES</b></i>									
Health Insurance Fund	\$ 14,882,381	\$ 18,392,912	\$ 14,660,000	\$ 11,558,854	\$ 15,754,235	\$ (1,094,235)	\$ 16,206,200	\$ 1,546,200	10.55%
Liability Insurance Fund	\$ -	\$ 284,195	\$ 90,000	\$ 52,287	\$ 52,300	\$ 37,713	\$ 52,300	\$ (37,700)	-41.89%
<i><b>TOTAL INTERNAL SERVICE FUND EXPENDITURES</b></i>	<i><b>\$ 14,882,381</b></i>	<i><b>\$ 18,677,107</b></i>	<i><b>\$ 14,750,000</b></i>	<i><b>\$ 11,611,141</b></i>	<i><b>\$ 15,806,535</b></i>	<i><b>\$ (1,056,522)</b></i>	<i><b>\$ 16,258,500</b></i>	<i><b>\$ 1,508,500</b></i>	<i><b>10.23%</b></i>
<i><b>TOTAL ALL CITY EXPENDITURES</b></i>	<i><b>\$ 120,856,531</b></i>	<i><b>\$ 137,590,330</b></i>	<i><b>\$ 126,698,288</b></i>	<i><b>\$ 96,019,107</b></i>	<i><b>\$ 143,920,936</b></i>	<i><b>\$ (17,222,634)</b></i>	<i><b>\$ 133,659,529</b></i>	<i><b>\$ 6,961,241</b></i>	<i><b>5.49%</b></i>

CITY OF WEST ALLIS  
SUMMARY OF FUND BALANCES  
PROJECTED 12/31/2019

	Balance 1/1/2019	2019 Projected Revenues (Expenses)	Transfers		Balance 12/31/2019	Resvrs To Be Used in 2020 Budget	Resvrs Retained for Apprtd./Re- strctd.purp.	Unapprtd./ Unrestr. Balance 1/1/2019
			In	Out				
<b>GENERAL FUND</b>								
<b>Unrestricted Fund Balance</b>								
371.10 Unassigned - General Fund Balance	\$9,287,774		\$0	\$0	\$9,700,251			\$9,700,251
		2019 Projected Revenues	\$0	\$0	\$200,000 1			
		2019 Projected Expenses & Transfers	\$0	\$0	\$0			
			\$0	\$0	\$0			
Transfer to fund 2020 CIP Projects (approved xx/xx/2019)	\$0		\$0	\$0	\$0			
Transfer to Capital Projects fund for CIP-2021 and later	\$0		\$0	\$0	\$0			
			\$0	\$0	\$0			
			\$0	\$0	\$0			
			\$25,000 3	\$0	\$0			
			\$13,700 4	\$0	\$0			
			\$0	\$0	\$0			
371.20 Assigned for Contingency Fund	\$3,000,356	\$0	\$0	\$0	\$3,000,356	\$0		\$3,000,356
345.09 Assigned for Liability Insurance	\$1,200,000	\$0	\$0	\$0	\$1,200,000		\$1,200,000	
345.08 Assigned for Land & Bldg. Acquisition	\$1,000,000	\$0	\$0	\$0	\$1,000,000		\$1,000,000	
345.20 Assigned for Capital Projects related to public access, green initiatives & internal rehabs. Assigned for Capital Replacements	\$511,720	\$0	\$0	\$13,700 4	\$498,020	\$32,450 5	\$465,570	
345.21 such as boilers/carpet/roofs chillers	\$1,372,157	\$0	\$0	\$0	\$1,372,157	\$0	\$1,372,157	
345.11 Assigned for Post Retirement Benefits	\$9,500,000	\$0	\$0	\$0	\$9,500,000		\$9,500,000	
345.02 Assigned for 27th Payroll	\$2,211,357	\$0	\$0	\$0	\$2,211,357		\$2,211,357	
345.06 Assigned for Workers' Comp. Ins. Assigned for Gen'l Fund to be	\$1,500,000	\$0	\$0	\$0	\$1,500,000		\$1,500,000	
345.07 Applied to Reduce Tax Levy	\$1,590,000	\$0	\$0	\$0	\$1,590,000		\$1,590,000	
345.13 Assigned for Safety, Productivity/Oper. Improvmnts	\$600,000	\$0	\$0	\$300,000 2	\$300,000	\$55,000 6	\$245,000	
Assigned for Computer/Technology Improvements	\$581,399	\$0	\$0	\$0	\$581,399	\$0	\$581,399	
Assigned for Community & Econ Dev Investments	\$280,000	\$0	\$0	\$95,000 3	\$185,000	\$10,000 7	\$175,000	
345.19 Assigned for Strategic Plan Implementation	\$100,392	\$0	\$0	\$0	\$100,392		\$100,392	
345.15 Assigned for Dental Insurance	\$50,000	\$0	\$0	\$0	\$50,000		\$50,000	
345.16 Assigned for Tax Refund	\$200,000	\$0	\$0	\$0	\$200,000		\$200,000	
Assigned for Parks & Open Space Plan	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$100,000	
Assigned for "Zombie Properties"	\$100,000	\$0	\$0	\$0	\$100,000		\$100,000	
<b>Committed Fund Balance</b>								
345.10 for Carry-overs	\$621,208	\$0	\$0	\$0	\$621,208		\$621,208	
345.01 for Encumbrances	\$893,775	\$0	\$0	\$0	\$893,775		\$893,775	
<b>Non-Spendable Fund Balance</b>								
345.03 for Receivables	\$9,467,941	\$0	\$0	\$0	\$9,467,941		\$9,467,941	
345.04 for Inventory/Prepaid Items	\$1,395,713	\$0	\$200,000 1	\$0	\$1,595,713		\$1,595,713	
<b>Total for General Fund</b>	<b>\$45,563,794</b>	<b>\$573,777</b>	<b>\$238,700</b>	<b>\$608,700</b>	<b>\$45,767,570</b>	<b>\$97,450</b>	<b>\$32,969,512</b>	<b>\$12,700,607</b>

**FUND BALANCE NOTATIONS/TRANSFERS**

- Transfer to reserve for increase in inventory on hand
- Transfer to Fund 354 (Capital Projects) for Assetworks System per 2019 CIP
- Use of Reserves for Aurora contribution (\$25k), Rambol Environmental Study (\$30k), Property Broker Fee 7. Use of Reserves for Aurora contribution in 2020
- Transfer to fund tree replacements & blvd conversions per 2019 CIP
- Transfer to Fund 354 (Capital Projects) for emerald ash tree replacements & blvd conversions in 2020
- Transfer to Fund 354 (Capital Projects) for AssetWorks project in 2020



**CITY OF WEST ALLIS  
SUMMARY OF POSITIONS  
2020**

Department or Division	2020 POSITIONS BY FUNDING SOURCE											
	Benefitted 2019 Auth. (FTE)	Misc PT Non-Benefit 2019 Positions	2019 Dept Total	NON-BENEFITTED	BENEFITTED POSITIONS		BENEFITTED POSITIONS			Misc PT Non-Benefit 2020 Positions		
				POSITIONS	Gen Fund	Other Funding Sources	2019 Adjustmts	2020 Position Changes	2020 Adjsmts. by Mayor/CC		2020 Auth. Positions	
Alderspersons	10.00		10.00			10.00					10.00	
Mayor	1.25		1.25			1.25					1.25	
City Attorney	6.00	1.00	7.00	1.00		6.00					6.00	1.00
Municipal Court	2.75	1.00	3.75	1.00		2.75		0.25			3.00	1.00
City Assessor	3.00		3.00			3.00					3.00	
City Administrative Office	1.75		1.75			1.75					1.75	
Information Technology	13.00		13.00			13.00					13.00	
Finance	12.55		12.55			8.80	3.75				12.55	
Human Resources	5.50		5.50			5.50					5.50	
Clerk	4.50	125.00	129.50	125.00		4.50					4.50	125.00
Police Department	160.15	20.00	180.15	20.00		160.15					160.15	20.00
Fire Department	107.00		107.00			107.00					107.00	
Planning (Development)	11.50	1.00	12.50	1.00		5.02	6.48				11.50	1.00
Bldg Insp & Nghbrhd Svcs	15.75	2.00	17.75	2.00		13.70	2.05				15.75	2.00
Health Department	37.50	2.00	39.50	2.00		24.03	13.47				37.50	2.00
Senior Center	2.50		2.50			2.50					2.50	
Public Library	20.00	7.78*	27.78	7.78*		20.00					20.00	7.78*
Public Works												
Administration	4.00		4.00			4.00					4.00	
Building, Electrical & Inventory	30.00	3.00	33.00			30.00		1.00			31.00	3.00
Street & Sanitation	53.00	7.00	60.00	7.00		53.00					53.00	7.00
Forestry	15.00	10.00	25.00	10.00		15.00					15.00	10.00
Fleet Services	11.00		11.00			11.00		(1.00)			10.00	
Engineering	18.00	2.00	20.00	2.00		18.00					18.00	2.00
Water Utility	22.00		22.00				22.00				22.00	
Communications & Creative Svcs	6.00	3.00	9.00				6.00		1.00		6.00	4.00
	0.00		0.00									
<b>TOTALS</b>	<b>573.70</b>	<b>177.00</b>	<b>758.48</b>	<b>171.00</b>		<b>519.95</b>	<b>53.75</b>	<b>0.00</b>	<b>1.25</b>	<b>0.00</b>	<b>573.95</b>	<b>178.00</b>
* Library Non-Benefitted Positions are by FTE, all others by number of employees in positions						<b>TOTAL 2019 BENEFITTED POSITIONS</b>	<b>573.70</b>				<b>TOTAL 2020 POSITIONS</b>	<b>751.95</b>

**NOTES FOR 2020:**

- 1.) 0.25 position added to the .75 FTE Municipal Court Judge to make it 1.0 FTE
- 2.) 1.0 Mechanic from Fleet moved to 1.0 Boring Position in Electrical
- 3.) 1.0 Intern (1,700 hours) added to Communications

**CITY OF WEST ALLIS  
TAX LEVY SUMMARY  
2020 BUDGET**

	<b>2017(2018) LEVY</b>	<b>2018(2019) LEVY</b>	<b>2019(2020) LEVY</b>	<b>2019(2020) INCREASE (DECREASE)</b>	<b>2019(2020) % INCREASE (DECREASE)</b>
General Fund Expenditures	\$60,505,716	\$61,243,000	\$62,698,500	\$1,455,500	2.38%
Less: Exempt Computer Equipment	(177,645)	(177,650)	(181,900)	(4,250)	2.39%
Less: Non-Tax Levy Revenues	(25,118,089)	(25,557,750)	(25,609,000)	(51,250)	0.20%
<b>City of West Allis Levy - General Fund</b>	<b>\$35,209,982</b>	<b>\$35,507,600</b>	<b>\$36,907,600</b>	<b>\$1,400,000</b>	<b>3.94%</b>
Health Insurance Fund Expenditures	\$14,979,400	\$14,660,000	\$16,135,800	1,475,800	10.07%
Less: Other Revenues/Reserves	(\$12,979,400)	(\$12,660,000)	(\$14,135,800)	(1,475,800)	11.66%
<b>City of West Allis Levy - Health Fund</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>0.00%</b>
Parking Utility Expenditures	\$123,245	\$77,287	\$60,575	(\$16,712)	-21.62%
Recover Prior Year Deficit/Utilize Reserves	(57,228)	(10,787)	3,425	14,212	-131.75%
Less: Non-Tax Levy Revenues	(23,017)	(23,500)	(21,000)	2,500	-10.64%
<b>City of West Allis Levy - Parking</b>	<b>\$43,000</b>	<b>\$43,000</b>	<b>\$43,000</b>	<b>\$0</b>	<b>0.00%</b>
<b>City of West Allis Levy Without Debt &amp; TID (State Levy Limit)</b>	<b>\$37,252,982</b>	<b>\$37,550,600</b>	<b>\$38,950,600</b>	<b>\$1,400,000</b>	<b>3.73%</b>
Debt Fund Expenditures - (General Only)	\$4,095,432	\$4,095,747	\$4,084,240	(\$11,507)	-0.28%
Utilization of Fund Balance & Transfers	(175,000)	0	0	0	
<b>* City of West Allis Levy - Debt Fund</b>	<b>\$3,920,432</b>	<b>\$4,095,747</b>	<b>\$4,084,240</b>	<b>(\$11,507)</b>	<b>-0.28%</b>
<b>City of West Allis Levy - With Debt, Without TID Levy</b>	<b>\$41,173,414</b>	<b>\$41,646,347</b>	<b>\$43,034,840</b>	<b>\$1,388,493</b>	<b>3.33%</b>
Tax Increment Financing Districts - Levy	\$1,037,196	\$1,119,424	\$1,832,714	\$713,290	63.72%
<b>Total City of West Allis Levy</b>	<b>\$42,210,610</b>	<b>\$42,765,771</b>	<b>\$44,867,554</b>	<b>\$2,101,783</b>	<b>4.91%</b>



**2020**  
**BUDGET**  
**ACTION PLAN &**



**GENERAL FUND**

**Expenditure Details**

**CITY OF WEST ALLIS  
GENERAL FUND EXPENDITURES BY DEPARTMENT  
2020 BUDGET**

<b>EXPENDITURES</b>	<b>2017 Actual</b>	<b>2018 Actual</b>	<b>2019 Budget</b>	<b>2019 Year-to-Date</b>	<b>2019 Estimated</b>	<b>2019 Projected Variance to Bdgt</b>	<b>2020 Budget</b>	<b>Change</b>	<b>% Change</b>
<b>GENERAL GOVERNMENT</b>									
Common Council	\$ 242,801	\$ 226,050	\$ 238,322	\$ 153,210	\$ 212,051	\$ 26,271	\$ 175,141	\$ (63,181)	-26.51%
Mayor	\$ 126,300	\$ 132,465	\$ 136,932	\$ 97,444	\$ 137,047	\$ (115)	\$ 136,624	\$ (308)	-0.22%
City Attorney	\$ 863,255	\$ 762,755	\$ 908,310	\$ 630,536	\$ 858,758	\$ 49,554	\$ 866,754	\$ (41,556)	-4.58%
Municipal Court	\$ 547,590	\$ 354,519	\$ 361,426	\$ 236,856	\$ 334,738	\$ 26,688	\$ 308,655	\$ (52,771)	-14.60%
City Assessor	\$ 290,411	\$ 342,359	\$ 459,091	\$ 339,291	\$ 420,879	\$ 38,212	\$ 287,051	\$ (172,040)	-37.47%
Administration	\$ 209,840	\$ 238,766	\$ 247,986	\$ 180,858	\$ 248,388	\$ (402)	\$ 262,628	\$ 14,642	5.90%
Information Technology	\$ 1,929,464	\$ 1,853,065	\$ 1,919,758	\$ 1,452,351	\$ 1,961,199	\$ (41,441)	\$ 2,081,990	\$ 162,232	8.45%
Human Resources	\$ 452,773	\$ 603,709	\$ 598,219	\$ 371,883	\$ 551,204	\$ 47,017	\$ 600,163	\$ 1,944	0.32%
Finance	\$ 720,667	\$ 745,980	\$ 940,567	\$ 546,499	\$ 841,520	\$ 99,047	\$ 931,675	\$ (8,892)	-0.95%
City Clerk	\$ 416,696	\$ 518,205	\$ 482,921	\$ 337,883	\$ 503,931	\$ (21,010)	\$ 557,720	\$ 74,799	15.49%
Promotion, Celebrations, Awards	\$ 42,081	\$ 54,992	\$ 89,225	\$ 82,551	\$ 91,760	\$ (2,535)	\$ 72,175	\$ (17,050)	-19.11%
General Fringe Benefits*, Workers Comp, Insurance	\$ 1,432,989	\$ 2,336,026	\$ 2,412,700	\$ 562,869	\$ 2,207,200	\$ 205,500	\$ 2,583,000	\$ 170,300	7.06%
Other General Government	\$ 1,783,819	\$ 5,730,932	\$ 1,582,283	\$ 711,662	\$ 1,599,484	\$ (17,201)	\$ 1,622,250	\$ 39,967	2.53%
<b>TOTAL GENERAL GOVERNMENT</b>	<b>\$ 9,058,685</b>	<b>\$ 13,899,824</b>	<b>\$ 10,377,740</b>	<b>\$ 5,703,892</b>	<b>\$ 9,968,159</b>	<b>\$ 409,586</b>	<b>\$ 10,485,826</b>	<b>\$ 108,086</b>	<b>1.04%</b>
<b>PUBLIC SAFETY</b>									
Police & Fire Commission	\$ 34,948	\$ 34,332	\$ 39,200	\$ 10,741	\$ 39,200	\$ -	\$ 37,775	\$ (1,425)	-3.64%
Police	\$ 17,927,246	\$ 18,219,498	\$ 19,016,707	\$ 13,219,291	\$ 19,298,588	\$ (281,879)	\$ 19,962,670	\$ 945,963	4.97%
Fire	\$ 12,372,901	\$ 12,273,916	\$ 12,788,365	\$ 8,858,149	\$ 12,790,852	\$ (2,487)	\$ 13,329,715	\$ 541,350	4.23%
Building Insp & Neighborhood Services	\$ 1,179,103	\$ 1,398,391	\$ 1,414,677	\$ 1,077,137	\$ 1,488,758	\$ (74,082)	\$ 1,494,663	\$ 79,986	5.65%
Planning	\$ 420,750	\$ 413,993	\$ 501,278	\$ 364,313	\$ 526,091	\$ (24,813)	\$ 498,283	\$ (2,995)	-0.60%
<b>TOTAL PUBLIC SAFETY</b>	<b>\$ 31,934,948</b>	<b>\$ 32,340,129</b>	<b>\$ 33,760,227</b>	<b>\$ 23,529,632</b>	<b>\$ 34,143,489</b>	<b>\$ (383,261)</b>	<b>\$ 35,323,106</b>	<b>\$ 1,562,879</b>	<b>4.63%</b>
<b>PUBLIC WORKS</b>									
Engineering	\$ 1,102,367	\$ 1,161,924	\$ 1,352,928	\$ 852,925	\$ 1,308,864	\$ 44,065	\$ 1,338,504	\$ (14,424)	-1.07%
Public Works	\$ 8,658,640	\$ 9,564,645	\$ 10,905,140	\$ 7,314,307	\$ 10,383,738	\$ 521,395	\$ 10,679,342	\$ (225,798)	-2.07%
<b>TOTAL PUBLIC WORKS</b>	<b>\$ 9,761,007</b>	<b>\$ 10,726,569</b>	<b>\$ 12,258,068</b>	<b>\$ 8,167,232</b>	<b>\$ 11,692,602</b>	<b>\$ 565,460</b>	<b>\$ 12,017,846</b>	<b>\$ (240,222)</b>	<b>-1.96%</b>
<b>HEALTH, CULTURE, RECREATION</b>									
Health Department	\$ 2,112,199	\$ 2,113,240	\$ 2,320,478	\$ 1,549,495	\$ 2,136,094	\$ 184,386	\$ 2,313,984	\$ (6,494)	-0.28%
Senior Center	\$ 217,688	\$ 187,400	\$ 232,824	\$ 178,147	\$ 249,848	\$ (17,026)	\$ 253,061	\$ 20,237	8.69%
Library	\$ 2,036,157	\$ 2,061,100	\$ 2,293,663	\$ 1,558,202	\$ 2,170,429	\$ 123,235	\$ 2,304,677	\$ 11,014	0.48%
<b>TOTAL HEALTH, CULTURE, RECREATION</b>	<b>\$ 4,366,043</b>	<b>\$ 4,361,740</b>	<b>\$ 4,846,965</b>	<b>\$ 3,285,844</b>	<b>\$ 4,556,371</b>	<b>\$ 290,596</b>	<b>\$ 4,871,722</b>	<b>\$ 24,757</b>	<b>0.51%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 55,120,684</b>	<b>\$ 61,328,262</b>	<b>\$ 61,243,000</b>	<b>\$ 40,686,600</b>	<b>\$ 60,360,621</b>	<b>\$ 882,380</b>	<b>\$ 62,698,500</b>	<b>\$ 1,455,500</b>	<b>2.38%</b>

\* City paid fringe benefit expenses for social security, medicare, pension, as well as health, dental, and life insurance are included in departmental budgets. General fringe benefits includes cost of miscellaneous benefit programs not specifically attributable to individual departments

**CITY OF WEST ALLIS  
GENERAL FUND EXPENDITURES BY TYPE  
2020 BUDGET**

EXPENDITURES	2017	2018	2019	2019	2019	2019	2020	% Change	% of Total	
	Actual	Actual	Budget	Year-to-Date	Estimated	Projected Variance to Bdgt	Budget			
Salaries	\$ 29,943,357	\$ 30,355,080	\$ 32,822,293	\$ 22,661,423	\$ 32,350,127	\$ 472,166	\$ 34,382,106	\$ 1,559,813	4.75%	
Provisionals/Part-Time	\$ 655,623	\$ 655,561	\$ 880,783	\$ 393,835	\$ 801,025	\$ 79,758	\$ 906,957	\$ 26,174	2.97%	
Misc Other Pay	\$ 651,205	\$ 514,315	\$ 868,298	\$ 321,550	\$ 495,593	\$ 372,705	\$ 846,426	\$ (21,872)	-2.52%	
Overtime	\$ 1,544,704	\$ 1,636,279	\$ 1,208,900	\$ 1,053,546	\$ 1,580,520	\$ (371,620)	\$ 1,295,364	\$ 86,464	7.15%	
Fringe Benefits	\$ 236,559	\$ 1,049,940	\$ 666,000	\$ 391,509	\$ 681,700	\$ (15,700)	\$ 713,000	\$ 47,000	7.06%	
Payroll Taxes	\$ 1,970,051	\$ 1,996,014	\$ 2,163,190	\$ 1,461,078	\$ 2,050,360	\$ 112,830	\$ 2,203,727	\$ 40,537	1.87%	
Pension	\$ 3,406,656	\$ 3,412,085	\$ 3,539,483	\$ 2,430,945	\$ 3,394,184	\$ 145,299	\$ 3,864,963	\$ 325,480	9.20%	
Health Insurance	\$ 7,114,023	\$ 7,746,918	\$ 8,887,432	\$ 4,905,654	\$ 8,374,776	\$ 512,656	\$ 9,019,833	\$ 132,401	1.49%	
Dental Insurance	\$ 438,754	\$ 438,826	\$ 484,324	\$ 384,766	\$ 526,724	\$ (42,400)	\$ 581,745	\$ 97,421	20.11%	
Life Insurance	\$ 56,840	\$ 58,947	\$ 60,664	\$ 40,212	\$ 61,676	\$ (1,012)	\$ 61,703	\$ 1,039	1.71%	
<b>PERSONNEL EXPENSES</b>	<b>\$ 46,017,771</b>	<b>\$ 47,863,965</b>	<b>\$ 51,581,367</b>	<b>\$ 34,044,519</b>	<b>\$ 50,316,685</b>	<b>\$ 1,264,682</b>	<b>\$ 53,875,824</b>	<b>\$ 2,294,457</b>	<b>4.45%</b>	<b>85.9%</b>
Professional Services	\$ 766,658	\$ 1,044,656	\$ 1,137,035	\$ 953,656	\$ 1,438,737	\$ (297,902)	\$ 1,034,203	\$ (102,832)	-9.04%	
Maintenance Contracts	\$ 692,284	\$ 813,651	\$ 925,007	\$ 726,029	\$ 1,037,784	\$ (112,777)	\$ 1,062,831	\$ 137,824	14.90%	
Board of Prisoners	\$ 283,361	\$ 70,941	\$ 60,000	\$ 22,952	\$ 25,000	\$ 35,000	\$ 10,000	\$ (50,000)	-83.33%	
<b>PROFESSIONAL SERVICES</b>	<b>\$ 1,742,303</b>	<b>\$ 1,929,247</b>	<b>\$ 2,122,042</b>	<b>\$ 1,702,636</b>	<b>\$ 2,501,521</b>	<b>\$ (375,679)</b>	<b>\$ 2,107,034</b>	<b>\$ (15,008)</b>	<b>-0.71%</b>	<b>3.4%</b>
Utilities	\$ 1,104,457	\$ 1,099,250	\$ 1,329,431	\$ 851,582	\$ 1,346,568	\$ (17,137)	\$ 1,332,639	\$ 3,208	0.24%	
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	
<b>UTILITIES</b>	<b>\$ 1,104,457</b>	<b>\$ 1,099,250</b>	<b>\$ 1,329,431</b>	<b>\$ 851,582</b>	<b>\$ 1,346,568</b>	<b>\$ (17,137)</b>	<b>\$ 1,332,639</b>	<b>\$ 3,208</b>	<b>0.24%</b>	<b>2.1%</b>
Rentals	\$ 14,428	\$ 4,918	\$ 7,720	\$ 2,442	\$ (54,796)	\$ 62,516	\$ 7,000	\$ (720)	-9.33%	
Repair & Maintenance	\$ 589,133	\$ 659,824	\$ 594,350	\$ 661,569	\$ 668,049	\$ (73,699)	\$ 657,775	\$ 63,425	10.67%	
Supplies	\$ 1,392,124	\$ 1,648,827	\$ 2,014,704	\$ 1,480,791	\$ 2,074,537	\$ (59,833)	\$ 2,114,936	\$ 100,232	4.98%	
Books & Subscriptions	\$ 293,789	\$ 324,712	\$ 332,006	\$ 206,377	\$ 328,221	\$ 3,785	\$ 301,230	\$ (30,776)	-9.27%	
Advertising	\$ 39,842	\$ 34,535	\$ 45,250	\$ 22,253	\$ 45,075	\$ 175	\$ 41,450	\$ (3,800)	-8.40%	
Printing	\$ 14,246	\$ 13,449	\$ 15,515	\$ 9,112	\$ 18,245	\$ (2,730)	\$ 20,420	\$ 4,905	31.61%	
<b>MAINTENANCE &amp; SUPPLIES</b>	<b>\$ 2,343,562</b>	<b>\$ 2,686,264</b>	<b>\$ 3,009,545</b>	<b>\$ 2,382,544</b>	<b>\$ 3,079,331</b>	<b>\$ (69,786)</b>	<b>\$ 3,142,811</b>	<b>\$ 133,266</b>	<b>4.43%</b>	<b>5.0%</b>
Training & Travel	\$ 155,631	\$ 220,090	\$ 262,807	\$ 158,599	\$ 297,864	\$ (38,857)	\$ 257,368	\$ (5,439)	-2.07%	
Regulatory & Safety	\$ 346,624	\$ 359,991	\$ 333,679	\$ 221,613	\$ 361,289	\$ (27,610)	\$ 343,820	\$ 10,141	3.04%	
Insurance	\$ 385,185	\$ 415,449	\$ 458,875	\$ 478,557	\$ 442,519	\$ 16,356	\$ 515,300	\$ 56,425	12.30%	
Claims/Judgments	\$ 178,772	\$ 103,077	\$ 175,000	\$ 76,316	\$ 102,030	\$ 72,970	\$ 120,000	\$ (55,000)	-31.43%	
Miscellaneous	\$ 201,368	\$ (55,361)	\$ 22,300	\$ 72,129	\$ 41,300	\$ (19,000)	\$ 57,200	\$ 34,900	156.50%	
<b>MISCELLANEOUS</b>	<b>\$ 1,267,580</b>	<b>\$ 1,043,247</b>	<b>\$ 1,252,661</b>	<b>\$ 1,007,214</b>	<b>\$ 1,245,002</b>	<b>\$ 3,859</b>	<b>\$ 1,293,688</b>	<b>\$ 41,027</b>	<b>3.28%</b>	<b>2.1%</b>
Capital Items	\$ 1,446,192	\$ 976,938	\$ 1,147,954	\$ 698,105	\$ 1,071,513	\$ 76,441	\$ 146,504	\$ (1,001,450)	-87.24%	
Transfers Out	\$ 1,198,819	\$ 5,729,350	\$ 800,000	\$ -	\$ 800,000	\$ -	\$ 800,000	\$ -	-	
<b>CAPITAL ITEMS</b>	<b>\$ 2,645,011</b>	<b>\$ 6,706,288</b>	<b>\$ 1,947,954</b>	<b>\$ 698,105</b>	<b>\$ 1,871,513</b>	<b>\$ 76,441</b>	<b>\$ 946,504</b>	<b>\$ (1,001,450)</b>	<b>-51.41%</b>	<b>1.5%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 55,120,684</b>	<b>\$ 61,328,262</b>	<b>\$ 61,243,000</b>	<b>\$ 40,686,600</b>	<b>\$ 60,360,620</b>	<b>\$ 882,380</b>	<b>\$ 62,698,500</b>	<b>\$ 1,455,500</b>	<b>2.38%</b>	<b>100%</b>

